



January 30, 2014

*Delivered via email and hand delivered*

Dennis Smith  
Executive Director  
Maricopa Association of Governments  
302 N. 1<sup>st</sup> Ave, ste. 300  
Phoenix, AZ 85003

**RE: Urgent Appeal Request of Continuum of Care Committee on Homelessness 2013 Funding Plan**

Dear Mr. Smith:

I am extremely disappointed in the process and outcome of the Maricopa Association of Governments (MAG) Continuum of Care Regional Committee on Homelessness 2013 competition for HUD Continuum of Care Program funds.

Due to the process used by the Continuum of Care Regional Committee on Homelessness (Continuum) and the Ranking and Review Panel, Recovery Innovations, Inc. was downgraded from a Tier 1 (88<sup>th</sup> percentile) program in 2012 to a Tier 2 (14<sup>th</sup> percentile) program for the 2013 funding cycle (see Attachments 3 and 4). This reclassification places Recovery Innovations, Inc. at great risk of losing all or part of the \$1.23m in housing funds that currently support 124 chronically homeless individuals with mental health and substance use challenges in Maricopa County. This decision does not reflect Recovery Innovations' long history of superior performance and ongoing coordination, collaboration and transparency with the Continuum and the US Department of Housing and Urban Development (HUD).

For the 2013 funding cycle, the Continuum implemented a new scoring and evaluation process that required numerous revisions which created confusion among programs as well as significantly delaying the evaluation process. To assist programs in completing the application process the 2013 McKinney-Vento Local Application was developed and distributed by the Continuum.

Recovery Innovations, Inc. completed the self-scoring portion of the Program Performance Report (PPR) to the best of their ability under the assumed criteria and methodology (see Attachment 1). Recovery Innovations, Inc. had an expectation, based on written and verbal communication, that further evaluation and dialogue by the Ranking and Review Panel would address any concerns or outliers related to the submitted self-scoring tool.

On the morning of January 27, 2014, Recovery Innovations, Inc. received the final score and program ranking sheets from the MAG Human Services Program Manager, Brande Mead, informing the programs that the Continuum would vote on approving the program ranking during the scheduled 1:30pm meeting on January 27, 2014. Recovery Innovations, Inc. housing director immediately contacted other programs and learned that the self-scoring methodology utilized by some of the other programs differed significantly from the methodology utilized by Recovery Innovations, Inc. By following the methodology used by other organizations, Recovery Innovations, Inc. score would increase from 71 (14<sup>th</sup> percentile) to 94 (63<sup>rd</sup> percentile) and well within the Tier 1 category (see Attachment 2). The Recovery Innovations, Inc. housing director contacted the MAG program manager informing her of the methodology discrepancies. The program manager informed the housing director that Recovery Innovations, Inc. could voice their concerns during the Continuum meeting that afternoon.

The process and outcome of this effort raises the following concerns that should be considered by MAG:

1. Failure of Ranking and Review Panel to follow the local application standards;
  - a. Right to Appeal Panel Decisions;
  - b. Program Evaluation.
2. Failure of Ranking and Review Panel to follow the HUD Notice of Funding Availability (NOFA) Review Criteria per 24 CFR § 578.33(d)(2);
3. Failure of the Continuum to follow 24 CFR § 578.9(a)(1) regarding a collaborative process;
4. Potential adverse impact on Arnold v. Sarn Settlement Agreement.

Additionally, Recovery Innovations, Inc. believes that the Ranking and Review Panel misled the Continuum, during the January 27, 2014 meeting, regarding the quality and adequacy of the competitive process. Though Continuum members and public attendees raised concerns regarding the scoring process, the panel representative stated that there was insufficient time to reevaluate or appeal to the Continuum as the HUD deadline of January 31, 2014\* was approaching. The Continuum proceeded with a passing vote. *\*According to the HUD Notice of Funding Availability (NOFA), the Continuum actually has until 7:59:59 p.m. eastern time on February 3, 2014 to submit the application.*

Recovery Innovations, Inc. has been providing permanent supported housing to some of the most vulnerable adults in Maricopa County since March 1998, and currently provides 124 subsidies through this program. All of the participants have challenges with substance use, mental illness and a history of chronic homelessness. Nearly 100 participants have a designation as Seriously Mentally Ill (SMI) through the Regional Behavioral Health Authority and Arizona Department of Health Services, and a majority of participants have a co-morbid chronic health condition.

We believe strongly that if the Ranking and Review Panel had adequately and fairly completed the performance reviews to the standard identified in the local application the discrepancy in methodology as well as the Tier level for Recovery Innovations, Inc. would be consistent with prior year.

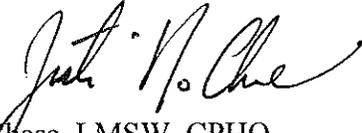
I am asking that prior to the MAG submission of the Federal Consolidated Application the Maricopa Association of Governments to (1) reclassify the Recovery Innovations, Inc. permanent supported housing program into Tier 1, or (2) allow for independent review and scoring of all programs using the standards identified in the original application to base the consolidated application submission to HUD.

If a resolution cannot be reached, Recovery Innovations, Inc. will be forced to submit an appeal directly to the US Department of Housing and Urban Development pursuant to 24 CFR § 578.35(b) as a solo applicant based on our belief that we “were denied the right to participate in a reasonable manner.”

I can be contacted at 602-636-3084 or via email at [Justin.Chase@recoveryinnovations.org](mailto:Justin.Chase@recoveryinnovations.org).

I look forward to a timely response.

Sincerely,



Justin N. Chase, LMSW, CPHQ  
Regional Vice President  
Recovery Innovations, Inc.

cc: Mayor Scott Smith, MAG Regional Council Chair  
Mayor Michael LeVault, MAG Regional Council Vice Chair  
Councilmember Kevin Hartke, Chair, Continuum of Care Committee on Homelessness  
Councilwoman Thelda Williams, Vice Chair, Continuum of Care Committee on Homelessness  
Amy St. Peter, MAG Human Services Manager  
Brandie Mead, MAG Human Services Program Manager  
Gene Johnson, President/CEO, Recovery Innovations, Inc.

ENCLOSURE:

- Supporting Evidence Based on Fact
- Attachment 1 - Recovery Innovations, Inc. Program Performance Self-Report – 12/12/2013
- Attachment 2 - Recovery Innovations, Inc. Revised Self-Report – 01/28/2014
- Attachment 3 - FY 2012 Continuum of Care Ranking
- Attachment 4 - FY 2013 Continuum of Care Ranking
- Attachment 5 - FY 2013 Continuum of Care Application Score Sheet

## Supporting Evidence

### Concern 1: Failure of Ranking and Review Panel to follow the local application standards;

#### a. Right to Appeal

The Maricopa Association of Governments 2013 McKinney-Vento Local Application packet states the following:

*Appeals on the basis of fact may be made about the decisions of the [ranking and review] panel. An applicant may request an appeal by January 15, 2014 at 12:00pm in writing (letter, fax or email).*

*...An Appeals Review, if necessary, will be held on January 17, 2014. (pg. 10)*

The Ranking and Review Panel decisions were not released until January 27, 2014; 12 days after the published appeal deadline. Recovery Innovations, Inc. submitted the application on the due date identified within the application packet and completed the presentation on January 10, 2014 (see correspondence below indicating submission date on January 6, 2014 and verification of receipt by MAG Program Manager on January 7, 2014). The Ranking and Review Panel had sufficient time to complete the scoring process and inform each program of their scores within the appealable timeframe. There is no evidence to support that the Ranking and Review Panel did any additional evaluation beyond adding the Self-Score and Presentation-Scores.

Subject: FW: Emailing: Supportive Services, Federal Application, Addendum to HMIS Partnership Agreement - 2013, Amended APR 2012-2013, Eligibility Chart Another Chance RI, RIAZ Performance Report-Revised (1), RIAZ Performance Report-Revised

Message: RIAZ Magellan Match.pdf (94 KB) Applicant Profile.pdf (494 KB) Supportive Services.xlsx (76 KB)  
Federal Application.pdf (339 KB) Addendum to HMIS Partnership Agreement - 2013.pdf (2 KB) Amended APR 2012-2013.pdf (125 KB)  
Eligibility Chart Another Chance RIAZs (47 KB) RIAZ Performance Report-Revised (1).doc (253 KB) RIAZ Performance Report-Revised.doc (57 KB)

Sent: Monday, January 06, 2014 10:26 AM  
To: 'Brande Mead'  
Cc: Christopher Bartz  
Subject: Emailing: Supportive Services, Federal Application, Addendum to HMIS Partnership Agreement - 2013, Amended APR 2012-2013, Eligibility Chart Another Chance RI, RIAZ Performance Report-Revised (1), RIAZ Performance Report-Revised  
Importance: High

Hello Brande, please see the attached required documents for the 2013 NOFA. I have probably provided a little more than what was asked for, but I wanted to be sure.

**Please let me know as soon as possible if corrections need to be made.**

If I could I would also like to respectfully request that RIAZ present on Friday if at all possible. Please let me know as soon as you can.

Thank you for all you do.

Christopher

The message is ready to be sent with the following file or link attachments:

Supportive Services  
Federal Application  
Addendum to HMIS Partnership Agreement - 2013 Amended APR 2012-2013 Eligibility Chart Another Chance RI RIAZ Performance Report-Revised (1) RIAZ Performance Report-Revised

Note: To protect against computer viruses, e-mail programs may prevent sending or receiving certain types of file attachments. Check your e-mail security settings to determine how attachments are handled.

Subject: FW: CoC Program Project Presentation Schedule Thursday Jan 9, Friday Jan 10

Message: CoC Program 2013 Application Presentation Schedule.docx (13 KB)

From: Brande Mead [mailto:BMead@armag.gov]  
Sent: Tuesday, January 07, 2014 3:25 PM  
To: Amanda Ripstra - Catholic Charities; Amy Schallenberger; Barry McPherson; Beth Noble; Brent Babb; Carol Riley; Catherine Rae Dunning; Charles Sullivan; Chris Tompkins; Chris Wudarski; Christopher Bartz; Dan Goltzy; Dana Bailey; Darlene Newsome; David Bridge; Debby Elliott; Diana Yazzie Devine; Donna Crews; Dora Vasquez-Catholic Charities; Doris Vaught; Dottie O'Connell - CFLC; Esther Emadi; Hoa Mai; J.Rieck; Jacki Taylor; Jake Sedillo; Jennifer Dangremond; Jeremiah Smith; Jim Medis; John Scott; John Wall; Karen Brown; Karen Kurtz; Karen Sullivan; Kathy Dinolfi; Keith Thompson; Kenneth McKinney; Kimberly Craig; Kimberly Thompson; L Carrier; Laraine Stewart; Laura Peters; Laura Skobnick; Linda Snidenor; Lisa Weyer; Lori Bogar; Lori Bogar 2; Maribel Gloria; Mark Holleran; Mary Alice McKone; Mattie Lord; Michelle Thomas; Miranda Jiel-Lifewell; Nancy Marlon; Nicky Stevens; Patricia Klahr-Chrysalis; Richard Geasland; Sandy Napombejra; Sean Shabestari; Shannon Casazza; Shari Lassiter; Steve Capobres; Suzie Martin; Sylvia Rebozo; Ted Williams; Terri Leveton; Tiffany Cullin-Johnson; Tiffany Zid; Tisha Jones; Tom Hutchinson; Torrie Taj; Veronica Carrillo  
Cc: Brande Mead  
Subject: CoC Program Project Presentation Schedule Thursday Jan 9, Friday Jan 10  
Importance: High

Dear CoC Program Applicant,

Thank you for the recent submittal of your CoC Program renewal application(s). I am emailing to inform you of the date and time scheduled for your project presentation(s). Please refer to the attached schedule for the date and time set for your project presentation(s). This time is scheduled just for you so please be on time and ready to present. If you have multiple projects, please make sure you attend the time set for each presentation. Transitional housing and supportive service only projects will present on Thursday and permanent housing projects will present on Friday.

Power Point presentations are not allowed but you may bring handouts if you wish. There will be five panel members, please make five copies of any handouts you plan to bring. Panel members will be provided with the self-score sheet you submitted with your local application as well as the other application materials you submitted. There is a limited amount of time allowed for each presentation. Please refer to the attached schedule for your timeframe. We have many presentations to complete and will stick to a strict time schedule. You will be asked to complete your presentation at the end of your timeframe.

Please come prepared to provide an overview of your project, discuss the self-score sheet, and address the questions below:

- Does your project play a critical role in helping people obtain permanent housing directly from homelessness and as quickly as possible?
- Is your project reaching the highest need clients?
- Is your project cost-effective, efficient, and performing with highest quality?
- Anything else you feel is unique and/or important about your project.

All presentations will be held at MAG, 302 N. 1<sup>st</sup> Avenue, second floor. Please wait in the lobby on the second floor until you are called for your presentation. Bring your parking ticket with you for validation.

**Concern 1: Failure of Ranking and Review Panel to follow the local application standards;**  
**b. Program Evaluation;**

The Maricopa Association of Governments 2013 McKinney-Vento Local Application packet states the following:

*The Ranking and Review Panel will also score each program using the Program Performance Report. The Program Performance Report scores will be discussed with the grantees. The Ranking and Review Panel will use APR data and HMIS reports for each program to complete the Program Performance Report. Final scores will be made by the Ranking and Review Panel on the basis of actual data from HMIS or a comparable database and from the program APR.*

Email excerpt from Ms. Brande Mead, MAG Human Services Program Manager, dated Monday, January 27, 2014 at 9:30am (correspondence below):

*The project ranking was based on a combination of factors, the self-score, presentation score, how the agency responded to the questions during the presentation, and program compliance factors such as HMIS, use of funding, and application factors.*

The Ranking and Review Panel generated the final scores and project ranking solely on agency self-score and the presentation-score. The Total Score for all 57 programs were the exact sum of the self-score and presentation-score. There is no evidence to support that the Ranking and Review Panel did any additional evaluation beyond adding the self-score and presentation-scores (see Attachment 5).

Had the Ranking and Review Panel utilized all of the criteria identified in the application packet and January 27, 2014 correspondence, Recovery Innovations, Inc. would be seen as an excelling provider in all performance areas including program compliance and responsible use of funding.

- Program Compliance Factors (HMIS) –
  - Recovery Innovations, Inc. continuously performs among the highest across all HMIS measures
- Use of Funding
  - 2010- Recovery Innovations utilized 99% of allocated funding
  - 2011- Recovery Innovations utilized 100% of allocated funding
  - 2012- Recovery Innovations utilized 100% of allocated funding

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**From:** Brande Mead [mailto:[BMead@azmag.gov](mailto:BMead@azmag.gov)]

**Sent:** Monday, January 27, 2014 9:30 AM

**To:** Amanda Ripstra - Catholic Charities; Amy Schallenberger; Amy Vogelsson ; Barry McPherson; Beth Noble; Brent Babb; Carol Riley; Catherine Rae Dunning; Charles Sullivan; Chris Tompkins; Chris Wudarski; Christopher Bartz; Dan Gottry; Dana Bailey; Darlene Newsome; David Bridge; Debby Elliott; Diana Yazzie Devine; Donna Crews; Dora Vasquez-Catholic Charities; Doris Vaught; Dottie O'Connell - CPLC; Esther Emadi; Hoa Mai; J.Rieck; Jacki Taylor; Jake Sedillo; Jason M. Thorpe - Tumbleweed Center for Youth Development ([jthorpe@tumbleweed.org](mailto:jthorpe@tumbleweed.org)); Jennifer Dangremond ; Jeremiah Smith; Jim Medis; John Scott; John Wall; Karen Brown; Karen Kurtz; Karen Sullivan; Kathy Dinolfi; Keith Thompson; Kenneth McKinney; Kimberly Craig; Kimberly Thompson; L Carrier; Laraine Stewart; Laura Peters; Laura Skotnicki; Linda Snidenor; Lisa Weyer; Lori Bogar; Lori Bogar 2; Maribel Gloria; Mark Holleran; Mary Alice McKone; Mattie Lord; Michelle Thomas; Miranda Jilek-Lifewell; Nancy Marlon; Nicky Stevens; Patricia Klahr-Chrysalis; Richard Geasland; Sandy Napombejra; Sean Shabestari; Shannon Casazza; Shari Lassiter; Steve Capobres; Suzie Martin; Sylvia Rebozo; Ted Williams; Terri Leveton; Tiffani Cullin-Johnson; Tiffany Zid; Tisha Jones; Tom Hutchinson; Torrie Taj; Veronica Carrillo

**Subject:** Project Ranking

Good morning,

Attached is the project list (pdf document) that will be presented to the Continuum of Care Committee today for approval. I have also attached a word document that lists all projects in the order of the presentations and breaks out the self-score, presentation score and final score. The project ranking was based on a combination of factors, the self-score, presentation score, how the agency responded to the questions during the presentation, and program compliance factors such as HMIS, use of funding, and application factors.

Thank you all for your hard work toward ending homelessness in the community.

Brande Mead

Human Services Program Manager

Continuum of Care Regional Committee on Homelessness

Maricopa Association of Governments

302 N. 1<sup>st</sup> Avenue, Suite 300

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(602) 452-5060

[bmead@azmag.gov](mailto:bmead@azmag.gov)

[http://www.azmag.gov/Human\\_Services/default.asp](http://www.azmag.gov/Human_Services/default.asp)

## **Concern 2: Failure of Ranking and Review Panel to follow the HUD Notice of Funding Availability (NOFA) Review Criteria per 24 CFR § 578.33(d)(2);**

Title 24 of the Code of Federal Regulations states the following regarding Continuum of Care HUD Supportive Housing Program renewals:

*Review criteria for competitively awarded renewals made after August 30, 2012 will be described in the NOFA. (24 CFR § 578.33(d)(2))*

Item seven (7), Local Competition Deadlines, of the 'Additional Overview Information' section of the Notice of Funding Availability (NOFA) for the Fiscal Year 2013 and 2014 states the following:

*24 CFR 578.9 requires CoCs to design, operate, and follow a collaborative process for the development of an application in response to a NOFA issued by HUD. As part of this collaborative process, CoCs should implement internal competition deadlines to ensure transparency and fairness at the local level. The implementation of deadlines that meet the standards outlined below for FY 2013 for FY 2013 Project Applications will be considered as part of scoring criteria as detailed in Section VII.A.4.f.*

- a. *Project Applications. All project applications were required to be submitted to the CoC no later than 30 days before the application deadline.*
- b. *CoC Notification to Project Applicants. The CoC notified all project applicants no later than 15 days before the application deadline regarding whether their project applications would be included as part of the CoC Consolidated Application submission. Any project applicants that submitted projects that were rejected by the CoC must have been notified in writing, outside of e-snaps, with an explanation for the decision to reject the project(s).*

The Continuum of Care Regional Committee on Homelessness notified all project applicants on January 27, 2014, only four (4) days prior to the reported deadline of January 31, 2014.

Since, according to the NOFA, Tier 1 is equal to the CoC's Annual Renewal Demand (ARD) approved in the Registration process, less 3.5%, any Tier 2 designated program should considered themselves rejected as funding is assigned to Tier 1 programs only.

As of January 30, 2014, Recovery Innovations, Inc. has not been notified in writing of the final decision or explanation for the decision made by the CoC.

The Notice of Funding Availability (NOFA) for the Fiscal Year 2013 and 2014 was presented at the Continuum of Care Planning Subcommittee on December 16, 2013. It can be found under the 'Resources' section of Pertinent Documents at <http://www.azmag.gov/Events/Event.asp?CMSID=5824>.

### **Concern 3: Failure of the Continuum to follow 24 CFR § 578.9(a)(1) regarding application process**

Under the Code of Federal Regulations the Continuum must design, operate, and follow a collaborative process in response to a Notice of Funding Availability (NOFA). The Continuum did not follow the published process or the standards identified within the NOFA (see Concern 2 regarding NOFA standards).

#### **24 CFR § 578.9 Preparing an application for funds.**

*(a) The Continuum must:*

*(1) Design, operate, and follow a collaborative process for the development of applications and approve the submission of applications in response to a NOFA published by HUD under §578.19 of this subpart;*

*(2) Establish priorities for funding projects in the geographic area;*

*(3) Determine if one application for funding will be submitted for all projects within the geographic area or if more than one application will be submitted for the projects within the geographic area;*

*(i) If more than one application will be submitted, designate an eligible applicant to be the collaborative applicant that will collect and combine the required application information from all applicants and for all projects within the geographic area that the Continuum has selected funding. The collaborative applicant will also apply for Continuum of Care planning activities. If the Continuum is an eligible applicant, it may designate itself;*

*(ii) If only one application will be submitted, that applicant will be the collaborative applicant and will collect and combine the required application information from all projects within the geographic area that the Continuum has selected for funding and apply for Continuum of Care planning activities;*

*(b) The Continuum retains all of its responsibilities, even if it designates one or more eligible applicants other than itself to apply for funds on behalf of the Continuum. This includes approving the Continuum of Care application.*

#### **Concern 4: Potential adverse impact on Arnold v. Sarn Settlement Agreement**

In early January 2014 the plaintiff and defendant groups (Governor of Arizona, Arizona Department of Health Service and Maricopa County) reached a settlement agreement for the Arnold v. Sarn class action lawsuit from 1981 regarding the quality and availability of appropriate services for individuals with a Serious Mental Illness residing in Maricopa County.

On page 6 beginning on line 15 of the exit stipulation the agreement identifies the requirement for expanded capacity for supported housing using the permanent supported housing model. The stipulation requires ADHS to develop 1,200 additional permanent supported housing units within Maricopa County during Fiscal Years 2015 and 2016, and another 300 units in Fiscal Year 2017 (pg. 9).

As a provider of permanent supported housing to nearly 100 individuals with a Serious Mental Illness in Maricopa County, Recovery Innovations, Inc. plays a vital role in meeting the expanded capacity needs identified in the exit stipulation.

Excerpt from Arizona Republic article by Mary Jo Pitzl published on January 9, 2014:

*After more than three decades of court monitors, negotiations and funding swings, a lawsuit over how the state cares for its seriously mentally ill residents has finally been settled, Gov. Jan Brewer announced Wednesday.*

*“It’s a proud day for Arizona to say we have solved this,” Brewer said in a briefing with reporters. “It’s a landmark day.”*

*The lawsuit, Arnold vs. Sarn, was filed in 1981 when advocates for the seriously mentally ill in Maricopa County turned to the courts for relief in treating patients who don’t qualify for Medicaid. Since then, a succession of Maricopa County Superior Court judges have served as watchdog for people with mental-health issues, monitoring state funding and hearing arguments about the adequacy of care, from housing to employment to skills training.*

*Brewer and her advisers said the settlement involves an enforceable contract that will require the state to uphold its end of the agreement. If it is broken, advocates can return to court to enforce the terms that were hammered out over the last two years.*

*Charles “Chick” Arnold, the “Arnold” in the original 1981 court filing, lauded the agreement.*

*“I’m excited about it,” said Arnold, an attorney. “This has been the culmination of a whole lot of energy over the years.”*

*He said he was especially proud the agreement includes a provision to provide “supportive housing,” which combines a permanent place to live with counseling, case management and other support services.*

*“You can’t recover if you don’t have a place to live,” he said.*

*The Maricopa County Board of Supervisors, which was named in the suit because some of the original plaintiffs were involved in the county’s criminal-justice system, on Wednesday voted unanimously to join the proposed settlement. (<http://www.azcentral.com/news/politics/articles/20140107lawsuit-arizona-care-seriously-mentally-ill-settled.html>)*

A Copy of the Stipulation can be found at:

<http://www.azdhs.gov/bhs/pdf/sarn/arnold-v-adhs-stipulation-for-providing-community-services-and-terminating-litigation-01-07-2014.pdf>

**MAG Continuum of Care Regional Committee on Homelessness  
Program Performance Report**

Agency Name: Recovery Innovations		Program Name: Another Chance			
Program Type: Rental Assistance		McKinney-Vento Funding Amount: \$1,230,715.00			
Date of Assessment: December 12, 2013		Completed by: Christopher Bartz			
Goals	Performance Standard	Data	Points Available	%	Points
<b>1: Project serves "harder to serve" homeless population.</b>	At least 50 percent of households served by program at entry: (Each person in the household is counted and each disability is counted.) - Meet the HUD definition of chronically homeless -Mental Illness -Alcohol Abuse -Drug Abuse -Chronic Health Conditions -HIV/AIDS -Developmental Disabilities -Physical Disabilities	HMIS (CIR running chronic data – will email data to each grantee)  APR	50 % of households in program meet any <u>one</u> criteria = 5  50 % of households in program meet any <u>two</u> criteria = 10  50 % households in program meet any <u>three or more</u> criteria = 15	100%	15
<b>2: HUD Objective: Increase Housing Stability.</b>	Permanent Supportive Housing (PSH) Programs Only: At least 80 percent of homeless persons in PSH remained in or exited to PH during the operating year 10/1/12-9/30/13 – As reported in the APR.	HMIS, APR	10 (Refer to 10 point scale distribution-80%+ = 10 points)	91%	10+3
	Transitional Housing (TH) Programs Only: At least 80 percent of homeless persons in TH exited to PH during the operating year 10/1/12-9/30/13 – As reported in the APR.	HMIS, APR: Q36	10 (Refer to 10 point scale distribution – 80%+ = 10 points)	N/A	N/A
	Supportive Services Only (SSO) Programs Only: At least 80 percent of homeless persons served by program exit to PH during the operating year 10/1/12-9/30/13 – As reported in the APR.	HMIS, APR: Q36	10 (Refer to 10 point scale distribution – 80%+ = 10 points)	N/A	N/A
	<i>Future standard: Average number of clients who re-enter emergency or transitional shelter system over 12-month period is reduced by at least ten percent.</i>	HMIS	NOT being scored currently but will be when reporting is available in HMIS.	N/A	N/A
<b>3: HUD Objective: Increase project participant's income. HUD Objective: Increase the number of participants obtaining mainstream benefits.</b>	At least 20 percent of participants increased their income from employment from program entry date to program exit.	HMIS, APR	5 (Refer to 5 point scale distribution – 20%+ = 5 points)	4%	0
	At least 54 percent of participants increased their income from sources other than employment from program entry date to program exit.	HMIS, APR	5 (Refer to 5 point scale distribution – 54%+ = 5 points)	36%	0
	At least 56 percent of participants obtained non-cash mainstream benefits from program entry date to program exit.	HMIS, APR	10 (Refer to 10 point scale distribution – 56%+ = 10 points)	92%	9+3
<b>4: Achieve APR program goals.</b>	Percent of program goals in APR are achieved. (APR Program defined performance measures.) Determine the percent of each goal achieved, score on the average percent of all goal achievement. i.e., If the APR includes only one self-defined goal then use that percent to score. If the APR includes 3 goals take the average goal achievement for all goals.	HMIS, APR	5 (Refer to 5 point scale distribution)	66%	2
<b>5: Effective use of federal funding.</b>	Percent of expended HUD funding for the most recent contract period. (Drawdowns from LOCCS)	LOCCS Report	10 (Refer to 10 point scale distribution)	64%	4
	Average unit utilization rate on the last Wednesday in January, April, July, October, as reported in the APR. (SSO projects report the percent of actual households served during the grant year compared to the number of households projected to serve by the grant.)	APR	10 (Refer to 10 point scale distribution)	82	7
<b>6: Compliance with HMIS Data Standards.</b>	Programs will comply with HUD Data Standards including Program Data Elements, Universal Data Elements, and HMIS User Training.	HMIS – CIR will email data to	10 (Refer to 10 point scale distribution)	100%	10+3

		grantees.			
<b>7: Alignment with HEARTH Act and CoC Goals</b>	Programs will regularly attend and participate in Continuum of Care meetings. (Meeting dates listed in local application.)	MAG CoC Meetings	5 (Refer to 5 point scale distribution)	100%	5
<b>Total Score</b>			<b>85 Points Available</b>		62
<b>BONUS</b>	Permanent Supportive Housing (PSH) Programs Only: 90-100% percent of PSH unit turnover are prioritized to chronically homeless individuals and/or *vulnerable families. (Must submit written policy documenting this commitment.)	Written letter to CoC – tracked in HMIS	5 points if program currently prioritizes (in 2013 or prior years) 90-100% of turnover to chronically homeless or vulnerable families.  5 points if program will prioritize 90-100% of turnover to chronically homeless or vulnerable families in 2014.	100%	
	Transitional Housing (TH) Programs and Supportive Service Only (SSO) Program: Program is voluntarily repurposed to align with HEARTH Act or CoC goals. (Must submit a written request to the local HUD office and copy the Continuum of Care making indicating the requested project change.) Project repurposing must be allowable in the NOFA.	Written letter to CoC	5 points if average length of stay in the program is one year or less (from APR).  5 points if program serves 90-100% homeless youth, victims of domestic violence, or clients with substance abuse.		
	Three additional points are allowed to any project that is exceeding the HUD objectives listed in section 2 or 3 of the score sheet.	APR	3 points each for exceeding HUD's goal. (max. 12 pts.)		9
<b>Total Outcome Achievement</b>				83%	71

**10 point scale distribution:**

10 points = 95-100% achieved  
9 points = 90-94% achieved  
8 points = 85-89% achieved  
7 points = 80-84% achieved  
6 points = 75-79% achieved  
5 points = 70-74% achieved  
4 points = 65-69% achieved  
3 points = 60-64% achieved  
2 points = 55-59% achieved  
1 point = 50-54% achieved  
0 points = 0-49% achieved

**5 point scale distribution:**

5 points = 91-100% achieved  
4 points = 81-90% achieved  
3 points = 71-80% achieved  
2 points = 61-70% achieved  
1 point = 51-60% achieved  
0 points = 0-50% achieved

MAG Continuum of Care Regional Committee on Homelessness  
Program Performance Report

Agency Name: Recovery Innovations

Program Name: Another Chance

Program Type: Rental Assistance

McKinney-Vento Funding Amount: \$1,230,715.00

Date of Assessment: December 12, 2013 (Revised 1/28/2014)

Completed by: Christopher Bartz

Goals	Performance Standard	Data	Points Available	%	Points
<b>1: Project serves "harder to serve" homeless population.</b>	At least 50 percent of households served by program at entry: (Each person in the household is counted and each disability is counted.) - Meet the HUD definition of chronically homeless -Mental Illness -Alcohol Abuse -Drug Abuse -Chronic Health Conditions -HIV/AIDS -Developmental Disabilities -Physical Disabilities	HMIS (CIR running chronic data – will email data to each grantee)  APR	50 % of households in program meet any <u>one</u> criteria = 5  50 % of households in program meet any <u>two</u> criteria = 10  50 % households in program meet any <u>three or more</u> criteria = 15	100%	15
<b>2: HUD Objective: Increase Housing Stability.</b>	Permanent Supportive Housing (PSH) Programs Only: At least 80 percent of homeless persons in PSH remained in or exited to PH during the operating year 10/1/12-9/30/13 – As reported in the APR.	HMIS, APR	10 (Refer to 10 point scale distribution-80%+ = 10 points)	113.75%	10
	Transitional Housing (TH) Programs Only: At least 80 percent of homeless persons in TH exited to PH during the operating year 10/1/12-9/30/13 – As reported in the APR.	HMIS, APR: Q36	10 (Refer to 10 point scale distribution – 80%+ = 10 points)	N/A	N/A
	Supportive Services Only (SSO) Programs Only: At least 80 percent of homeless persons served by program exit to PH during the operating year 10/1/12-9/30/13 – As reported in the APR.	HMIS, APR: Q36	10 (Refer to 10 point scale distribution – 80%+ = 10 points)	N/A	N/A
	Future standard: Average number of clients who re-enter emergency or transitional shelter system over 12-month period is reduced by at least ten percent.	HMIS	NOT being scored currently but will be when reporting is available in HMIS.	N/A	N/A
<b>3: HUD Objective: Increase project participant's income. HUD Objective: Increase the number of participants obtaining mainstream benefits.</b>	At least 20 percent of participants increased their income from employment from program entry date to program exit.	HMIS, APR	5 (Refer to 5 point scale distribution – 20%+ = 5 points)	5%	0
	At least 54 percent of participants increased their income from sources other than employment from program entry date to program exit.	HMIS, APR	5 (Refer to 5 point scale distribution – 54%+ = 5 points)	19%	0
	At least 56 percent of participants obtained non-cash mainstream benefits from program entry date to program exit.	HMIS, APR	10 (Refer to 10 point scale distribution – 56%+ = 10 points)	164.2%	10
<b>4: Achieve APR program goals.</b>	Percent of program goals in APR are achieved. (APR Program defined performance measures.) Determine the percent of each goal achieved, score on the average percent of all goal achievement. i.e., If the APR includes only one self-defined goal then use that percent to score. If the APR includes 3 goals take the average goal achievement for all goals.	HMIS, APR	5 (Refer to 5 point scale distribution)	93%	5
<b>5: Effective use of federal funding.</b>	Percent of expended HUD funding for the most recent contract period. (Drawdowns from LOCCS)	LOCCS Report	10 (Refer to 10 point scale distribution)	100%	10
	Average unit utilization rate on the last Wednesday in January, April, July, October, as reported in the APR. (SSO projects report the percent of actual households served during the grant year compared to the number of households projected to serve by the grant.)	APR	10 (Refer to 10 point scale distribution)	82%	7
<b>6: Compliance with HMIS Data Standards.</b>	Programs will comply with HUD Data Standards including Program Data Elements, Universal Data Elements, and HMIS User Training.	HMIS – CIR will email data to	10 (Refer to 10 point scale distribution)	100%	10

		grantees.			
<b>7: Alignment with HEARTH Act and CoC Goals</b>	Programs will regularly attend and participate in Continuum of Care meetings. (Meeting dates listed in local application.)	MAG CoC Meetings	5 (Refer to 5 point scale distribution)	100%	5
<b>Total Score</b>			<b>85 Points Available</b>	81%	72
<b>BONUS</b>	Permanent Supportive Housing (PSH) Programs Only: 90-100% percent of PSH unit turnover are prioritized to chronically homeless individuals and/or *vulnerable families. (Must submit written policy documenting this commitment.)	Written letter to CoC – tracked in HMIS	5 points if program currently prioritizes (in 2013 or prior years) 90-100% of turnover to chronically homeless or vulnerable families.  5 points if program will prioritize 90-100% of turnover to chronically homeless or vulnerable families in 2014.	N/A	10
	Transitional Housing (TH) Programs and Supportive Service Only (SSO) Program: Program is voluntarily repurposed to align with HEARTH Act or CoC goals. (Must submit a written request to the local HUD office and copy the Continuum of Care making indicating the requested project change.) Project repurposing must be allowable in the NOFA.	Written letter to CoC	5 points if average length of stay in the program is one year or less (from APR).  5 points if program serves 90-100% homeless youth, victims of domestic violence, or clients with substance abuse.	N/A	N/A
	Three additional points are allowed to any project that is exceeding the HUD objectives listed in section 2 or 3 of the score sheet.	APR	3 points each for exceeding HUD's goal. (max. 12 pts.)	N/A	6
<b>Total Outcome Achievement</b>				N/A	88

**10 point scale distribution:**

10 points = 95-100% achieved  
9 points = 90-94% achieved  
8 points = 85-89% achieved  
7 points = 80-84% achieved  
6 points = 75-79% achieved  
5 points = 70-74% achieved  
4 points = 65-69% achieved  
3 points = 60-64% achieved  
2 points = 55-59% achieved  
1 point = 50-54% achieved  
0 points = 0-49% achieved

**5 point scale distribution:**

5 points = 91-100% achieved  
4 points = 81-90% achieved  
3 points = 71-80% achieved  
2 points = 61-70% achieved  
1 point = 51-60% achieved  
0 points = 0-50% achieved

FY2012 CoC Ranking

Rank	Applicant Name	Project Name	Performance Score	Project Type	Component Type	Amount Requested	Amount Ranked	Running Total
1	Arizona Behavioral Health Corp.	PSH-2010 Casa de Luz	60	R	PH		\$528,595.00	\$528,595.00
2	Arizona Housing Inc.	Horace Steele Commons	58	R	PH		\$58,025.00	\$586,620.00
3	Arizona Housing Inc.	Horace Steele Commons	57	R	PH		\$78,663.00	\$665,283.00
4	Arizona Behavioral Health Corp.	Casa de Paz	53	R	PH		\$374,510.00	\$1,039,793.00
5	Women In New Recovery	WINR Achievers	51	R	PH		\$46,862.00	\$1,086,655.00
6	Lifewell (New Arizona Family)	Pinchot Apartments	50	R	PH		\$99,105.00	\$1,185,760.00
7	Recovery Innovations of Arizona	Another Chance	48	R	PH		\$1,192,483.00	\$2,378,243.00
8	Arizona Behavioral Health Corp.	PSH 2009	46	R	PH		\$435,935.00	\$2,814,178.00
9	Native American Connections	Stepping Stone	46	R	PH		\$91,043.00	\$2,905,221.00
10	Arizona Behavioral Health Corp.	PSH 3109	45	R	PH		\$694,247.00	\$3,599,468.00
11	Arizona Behavioral Health Corp.	Casa Mia	45	R	PH		\$687,330.00	\$4,286,798.00
12	Arizona Behavioral Health Corp. - Department of Housing	SPC 151	45	R	PH		\$1,535,486.00	\$5,822,284.00
13	Arizona Behavioral Health Corp. - Phoenix Shanti	Phoenix Shanti Supportive Housing Program	45	R	PH		\$70,456.00	\$5,892,740.00
14	Native American Connections	Sunrise Circle	45	R	PH		\$35,000.00	\$5,927,740.00
15	Arizona Behavioral Health Corp.	PSH 3109	44	R	PH		\$694,247.00	\$6,621,987.00
16	Native American Connections	Catherine Arms	44	R	PH		\$163,178.00	\$6,785,165.00
17	Arizona Behavioral Health Corp.	HUD 3084	43	R	PH		\$938,889.00	\$7,724,054.00
18	U.S. Veteran's Initiative	Sunset Harbor	43	R	PH		\$152,851.00	\$7,876,905.00
19	Arizona Behavioral Health Corp.	Brookside	41	R	PH		\$202,030.00	\$8,078,935.00
20	UMOM New Day Center	Lampighter	41	R	PH		\$80,126.00	\$8,159,061.00
21	Arizona Behavioral Health Corp.	HUD 3024	40	R	PH		\$521,199.00	\$8,680,260.00
22	Arizona Behavioral Health Corp.	Village	40	R	PH		\$1,805,328.00	\$10,485,588.00
23	Housing	SPC 293	40	R	PH		\$2,989,690.00	\$13,475,278.00
24	Arizona Behavioral Health Corp. - Department of Housing	SPC 189	39	R	PH		\$1,937,036.00	\$15,412,314.00
25	Arizona Behavioral Health Corp. - Southwest Behavioral Health Services	Permanent Housing for Persons with HIV/AIDS Center for Hope	38	R	PH		\$20,775.00	\$15,433,089.00
26	Community Bridges	HIV Case Management at Stepping Stone	32	R	PH	Low Performing	\$168,384.00	\$15,601,473.00
27	Area Agency on Aging	NOVA Safe Haven	26	R	PH	Low Performing	\$60,735.00	\$15,662,208.00
28	Arizona Behavioral Health Corp. - NOVA	Transitional Housing Continuum for Homeless Youth	56	R	PH		\$1,114,803.00	\$16,777,011.00
29	Tumbleweed Center for Youth Development	Next Step Housing	61	R	TH		\$439,700.00	\$17,216,711.00
30	UMOM New Day Center	East Valley Men's Center	53	R	TH		\$660,456.00	\$17,877,167.00
31	A New Leaf	Nicholas Transitional Living Center	51	R	TH		\$58,878.00	\$17,936,045.00
32	Native American Connections	AZ Veterans in Progress	50	R	TH		\$333,370.00	\$18,269,415.00
33	U.S. Veteran's Initiative	Center for Hope TH	50	R	TH		\$496,562.00	\$18,765,977.00
34	Community Bridges	Family Services	49	R	TH		\$344,610.00	\$19,110,587.00
35	Homeward Bound		48	R	TH		\$340,010.00	\$19,450,597.00



FY2013 CoC Ranking - FINAL

Tier 1

Applicant Name	Project Name	Project Type	Component Type	Amount Requested	Score	Running Total
Arizona Behavioral Health Corp.	Casa de Paz	Renewal	PH	\$387,434	113.4	\$387,434.00
Arizona Behavioral Health Corp.	PSH3106	Renewal	PH	\$722,003	108.4	\$1,109,437.00
Arizona Behavioral Health Corp.	Casa Mia	Renewal	PH	\$713,442	105.4	\$1,822,879.00
Community Bridges, Inc.	CFH PH	Renewal	PH	\$177,671	104.5	\$2,000,550.00
Native American Connections	Stepping Stone Phase II	Renewal	PH	\$478,800	103.8	\$2,479,350.00
Arizona Behavioral Health Corp.	HUD3024	Renewal	PH	\$539,391	103.8	\$3,018,741.00
Arizona Behavioral Health Corp.	HUD3084	Renewal	PH	\$979,293	100.4	\$3,998,034.00
Arizona Behavioral Health Corp.	PSH2009	Renewal	PH	\$452,447	100.4	\$4,450,481.00
Arizona Behavioral Health Corp.	PSH3109	Renewal	PH	\$722,003	100.4	\$5,172,484.00
Arizona Behavioral Health Corp.	Shelter Plus Care 189	Renewal	PH	\$2,022,776	100.4	\$7,195,260.00
Native American Connections	Stepping Stone Place	Renewal	PH	\$91,043	99.8	\$7,286,303.00
Arizona Behavioral Health Corp.	Brookside	Renewal	PH	\$208,019	99.4	\$7,494,322.00
UMOM New Day Center	Housing First For Families	Renewal	PH	\$391,238	98.8	\$7,885,560.00
Arizona Behavioral Health Corp.	Shelter Plus Care 151	Renewal	PH	\$1,603,022	98.4	\$9,488,582.00
Arizona Behavioral Health Corp.	Shelter Plus Care 293	Renewal	PH	\$3,120,898	98.4	\$12,609,480.00
Arizona Behavioral Health Corp.	Village	Renewal	PH	\$1,886,664	97.4	\$14,496,144.00
Human Services Campus	209 W. Jackson	Renewal	PH	\$576,503	97	\$15,072,647.00
Arizona Housing Inc.	Horace Steele Commons - SMI Units	Renewal	PH	\$59,673	96.25	\$15,132,320.00
Arizona Behavioral Health Corp.	Casa de Luz	Renewal	PH	\$550,063	95.4	\$15,682,383.00
UMOM New Day Center	Next Step Housing	Renewal	PH-RRH	\$660,456	95	\$16,342,839.00
Native American Connections	Sunrise Circle	Renewal	PH	\$35,200	92.6	\$16,378,039.00
Arizona Housing Inc.	Horace Steele Commons- Substance Abuse	Renewal	PH	\$81,447	92.25	\$16,459,486.00
Native American Connections	Catherine Arms	Renewal	PH	\$167,000	90.8	\$16,626,486.00
Lifewell Behavioral Wellness	Pinchot Apartments	Renewal	PH	\$104,768	90.6	\$16,731,254.00
Arizona Behavioral Health Corp.	Shanti	Renewal	PH	\$71,733	84.2	\$16,802,987.00
United States Veteran's Initiative	U.S. Vets Permanent Housing Program	Renewal	PH	\$157,327	83	\$16,960,314.00
Arizona Behavioral Health Corp.	SBHS AIDS Perm. Housing	Renewal	PH	\$21,962	74.2	\$16,982,276.00
Catholic Charities	Verde Villas on Thomas	New	PH	\$24,039	181	\$17,006,315.00
Tumbleweed Center for Youth Development	START Housing Solutions PSH for Young Families	New	PH	\$235,842	166	\$17,242,157.00
UMOM New Day Center	Housing First For Families II	New	PH	\$270,439	166	\$17,512,596.00
Tumbleweed Center for Youth Development	START Housing Solutions RRH for Young Families	New	RRH	\$297,316	158	\$17,809,912.00

Arizona Behavioral Health Corp.	NOVA Safe Haven	Renewal	SH	\$1,114,803	95.2	\$18,924,715.00
Community Bridges, Inc.	Center for Hope	Renewal	TH	\$344,610	106.4	\$19,269,325.00
UMOM New Day Center	Haven House Transitional Housing	Renewal	TH	\$201,671	92	\$19,470,996.00
Native American Connections	Nicholas Transitional Living Center	Renewal	TH	\$333,370	90.6	\$19,804,366.00
Arizona Behavioral Health Corp.	House of Refuge	Renewal	TH	\$903,424	90.6	\$20,707,790.00
A New Leaf, Inc.	Faith House Transitional Program	Renewal	TH	\$510,688	86.4	\$21,218,478.00
Southwest Behavioral Health	Homeless Haven	Renewal	TH	\$205,977	86	\$21,424,455.00
United States Veteran's Initiative	AZ Veterans in Progress (VIP)	Renewal	TH	\$496,562	84.4	\$21,921,017.00
Save the Family Foundation of Arizona	Transitional Housing and Supportive Svcs.	Renewal	TH	\$215,406	83.8	\$22,136,423.00
Tumbleweed Center for Youth Development	Transitional Living Continuum for Youth	Renewal	TH	\$439,700	82.4	\$22,576,123.00
Save the Family Foundation of Arizona	Transitional Housing for DV	Renewal	TH	\$420,100	81	\$22,996,223.00
Labor's Community Service Agency	LCSA Transitional Housing	Renewal	TH	\$279,595	77.6	\$23,275,818.00
Homeward Bound	Family Services	Renewal	TH	\$340,010	68.2	\$23,615,828.00
A New Leaf, Inc.	East Valley Men's Center	Renewal	TH	\$58,878	65.6	\$23,674,706.00
Chrysalis Shelter for Victims of DV	Transitional Housing	Renewal	TH	\$24,269	60.4	\$23,698,975.00
Maricopa Association of Governments	CoC Planning	Renewal	CoC	\$180,000	N/A	\$23,878,975.00
Community Information and Referral	HIMIS	Renewal	HIMIS	\$400,921	N/A	\$24,279,896.00
Recovery Innovations of Arizona	Another Chance	Renewal	PH	\$1,230,715	74	\$25,510,611.00
Chicanos Por La Causa	De Colores	Renewal	TH	\$101,737	81.2	\$25,612,348.00
Area Agency on Aging	HIV CM at Stepping Stones	Renewal	PH	\$60,735	78	\$25,673,083.00
Area Agency on Aging	HIV Case Management at Congregate Houses	Renewal	PH	\$63,064	61.6	\$25,736,147.00
Sojourner Center	Transitional Housing and Support Services	Renewal	TH	\$417,763	84.2	\$26,153,910.00
Community Information and Referral	CONTACS 2-1-1 Shelter Hotline	Renewal	SSO	\$176,752	52	\$26,330,662.00
Women In New Recovery	Achievers	Renewal	PH	\$47,612	91	\$26,378,274.00
The Salvation Army	Project Hope	Renewal	SSO	\$73,080	59	\$26,451,354.00
The Salvation Army	Kaiser Family Center	Renewal	SSO	\$45,360	60	\$26,496,714.00
						\$26,496,714.00
						\$26,496,714.00
						\$26,496,714.00
						\$26,496,714.00

Tier 1

Tier 2

# Attachment 5

## CoC Program 2013 Application Presentation Schedule Thursday, January 9, 2014 (TH and SSO Projects) MAG, 2<sup>nd</sup> Floor, Cholla Room

Agency	Project	Funding Request	Self-Score	Presentation Score	Total Score
A New Leaf	Faith House (TH)	\$510,688	77	9.4	86.4
A New Leaf	East Valley Men's Center (TH)	\$58,878	57	8.6	65.6
ABC-House of Refuge	House of Refuge East (TH)	\$903,424	76	14.6	90.6
Chicanos Por la Causa	De Colores (TH)	\$101,737	71	10.2	81.2
Chrysalis	Transitional Housing for DV (TH)	\$24,226	50	10.4	60.4
Community Bridges, Inc.	Center for Hope (TH)	\$344,610	93	13.4	106.4
Homeward Bound	Family Services	\$326,917	56	12.2	68.2
Labor's Community Service Agency	Transitional Housing (TH)	\$279,595	68	9.6	77.6
Community Information & Referral	CONTACS Shelter Hotline (SSO)	\$176,752	40	12	52
Community Information & Referral	HMS	\$400,921	N/A	N/A	N/A
Native American Connections	Nicholas Transitional Living Center (TH)	\$333,370	77	13.6	90.6
Save the Family	Transitional Housing and SS (TH)	\$215,406	73	10.8	83.8
Save the Family	Transitional Housing for DV (TH)	\$420,107	70	11	81
Sojourner Center	Transitional Housing and SS (TH)	\$448,734	76	8.2	84.2
Southwest Behavioral Health	Homeless Haven (TH)	\$205,977	72	14	86
Tumbleweed Center for Youth Development	Transitional Living Continuum Youth (TH)	\$473,900	68	14.4	82.4
UMOM New Day Center	Next Step Housing (RRH)	\$691,906	82	13	95
UMOM New Day Center	Haven House Transitional Housing (TH)	\$211,275	79	13	92
U.S. Veteran's Initiative	Arizona Veteran's in Progress (VIP) (TH)	\$496,557	72	12.4	84.4

Friday, January 10, 2014 (PSH) MAG, 2<sup>nd</sup> Floor, Chaparral Room

Agency	Project	Funding Request	Self-Score	Presentation Score	Total Score
Area Agency on Aging	HIV CM at Congregate Houses (PH)	\$63,064	50	11.6	61.6
Area Agency on Aging	HIV CM at Stepping Stone (PH)	\$60,735	66	12	78
ABC	Casa de Paz (PH)	\$387,434	99	14.4	113.4
ABC	Casa Mia (PH)	\$713,442	91	14.4	105.4
ABC	HUD 3024 (PH)	\$539,391	89	14.4	103.4
ABC	HUD 3084 (PH)	\$979,293	86	14.4	100.4
ABC	PSH 3106 (PH)	\$722,003	94	14.4	108.4
ABC	PSH 3109 (PH)	\$722,003	86	14.4	100.4
ABC	PSH 2009 (PH)	\$452,447	86	14.4	100.4
ABC	Casa de Luz (PH)	\$550,063	81	14.4	95.4
ABC	Village (PH)	\$1,886,664	83	14.4	97.4
ABC	Shelter Plus Care 151 (PH)	\$1,603,022	84	14.4	98.4
ABC	Shelter Plus Care 189 (PH)	\$2,022,776	86	14.4	100.4
ABC	Shelter Plus Care 293 (PH)	\$3,120,898	84	14.4	98.4
ABC – Southwest Behavioral Health	Brookside (PH)	\$208,019	86	13.4	99.4
ABC – Southwest Behavioral Health	SBHS AIDS Permanent Housing (PH)	\$21,962	64	10.2	74.2
ABC – Phoenix Shanti	Shanti (PH)	\$71,733	73	11.2	84.2
ABC – Nova	Safe Haven (SH)	\$1,114,803	82	13.2	95.2
Arizona Housing Inc.	Horace Steele Commons SMI Units (PH)	\$59,673	83	13.25	96.25
Arizona Housing Inc.	Horace Steele Commons SA Units (PH)	\$81,447	79	13.25	92.25
Community Bridges	Center for Hope (PH)	\$178,932	92	12.5	104.5
Lifewell Behavioral Health	Pinchot Apartments (PH)	\$104,768	80	10.6	90.6
Human Services Campus	209 West Jackson (PH)	\$576,503	84	13	97
Native American Connections	Sunrise Circle (PH)	\$35,200	81	11.6	92.6
Native American Connections	Stepping Stone Place (PH)	\$91,043	88	11.8	99.8
Native American Connections	Catherine Arms (PH)	\$167,000	79	11.8	90.8
Native American Connections	Stepping Stone Place II (PH)	\$478,800	92	11.8	103.8
Recovery Innovations of Arizona	Another Chance (PH)	\$1,230,715	68	6	74
UMOM New Day Center	Housing First for Families (PH)	\$409,869	87	11.8	98.8
U.S. Veteran's Initiative	U.S. Vets PH Program (PH)	\$157,327	72	11	83
Women In New Recovery	WINR Achievers (PH)	\$47,612	89	2	91