

March 12, 2013

TO: Members of the MAG Regional Council Executive Committee

FROM: Mayor Marie Lopez Rogers, City of Avondale, Chair

SUBJECT: MEETING NOTIFICATION AND TRANSMITTAL OF TENTATIVE AGENDA FOR  
THE MAG REGIONAL COUNCIL EXECUTIVE COMMITTEE

Monday, March 18, 2013- 12:00 noon  
MAG Office, Suite 200 - Ironwood Room  
302 North 1<sup>st</sup> Avenue, Phoenix

A meeting of the MAG Regional Council Executive Committee has been scheduled for the time and place noted above. Members of the Committee may attend the meeting either in person or by telephone conference.

Please park in the garage under the building. Bring your ticket to the meeting, parking will be validated. For those using transit, the Regional Public Transportation Authority will provide transit tickets for your trip. For those using bicycles, please lock your bicycle in the bike rack in the garage.

Pursuant to Title II of the Americans with Disabilities Act (ADA), MAG does not discriminate on the basis of disability in admissions to or participation in its public meetings. Persons with a disability may request a reasonable accommodation, such as a sign language interpreter, by contacting Denise McClafferty at the MAG office. Requests should be made as early as possible to allow time to arrange the accommodation.

If you have any questions regarding the Executive Committee agenda items, please contact me at 623-333-1613. For MAG staff, please contact Dennis Smith, MAG Executive Director, at (602) 254-6300.

MAG EXECUTIVE COMMITTEE  
TENTATIVE AGENDA  
MARCH 18, 2013

COMMITTEE ACTION REQUESTED

1. Call to Order

The meeting of the Executive Committee will be called to order.

2. Call to the Audience

An opportunity will be provided to members of the public to address the Executive Committee on items not scheduled on the agenda that fall under the jurisdiction of MAG, or on items on the agenda for discussion but not for action. Members of the public will be requested not to exceed a three-minute time period for their comments. A total of 15 minutes will be provided for the Call to the Audience agenda item, unless the Executive Committee requests an exception to this limit. Please note that those wishing to comment on action agenda items will be given an opportunity at the time the item is heard.

2. Information and discussion.

ITEMS PROPOSED FOR CONSENT\*  
BY THE EXECUTIVE COMMITTEE

\*3A. Approval of the February 19, 2013 Executive Committee Meeting minutes

3A. Approval of the February 19, 2013 Executive Committee meeting minutes.

\*3B. MAG Transportation Safety Committee Vice Chair Appointment

On July 22, 2009, the MAG Regional Council approved the MAG Committee Operating Policies and Procedures. Officer appointments for technical and other policy committees, with exception of the MAG Regional Council, Transportation Policy Committee, and Management Committee, will be made by the MAG Executive Committee and are eligible for two-year terms.

In December 2012, the position of Chair of the Transportation Safety Committee became vacant. The current Chair is not longer employed by a

3B. Approval of Chris Lemka, City of Glendale, as the new vice chair for the MAG Transportation Safety Committee to complete the remainder of the previous vice chair's two-year term.

MAG member agency. According to the MAG Committee Operating Policies and Procedures, in the event of a vacancy in the Chair position, the Vice Chair becomes Chair for the unexpired term of the previous Chair, and a Vice Chair is approved by the MAG Regional Council Executive Committee. MAG staff sent a notice to the Management Committee, the Transportation Safety Committee and the Intergovernmental Representatives to solicit letters of interest for the Vice Chair position. Please refer to the enclosed material.

\*3C. Consultant Selection for the Cave Creek/Carefree Transportation Framework Study

The Fiscal Year (FY) 2013 MAG Unified Planning Work Program and Annual Budget, approved by the MAG Regional Council in May 2012, includes \$250,000 for the Cave Creek/Carefree Transportation Framework Study. MAG is working with three partners who are contributing to the total cost of the project: the Maricopa Department of Transportation for \$25,000, and the Towns of Cave Creek and Carefree for \$5,000 each. The study's main objectives are to integrate pedestrian/bicycle non-motorized transportation into existing corridors in the Cave Creek-Carefree area in a safe manner, determine improvements and develop a plan to address special events traffic, address local and regional mobility, and consider access-management issues, while understanding the communities' values and future transportation needs. The project will be completed in a maximum of eighteen (18) months from the date of the notice to proceed at a cost not to exceed \$250,000. On November 13, 2012, MAG issued a Request for Proposals to conduct the study. On February 21, 2013, a multi-agency evaluation team interviewed two consultant teams and recommended to MAG the selection of Michael Baker Jr, Inc., to conduct the study. This item is on the March 13, 2013 Management Committee agenda to recommend approval. Please refer to the enclosed material.

3C. Approval to select Michael Baker Jr, Inc., to conduct the Cave Creek/Carefree Transportation Framework Study at a cost not to exceed \$250,000.

\*3D. Enhancing Age-Friendly Cities Consultant Selection

On November 19, 2012, the MAG Regional Council Executive Committee approved amending the FY 2013 MAG Unified Planning Work Program and Annual Budget to accept \$150,000 from Grantmakers in Aging and Pfizer Foundation as part of the region's participation in the Enhancing Age-Friendly Cities Initiative. The goal of this project is to implement pilot projects such as villages that assist people to live independently in their homes. The grant funding includes up to \$75,000 for a consultant to analyze local focus group and survey results, recommend the most appropriate intervention, and develop business plans for each of the pilot sites. NCB Capital Impact is the parent organization of the Village to Village Network. The Village to Village Network is the only national association for villages. In addition, NCB Capital Impact offers a range of other community development services. Given this experience, it is uniquely able to provide the detailed technical assistance and support to develop aging in place interventions. Staff is recommending that NCB Capital Impact be selected as a sole source to provide technical assistance in an amount not to exceed \$75,000. This item is on the March 13, 2013 Management Committee agenda to recommend approval. Please refer to the enclosed material.

3D. Approval to select NCB Capital Impact for Enhancing Age-Friendly Cities Initiative technical assistance for an amount not to exceed \$75,000.

ITEMS PROPOSED TO BE HEARD  
BY THE EXECUTIVE COMMITTEE

4. Update on the MAG 2012 Five Percent Plan for PM-10 and Exceptional Events Issues

By February 14, 2013, the Environmental Protection Agency (EPA) was required to approve the MAG 2012 Five Percent Plan for PM-10 in order to avoid the imposition of a federal implementation plan. The documentation for the remaining 26 exceptional event days that occurred in 2011 and 2012 had to be submitted and

4. Information and discussion.

concurrent with EPA in time for EPA to approve the Five Percent Plan. The required documentation is extensive and represents a tremendous workload. The Arizona Department of Environmental Quality (ADEQ) has completed all of the documentation with consultant assistance at an estimated cost of \$500,000 and technical assistance from Maricopa County and the Maricopa Association of Governments. Ten packages of exceptional events became available for public review on December 3, 2012 and were transmitted to EPA on January 28, 2013. The remaining seven packages became available for public review on January 14, 2013 and were transmitted to EPA on February 13, 2013. Comments were received from the Arizona Center for Law in the Public Interest (ACLPI) and ADEQ has responded to the comments. EPA is currently in the process of reviewing the exceptional events documentation. On February 15, 2013, the Arizona Center for Law in the Public Interest filed a Notice of Intent to file a lawsuit against EPA for failure to take final action on the MAG 2012 Five Percent Plan for PM-10 or impose a federal implementation plan. If EPA does not take action within 60 days, ACLPI intends to file a lawsuit to compel compliance.

5. Metropolitan Planning Area Boundary Adjustment

At the January 22, 2013 Executive Committee meeting, the possible MAG Planning Area (MPA) boundary adjustments were reviewed. The MAG MPA boundary needs to be adjusted due to new urbanized areas defined by the 2010 Census which include portions in Pinal County. The new boundary is also to include those areas that are projected to be urbanized over the next 20 years. In addition to the new urbanized area based on the 2010 Census, the City of Maricopa and the Town of Florence have passed resolutions expressing interest to join MAG. The City of Casa Grande is moving forward to form a Metropolitan

5. Discussion and consultation with MAG's general counsel for legal advice and to consider MAG's position and instruct its attorney regarding amendments to the Metropolitan Planning Area boundary. A.R.S. 38-431.03(A)(3) and (4).

Planning Organization since their urbanized area reached the 50,000 population threshold that requires the area to be in an Metropolitan Planning Organization (MPO) or join an MPO. On February 19, 2013, the Executive Committee recommended to the Regional Council, approval of the governance changes and By-Laws amendment regarding the MPA boundary and providing for new members to join MAG. On February 27, 2013, the Regional Council approved sending out the 15 day written notice of the proposed By-Laws amendment to member agencies. If the Governor approves a new boundary, in cooperation with MAG, the By-Laws amendment would be considered at a future Regional Council meeting. If the amendment is approved, new members could be considered and membership certificates issued. An update on the MPA boundary will be provided to the Executive Committee.

The Executive Committee may vote to recess the meeting and go into executive session to discuss matters relating to the Metropolitan Planning Area Boundary. The authority for such an executive session is A.R.S. § 38-431.03(A)(1).

6. Development of the FY 2014 MAG Unified Planning Work Program and Annual Budget

Each year, the MAG Unified Planning Work Program and Annual Budget is developed incrementally in conjunction with member agency and public input. The Work Program is reviewed each year by the federal agencies and approved by the Regional Council in May. This presentation and review of the first draft of the Fiscal Year (FY) 2014 "MAG Programs in Brief" and the FY 2014 MAG Unified Planning Work Program and Annual Budget represent the budget documents development to date. The elements of the budget document are about 60 percent complete. Please refer to the enclosed material.

6. Information and input on the development of the Fiscal Year (FY) 2014 MAG Unified Planning Work Program and Annual Budget.

7. Maricopa Association of Governments Agency Performance Review Questionnaire

On November 19, 2012, the Executive Committee discussed the benefit of an agency questionnaire to provide input on the performance of MAG as an agency. It was suggested that this survey would provide input from MAG members and other agencies, such as state and nonprofit agencies, on how MAG is viewed as an organization. A survey was developed and reviewed by the Executive Committee at the February 19, 2013 meeting. The Executive Committee directed staff to send out the survey to the various agencies and bring back to the Committee the list of these agencies. Please refer to the enclosed material.

8. Legislative Update

An update will be provided on legislative issues of interest. Please refer to the enclosed information.

9. Request for Future Agenda Items

Topics or issues of interest that the Executive Committee would like to have considered for discussion at a future meeting will be requested.

10. Comments from the Committee

An opportunity will be provided for the Executive Committee members to present a brief summary of current events. The Executive Committee is not allowed to propose, discuss, deliberate or take action at the meeting on any matter in the summary, unless the specific matter is properly noticed for legal action.

Adjournment

7. Information, discussion and input.

8. Information, discussion.

9. Information and discussion.

10. Information.

MINUTES OF THE  
MARICOPA ASSOCIATION OF GOVERNMENTS  
MAG REGIONAL COUNCIL EXECUTIVE COMMITTEE  
February 19, 2013  
MAG Offices, Ironwood Room  
302 N. 1<sup>st</sup> Avenue, Phoenix, Arizona

MEMBERS ATTENDING

Mayor Marie Lopez Rogers, Avondale, Chair  
Mayor Scott Smith, Mesa, Vice Chair  
Mayor Michael LeVault, Youngtown, Treasurer  
Mayor Gail Barney, Queen Creek

Mayor W. J. "Jim" Lane, Scottsdale  
Mayor Thomas L. Schoaf, Litchfield Park  
Mayor Greg Stanton, Phoenix

\* Not present

# Participated by video or telephone conference call

1. Call to Order

The Executive Committee meeting was called to order by Vice Chair Smith at 12:06p.m. Vice Chair stated that Chair Lopez Rogers was on a conference call in another meeting room and would be in attendance when the call was complete.

Vice Chair Smith stated that public comment cards were available for those members of the public who wish to comment. Transit tickets were available from Valley Metro for those using transit to come to the meeting. Parking validation was available from MAG staff for those who parked in the parking garage.

2. Call to the Audience

Vice Chair Smith stated that according to the MAG public comment process, members of the audience who wish to speak are requested to fill out the public comment cards. He stated that there is a three-minute time limit. Public comment is provided at the beginning of the meeting for items that are not on the agenda that are within the jurisdiction of MAG, or non-action agenda items that are on the agenda for discussion or information only. Chair Smith noted that no public comment cards had been received

3. Approval of Executive Committee Consent Agenda

Vice Chair Smith noted that prior to action on the consent agenda, members of the audience are provided an opportunity to comment on consent items that are being presented for action. Following the comment period, committee members may request that an item be removed from the consent agenda.

Vice Chair Smith requested a motion to approve the consent agenda. Mayor Schoaf moved to approve items #3A through #3E. Mayor Barney seconded the motion and the motion carried

unanimously.

3A. Approval of the January 22, 2013 Executive Committee Meeting Minutes

The Regional Council Executive Committee, by consent, approved the January 22, 2013 Executive Committee meeting minutes.

3B. Appointment of the MAG Economic Development Committee Maricopa County Member Position

The Regional Council Executive Committee, by consent, approved the appointment of Supervisor Steve Chucri as the Maricopa County representative on the MAG Economic Development Committee (EDC). On October 27, 2010, the MAG Regional Council approved the composition of the MAG Economic Development Committee (EDC). The composition includes fourteen MAG member agency positions that have one-year terms with possible reappointment by recommendation of the Executive Committee and approval of the MAG Regional Council. On January 29, 2013, a letter was received from the Maricopa County Board of Supervisors Chairman recommending Supervisor Steve Chucri serve as the Maricopa County representative on the EDC. It is anticipated that the Regional Council will approve this recommendation at its February 27, 2013 meeting.

3C. Appointment of the MAG Economic Development Committee West Valley Position

The Regional Council Executive Committee, by consent, approved the appointment of Mayor Georgia Lord, City of Goodyear, to the MAG Economic Development Committee (EDC). The composition of the Economic Development Committee (EDC) was approved by the MAG Regional Council on October 27, 2010. On January 15, 2013, a West Valley seat on the EDC became vacant. Mayor Elaine Scruggs left elected office after 22 years of service in the City of Glendale. According to the MAG Committee Operating Policies and Procedures, the MAG Regional Council Executive Committee recommends to the Regional Council a new West Valley elected official to fill this seat.

3D. Amendment of the FY 2013 Unified Planning Work Program and Annual Budget to Provide Additional Funding for the Northwest Valley Local Transit System Contract

The Regional Council Executive Committee, by consent, approved amending the FY 2013 Unified Planning Work Program and Annual Budget to Provide additional funding of \$25,000 for the Northwest Valley Local Transit System Study contract. In September 2011, the MAG Regional Council approved an amendment to the MAG FY 2012 Unified Planning Work Program (UPWP) and Annual Budget to add the Northwest Valley Local Transit System Study Project. An additional \$25,000 is requested for a total contract amount of \$254,981.59 to support additional stakeholder and community meetings related to the recommendations of the Study. Amendments to the FY 2013 UPWP and the Northwest Valley Local Transit System Study contract are requested. This item is on the February 13, 2013 Management Committee agenda for recommendation to approve.

3E. Development of the FY 2014 MAG Unified Planning Work Program and Annual Budget

The Regional Council Executive Committee, by consent, approved the updated draft budget time line. Each year, the MAG Unified Planning Work Program and Annual Budget is developed in conjunction with member agency and public input. The Work Program is reviewed each year by the federal agencies in April and approved by the Regional Council in May. To provide an early start in developing the Work Program and Budget, this presentation is an overview of MAG's draft proposed new projects for the FY 2014 Work Program. The updated draft budget time line, the invitation for the Budget Webinar presentation on February 22, 2013, at 1:30 P.M. in the MAG Palo Verde Room, and estimated dues and assessments are included with the budget documents.

4. MAG Bicycle and Pedestrian Committee Vice Chair Appointment

Denise McClafferty, MAG Management Analyst III, stated in December 2012, the Vice Chair position of the Bicycle and Pedestrian Committee became vacant. According to the MAG Committee Operating Policies and Procedures, the MAG Regional Council Executive Committee will appoint a new vice chair to complete the remainder of the two-year term. MAG staff sent a notice to the Management Committee, the Bicycle and Pedestrian Committee and the Intergovernmental Representatives to solicit letters of interest for the Vice Chair position. Letters of interest were received from Tracy Stevens, City of Avondale and Katherine Cole, City of Phoenix. Staff is asking the committee to appoint a new Vice Chair to complete the remainder of the Past Chair's term.

Mayor Stanton moved to recommend Katherine Coles, City of Phoenix, as Vice Chair on the MAG Bicycle and Pedestrian Committee. Mayor Lane seconded the motion and the motion carried unanimously.

5. Metropolitan Planning Area Boundary Adjustment

Dennis Smith, Executive Director of MAG, stated that there have been two Governance Subcommittee meetings to discuss the changes in the By-Laws since the last Executive Committee meeting. Mr. Smith stated a few questions came up during those meetings that included clarification on the actual boundaries for the San Tan Valley area and also how the Pinal County tax works. Eric Anderson stated Pinal County passed a half-cent sales tax in 2005 through 2026. For fiscal year 2012, Pinal County collected a total of \$12.95 million. He added Maricopa County has a similar tax and it generated \$330 million in 2012. Mr. Smith provided an updated map with a small modification that involved the Gold Canyon Ranch boundary. He added another question that came out of the Governance Subcommittee was the new proposed name that Casa Grande was considering, which is the Sun Corridor Metropolitan Planning Organization. There was concern from this committee that using "sun corridor" may cause brand confusion with the work MAG has been doing. Mr. Smith called Casa Grande and when he received a call back from a staff member he voiced the concern. Casa Grande asked if there were other suggestions. Mayor Smith suggested the name Pinal Sun Corridor or the Pinal Corridor. Mr. Smith stated he could suggest these names to Casa Grande.

Eric Anderson stated he received a phone call from a staff member from the Town of Florence asking if they still have the option to join MAG. Mr. Anderson stated they could stay independent, join MAG or the Casa Grande MPO. Mayor Smith asked how the Pinal sales tax relates to the MAG sales tax and planning. Mr. Anderson stated any taxes levied within a county can only be spent in that county. Proposition 400 funds can only be spent for transportation planning in Maricopa County, likewise for the tax for Pinal County. Mr. Smith stated Fredda Bisman, MAG Legal Counsel, had updated the By-Laws with the requested changes. Ms. Bisman verbally reviewed the changes with the committee members.

Vice Chair Smith asked if there were any comments or questions. There were none.

Mayor Schoaf moved to recommend to Regional Council the amended By-Laws. Mayor LeVault seconded the motion and the motion carried unanimously.

6. Maricopa Association of Governments Agency Performance Review Questionnaire

Dennis Smith, MAG Executive Director, stated at the November 2012 Executive Committee meeting, it was requested a survey be developed that could be sent out to provide input from other agencies, such as the state and nonprofit agencies on how they view the various divisions in MAG, as well as MAG as an organization. Staff prepared a questionnaire to be reviewed by this committee and is looking for input. Mayor Schoaf thanked staff for putting this survey together and stated he is happy with the document as it is now. He added he is in favor of staff establishing a list of who the survey will be sent to and to also proceed in sending out the survey. Mayor LeVault agreed and stated the survey was very thorough. He added the survey should be sent out to the various agencies and have staff bring back the list of people the survey was sent to, along with the results.

Vice Chair Smith asked if there were any additional questions or comments from the committee members. There were none.

7. Review of MAG FY2012 Goals and Results and Discussion of Proposed Draft FY2013 Goals/Work Emphasis Areas

Dennis Smith, MAG Executive Director, stated each year, as part of the Executive Director's evaluation, current year goals and results are presented. The proposed goals/work emphasis areas for FY2013 were sent to the Regional Council and Executive Committee with the performance survey for their input. Mr. Smith stated some of the core functions of MAG include a 5-Year Capital Program, a 20-Year Plan and a Work Program. He stated staff is now working on a new Regional Transportation Plan, along with many other activities. One of the goals for 2014 is the Aging in Place initiative. Mr. Smith added the environmental issues, such as PM-10, are still very strong at MAG and there is still much work to be done there. He added that there is a lot of interest in the Economic Development Committee and staff will be reviewing the results of the Freight Transportation Framework Study at Wild Horse Pass on March 6, 2103. Mr. Smith stated that Arizona needs an economic strategy that leads the transportation plan. He added another initiative that MAG is working on is a digital platform

to give small and medium size businesses in Arizona a leg up to be globally competitive and find out who can be their business partners in Mexico.

Vice Chair Smith asked if there were any additional questions or comments from the committee members. Mayor Schoaf asked if the committee could have a progress report of the goals and responsibilities of planning and transit. Mr. Smith said they could provide a report on the transit planning responsibilities.

Vice Chair Smith asked if there were any questions or comments from the committee members. There were none.

Mayor Lopez Rogers arrived to the committee meeting and asked Vice Chair Smith to continue chairing the meeting.

8. Annual Performance Review of the MAG Executive Director

Mayor LeVault moved that the Executive Committee go into executive session regarding the annual performance review of the MAG Executive Director. Mayor Schoaf seconded the motion and the motion carried unanimously. The meeting went into executive session at 12:39 p.m. The Executive Committee reconvened regular session at 1:55 p.m.

9. Possible Action on the Annual Performance Review of the MAG Executive Director

Vice Chair Smith requested a motion to approve an increase of the base salary of the Executive Director by 3.75 percent and to continue the additional four days of vacation that were approved last year. The increase, upon ratification by the Regional Council, would be effective January 1, 2013. Mayor Schoaf moved to approve. Mayor Lopez Rogers seconded the motion and the motion carried unanimously.

10. Request for Future Agenda Items

Vice Chair Smith asked if there were any requests for future agendas items. There were none.

11. Comments from the Committee

Vice Chair Smith asked if there were any comments from the committee. There were none.

Adjournment

Mayor Lane moved to adjourn the Executive Committee meeting. Mayor Schoaf seconded the motion and the motion carried unanimously. There being no further business, the Executive Committee adjourned at 2:01 p.m.

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Chair

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Secretary



February 27, 2013

Mayor Marie Lopez Rogers  
Maricopa Association of Governments  
302 N. 1<sup>st</sup> Avenue, Suite 300  
Phoenix, AZ 85003

RE: Letter of Interest for Transportation Safety Committee Vice-Chair Position

Dear Mayor Rogers:

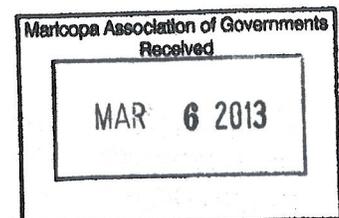
On behalf of the City of Glendale, I would like to submit Chris Lemka for consideration as the Vice-Chair of the MAG Transportation Safety Committee. Chris is the Principal Engineer in the City's Traffic Studies division and has expressed an interest in serving as the Vice-Chair of this committee. Through his past participation in the committee, Chris has demonstrated his knowledge of regional transportation issues and commitment to being an active participant in the MAG process.

If you have any questions, please contact me at 623-930-2870. Thank you for your consideration.

Sincerely,

Horatio Skeete  
Acting City Manager

CC: Brent Stoddard, Intergovernmental Programs Director  
Cathy Colbath, Interim Transportation Services Executive Director



# **MARICOPA ASSOCIATION OF GOVERNMENTS**

## **INFORMATION SUMMARY... for your review**

**DATE:**

March 12, 2013

**SUBJECT:**

Consultant Selection for the Cave Creek/Carefree Transportation Framework Study

**SUMMARY:**

The Fiscal Year (FY) 2013 MAG Unified Planning Work Program and Annual Budget, approved by the MAG Regional Council in May 2012, includes \$250,000 for the Cave Creek/Carefree Transportation Framework Study. MAG is working with three partners who are contributing to the total cost of the project. Partners on the project include the Maricopa Department of Transportation for \$25,000, and the Towns of Cave Creek and Carefree for \$5,000 each.

This study will develop a transportation framework for the study area that will ultimately be implemented at multiple jurisdictional levels.

The study area incorporates a variety of development patterns, including master planned communities and traditional rural development patterns. Both towns have unique and distinctive attributes that will need to be acknowledged, yet integrated together to form a seamless transportation framework.

The study will inventory existing conditions, identify deficiencies, forecast needs, develop transportation policy, and identify and analyze alternative solutions that will integrate alternative non-motorized transportation, safety, special events traffic management, mobility, and access for the residents of Cave Creek and Carefree, and visitors throughout the study area. The final product of this study is to develop a comprehensive transportation master plan that will guide the development of the towns and the region for the future in both the short and long term.

The project will be completed in a maximum of eighteen (18) months from the date of the notice to proceed at a cost not to exceed \$250,000. On November 13, 2012, MAG issued a Request for Proposals to conduct the study. Seven proposals were submitted on January 23, 2013, from: AECOM, HDR, IBI Group, Lee, Michael Baker Jr, Inc., URS, and Wilson & Co. On February 21, 2013, a multi-agency evaluation team interviewed two consultant teams and recommended to MAG the selection of Michael Baker Jr, Inc., to conduct the study.

This item is on the March 13, 2013 MAG Management Committee agenda. An update will be given at the committee.

**PUBLIC INPUT:**

None.

**PROS & CONS:**

PROS: This study will develop two transportation framework alternatives for the near term (5-10 years) and long range time frames based on needs and deficiencies, while incorporating the goals, objectives and evaluation methodology.

CONS: None.

**TECHNICAL & POLICY IMPLICATIONS:**

TECHNICAL: The resulting transportation framework study will define corridors; construction projects; policies, strategies, and standards used to establish minimum design criteria for transportation facilities; assignment of jurisdictional responsibility, and identify current and future sources of funding.

POLICY: The Cave Creek/Carefree Transportation Framework Study will provide decision-makers in the far northeast valley with a comprehensive perspective on the needs and opportunities as well as the cost implications of implementing a safe, multimodal transportation system.

**ACTION NEEDED:**

Approval of the selection of Michael Baker Jr, Inc., to conduct the Cave Creek/Carefree Transportation Framework Study at a cost not to exceed \$250,000.

**PRIOR COMMITTEE ACTIONS:**

This item is on the March 13, 2013 MAG Management Committee agenda for recommendation to approve.

On February 21, 2013, a multi-agency evaluation team interviewed two consultant teams and recommended to MAG the selection of Michael Baker Jr, Inc., to conduct the study.

PROPOSAL EVALUATION TEAM  
Gary Neiss, Town of Carefree  
Ian Cordwell, Town of Cave Creek

Tim Oliver, Maricopa County DOT  
Eileen Yazzie (PM), MAG

**CONTACT PERSON:**

Eileen Yazzie, MAG (602) 254-6300

# MARICOPA ASSOCIATION OF GOVERNMENTS

## INFORMATION SUMMARY... for your review

**DATE:**

March 12, 2013

**SUBJECT:**

Enhancing Age-Friendly Cities Consultant Selection

**SUMMARY:**

On November 19, 2012, the MAG Regional Council Executive Committee approved amending the FY 2013 MAG Unified Planning Work Program and Annual Budget to accept \$150,000 from Grantmakers in Aging and Pfizer Foundation as part of the region's participation in the Enhancing Age-Friendly Cities Initiative. The goal of this project is to implement pilot projects such as villages that assist people to live independently in their homes. The grant funding includes up to \$75,000 for a consultant to analyze local focus group and survey results, recommend the most appropriate intervention, and develop business plans for each of the pilot sites.

NCB Capital Impact is the parent organization of the Village to Village Network. The Village to Village Network is the only national association for villages. In addition, NCB Capital Impact offers a range of other community development services. Given this experience, NCB Capital Impact is uniquely able to provide the detailed technical assistance and support to develop aging in place interventions. Staff is recommending that NCB Capital Impact be selected as a sole source to provide technical assistance in an amount not to exceed \$75,000.

**PUBLIC INPUT:**

The region's leadership team for the Enhancing Age-Friendly Cities Initiative comprises representatives from local governments, nonprofit agencies, faith-based groups, Arizona State University, state agencies, and Virginia G. Piper Charitable Trust. During their meeting on February 8, 2013, the team expressed support for contracting with NCB Capital Impact.

**PROS & CONS:**

PROS: Working with a nationally recognized entity with expertise in developing villages and other interventions to assist people to live independently in their homes will provide significant value to the project. NCB Capital Impact is uniquely situated to provide the kind of expertise needed to make this project successful.

CONS: None.

**TECHNICAL & POLICY IMPLICATIONS:**

TECHNICAL: NCB Capital Impact is familiar with this region and has a command of the expertise needed to successfully launch new aging in place initiatives. The firm provides similar support and technical assistance to other villages in the country and is known as the leading expert on villages.

POLICY: The support received from NCB Capital Impact will position the pilot projects for success. This will enable the region to better meet the needs of older adults, thereby improving their quality of life and the ability of the region to leverage the time and talents of older adults.

**ACTION NEEDED:**

Approval of the selection of NCB Capital Impact for Enhancing Age-Friendly Cities Initiative technical assistance for an amount not to exceed \$75,000.

**PRIOR COMMITTEE ACTIONS:**

This is on the March 13, 2013 Management Committee agenda for recommendation to approve.

**CONTACT PERSON:**

Amy St. Peter, MAG Human Services and Special Projects Manager, (602) 254-6300

# MARICOPA ASSOCIATION OF GOVERNMENTS

## INFORMATION SUMMARY... for your review

**DATE:**

March 12, 2013

**SUBJECT:**

Development of the Draft FY 2014 MAG Unified Planning Work Program and Annual Budget

**SUMMARY:**

Each year staff develops the MAG Unified Planning Work Program and Annual Budget. The Work Program is reviewed in the Spring by the federal agencies and approved by the Regional Council in May. The proposed budget information is being presented incrementally in parallel with the development of the budget information (see Prior Committee Actions below for the presentation timeline of the budget). This presentation and review of the first draft of the Fiscal Year (FY) 2014 "MAG Programs in Brief" and the FY 2014 MAG Unified Planning Work Program and Annual Budget represent the budget documents development to date. The elements of the budget document are about 60 percent complete.

The Executive Committee reviewed the development of the Work Program and Annual Budget at its meetings on January 22, 2013, and February 19, 2013. The rate for the draft Dues and Assessments each fiscal year prior to FY 2010 has been calculated by applying the average CPI-U from the prior calendar year. This calculated rate was approved by the MAG Regional Council on May 24, 2006. In FY 2010, due to the downturn in the economy, the Dues and Assessments were reduced to 50 percent of the FY 2009 amount. This 50 percent reduction in Dues and Assessments for the members was maintained each fiscal year through FY 2013. Expenses in excess of the Dues and Assessments for the year have been paid out of MAG's fund balance. Last month MAG staff proposed that draft Dues and Assessments be set at 75 percent of the FY 2009 Dues and Assessments amount for FY 2014 with the average CPI-U change of 2.29 percent from calendar year 2009 through 2012 applied to this overall amount. Changes in dues and assessments for individual members are due to population shifts and the application of the CPI-U. The application of a minimum dues and assessments amount of \$350 affects two members and is discussed in footnote (d) of the Draft Dues and Assessments page.

Each year new projects are proposed for inclusion in the MAG planning efforts. These new project proposals come from the MAG technical committees and policy committees and through discussions with members and stakeholders regarding joint efforts within the region. These projects are subject to review and input by the committees as they go through the budget process. The proposed new projects for FY 2014 were first presented at the February 19, 2013, Executive Committee meeting and the February 27, 2013, Regional Council meeting. Since new projects were presented in February, the Multi-modal Level of Service Study has been added. This project description is included along with all of the newly proposed projects in the Draft FY 2014 "MAG Programs in Brief".

In addition to the detailed MAG Unified Planning Work Program and Annual Budget, a summary budget document, "MAG Programs in Brief," is produced that allows our members to quickly decipher the financial implications of the MAG budget. The final summary budget highlights the changes from the prior year budget in a summarized form. The summary document also includes the list of new projects with summary narrative, any changes to staff positions if necessary, and the budgeted resources needed to implement these items.

Information for this presentation of the draft budget documents is included for your early review and input. Enclosed for your information are the following documents:

- Draft of the FY 2014 “MAG Programs in Brief.” The draft documents present the newly proposed projects.
- Draft FY 2014 MAG Unified Planning Work Program and Annual Budget. The program budget estimates are draft presentations.

The information is considered draft and is subject to change as the budget continues through the review process.

The draft of the FY 2014 MAG Unified Planning Work Program and Annual Budget has narrative by division and associated program costs, and draft schedules in the budget appendix, including overall program allocations, allocation of funding by funding source, dues and assessments, and consultant pages for new and carryforward consultants.

The draft budget also has information on the MAG region as a Transportation Management Area and as a Metropolitan Planning Organization. MAG is required (by Federal regulations 23 CFR 450.314) to describe all of the regional transportation-related activities within the planning area, regardless of funding sources or agencies conducting activities.

**PUBLIC INPUT:**

None.

**PROS & CONS:**

PROS: In January and February proposed dues and assessments and new projects were reviewed. MAG is presenting a draft summary for the FY 2014 budget document, “MAG Programs in Brief.” The format for this document is included for continuous review. The budget summary will allow our members to quickly decipher the financial implications of the MAG budget.

CONS: None.

**TECHNICAL & POLICY IMPLICATIONS:**

TECHNICAL: The Federal Intermodal Surface Transportation Efficiency Act of 1991 requires a metropolitan planning organization to develop a unified planning work program that meets the requirements of federal law. Additionally, the MAG By-Laws require approval and adoption of a budget for each fiscal year and a service charge schedule.

POLICY: As requested by the MAG Executive Committee and subsequently approved by the Regional Council in May 2002, the MAG Work Program and Annual Budget detail is being presented earlier to the Management Committee and there is increased notice to members on the budget. MAG is providing a budget summary that outlines new programs and presents the necessary resources to implement these programs. This summary allows member agencies to quickly decipher the financial implications of such programs prior to their approval for implementation.

**ACTION NEEDED:**

Information and input on the development of the draft fiscal year (FY) 2014 MAG Unified Planning Work Program and Annual Budget.

**PRIOR COMMITTEE ACTIONS:**

This item is on the March 13, 2013 MAG Management Committee agenda for information and input.

This item was on the February 27, 2013 MAG Regional Council agenda for information and input.

MEMBERS ATTENDING

Mayor Marie Lopez Rogers, Avondale, Chair

# Vice Mayor Alex Finter for Mayor Scott Smith,

- Mesa
- Councilwoman Robin Barker, Apache Junction
- \* Mayor Jackie Meck, Buckeye
- # Mayor David Schwan, Carefree
- \* Councilman Dick Esser, Cave Creek
- Mayor Jay Tibshraeny, Chandler
- Mayor Lana Mook, El Mirage
- \* President Clinton Pattea, Fort McDowell Yavapai Nation
- Mayor Linda Kavanagh, Fountain Hills
- \* Mayor Ron Henry, Gila Bend
- \* Governor Gregory Mendoza, Gila River Indian Community
- Mayor John Lewis, Gilbert
- Mayor Jerry Weiers, Glendale
- Mayor Georgia Lord, Goodyear
- \* Mayor Yolanda Solarez, Guadalupe
- \* Mayor Thomas Schoaf, Litchfield Park

- Supervisor Steve Chucri, Maricopa Co.
- # Mayor Scott LeMarr, Paradise Valley
- Councilmember Cathy Carlat, Peoria
- Councilmember Daniel Valenzuela for Mayor Greg Stanton, Phoenix
- # Mayor Gail Barney, Queen Creek
- \* President Diane Enos, Salt River Pima-Maricopa Indian Community
- Mayor W. J. "Jim" Lane, Scottsdale
- Mayor Sharon Wolcott, Surprise
- Mayor Mark Mitchell, Tempe
- \* Mayor Adolfo Gamez, Tolleson
- Mayor John Cook, Wickenburg
- Mayor Michael LeVault, Youngtown
- \* Victor Flores, State Transportation Board
- Joseph La Rue, State Transportation Board
- \* Roc Arnett, Citizens Transportation Oversight Committee

\* Those members neither present nor represented by proxy.

# Attended by telephone conference call.

+ Attended by videoconference

This item was on the February 19, 2013 MAG Executive Committee agenda for information and input.

#### MEMBERS ATTENDING

Mayor Marie Lopez Rogers, Avondale, Chair  
 Mayor Scott Smith, Mesa, Vice Chair  
 Mayor Michael LeVault, Youngtown, Treasurer  
 Mayor Gail Barney, Queen Creek

Mayor W. J. "Jim" Lane, Scottsdale  
 Mayor Thomas L. Schoaf, Litchfield Park  
 Mayor Greg Stanton, Phoenix

\* Not present

# Participated by video or telephone conference call

This item was on the February 13, 2013 MAG Management Committee agenda for information and input.

#### MEMBERS ATTENDING

David Cavazos, Phoenix, Chair  
 Sue McDermott for Dr. Spencer Isom, El Mirage

# Matt Busby for George Hoffman, Apache Junction

Rogene Hill for Charlie McClendon, Avondale

# Stephen Cleveland, Buckeye

Gary Neiss, Carefree

Wayne Anderson for Usama Abujbarah, Cave Creek

Rich Dlugas, Chandler

Phil Dorchester, Fort McDowell Yavapai Nation

Ken Buchanan, Fountain Hills

Rick Buss, Gila Bend

\* David White, Gila River Indian Community

Patrick Banger, Gilbert

Horatio Skeete, Glendale

Brian Dalke, Goodyear

\* Bill Hernandez, Guadalupe

Darryl Crossman, Litchfield Park

Christopher Brady, Mesa

\* Jim Bacon, Paradise Valley

Carl Swenson, Peoria

John Kross, Queen Creek

\* Bryan Meyers, Salt River Pima-Maricopa Indian Community

Dan Worth, Scottsdale

Chris Hillman, Surprise

Charlie Meyer, Tempe

Reyes Medrano, Tolleson

Joshua Wright, Wickenburg

\* Lloyce Robinson, Youngtown

Floyd Roehrich for John Halikowski, ADOT

Clem Ligocki for Tom Manos, Maricopa Co.

John Farry for Steve Banta, Valley Metro/RPTA

- \* Those members neither present nor represented by proxy.
- # Participated by telephone conference call.      + Participated by videoconference call.

This item was on the January 29, 2013, Regional Council agenda for information and input.

MEMBERS ATTENDING

- |   |   |
|---|---|
| <ul style="list-style-type: none"> <li>Mayor Marie Lopez Rogers, Avondale, Chair</li> <li>Mayor Scott Smith, Mesa, Vice Chair</li> <li># Councilwoman Robin Barker, Apache Junction</li> <li>Mayor Jackie Meck, Buckeye</li> <li># Mayor David Schwan, Carefree</li> <li># Councilman Dick Esser, Cave Creek</li> <li>Mayor Jay Tibshraeny, Chandler</li> <li>Mayor Lana Mook, El Mirage</li> <li>* President Clinton Pattea, Fort McDowell Yavapai Nation</li> <li>Mayor Linda Kavanagh, Fountain Hills</li> <li>* Mayor Ron Henry, Gila Bend</li> <li>* Governor Gregory Mendoza, Gila River Indian Community</li> <li>Mayor John Lewis, Gilbert</li> <li>Mayor Jerry Weiers, Glendale</li> <li>Mayor Georgia Lord, Goodyear</li> <li>* Mayor Yolanda Solarez, Guadalupe</li> </ul> | <ul style="list-style-type: none"> <li>Mayor Thomas Schoaf, Litchfield Park</li> <li>* Supervisor Steve Chucri, Maricopa Co.</li> <li>Mayor Scott LeMarr, Paradise Valley</li> <li>* Mayor Bob Barrett, Peoria</li> <li>Mayor Greg Stanton, Phoenix</li> <li>Mayor Gail Barney, Queen Creek</li> <li>* President Diane Enos, Salt River Pima-Maricopa Indian Community</li> <li>Mayor W. J. "Jim" Lane, Scottsdale</li> <li>Mayor Sharon Wolcott, Surprise</li> <li>Mayor Mark Mitchell, Tempe</li> <li>* Mayor Adolfo Gamez, Tolleson</li> <li>Mayor John Cook, Wickenburg</li> <li>Mayor Michael LeVault, Youngtown</li> <li>Victor Flores, State Transportation Board</li> <li>Joseph La Rue, State Transportation Board</li> <li>Roc Arnett, Citizens Transportation Oversight Committee</li> </ul> |
|---|---|

- \* Those members neither present nor represented by proxy.
- # Attended by telephone conference call.      + Attended by videoconference

This item was on the January 22, 2013, Regional Council Executive Committee agenda for information and input.

MEMBERS ATTENDING

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>* Mayor Marie Lopez Rogers, Avondale, Chair</li> <li>Mayor Scott Smith, Mesa, Vice Chair</li> <li>Mayor Michael LeVault, Youngtown, Treasurer</li> <li>Mayor Gail Barney, Queen Creek</li> </ul> | <ul style="list-style-type: none"> <li>Mayor W. J. "Jim" Lane, Scottsdale</li> <li>Mayor Thomas L. Schoaf, Litchfield Park</li> <li>* Mayor Greg Stanton, Phoenix</li> </ul> |
|---|--|

- \* Not present      # Participated by video or telephone conference call

This item was on the January 16, 2013 MAG Management Committee for information and input.

MEMBERS ATTENDING

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>David Cavazos, Phoenix, Chair</li> <li>Dr. Spencer Isom, El Mirage, Vice Chair</li> <li># George Hoffman, Apache Junction</li> <li>Charlie McClendon, Avondale</li> <li>* Stephen Cleveland, Buckeye</li> <li># Gary Neiss, Carefree</li> <li>* Usama Abujbarah, Cave Creek</li> <li>Rich Dlugas, Chandler</li> <li>Alfonso Rodriguez for Phil Dorchester, Fort McDowell Yavapai Nation</li> <li>Ken Buchanan, Fountain Hills</li> <li>Rick Buss, Gila Bend</li> </ul> | <ul style="list-style-type: none"> <li>* David White, Gila River Indian Community</li> <li>Patrick Banger, Gilbert</li> <li>Horatio Skeete, Glendale</li> <li>Jim Rumpeltes for Brian Dalke, Goodyear</li> <li>* Bill Hernandez, Guadalupe</li> <li>Darryl Crossman, Litchfield Park</li> <li>Christopher Brady, Mesa</li> <li>* Jim Bacon, Paradise Valley</li> <li>Carl Swenson, Peoria</li> <li># Wendy Kaserman for John Kross, Queen Creek</li> </ul> |
|---|--|

\* Bryan Meyers, Salt River Pima-Maricopa  
Indian Community  
Dan Worth, Scottsdale  
# Chris Hillman, Surprise  
Charlie Meyer, Tempe  
Reyes Medrano, Tolleson

Joshua Wright, Wickenburg  
Lloyce Robinson, Youngtown  
Floyd Roehrich for John Halikowski, ADOT  
John Hauskins for Tom Manos, Maricopa Co.  
JymeSue McLaren for Steve Banta,  
Valley Metro/RPTA

\* Those members neither present nor represented by proxy.

# Participated by telephone conference call.      + Participated by videoconference call.

**CONTACT PERSON:**

Rebecca Kimbrough, MAG Fiscal Services Manager, (602) 452-5051

# MAG Survey Recipient List

Role COG/MPO	Organization	Last Name	First Name
	Central Arizona Governments	Larson	Al
	Central Yavapai MPO	Bridges	Christopher
	Flagstaff Metropolitan Planning Organization	Wessel	David
	Northern Arizona Council of Governments	Fetzer	Chris
	Pima Association of Governments	Campbell	Cherie
		Freeman	Don
		Hildebrand	Jeff
	SouthEastern Arizona Government Organization	Heiss	Randy
	Western Arizona Council of Governments	Babiars	Brian
	Yuma Metropolitan Planning Organization	FitzGerald	Charlene
Federal	Bureau of Reclamation	Reiff	Don
	EPA	Flagg	Michael
		McKaughan	Colleen
		Nudd	Gregory
	FHWA	Brown	Jennifer
		Hansen	Alan
		O'Loughlin	Robert
		Petty	Karla
		Stillings	Edward
	FHWA Arizona Division	LaRosa	Kelly

# MAG Survey Recipient List

Role	Organization	Last Name	First Name	
Federal	United States Census Bureau	Bookman	Jessica	
		Castagneri	James D	
		Lucero	Pamela M	
		Nunez	Pauline	
		O'Donnell	Jerry	
	US Commercial Services	Flaaten	Anna	
		US Department of Commerce		
	Member Agency	ADOT	Nielsen	Eric
			Biesty	Kevin
		Bingham	Darrell	
		Cannon	Jennifer	
		Chen	Shan	
		Chenausky	Beverly	
		Clark	Tracy	
		Danka	Lisa	
		Halikowski	John	
		Harrigan	Dan	
		Harriger	Lupe	
		Hill	Chaun	
		Kar	Kohinoor	
		Karimvand	Reza	
		Kresich	Dianne	
		Kwang	Kwi	
		Lewis	Gail	
		McGee	John	
		Nintzel	Doug	
	Nodes	Scott		
	Omer	Scott		
	Patrick	Nicole		

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	ADOT	Quinn	Brian
		Roder	Mary Ann
		Roehrich	Floyd
		Sanders	Michael N.
		Steen	Brad
		Toth	Jennifer
	City of Apache Junction	Warnick	Lydia
		Baker	Fred
		Barker	Robin
		Brenner	Patrick
		Busby	Matt
		Esquivias	Rudy
		Hoffman	George
		Kiesow	Shane
		McNulty	Matt
		Powell	Bryant
		Steinke	Brad
	City of Avondale	Andrew	Charles
		Avila	Christina
		Beard	Greg
		Blackmore	Cindy
		Chappell	Barbara
		Culotta	Daniel
		Fitzhugh	David
		Gunther	Shirley
		Hamilton	Chris
		Hill	Rogene
		Lloyd	Rob
		Lloyd	Rob
		Lopez Rogers	Marie

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	City of Avondale	Martinez	Carmen
		McClendon	Charlie
		Morgan	Eric
		Ramos Montes	Gina
		Reese	Michael
		Scott	Frank
		Sexton	Kristen
		Simeri	Pier
		Small	Stephanie
		Spire	Lari
		Stevens	Tracy
		Westacott	Randal
	City of Avondale Police Department		
		Shore	Kelly
	City of Chandler Public Works Transit Division		
		Marie Riley	Ann
	City of Chandler		
		Andrea	Sam
		Belatti	John
		Bieber	Debra
		Bigos	Dave
		Cook	Daniel W
		Crampton	Jason
		de la Torre	David
		Dlugas	Rich
		Donovan	Trinity
		Gardner	Fred
		Hait	Patrick
		Hartke	Kevin
		Jain	Anupa
		Kraus	Patrice
		MacKay	Christine

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	City of Chandler	Mah	Mike
		Marquez	Nachie
		McCawley	Ben
		McDermott	Patrick
		Perez	Martin
		Phipps	Jim
		Powell	Leah
		Sellers	Jack W
		Sepulveda	Shereen
		Tibshraeny	Jay
		Weiss	Jim
		Zeder	R J
	City of Chandler Public Works Department	Johnson	Martin
	City of El Mirage	Dickson	Mary
		Fernandez	Kathy
		Gastelum	Jorge
		Isom	Spencer A
		Macias	Jose
		McCullough	Jamie
		McDermott	Sue
		Mook	Lana
		Selby	Lynn
		Senita	Robert
		Smith	Mark
		Timlin	Pat
		Wakeman	Amber
	City of El Mirage Police Department	Campbell	Steven
		Rody	Iva
	City of El Mirage Public Works Department		

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	City of El Mirage Public Works Department	Emon	Dave
	City of Glendale	Albert	Debbie
		Atchison	David
		Betz	Christina
		Chavira	Samuel
		Colbath	Cathy
		Colwell	Daniel
		Conlin	Mike
		Darr	Bob
		Dudley	Matt
		Eastman	Jessica
		Froke	Jon
		Goad	Jenna
		Goke	Diane
		Hancock	Steve
		Hugh	Ian
		Husky	Casey
		Kukino	Doug
		Lemka	Chris
		Martinez	Manuel
		Paradise	Tom
		Pederson	Jessi
		Ritz	Thomas
		Skeete	Horatio
		Stoddard	Brent
		Weber	Michael D
		Weiers	Jerry
	City of Glendale City Court	Finn	Elizabeth
	City of Glendale FD	Houston MAPC	Karla

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	City of Glendale FD	Jelinek	Lynnette
	City of Glendale Police Department	Beumler	Patrick
	City of Goodyear	Bigalk	Hugh
		Cotterman	Daniel
		Dalke	Brian
		Elizondo	Willy
		Esquivel	Cato
		Fernandez	Kathy
		Fewell	Kory
		Ilardo	Paula
		Khananisho	Romina
		Kulik	Ed
		Lauritano	Sheri
		Lord	Georgia
		Mejia	Manny
		Osborne	JoAnne
		Postema	Jerald
		Schmitz	Joe
		Sheldon	Cindy
		Wakefield-Saenz	Sheri
		Watson	Brian
	City of Goodyear City Manager's Office	McMurdy	Christine
	City of Goodyear Community Development Department	Wilken	Katie
	City of Goodyear PD	Nadeau	Chris
	City of Goodyear Public Works Department	Albert	Luke
	City of Litchfield Park		

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	City of Litchfield Park		
		Crossman	Darryl
		Culbreth	Sonny
		Jimison	Kjersten
		Landis	Diane
		Maslowski	Pam
		Pena	Jennifer
		Ransom	Chuck
		Schoaf	Thomas L
	City of Mesa		
		Albright	Tammy
		Allred	Evan
		Archuleta	George
		Berumen	Mary
		Bianchi	Tony
		Booze	Randy
		Bouchie	Scott
		Brady	Christopher
		Butler	Scott J.
		Christopher	Kevin
		Deeb	Maria Angelica
		DeWitt	Miranda
		Dock	Arthur
		Ehm	Renate
		Eliason	Jon
		Friedline	Jack
		Glover	Christopher
		Hash	Jim
		Howard	Julie
		Jenq	Jeff
		Joachim	Shea
		Meyer	Rick
		Murphy	Patrick

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	City of Mesa	Potts	Lynn
		Smith	Scott
		Sorensen	Kathryn
		Sorrell	Jodi
		Wesley	John
		Wright	Steven
	City of Mesa Building Safety Department		
		Hether	Steven E.
	City of Mesa City Manager's Office		
		Deshuk	Alex
	City of Mesa Planning Division		
		Alam	Wahid
	City of Mesa Transprotation		
		Rhodes	Avery
	City of Peoria		
		Amaya	Ronald
		Biesemeyer	Brian
		Bleyer	Steve
		Carlat	Cathy
		Estrada	Lisa
		Forrey	Brandon
		Granger	Andrew
		Hazine	Maher M.
		Humbles	Rhonda
		Imig	John
		Kreuzwiesner	Shawn
		Lorti	Dan
		Marks	Dennis
		Mattingly	William
		Pruett	Adam
		Rahimi	Jamal
		Schell	John

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	City of Peoria		
		Smothers	Timothy
		Swenson	Carl
		Wilson	Ben
		Zaya	Sherine
	City of Peoria Police Department		
		Hildebrandt	Doug
	City of Phoenix		
		Binder	Greg
		Bissa	Libby
		Bordelon	Julie
		Cavazos	David
		Ciotti	Robert
		Cochran	Spencer
		Doubek	Ron
		Elder	Tom
		Enterline	Max
		Fisher	Tamie
		Forino	Jane
		Frangos	George
		Gallegos	Moe
		Georges	Ramon
		Gottler	Randy
		Hammett	Michael
		Havris	Joel
		Herrera	Bette
		Herring	Allison
		Howard	Kacie
		Jamison	Jeffrey
		Johnson	Michael
		Jonovich	Deanna
		Kegley	Jo Lynn
		Kelly	Mara

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	City of Phoenix	Maccarone	Toni
		Maxwell	Don
		McNeely	Phil
		Montiel	Alejandro
		Muench	Sarah
		Naimark	Rick
		Nowakowski	Michael
		Peters	Karen
		Ragland	Reginald
		Remes	Tom
		Ribodal Romero	Stephanie D
		Rios	Randal
		Russell	Richard
		Shoop	Jennifer
		Sieford	John
		Silsby	Shane L
		Spendley	Tamyra
		Stanton	Greg
		Steptoe	Nancy
		Towns	Charlottee
		Trollope	Ian
		Valdez	Joyce
		Whitlow	Randy
		Wilcoxon	Kerry
		Young	Neal
	City of Phoenix Community and Economic Development Dept	Macturk	Bruce
	City of Phoenix FD	Ramella	Kerry
	City of Phoenix HSD/MSD	MacFarlane	Steven
	City of Phoenix Planning and Development Department		

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	City of Phoenix Planning and Development Department	Stephenson	Alan
	City of Phoenix Planning and Development Dept	Belyeu	Julie
	City of Phoenix Planning Department	Coles	Katherine J.
		DePerro	Chris
	City of Phoenix Police Department	Humphrey	Kim
		Kontak	Karen
		Margiotta	Nick
		Rivers	Marc
	City of Phoenix Prosecutor's Office	George	Patricia
		Gonzalez	Will
		Gremmel	Kelly
		Hill	Vicki
	City of Phoenix Public Transit Department	Bresnahan	Jorie
		Miller	Wendy
	City of Phoenix Public Works Department	Smith	Christine
	City of Phoenix Street Transportation Department	Riegel	Marshall
	City of Scottsdale	Cameron	Jan
		Castillo	Manuel
		Chasan	Robert
		Clack	Michael
		Clemann	Madeline
		Conner	Tim A
		Corsette	Kelly
		Ensign	Cindy

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	City of Scottsdale		
		Grendahl	Suzanne
		Hadder	Don
		Hartig	Brad
		Katsenes	Paul
		Kercher	Phil
		Klapp	Suzanne
		Koneya	Mele
		Lane	Jim
		Lechner	Chris
		Lundahl	Brad
		Meinhart	David
		Porell	Paul
		Schroff	Dustin
		Sonoda	Kevin
		Stockwell	Brent
		Worth	Dan
		Yaron	Adam
	City of Scottsdale Police Department		
		Rincon #524	Dan
	City of Scottsdale Police Department, Crisis Intervention		
		Wilkinson	Tracey
	City of Scottsdale Prosecutor's Office		
		Close	Caron
	City of Scottsdale Transportation Department		
		Dressel	Bruce J.
		Kempton	Reed
	City of Scottsdale Victim Services Division		
		Rose	Angela
	City of Surprise		
		Abrams	Lloyd
		Blazina	Jessica
		Celaya	Michael

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	City of Surprise	de la Cruz	Antonio
		Gaskins AVN	Janeen
		Hillman	Chris
		Kohlbeck	David
		Lowe	Terry
		Lynch	Ken
		Mascia	Nicholas
		Mills	Tracy
		Mills	Tracy
		Savage	Karen
		Swanson	James
		Williams	Richard
		Wingard	Bart
		Wolcott	Sharon
		Woodard	Mike
	City of Surprise PD	Melendez	Linda
	City of Surprise Public Works Department	Mahkovtz	Jason
	City of Tempe	Bladine	Charles
		Collins	Lisa
		Dresang	Julian
		Ellis	Shana
		Farrell	Naomi
		Hearn	Shelley
		Heck	David
		Higgins	Elizabeth
		Hollow	Catherine
		James	Theresa
		Jordan	Greg
		Kulaga	Jeffrey

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	City of Tempe	Lengua	Steve
		Lengua	Steven
		Methvin	Steven
		Mitchell	Mark
		Palisoc	Arlene
		Ripley	Nikki
		Seyler	Shelly
		Tveit	Oddvar
		Warner	Shauna
	City of Tempe Community Development		
		Iwersen	Eric
	City of Tempe Police Department		
		Buren	Brenda
	City of Tempe Water Utilities Department		
		McNeil	David
	City of Tempe, Care 7		
		Scharlau	Kristin
	City of Tolleson		
		Crandell	Dale
		Earp	Jason
		Gamez	Adolfo F
		Hagen	Chris
		Magallanez	Paul
		Medrano	Reyes
		Rogers	Tonia
		Sydowski	Marge
	Fort McDowell Yavapai Nation		
		Dorchester	Phillip
		Klopatek	Carole Coe
		McCalvin	Erika
		Pattea	Clinton M
		Rodriguez	Alfonso

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	Gila River Indian Community		
		Gonzales	Elsa
		Johnson	Steven
		Kisto	Zuzette
		Mawson	Robert
		Mendoza	Gregory
		Rodriguez	Tony
		Stark	Glenn
		Stovall	Leslie
		White	David F.
	Maricopa County		
		Barney	Denny
		Bilotta	Gary
		Bohan	Richard W
		Boynton	David
		Chucri	Steve
		Crowe	Roberta
		Dent	Marta
		Donohue	Leo
		Ewers	Tom
		Heisinger	Russ
		Jimenez	Lee
		Kehoe	Brian
		Kunasek	Andy
		Lamoreaux	Jordan
		Lewallen	Beth
		Manos	Tom
		Mushkatel	Linda
		Oliver	Tim
		Rich	Joy
		Stevens	David L
		Wagner	Mitch
	Maricopa County Air Quality Department		

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	Maricopa County Air Quality Department		
		Crumbaker	Jo
		Wiley	Bill
		Yockey	Neil
	Maricopa County Board of Supervisors		
		Chucuri	Steve
		DeUriarte	Richard
		Rose Wilcox	Mary
		Wilson	Max W
	Maricopa County Department of Transportation		
		Hauskins	John B
		Lacey	Denise
		Ligocki	Clem
		Plumb	Chris
		Swart	Nicolaas
	Maricopa County Environmental Services		
		Chadwick	Kevin
	Maricopa County Government Relations		
		Nash	Amanda
	Maricopa County Office of Communications		
		Mulholland	Theresa (Terri)
	Maricopa County Planning and Development Departmen		
		Verdugo	John
	Maricopa County TRP		
		Cummings	Phil
	Maricopa Region 911		
		Benjamin	Michael
		Graeber	Liz
	MCHSD Community Services Division		
		Leyvas	Margarita
	Office of the Maricopa County Attorney		
		Marshall	Barbara
	PRWC		

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	PRWC	Felix	David
	Salt River Pima - Maricopa Indian Community		
		Allen	Richard
		Bohnee	Gary
		Byrd	Michael
		Cabrera	Elaine
		Christy	Chris
		Colver	Suzanne
		Enos	Diane
		Horan	Christopher
		Marupakula	Gnani
		Meyers	Bryan
		Salazar-Willeford	Angela M
	State Transportation Board		
		Flores	Victor
	Sun Health Partners/State Transportaion Board		
		La Rue	Joe
	Tempe Community Council		
		Hanley	Kate
	Town of Buckeye		
		Biggins-Ramer	Elizabeth
		Bushner	Bob
		Cleveland	Stephen S
		Cornish	Krista
		Coronado	Arnold
		Hathaway	Dee
		Hathaway	Dee
		Heredia	Jose
		Lowe	Scott
		Marcotte	Philip
		Marquez	Andrea
		Meck	Jackie

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	Town of Buckeye c/o W C Scoutten Inc	Chlebanowski	Thomas
	Town of Buckeye Community Services Department	Wisener	Robert
	Town of Buckeye Police Department	Mann	Mark
	Town of Carefree	Keen	Jim
		Neiss	Gary
		Schwan	David
		Stapley	DJ
		Tibbett	Michael
		Wise	Betsy
	Town of Cave Creek	Abujbarah	Usama
		Baxley	Mike
		Cordwell	Ian
		Dyrek	Carrie A.
		Esser	Richard K
		Layne	Jane
		Rigney	Michael
	Town of Fountain Hills	Buchanan	Ken
		Ciccarone	Michael
		Ciccarone	Michael
		Dickey	Ginny
		Field	Jason
		Harrel	Randy
		Kavanagh	Linda M
		McIntosh	Joan
		Valverde	Ken
		Williams	Shaunna
	Town of Fountain Hills Development Services		

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	Town of Fountain Hills	Development Services	
		Rees	Raymond
	Town of Gila Bend		
		Buss	Rick
		Carpenter	JoAnne
		Fitzer	Eric
		Henry	Ron
		Turner	Beverly
	Town of Gilbert		
		Alvarez	Jennifer
		Andersen	Louis
		Banger	Patrick
		Cooper	Ben
		Dailey	Nicole
		Edwards	Linda
		Engeland	Gabe
		Fierro	Jessica
		Gillespie	Mike
		Guderian	Erik
		Horn	Mark
		Hubbard	Leah
		Johanson	Hakon
		Koberna	Jessica
		Kollar	Dave
		Kramer	Mark
		Lewis	John
		Maruyama	Ken
		Mieras	Kyle
		Powell	Scott
		Powell	Jon
		Taylor	Jared
		Taylor	Larry
		Tilque	Greg

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	Town of Gilbert	Zupon	John
	Town of Gilbert Police Department	White	Hugh
	Town of Gilbert Police Dept	Rose Cox	Lacey
	Town of Guadalupe	Arellano	Rose Mary
		Hernandez	Bill
		Ricker	Jim
		Solarez	Yolanda
		Thaxton	Robert
		Turrubiarres	Gino
	Town of Paradise Valley	Bacon	Jim
		Cooper	Jerry
		Drobish	Jason
		Hood	Molly
		Knapp	Jeremy
		Lee	Bob
		LeMarr	Scott P
		Miller	Duncan
		Miller	Duncan
		Shano	Jim
	Town of Queen Creek	Barney	Gail
		Birdwell	Bill
		Ekadis	Shawny
		Homol	Greg
		Johnson	Kevin
		Kaserman	Wendy
		Kirkpatrick	Lindsay
		Kross	John

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	Town of Queen Creek		
		Martin	Janet
		Purcell	Rich
		Schubert	Marnie
		Simpson	Ramona
		White	Troy
		Williams	Dave
	Town of Wickenburg		
		Austin	Rick
		Boyle	Steve
		Boyle	Steve
		Brown	Amy
		Bruce	Kevin
		Carmona	Robert
		Cook	John H
		McKay	Steve
		Riffel	Donna
		Wright	Joshua H
	Town of Youngtown		
		Cordova	Diane
		Fox	Jim
		Goldberg	Letty
		LeVault	Michael
		Robinson	Lloyce
	Valley Metro		
		Alvarado	Roy
		Banta	Stephen
		Borquez	David
		Coomer	Dawn
		Dayal	Abhishek
		Farry	John
		Foose	Hillary
		Forrest	Robert

# MAG Survey Recipient List

Role Member Agency	Organization	Last Name	First Name
	Valley Metro	Grote	Wulf
		Korepella	Ratna
		Limmer	Ben
		Lozano	Deron
		Nolan	Dolores
		Orr	Kris
		Tabon	Gardner
Other		Tierney	Susan
	Dickinson Wright Mariscal Weeks	Bisman	Fredda
	League of Arizona Cities and Towns	Belshe	Tom
		Guillen	Rene
		Strobeck	Ken
	National Association of Regional Councils	Abousleman	Fred
		Young	Erika
	Risk Management	Loeb	Jim
Other City	City of Casa Grande	Jackson	Bob
		Miller	Richard
		Thompson	Jim
	City of Flagstaff	Wessel	Dave
	City of Maricopa	Fischer	Brenda
		Jepson	Paul
		Price	Christian
	Prescott Police Department		

# MAG Survey Recipient List

Role Other City	Organization	Last Name	First Name
	Prescott Police Department	Monahan	Jerald
Other County	Arizona Coalition for Victim Services	Burbank	Kent
Stakeholder	AAA Arizona	Gorman	Linda
	AARP	Burch	Tom
	ABIL	Carey	David
		Christenson	Darrell
		Kruck	Amina
	APL	Seroka	Gene
	Applied Economics	Brammer	Rick
	Applied Environmental Consultants Inc	Carpenter	Mannie L
	Area Agency on Aging	Ghareib	Alice
	Area Agency on Aging Region One	Knaut	Jim
	Area Agency on Aging, Region One	Lynn Kasunic	Mary
	Arizona Behavioral Health Corporation	Williams	Ted
	Arizona Chamber of Commerce and Industry	Heiden	Helen
	Arizona Coalition Against Domestic Violence	Bones	Allie
	Arizona Coalition to End Homelessness		

# MAG Survey Recipient List

Role Stakeholder	Organization	Last Name	First Name
	Arizona Coalition to End Homelessness	Serviss	Joan
	Arizona Commerce Authority	Watson	Sandra
	Arizona Community Action Association	Zwick	Cynthia
	Arizona Farm Bureau	Klinker	Jim
	Arizona Forward	Brossart	Diane
	Arizona Grant Makers in Aging	Coyle	Chris
	Arizona Mexico Commission	Theisen	Marissa
	Arizona Public Service	Ramirez	Luis
	Arizona Public Service Company	Cea	Kendra
	Arizona Rock Products Association	Hajduk	Mark
	Arizona Society of Landscape Architects	Trussell	Steve
	Arizona State University	Halperin	Tiffany
		Ahn	Soyoung
		Delvecchio	Dolores
		Golub	Aaron
		Hart	William
		Hutchins	Jana
		Lee	Eric
		Lemar	Shea
		Nielsen	Steve
		Reiter	Wellington "Duke"

# MAG Survey Recipient List

Role Stakeholder	Organization	Last Name	First Name
	Arizona State University	Shangraw	Rick
		Stapp	Mark
		Van Schoik	Rick
		Whelan	Mary
	Arizona State University Skysong	Hardy	Todd
	ASU Diane Halle Center for Family Justice	Buel	Sarah
	ASU Knowledge Enterprise Development	Panchanathan	Sethuraman
	ASU Parking & Transit Svcs	Nelson	Judi
	Autumn House DVSTOP and Court Advocates	L Martinez	Dana
	AZ Chapter of Associated General Contractors	Mc Gennis	Amanda
	AZ Coalition Against Domestic Violence	Thayer	Beya
	AZ Highground	Couglin	Chuck
		Johnson	Robert
	AzTA	Dickey	Jim
	Benevilla	Dionisio	Michelle
	Blanton & Cooper	Blanton	Joe
	BNSF	Finch	LaTonya
	Burns Health Policy	Leavitt	Derik
	Canada Arizona Business Council		

# MAG Survey Recipient List

Role Stakeholder	Organization	Last Name	First Name
	Canada Arizona Business Council		
		Williamson	Glenn
	CAP		
		Schwartz-Manock	Bridget
	Catholic Charities		
		Belcher	Cherie
	Chicanos Por La Causa		
		Gallardo	Frank
		O'Connell MSW	Dottie
	Chrysalis Shelter Inc		
		Klahr	Patricia
	Coalition of Arizona Bicyclists		
		Beane	Bob
	Community Information & Referral Services		
		Rea Dunning	Catherine
	Community Legal Services		
		Youngblood	Sarah
	Diamond Ventures		
		Storm	Priscilla
	DMB Associates Inc		
		Kunasek Taylor	Karrin
	Duet		
		Banta	Elizabeth
	East Valley Partnership		
		Arnett	F Rockne
		Hutchinson	Mike
	El Dorado Holdings Inc		
		Kenny	Jim
	Elliott D. Pollack & Company		
		Rounds	Jim
	ESI Corporation		
		Bell	Michael
	Flinn Foundation		

# MAG Survey Recipient List

Role Stakeholder	Organization	Last Name	First Name
	Flinn Foundation	Welch	Nancy
	FNF Construction	Billings	Jed S
	Godec Randall and Associates	Godec	John
	Greater Phoenix Chamber of Commerce	Bratt	Amy
		Sanders	Todd
	Greater Phoenix Economic Council	Betts	Steven
		Broome	Barry
	Greater Phoenix Leadership	Franz	Thomas
	Hartford Center, ASU	Shearer	Nelma
	Haydon Building Corporation	Haydon	Gary
	Home Builders Association of Central Arizona	Kamps	Spencer
		Moll	Jackson D
	Human Services Campus	McQuaid	Michael
	Independent Developer	Hilby	Bruce
	Information Market	Patterson	Jim
		Ruff	Tom
	IO-Inc	Moressis	Ionna
	Jacobs	Honsberger	Heather
	Jeff Martin Consulting		

# MAG Survey Recipient List

Role Stakeholder	Organization	Last Name	First Name
	Jeff Martin Consulting	Martin	Jeff
	Jewish Family and Children's Service	Ortiz	Frances
	JFCS Shelter Without Walls	Mitchell	Joan
	Keep Arizona Beautiful	Bernstein	Jill
	Land Advisors Organization	Gervais	Steve
	LR Law	Schorr	Si
	Macerich	Newland	Garrett
	Maricopa Community Colleges	Catapano	John
		Hansen	Rick
		Kiefer	Steve
		Vanis	Mary
	Maricopa County Farm Bureau	Fish	Jeannette
	Mary Peters Consulting	Peters	Mary
	MgTrujillo & Associates LLC	Trujillo	Margaret
	Morrison Institute	Clark Johnson	Sue
		Daugherty	David
		Gammage	Grady
	N/A	Mobley	Diane
		Tomasik	Jack
	Native American Connections Inc		

# MAG Survey Recipient List

Role Stakeholder	Organization	Last Name	First Name
	Native American Connections Inc	Yazzie Devine	Diana
	Navigator Collaborative	White	Marquetta
	Nexus Consulting	White	Bob
	O'Connor House	Travis	Richard
	Olson Communications	Howard	Lucia
		Graves	Veronica
		Olson	Michelle
	Phoenix Mayor's Commission on Disability Issues	Moriki	Jean
	Phoenix Mesa Gateway	Mitchell	Bill
		Morris	Jane
	Pinnacle West Capital	Boyer	John
	PV School District	Williams	Ginny
	RBF Consulting	Kugler	Kevin
	Reseed LLC	Zubia	Felipe
	Salt River Project	Bonesteel	Sharon
		Casiraro	Dan
		Davis	Jean
		Kudlinski	Jim
		Sanchez	Caryn
		Ullinger	Russ
		Watt	Kristin

# MAG Survey Recipient List

Role Stakeholder	Organization	Last Name	First Name
	Save The Family	Adams	Celeste
		Taylor	Jacki
	SCF Arizona	Sheldon	Bill
	Sloan Lyons Public Affairs	Lyons	Alisa
	Sojourner Center	Geasland	Dick
		Phillips	Connie
	Sonoran Institute	Gorsegner	Eric
	Southwest Family Advocacy Center	Olson	Debra
	Southwest Gas Corporation	Hudson	Rebecca
	Sun Health	Drago	Jennifer
		Grambow	Sharon
	Sundt Construction Inc	Hoover	G Michael
	Swift Transportation	Berry	Dave
	Tempe Community Council	Lloyd	Barbara
	The Killian Company/Sunny Mesa Inc.	Killian	Mark
	The Skancke Company	Skancke	Tom
	Thunderbird School of Global Management	Cavinato	Joseph L
		Finney	Michael
	Total Transit		

# MAG Survey Recipient List

Role Stakeholder	Organization	Last Name	First Name
	Total Transit	Barnes	Ron
	ULI	Sydenham	Deb
	United Methodist Outreach Ministries	Newsom	Darlene
	University of Arizona	Charney	Alberta
		Vest	Marshall
		Waters	Summer
	University of Arizona Cooperative Extension	Umeda	Kai
	Valley of the Sun United Way	Lopez-Powell	Joyce
		Reid	Lora
		Schwabenlender	Amy
	Virginia G. Piper Charitable Trust	Kratz	Carol
	Wallace Plese & Dreher	Dreher	Mark
	WC Scoutten Inc	Scoutten	Woodrow C
	Westcor	Newland	Garrett
	Western States Petroleum Assoc	Grey	Gina
	WESTMARC	Rider	Michelle
State Agency	ADEQ	Darwin	Henry
		Fulton	Michael
		Malone	Laura

# MAG Survey Recipient List

Role	Organization	Last Name	First Name
State Agency			
	ADEQ		
		Massey	Eric
		Vogan	Edwina
	ADEQ Air Quality Division		
		Arnst	Diane
	ADOA		
		Chang	Jim
		Cooksey-Williams	Abigail
	ADWR		
		Nagel	Pam
	AGIC		
		Trobia	Gene
		Whitney	Steve
	Arizona Criminal Justice Commission		
		Blackburn Jr	John
	Arizona Department of Corrections		
		Brown	Kathryn
	Arizona Department of Economic Security		
		Bleye	Donna
		Guild MSW	Laura
		Huenemann	Rodney
		Saverino	Cindy
		Sherer	Carol
		Starns	Melanie
	Arizona Department of Education		
		Migali	Frank
	Arizona Department of Environmental Quality		
		Garcia	Veronica
	Arizona Department of Health Services		
		Tormala	Wayne
	Arizona Department of Housing		
		Lee Basta	Karia
	Arizona Department of Public Safety		

# MAG Survey Recipient List

Role	Organization	Last Name	First Name
State Agency	Arizona Department of Public Safety	Copeland	Burley
		Mitchell	Jenna
	Arizona Department of Veterans Services	Price	Sean
	Arizona Department of Weights and Measures	Wilson	Michelle
	Arizona Mexico Commission	Emmermann	Margie
		Stoller	Chris
	Arizona Office of Tourism	Henry	Sherry
	Arizona Peace Officer Standards and Training Board	Howe	Lynn
	Arizona Prosecuting Attorneys' Advisory Council	Ortiz	Elizabeth
	Arizona State Land Department	Green	Michelle
	Arizona Supreme Court	Radwanski	Kay
	AZ Fish and Game	Schweinsburg	Ray
		Sprague	Scott
		Warnecke	Dana
		Wolff-Krauter	Kelly
	AZAGC	Martin	David
	DES/ACYF Child Protective Services	Bogdon	Kyle
	Governor's Office for Children, Youth and Families	Meyers	Leah
		Murphy	Mary
	Governor's Office of Highway Safety		

# MAG Survey Recipient List

Role	Organization	Last Name	First Name
State Agency	Governor's Office of Highway Safety	Gutier	Alberto

# REGIONAL INFRASTRUCTURE IMPROVEMENT ZONES

## AN INNOVATIVE INFRASTRUCTURE FUNDING SOLUTION

The infrastructure inadequacies plaguing our communities – crumbling bridges, aging highways, rail, ports, and mass transit, and deteriorating water and sewer systems – are in dire need of maintenance and improvement. The American Society of Civil Engineers estimates the national infrastructure needs more than \$2.2 trillion dollars over the next five years to maintain its current status. Regional Infrastructure Improvement Zones (RIIZs) are offered as one solution in the menu of options to address infrastructure funding and financing.

### WHAT ARE REGIONAL INFRASTRUCTURE IMPROVEMENT ZONES?

Regional Infrastructure Improvement Zones (RIIZs), introduced in federal legislation in the 112th Congress (H.R. 3780) by Rep. Geoff Davis (R-KY, 4) and cosponsored by Reps. Adam Schiff (D-CA, 29) and Aaron Schock (R-IL, 18), are a new, innovative infrastructure financing solution. RIIZs are a change to the federal tax code to allow private corporations or individuals to contribute tax-deductible dollars toward construction and maintenance of public infrastructure. RIIZs are a grassroots opportunity to attract infrastructure investment that leverages federal, state and other local funds, while benefiting communities and keeping people, businesses and the economy growing and moving.



Step 1: Local governments, business and residents voluntarily pool resources and request a RIIZ.

### HOW WILL RIIZs WORK?

1. Businesses and/or individuals who wish to form a RIIZ (a geographic area of any size and make up) and contribute towards infrastructure improvements must first apply through their local regional planning organization – Council of Government (COG), Metropolitan Planning Organization (MPO), Economic Development District (EDD), or Regional Council (RC).
2. The regional planning organization will be responsible for determining if local governments in the area, as well as other community organizations and stakeholders, support the proposed infrastructure improvement(s), as well as the eligibility of the proposed projects in local or regional long-range plans.
3. Final approval of the RIIZ will come from the regional planning organization's Board of Directors by determining plan(s) consistency.
4. When these conditions are satisfied, a certificate of approval will be issued to the RIIZ, and filed with the state's Attorney General and the Internal Revenue Service.
5. When the certificates are filed, members within the RIIZ will be permitted to make tax-deductible contributions, which will be realized on a corporate or individual annual tax form(s). Tax deductions for RIIZs are eligible for five years from the time of bill enactment.



Step 2: Review RIIZ application, build consensus at COG/MPO and establish a RIIZ that fits within the approved regional plan.

### WHAT PROJECTS ARE ELIGIBLE?

Acceptable infrastructure projects for RIIZs include surface transportation, water, wastewater and stormwater.

One example of a RIIZ could be an add-a-lane project at a four-way intersection: On one corner is a local bank, another is a department store while the third and fourth corners house an office building and a gas station. Each of these businesses, in concert with their local government, can apply to their regional planning organization for RIIZ status in order to add a turn lane, sidewalk, or bus stop that will enhance safety, as well as business, job and community opportunities.



Step 3: Business or individuals contribute tax deductible funds to RIIZ infrastructure improvements.

# BENEFITS OF REGIONAL INFRASTRUCTURE IMPROVEMENT ZONES

RIIZs would provide a number of opportunities for communities, businesses, local governments and regions through unique grassroots public-private partnerships. RIIZs are a positive infrastructure financing element that would:

- **Uphold proven regional and local infrastructure investment decision-making processes.** Using regional planning organizations, RIIZs maintain a level of consistency, transparency and accountability, tying infrastructure investments closely to approved plans, the local community's needs and the overall public good. Regional planning organizations and governing boards of appointed and local elected officials are knowledgeable about infrastructure issues, and have expertise in regional infrastructure financing, planning and development, and implementing new strategies for infrastructure investments.
- **Drive monies directly to the local level – both rural and urban.** In 2005, infrastructure spending by localities accounted for nearly 75 percent of total spending. Many local governments are facing budgetary crises that will constrain a great majority of infrastructure spending. Additional avenues for infrastructure financing and investment like RIIZs are needed to continue moving local projects forward, thereby stimulating the economy and creating jobs.
- **Include local governments and local elected and appointed officials as critical partners in the federal process.** Local governments are committed to creating safer, healthier and more economically robust communities. Local governments own and operate the majority of our nation's infrastructure and the local officials are accountable and responsive to community needs.
- **Offer new options to fund infrastructure improvements and construction that are shelf-ready.** Urban and rural America are sitting on billions of dollars of unfunded, dormant infrastructure projects—many of which are critical to the preservation, maintenance and safety of our systems. Besides a lack of federal, state and local dollars to complete or upgrade infrastructure projects, there tends to also not be sufficient local match funds. RIIZ contributions could be used as local match and, therefore, leverage the local contribution producing more outcomes on a longer term basis.
- **Be a revenue positive for government.** When the private entity gives government a dollar under a RIIZ, the entity receives only the marginal tax rate on that dollar back from government.

## SUPPORTERS OF ENACTING REGIONAL INFRASTRUCTURE IMPROVEMENT ZONES

### National & Statewide Organizations:

- Ohio Association of Regional Councils
- New England Association of Regional Councils
- Illinois Metropolitan Planning Organization Advisory Council
- California Association of Councils of Governments
- Florida Regional Council Association
- Florida Metropolitan Planning Organization Advisory Council
- National Association of Regional Councils
- Gulf Coast Strategic Highway Coalition
- American Society of Highway Engineers
- NAIOP, the Commercial Real Estate Development Association

### Regional & Local Organizations:

- Alliance for I-69 Texas
- Ohio-Kentucky-Indiana Regional Council of Governments
- West Michigan Shoreline Regional Development Commission
- Northeast Florida Regional Council
- Toledo Metropolitan Area Council of Governments
- Tri-County Regional Planning Commission (Peoria, IL)
- Mid-Ohio Regional Planning Commission
- Southern California Association of Governments
- Buckeye Hills-Hocking Valley Regional Development District
- Deep East Texas Council of Governments
- Ohio Valley Regional Development Commission

### Regional & Local Organizations:

- East Texas Council of Governments
- Capital Area Council of Governments
- Eastgate Regional Council of Governments
- North Central Florida Regional Planning Council
- East Central Illinois Economic Development District
- Rogue Valley Council of Governments
- Northern Kentucky Chamber of Commerce
- Greater Cincinnati USA Regional Chamber of Commerce
- Delaware Valley Regional Planning Commission
- Greater Valley Forge Transportation Management Association
- Alamo Area Council of Governments
- Brazos County, TX
- Clermont County, OH Chamber of Commerce
- City of College Station, TX
- Treasure Coast Regional Planning Council
- Southwestern Pennsylvania Commission
- Webster County, KY
- Green River Area Development District
- Coalition of Large Ohio Urban Townships
- Butler County, OH Township Association
- Fairfield, OH Chamber of Commerce
- Oxford, OH Chamber of Commerce
- West Chester, OH Liberty Alliance
- Greater Hamilton, OH Chamber of Commerce

## FOR MORE INFORMATION



Ohio • Kentucky • Indiana  
Regional Council of Governments

**About OKI** The Ohio-Kentucky-Indiana Regional Council of Governments (OKI) is a council of local governments, business organizations and community groups committed to developing collaborative strategies to improve the quality of life and the economic vitality of the region. Its 117 members represent governmental, social and civic groups from 200 communities in the eight-county, three-state region.

**Contact:** Mark Policinski, Executive Director, [mpolicinski@OKI.org](mailto:mpolicinski@OKI.org) or (513) 621.6300



**About NARC** For over 40 years, the National Association of Regional Councils (NARC) has served multi-jurisdictional regional planning organizations and their local governments to improve community planning, development and infrastructure issues. NARC members include Councils of Government (COGs), Metropolitan Planning Organizations (MPOs), Rural Planning Organizations (RPOs), Economic Development Districts (EDDs), and other regional planning organizations.

**Contact:** Shannon Baxevanis, Deputy Director, [shannon@NARC.org](mailto:shannon@NARC.org) or (202) 986.1032