

June 19, 2012

TO: Members of the MAG Regional Council

FROM: Mayor Hugh Hallman, City of Tempe, Chair

SUBJECT: MEETING NOTIFICATION AND TRANSMITTAL OF TENTATIVE AGENDA

Meeting - 5:00 p.m.

Wednesday, June 27, 2012

Sheraton Phoenix Downtown Hotel

Third Floor, Phoenix Ballroom, Rooms D & E

340 North 3rd Street, Phoenix, Arizona 85004

Reception - 5:30 p.m.

Desert Peaks Awards - 6:15 p.m.

Sheraton Phoenix Downtown Hotel

Third Floor, Phoenix Ballroom, Rooms A, B, & C

**THE NEXT REGIONAL COUNCIL MEETING WILL BE HELD AT THE SHERATON PHOENIX  
DOWNTOWN HOTEL AT THE TIME AND PLACE NOTED ABOVE.  
(see enclosed driving instructions)**

The MAG Regional Council meeting will be held in conjunction with the 2012 Desert Peaks Awards. Due to the meeting being held offsite, arrangements are not being made for teleconferencing. MAG will host the Desert Peaks Awards reception at 5:30 p.m. The Awards presentation is scheduled to begin at 6:15 p.m. Parking will be provided by MAG in the hotel parking garage. Transit tickets will be available for those using transit.

Pursuant to Title II of the Americans with Disabilities Act (ADA), MAG does not discriminate on the basis of disability in admissions to or participation in its public meetings. Persons with a disability may request a reasonable accommodation, such as a sign language interpreter, by contacting the MAG office. Requests should be made as early as possible to allow time to arrange the accommodation. If you have any questions, please call the MAG Office.

c: MAG Management Committee

**MAG REGIONAL COUNCIL  
TENTATIVE AGENDA  
June 27, 2012**

**COMMITTEE ACTION REQUESTED**

1. Call to Order

2. Pledge of Allegiance

3. Call to the Audience

An opportunity will be provided to members of the public to address the Regional Council on items not scheduled on the agenda that fall under the jurisdiction of MAG, or on items on the agenda for discussion but not for action. Citizens will be requested not to exceed a three minute time period for their comments. A total of 15 minutes will be provided for the Call to the Audience agenda item, unless the Regional Council requests an exception to this limit. Please note that those wishing to comment on agenda items posted for action will be provided the opportunity at the time the item is heard.

4. Executive Director's Report

The MAG Executive Director will provide a report to the Regional Council on activities of general interest.

5. Approval of Consent Agenda

Council members may request that an item be removed from the consent agenda. Prior to action on the consent agenda, members of the audience will be provided an opportunity to comment on consent items. Consent items are marked with an asterisk (\*).

3. Information.

4. Information and discussion.

5. Approval of the Consent Agenda.

**ITEMS PROPOSED FOR CONSENT\***

**MINUTES**

\*5A. Approval of the May 23, 2012, Meeting Minutes

5A. Review and approval of the May 23, 2012, meeting minutes.

**TRANSPORTATION ITEMS**

\*5B. Project Changes - Amendment and Administrative Modification to the FY 2011-2015 MAG Transportation Improvement Program

The Fiscal Year (FY) 2011-2015 Transportation Improvement Program (TIP) and Regional Transportation Plan (RTP) 2010 Update were approved by the MAG Regional Council on July 28, 2010 and have been modified fifteen times with the last modification approved by the MAG Regional Council on May 23, 2012. Since then, there is a need to modify projects in the programs. The requested project changes include freeway, highway safety, roadway, and transportation enhancements. The changes included may be categorized as exempt from conformity determinations, and administrative modifications do not require a conformity determination. The MAG Management Committee recommended approval of the requested changes on June 13, 2012. Please refer to the enclosed material.

5B. Approval of amendments and administrative modifications to the FY 2011-2015 MAG Transportation Improvement Program, Arterial Life Cycle Program, and as appropriate, to the Regional Transportation Plan 2010 Update.

**AIR QUALITY ITEMS**

\*5C. Conformity Consultation

The Maricopa Association of Governments is conducting consultation on a conformity assessment for an amendment and administrative modification to the FY 2011-2015 MAG Transportation Improvement Program (TIP). The amendment and administrative modification involve several projects, including Arizona Department of Transportation, Chandler, Maricopa County, and Peoria projects. The amendment includes projects that may be categorized as exempt from conformity determinations. The administrative modification includes minor project revisions that do not require a conformity determination. Comments are requested by June 22, 2012. Please refer to the enclosed material.

5C. Consultation.

## ITEMS PROPOSED TO BE HEARD

6. Municipal Aging Services Project Toolkit

In February 2011, the Virginia G. Piper Charitable Trust awarded a grant to support the development of the MAG Municipal Aging Services Project. The purpose of the project is to determine the most effective role for local governments in meeting the needs of people aged 65 years and more when working collaboratively with nonprofit agencies, faith-based communities, and community groups. After a year of extensive community engagement with more than 1,300 people, a toolkit has been developed with specific action steps in areas prioritized through the community engagement. The MAG Human Services Coordinating Committee and MAG Human Services Technical Committee recommended approval of the toolkit in May 2012. The MAG Management Committee recommended approval on June 13, 2012. Please refer to the enclosed material.

7. Legislative Update

An update will be provided on legislative issues of interest.

8. Appointment of Members and Officers for the Transportation Policy Committee

On May 10, 2012, the Chair of the MAG Regional Council sent a memorandum to Regional Council members requesting letters of interest for the appointment of member agency representatives and officers on the Transportation Policy Committee (TPC). The Regional Council is requested to appoint the member agency representatives of the TPC and the officer positions. Please refer to the enclosed material.

9. Election of Regional Council Officers and Executive Committee Members

On May 23, 2012, the MAG Nominating Committee met and made recommendations for the positions of Chair, Vice Chair, Treasurer, and

6. Approval of the MAG Municipal Aging Services Project Toolkit.

7. Information, discussion, and possible action.

8. Appointment of the members and officers of the Transportation Policy Committee.

9. Election of the Regional Council officers: Chair, Vice Chair and Treasurer, and four At-Large Members as members of the Executive Committee.

four At-Large Members for the coming year (2012-2013). The officers serve one-year terms with succession of positions occurring through the ascending order of officers. Please refer to the enclosed material.

10. Request for Future Agenda Items

Topics or issues of interest that the Regional Council would like to have considered for discussion at a future meeting will be requested.

11. Comments from the Council

An opportunity will be provided for Regional Council members to present a brief summary of current events. The Regional Council is not allowed to propose, discuss, deliberate or take action at the meeting on any matter in the summary, unless the specific matter is properly noticed for legal action.

Adjournment

10. Information and discussion.

11. Information.

## General Directions to the Hotel

### From East

Take the Loop 202 Freeway to the 7th Street exit.  
Turn left onto 7th Street and travel south for 0.5 miles to Fillmore.  
Turn right onto Fillmore to 3rd Street.  
Turn left onto 3rd Street, and the hotel will be on the right.

### From North

Take Interstate 17 south to Interstate 10 and travel eastbound on I-10 until you reach the 7th Street exit.  
Turn right onto 7th Street.  
Continue south for 0.5 miles to Fillmore.  
Proceed right on Fillmore to 3rd Street.  
Turn left onto 3rd Street, and the hotel will be on the right.

### From West

Take Interstate 10 east to the 7th Avenue exit.  
Turn right onto 7th Avenue and immediately get into the left lane.  
Turn left onto Roosevelt Street.  
Turn right onto 3rd Street, and the hotel will be on the right.

### From South

Take Interstate 10 west to the 7th Street exit.  
Turn left onto 7th Street and travel south for 0.5 miles to Fillmore.  
Turn right onto Fillmore to 3rd Street.  
Turn left onto 3rd Street, and the hotel will be on the right.

MAG is offering complimentary parking for our guests.

Please enter from 3rd Street and the hotel's staff will direct you to one of their self-parking lots or valet parking - just be sure to mention you are with the Desert Peaks event. If you have any trouble with parking, please call Chelly Dill, Sheraton staff, at 602-817-5366.

**MINUTES OF THE  
MARICOPA ASSOCIATION OF GOVERNMENTS  
REGIONAL COUNCIL MEETING**

May 23, 2012  
MAG Office, Saguaro Room  
Phoenix, Arizona

MEMBERS ATTENDING

- |   |   |
|---|---|
| Mayor Hugh Hallman, Tempe, Chair                            | *Mayor Yolanda Solarez, Guadalupe                                   |
| Mayor Marie Lopez Rogers, Avondale,<br>Vice Chair           | Mayor Thomas Schoaf, Litchfield Park                                |
| * Councilwoman Robin Barker, Apache Junction                | Supervisor Max W. Wilson, Maricopa Co.                              |
| Mayor Jackie Meck, Buckeye                                  | Mayor Scott Smith, Mesa   |
| # Mayor David Schwan, Carefree                              | Mayor Scott LeMarr, Paradise Valley                                 |
| Councilman Dick Esser, Cave Creek                           | #Mayor Bob Barrett, Peoria  |
| Mayor Jay Tibshraeny, Chandler                              | Mayor Greg Stanton, Phoenix   |
| Mayor Lana Mook, El Mirage                                  | Mayor Gail Barney, Queen Creek                                      |
| * President Clinton Pattea, Fort McDowell<br>Yavapai Nation | *President Diane Enos, Salt River<br>Pima-Maricopa Indian Community |
| Mayor Jay Schlum, Fountain Hills                            | Mayor W. J. "Jim" Lane, Scottsdale                                  |
| * Mayor Ron Henry, Gila Bend                                | Mayor Sharon Wolcott, Surprise                                      |
| * Governor Gregory Mendoza, Gila River Indian<br>Community  | *Mayor Adolfo Gamez, Tolleson                                       |
| Councilman Ben Cooper for Mayor John<br>Lewis, Gilbert      | Councilman Rui Pereira, Wickenburg                                  |
| * Mayor Elaine Scruggs, Glendale                            | Mayor Michael LeVault, Youngtown                                    |
| Mayor Georgia Lord, Goodyear                                | *Victor Flores, State Transportation Board                          |
|   | Joseph La Rue, State Transportation Board                           |
|   | Roc Arnett, Citizens Transportation Oversight<br>Committee          |

\* Those members neither present nor represented by proxy.

# Attended by telephone conference call.                      + Attended by videoconference

1. Call to Order

The meeting of the MAG Regional Council was called to order by Chair Hugh Hallman at 11:40 a.m.

2. Pledge of Allegiance

The Pledge of Allegiance was recited.

Chair Hallman noted that Mayor Bob Barrett and Mayor David Schwan were participating in the meeting by teleconference. Councilman Ben Cooper attended the meeting as proxy for Mayor John Lewis.

Chair Hallman noted that on May 16, 2012, the Transportation Policy Committee recommended items 5D and 5E that were on the Regional Council Consent Agenda. He stated that the addendum to the agenda that was previously transmitted was at each place.

Chair Hallman requested that members of the public who would like to comment fill out a blue public comment card for the Call to the Audience agenda item or a yellow public comment card for Consent Agenda items, or items on the agenda for action. Transit tickets for those who used transit to attend the meeting were available from staff.

Chair Hallman noted that this was the last Regional Council meeting for Mayor Jay Schlum. Chair Hallman read a Resolution of Appreciation that had been prepared in recognition of his service to the region and presented it to Mayor Schlum.

Mayor Schlum expressed his appreciation for the resolution and emphasized how impressed he was with the collaborative approach demonstrated at MAG, and he encouraged that it continue.

3. Call to the Audience

Chair Hallman noted that the Call to the Audience provides an opportunity to members of the audience who wish to speak on items not scheduled on the agenda that fall under the jurisdiction of MAG, or on items on the agenda for discussion but not for action. Citizens are requested to not exceed a three minute time period for their comments. A total of 15 minutes is provided for the Call to the Audience agenda item, unless the Regional Council requests an exception to this limit. Those wishing to comment on agenda items posted for action will be provided the opportunity at the time the item is heard.

Chair Hallman recognized public comment from Pat Vint, a resident of Phoenix. Mr. Vint stated that he came to MAG today because he heard this is where people get satisfaction for their concerns. He stated that there are 40 departments at the City of Phoenix and none of them know what the other is doing. He opined that Frank Fairbanks did that to us. Mr. Vint stated that former Mayor Paul Johnson thought he was better than everyone else. Mr. Vint stated that he had done a lot of things in his life, including building a shopping center at 13<sup>th</sup> Street and Northern Avenue in the early 1980s. When he built an addition, the City said he had built in the street, and so a 30-year war started. Chair Hallman thanked Mr. Vint for his comments.

4. Executive Director's Report

Dennis Smith, MAG Executive Director, reported on items of interest in the MAG region. He noted that the Desert Peaks Awards Program will be held at the Sheraton Downtown Phoenix following the June 27, 2012, MAG Regional Council meeting. Mr. Smith stated that the awards program is held every two

years and honors contributions to regionalism, and he added that the winners of the awards have been selected by the judges.

Mr. Smith reported on the resolution for the support of Arizona's ports of entry with Mexico. He noted that in addition to being adopted by the MAG Regional Council, it has been supported by all of the Councils of Governments and Metropolitan Planning Organizations in Arizona, and the League of Arizona Cities and Towns. Mr. Smith stated that the Governor formed the Transportation and Trade Corridor Alliance to strengthen the state's trade corridors. He stated that work continues on what will be the ask from the Congressional Delegation, and he added that a brochure is being developed.

Mr. Smith stated that MAG had received the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association. He noted that this is the 14<sup>th</sup> year MAG has received the award, and he extended his congratulations to the MAG Fiscal Services Division.

Mr. Smith noted that a "Save the Date" flyer was at each place for the presentation by nationally recognized expert, Michael Gallis, on the Sun Corridor Economic Region in the 21<sup>st</sup> Century Global Network. He stated that the event is scheduled for June 13, 2012, at the Renaissance Hotel in downtown Phoenix. Mr. Smith encouraged members and their staff to attend. Chair Hallman requested that the announcement be emailed to members.

Mr. Smith played the new landing page video for the Greater Phoenix Rising website. He also mentioned that links from other agencies' websites to the website will increase traffic.

Chair Hallman thanked Mr. Smith for his report. No questions for Mr. Smith were noted.

5. Approval of Consent Agenda

Chair Hallman noted that agenda items #5A, #5B, #5C, #5D, #5E, #5F, and #5G were on the Consent Agenda. He noted that no public comment cards had been received. Chair Hallman asked members if they had questions or requests to hear an item individually. None were noted.

Mayor Barney moved to approve the Consent Agenda. Mayor Lane seconded, and the motion passed unanimously.

5A. Approval of the April 25, 2012, Meeting Minutes

The MAG Regional Council, by consent, approved the April 25, 2012, meeting minutes.

5B. Enhancement Peer Review Group Round 19 Recommendations

The MAG Regional Council, by consent, approved the list of ranked applications from the MAG Enhancement Peer Review Group be forwarded to the Arizona Department of Transportation for consideration by the State Transportation Enhancement Review Committee. The Enhancement Peer Review Group reviews and recommends a ranked list of Enhancement Fund applications from this

region to the State Transportation Enhancement Review Committee (TERC). This year, eight enhancement fund applications for projects on local roads were received totaling \$5,353,880 with approximately \$9 million available statewide. Two applications for projects on the Arizona Department of Transportation right-of-way were received totaling \$1,886,000 with approximately \$5 million available statewide. The list of ranked applications was recommended to be forwarded to the Arizona Department of Transportation for consideration by the TERC by the MAG Enhancement Peer Review Group on April 23, 2012, and by the MAG Management Committee on May 9, 2012.

5C. Update to the Federal Functional Classification of Tegner Street in Wickenburg

The MAG Regional Council, by consent, approved the classification of Tegner Street located within the limits of the Town of Wickenburg to a Rural Minor Arterial in the federal functional classification system. The Town of Wickenburg, at the suggestion of the Arizona Department of Transportation (ADOT) has acted to classify Tegner Street in the Town's boundaries to minor arterial in the federal functional classification system. Previously, this facility was part of the State Highway System and was classified as a principal arterial. MAG concurrence in the reclassification is requested. ADOT procedure requires the concurrence of the regional planning body (e.g., MAG) in the functional classification of facilities. This reclassification will not affect federal funding received by the State or the MAG area and will not affect the eligibility of the facility to receive federal funding. This item was recommended for approval by the Transportation Review Committee on March 29, 2012, and the MAG Management Committee on May 9, 2012.

5D. Arterial Life Cycle Program Fiscal Year 2012 Regional Area Road Fund Closeout

The MAG Regional Council, by consent, approved the Arterial Life Cycle Program (ALCP) project reimbursements for the Fiscal Year (FY) 2012 ALCP Regional Area Road Fund (RARF) Closeout, and amending the FY 2012 Arterial Life Cycle Program, the 2011-2015 Transportation Improvement Program, and Regional Transportation Plan 2010 Update, as necessary and allocating any unused RARF Closeout funds to the next project(s) on the list if one or more of the recommended projects fail to meet all ALCP Project Requirements by the established deadlines. The Arterial Life Cycle Program (ALCP) Regional Area Road Fund (RARF) Closeout process is outlined in the approved ALCP Policies and Procedures (Policies), approved by the MAG Regional Council on December 9, 2009. This is the third year of the ALCP RARF Closeout process. The process was established to address the positive balance of funds for the current year in the ALCP RARF account. Each year there are projects scheduled for work in the current year that are deferred for a number of reasons leaving unexpended RARF funds in the account. The ALCP program allows local agencies to advance construct projects with their own funds to be reimbursed in a later year, which the Regional Transportation Plan (RTP) originally established. The ALCP RARF Closeout process evaluates both these two events to determine the possibility of reimbursing advanced completed projects earlier than scheduled. The ALCP RARF Closeout process begins with a fiscal analysis of the ALCP and proposed ALCP RARF Closeout options. The ALCP RARF Closeout options are connected to eligible, advanced, completed projects and the priorities established in the ALCP Policies and Procedures. The allocation of ALCP RARF Closeout funds is prioritized by: (1) projects scheduled for reimbursement in the next fiscal year, (2) all other projects according to the chronological order of the programmed reimbursement, (3) the date of

the final project invoice, and (4) the date the ALCP Project Reimbursement Request was accepted by MAG staff. An important part of the Closeout process is the financial analysis done by MAG to determine the impact of proposed ALCP RARF Closeout options. Section 260 of the Policies established RARF Closeout procedures, project eligibility, prioritization, and the allocation process of available closeout funds. The ALCP project reimbursements were recommended by the MAG Transportation Review Committee on April 26, 2012, the MAG Management Committee on May 9, 2012, and the Transportation Policy Committee on May 16, 2012.

5E. Project Changes - Amendment and Administrative Modification to the FY 2011-2015 MAG Transportation Improvement Program

The MAG Regional Council, by consent, approved amendments and administrative modifications to the FY 2011-2015 MAG Transportation Improvement Program, FY 2012 Arterial Life Cycle Program, and as appropriate, to the Regional Transportation Plan 2010 Update. The Fiscal Year 2011-2015 MAG Transportation Improvement Program (TIP) and Regional Transportation Plan (RTP) 2010 Update were approved by the MAG Regional Council on July 28, 2010, and have been modified fourteen times with the last modification approved in April 2012. Since then, the Arizona Department of Transportation (ADOT), and member agencies have requested project changes to projects categorized as Non Arterial Life Cycle projects that include: defer 16 TIP listings, delete 12, add six, increase funding on two, decrease funding on one, combine five listings into three, and name corrections on three listings. Project change requests to funding types include Congestion Mitigation Air Quality (CMAQ), Highway Safety Improvement Program (HSIP), National Highway System (NHS), Regional Area Road Funds (RARF), Surface Transportation Program (STP), and Transportation Enhancements (TE). Fiscal balance is maintained for project change requests. Valley Metro Rail received a Federal Transit Administration (FTA) Section 5309 Small Starts (5309 SS) award of \$35,481,000 in Federal Fiscal Year 2012, and is requesting to amend eight budget items, and add sixteen new project budgets for the Central Mesa Light Rail. Valley Metro Rail has submitted the Project Construction Grant Agreement to FTA and is pending review and approval. The requests for amendments to the TIP reflect the current Project Construction Grant Agreement budget submittal to FTA. Additionally, the MAG Transit Committee recommended approval of reprogramming the Transit Center/Park and Ride in Glendale to line up with the project development schedule, and programming the remaining STP-Flex, 5309-FGM, and 5307 funds for preventive maintenance. The Prior Transit Committee Action is related to these line items. Table A lists all Non Arterial Life Cycle Program (ALCP) project change requests. Tables B and C list ALCP project change requests. The ALCP requested changes include minor budget modifications, five deleted items, and four new items. Funding reimbursements have been clarified on several items. Table D includes changes necessary to the Fiscal Year 2011-2015 MAG Transportation Improvement Program (TIP) and Regional Transportation Plan (RTP) 2010 Update that are specific to the transit reprogramming of CMAQ and section 5307 funds for preventative maintenance. All of the projects to be amended may be categorized as exempt from conformity determinations and an administrative modification does not require a conformity determination. The requested changes have received recommendations for approval by the MAG Transportation Review Committee on April 26, 2012, the MAG Management Committee on May 9, 2012, and the Transportation Policy Committee on May 16, 2012.

5F. Conformity Consultation

The Maricopa Association of Governments is conducting consultation on a conformity assessment for an amendment and administrative modification to the FY 2011-2015 MAG Transportation Improvement Program (TIP) and Regional Transportation Plan 2010 Update. The amendment and administrative modification involve several projects, including Arizona Department of Transportation projects, various transit projects including the METRO Central Mesa light rail project, and the programming of FY 2012 CMAQ Closeout funds for transit projects. The amendment includes projects that may be categorized as exempt from conformity determinations. The administrative modification includes minor project revisions that do not require a conformity determination. Comments were requested by May 18, 2012.

5G. 2010 Implementation Status of Committed Measures in the MAG 2007 Five Percent Plan for PM-10 for the Maricopa County Nonattainment Area

The MAG Regional Council, by consent, approved forwarding the 2010 Implementation Status of Committed Measures in the MAG 2007 Five Percent Plan for PM-10 for the Maricopa County Nonattainment Area to the Governor's Office, Arizona Legislature, Arizona Department of Environmental Quality and Environmental Protection Agency. In accordance with the Clean Air Act, the MAG 2007 Five Percent Plan for PM-10 was submitted to the Environmental Protection Agency (EPA) in December 2007. In January 2011, the plan was voluntarily withdrawn to address technical approvability issues identified by EPA and include new information. While the plan was withdrawn, the measures in the plan continue to be implemented to reduce PM-10. On May 23, 2007, the MAG Regional Council approved that each year, MAG would issue a report on the status of the implementation of the committed measures for this region by the cities, towns, Maricopa County and the State. The report would then be made available to the Governor's Office, Arizona Legislature, Arizona Department of Environmental Quality and the Environmental Protection Agency. A report has been prepared that provides the implementation status of the committed measures for 2010. In general, the combined implementation results for 2008, 2009, and 2010 meet or exceed the commitments made to implement a majority of the measures in the MAG 2007 Five Percent Plan for PM-10. On April 26, 2012, the MAG Air Quality Technical Advisory Committee recommended forwarding the report to the Governor's Office, Arizona Legislature, Arizona Department of Environmental Quality, and the Environmental Protection Agency. The MAG Management Committee recommended approval on May 9, 2012.

6. Regional Freeway and Highway Life Cycle Program - 2012 Rebalancing

Bob Hazlett, MAG Senior Engineering Program Manager, reported on the effort to balance the Regional Freeway and Highway Program Life Cycle Program, which is facing a deficit of approximately \$390 million. Mr. Hazlett noted that a report on the 2012 rebalancing had been presented to the MAG Transportation Review Committee, the MAG Management Committee, Transportation Policy Committee, and MAG Regional Council, and was presented last night to the Citizens Transportation Oversight Committee. He advised that this item is being presented this month for action by the committees.

Mr. Hazlett displayed a map of projects under construction on the Regional Freeway Program, which included Loop 303, from Interstate 10 to US-60 and US-60 reconstruction from 83<sup>rd</sup> Avenue to 19<sup>th</sup> Avenue. He first gave an update on construction on Loop 303 which was requested by Supervisor Wilson. Mr. Hazlett stated that the bid opening for the segment from Camelback to Peoria is anticipated this summer, and will include the interim connection for Northern Parkway. He pointed out photographs of the system interchange in Goodyear at McDowell Road and Cotton Lane, the retaining walls for the flyover on Cactus Road, Greenway Road, and Bell Road. Mr. Hazlett noted that the mainline north of Bell Road is being paved and will go under Mountainview and Clearview in Sun City West. He stated that completion of construction is anticipated for 2015.

Mr. Hazlett displayed a timeline for the Program's projected cash flow and he noted that an analysis showed a program deficit of approximately \$390 million. He pointed out that the most severe negative balances occur in 2015, 2016, and 2017 where ADOT's bonding capacity has been impacted by lower gas tax and sales tax revenue estimates. Mr. Hazlett noted that due to the lower bonding capacity of approximately \$1 billion, the Loop 202/South Mountain project and the Interstate 10 project around the Broadway curve cannot be constructed simultaneously and must be done sequentially.

Mr. Hazlett stated that the following principles for balancing the program were considered: 1). Do not change timing for immediate construction projects (those underway) on Loop 303 and US-60/Grand Avenue; 2). Look at cash-flow, costs, and timelines for major program items; 3). Programs on US-60/Grand Avenue and HOV lanes on SR-202L/Red Mountain-Santan Freeways leave unaffected; 4). Twelve scenarios considered, and four were presented to the committees as best case for balancing and meeting cash-flow projections.

Mr. Hazlett then described the recommended scenario for balancing the program, 10b, which includes reducing the Interstate 17 budget by \$300 million. He noted that an environmental impact study is underway, but no specific project for that corridor has been identified yet. Mr. Hazlett added that it appears that improvements could total more than \$2.5 billion, not the approximate \$1.2 billion identified in the RTP. Mr. Hazlett stated a \$300 million reduction would bring the project amount to about \$900 million. He noted that another element to the rebalancing is deferring the fifth and sixth lanes on Loop 303 from US-60 to I-17, and returning to the program the Loop 303 project from Interstate 10 to MC-85. Mr. Hazlett noted that this area of Goodyear includes numerous warehousing and distribution facilities presenting opportunities for economic development. He stated that the traffic model found the proposed deferred segment of Loop 303 has capacity that holds through the 2030 time horizon. Mr. Hazlett stated that a cost/benefit analysis found that every dollar spent on the Loop 303, Interstate 10 to MC-85 project would return approximately \$5.75 in benefits, which is a very good investment. Mr. Hazlett noted that in discussions with ADOT, there are concerns with delay to the Interstate 10 project, and instead of starting the project in 2021, ADOT has revised the cash flow and found it could start in 2019. He added that with the Southeast Valley MIS underway, there may be alternatives and options with a narrower footprint that ADOT and FHWA might consider.

Mr. Hazlett stated that Scenario 10b was recommended for approval by the Transportation Review Committee on April 26 and the Management Committee on May 9. He noted that the Transportation Policy Committee also recommended approval of Scenario 10b but added bringing back into the

program the deferred Loop 303 segment when funds become available. Mr. Hazlett reported at the CTOC meeting the night before, the committee concurred with the Transportation Policy Committee recommendation and added working with ADOT to move the Interstate 10 project forward as soon as possible.

Chair Hallman thanked Mr. Hazlett for his report and asked if there were questions.

Mayor Barrett stated that he would support the recommendation but wanted to note that Peoria is giving up its place in line. He mentioned that when MAG did its analysis, it probably was not aware that resorts are coming to the Lake Pleasant area. Mayor Barrett stated that vehicle traffic currently is 600,000 to 700,000 per day and that number will increase with the addition of the resorts. He said that at the Transportation Policy Committee meeting, he had included in his motion, which was recommended by the Transportation Policy Committee, that any cost savings from other projects be applied to the deferred project on northern Loop 303.

Mr. Smith stated that both the South Mountain Freeway and the Interstate 10 at the Broadway curve are difficult corridors and are works in progress. He noted that as work continues, progress reports will be presented to the Regional Council.

Supervisor Wilson asked for clarification that Loop 303 to Interstate 10 was not being deferred. Mr. Hazlett replied that this segment was not being delayed.

Chair Hallman referenced the lanes that are planned to be added to Interstate 10 in the 2019 to 2022 timeframe. He stated that the connector between US-60 and Interstate 10 was supposed to be completed in 2007 but has never been started, even though that was part of the expansion of US-60 to serve the far East Valley. Mayor Hallman stated that the connector has been delayed time and again because the connector should be built in conjunction with the Interstate 10 project. He remarked that 12 years of delay demonstrates the willingness of Tempe and other East Valley cities to defer to the West Valley getting freeways. Chair Hallman spoke of the difficulties of those commuting in from the East Valley on US-60 and merging onto Interstate 10. He also mentioned that the traffic backups on the ramp cause air pollution issues in Tempe. Chair Hallman thanked everyone for their regionalism for working together to create a regional freeway system.

Mr. La Rue expressed appreciation for the moving up Interstate 10. He asked if the planning efforts and the environmental impact study continue should the South Mountain Freeway end up being unworkable.

Mr. Hazlett replied yes, the environmental impact study, which started in 2001, is still underway. He noted that there are still some issues around Sky Harbor Airport. Mr. Hazlett noted the concern that lanes in the area of 40<sup>th</sup> Street and Baseline Road end in advance of the Salt River Bridge. He noted that narrowing the freeway from 25 lanes to 13 lanes could create significant congestion issues. Mr. Hazlett stated that the loop ramp from SR-143 to south Interstate 10 is a known bottleneck. He stated that this needs to be fixed, but in the context of the entire corridor.

Mr. La Rue asked for clarification that no matter if this is approved, the message is to keep working because we do not know what will happen eventually. Mr. Hazlett replied that was correct.

Chair Hallman stated that money is tight, but the environmental impact study for that segment has been underway since 2001 and that is why the project was expected to be completed in 2007. He encouraged ADOT, FHWA, and MAG to continue planning, but critical points, SR-143 and US-60 for example, need to be fixed and they are causing significant air quality issues. Chair Hallman stated that a plan or design to address those two elements needs to get started, but it is absurd to have a 25-lane behemoth that narrows down to 13 lanes. He stated that US-60 currently is a six-lane freeway that narrows to a five lane freeway to a three lane ramp, which causes traffic backups into Tempe.

Mayor Smith said that the Broadway curve is important and needs special attention. He remarked on the lessons that have been learned about Interstate 10 traffic through the Stack through the downtown loop and how it interfaces with Interstate 17. Mayor Smith expressed that he hoped that we would not be so locked in to the ministack and Durango curve as two separate issues and a plan that the only way to get traffic through downtown Phoenix is via the Interstate 10 corridor through the tunnel, that other solutions are not considered.

Mr. Hazlett stated that a lot can be done with the Durango curve area and he noted that the ministack is another bottleneck. He suggested redirecting traffic may achieve better traffic flow in the downtown Phoenix core area

Chair Hallman stated that the plans for South Mountain Freeway and Interstate 10 are in flux and might need to be adjusted in the future. Chair Hallman stated that with no further questions, he would entertain a motion that would include the amendments made by the Transportation Policy Committee and the Citizens Transportation Oversight Committee.

Mayor Barrett moved to recommend approval of 2012 Rebalancing Scenario 10B, where the MAG Regional Freeway and Highway Program meets the projected \$390 million shortfall by repositioning the SR-202L/South Mountain Freeway and Interstate 10/Maricopa Freeway projects to improve the Program's cash flow; transfer funding from the SR-303L segment between US-60 and Interstate 17 to the SR-303L segment between Interstate 10 and MC-85, but retain funding for a grade separated interchange at the existing El Mirage Road intersection; remove \$300 million from the Program's budget for the Interstate 17/Black Canyon Freeway corridor; to encourage ADOT to focus upon cost-effective solutions that will provide opportunities to return projects to the Program in the future; return to the Program the segment of Loop 303 from US-60/Grand Avenue to Interstate 17 if funding from other sources, such as right-of-way construction/bid savings; becomes available; continue working with ADOT to move the Interstate 10 project forward as soon as possible; and incorporate the revised program in the next update of the MAG Transportation Improvement Program and the Regional Transportation Plan. Mr. Arnett seconded the motion.

With no questions, Chair Hallman called for a vote on the motion, which passed unanimously.

7. MAG 2012 Five Percent Plan for PM-10 for the Maricopa County Nonattainment Area

Lindy Bauer, MAG Environmental Programs Director, provided an overview of the new Draft MAG 2012 Five Percent Plan for PM-10. Ms. Bauer stated that the new 2012 Plan includes a wide variety of existing control measures and projects that already have been implemented. Ms. Bauer noted that while the 2007 Five Percent Plan was withdrawn, the control measures continue to be implemented and are being resubmitted. Ms. Bauer stated that the new plan contains one new measure to reduce PM-10 during high risk conditions, including high winds. She advised that the focus for the attainment demonstration this time is on high winds, and she added that there have been no violations of the PM-10 standard in stagnant conditions since the prior plan was submitted in December 2007.

Ms. Bauer noted that the Plan includes a wide range of controls on trackout, open burning, unpaved shoulders, unpaved roads, vacant lots, earthmoving, all terrain vehicles, weed abatement, leaf blowers, street sweepers, and nonmetallic mineral processing (sand and gravel operations).

Ms. Bauer stated that MAG closely monitors the air quality monitoring data. She mentioned that EPA has unofficially indicated that 2009 may be a clean year and it might question only a few of the events. Ms. Bauer indicated that 2010 was a clean year since there was only one exceedance and no violations of the PM-10 standard. She noted that 2010 being clean is what led EPA to say to MAG to resubmit the measures in the prior Plan. Ms. Bauer stated that in 2011, there were numerous exceptional events that needed to be documented for EPA.

Ms. Bauer stated that the 2008 PM-10 Periodic Emissions Inventory serves as a foundation for the 2012 Plan and includes new information from EPA for paved road dust.

Ms. Bauer discussed that the 2012 Five Percent Plan takes credit for a number of measures in the withdrawn MAG 2007 Five Percent Plan that have been implemented. She stated that most of the credit is being taken from the Maricopa County Dust Control Rules, which have increased in effectiveness over time, sweeping of freeways with PM-10 certified sweepers, the purchase of PM-10 certified street sweepers with CMAQ funds, the paving of roads, alleys, and shoulders, completion of stabilization projects by local governments, reduction of speed limits on dirt roads, rubberized asphalt, and the new measure, the Dust Action General Permit, which was passed by the Legislature in 2011.

Ms. Bauer noted that the Plan must have contingency measures. Ms. Bauer stated that 862 total miles of roads/alleys and 1,158 total miles of shoulders were paved or stabilized and 25 new PM-10 certified street sweepers were purchased. Ms. Bauer noted that the Draft MAG 2012 Five Percent Plan for PM-10 meets the needed emissions reduction, has greater tonnages than the targets, and meets the contingency requirement. She displayed a pie chart produced by the Plan and includes all of the measures that totals more than 38,000 tons of PM-10.

Ms. Bauer stated that in conclusion the Draft MAG 2012 Five Percent Plan for PM-10 meets the annual five percent reduction requirement, meets the contingency requirement, and demonstrates attainment in 2012 for two high wind days. She indicated that an extension of the attainment date from June 6, 2012 to December 31, 2012 has been requested. The extension is being requested so that the Dust Action

General Permit can be implemented for an entire year in order to demonstrate attainment. Ms. Bauer stated that the PM-10 emission reductions in 2012 total 19,527 tons, a 33 percent reduction. She advised that three clean years at the monitors are needed for EPA to approve the plan, and she added that documentation of exceptional events is very important.

Ms. Bauer provided an overview of the Draft MAG 2012 Five Percent Plan schedule. She noted that on March 12, 2012, the draft plan became available for public review. Ms. Bauer added that the public hearing on the Draft MAG 2012 Five Percent Plan for PM-10 was held on April 12, 2012. The Plan was recommended for adoption by the MAG Air Quality Technical Advisory Committee on April 26, 2012, and the MAG Management Committee on May 9, 2012. Ms. Bauer noted that the Plan was being presented to the MAG Regional Council for adoption. Following Regional Council adoption of the plan, on May 25, 2012, MAG would submit the plan to Arizona Department of Environmental Quality, which would submit the plan to the Environmental Protection Agency. Ms. Bauer stated that by August 14, 2012, EPA will need to make a completeness determination on the plan which will stop the 18 month and 24 month sanction clocks that began when the plan was withdrawn. She indicated that by February 14, 2013 EPA needs to approve the plan to stop the imposition of a federal implementation plan.

Chair Hallman asked the status of ADEQ documenting 2009 as a clean year. Ms. Bauer replied that it is important to have three years of clean data. She noted that no response has been received from ADEQ from the letter Chair Hallman sent urging that ADEQ do the documentation. Chair Hallman explained that exceptional events need to be documented by quarter during a designated time period. He noted that ADEQ had not documented the first quarter of 2009, but there was still time to document April to December 2009, so as not to risk what could happen in 2012, and have three years of clean data. Chair Hallman stated that they would be grateful for anyone who might impress ADEQ with the importance of documenting just a few exceptional events.

Ms. Bauer stated that the MAG region had approximately seven exceptional events in 2009 and ADEQ needs to submit the documentation. She added that EPA has indicated that out of those seven exceptional events, they would question only a few.

Chair Hallman recognized public comment from John Rusinek, a resident of Phoenix, who commented on a complaint he submitted in 2005 regarding a driveway next door that was non-compliant with the City's dust proofing ordinance. He said that the ordinance says that dust proofing is required for all parking and maintenance areas in the City of Phoenix. Mr. Rusinek stated that dust proofing ordinances apply to all residents and businesses – no grandfathered parking rights for parking surfaces. He stated that nothing has been done. He stated that he has kept a log for seven and one-half years, and no one from the City would read it or discuss it with him. Mr. Rusinek stated that in January he spoke to the Phoenix City Manager and Dennis Murphy agreed to come with an inspector. He described the driveway of the next door property that he felt was in violation of the property ordinances, but the City has indicated the driveway is perfect, the environmental department said it will not come out to the property and will accept the opinion of the neighborhood services inspector. Chair Hallman thanked Mr. Rusinek for his comments.

Mayor Tibshraeny requested that a followup be provided to the Regional Council on the decision. Chair Hallman noted that this is regarding a City of Phoenix ordinance, and MAG staff could report back after speaking to City staff.

Chair Hallman recognized public comment from Mr. Vint, who stated that he had been a resident of the Valley for 60 years and the City staff does not care about the residents and especially business people and he had been treated like dirt. Mr. Vint stated that the City has a new Mayor and Manager and a golden opportunity to fix this. He reported that he has asked in emails at least 40 times who is responsible and accountable but no one seems to know. Mr. Vint stated that he put 75 tons of gravel on his driveway and it is difficult to drive on. He stated that he was referred to MAG and he asked if they would get something done. Mr. Vint stated that five people ran for mayor and each said they will fix this problem. He then held up a Dust Reduction Task Force brochure and because City staff will not even speak with Mr. Rusinek, he does the emailing. Mr. Vint stated that Mr. Rusinek was told what he could do with himself and he added that City staff work for the citizens. He asked where they could go for help and he said that he would rely on Mayor Stanton's promises. Chair Hallman thanked Mr. Vint for his comments.

With no further questions noted, Chair Hallman called for a motion. Mayor LeVault moved adoption of the MAG 2012 Five Percent Plan for PM-10 for the Maricopa County Nonattainment Area. Supervisor Wilson seconded, and the motion passed unanimously.

8. Federal Exceptional Events Reform Legislation

Ms. Bauer stated that the exceptional events issue is still unresolved. She said that MAG's special counsel in Washington, D. C., drafted federal exceptional events reform legislation. Ms. Bauer stated that the basic premise of the legislation is that states would make the determination on exceptional events, in consultation with EPA. She noted that ADEQ has been overwhelmed with the excessive documentation required by EPA to be submitted for exceptional events. Ms. Bauer reported that EPA indicated it would report back in July on the first documentation submitted by the ADEQ for the July 2-8, 2011, exceptional events.

Ms. Bauer stated that on April 12, 2012, staff from Congressman Jeff Flake's office conducted a meeting at the MAG office regarding draft federal exceptional events reform legislation, and provided a two page summary called "The Commonsense Legislative Exceptional Events Reform Act of 2012" (The CLEER Act of 2012). Ms. Bauer noted that the legislation includes a provision that EPA would have to make a decision within 90 days of receiving the documentation (with a provision for a 90-day extension) and if EPA did not take action, it would be deemed approved. Ms. Bauer stated that currently, EPA's exceptional events rule does not include a deadline for it to take action. She stated that secondly, the legislation would require that EPA develop specific criteria and reflect the varying levels of resources in states and local agencies and consider a streamlined approval process. Thirdly, the EPA's decisions would be appealable.

Ms. Bauer noted that the MAG Washington special legal counsel prepared an analysis of the legislation, and found that while the approval process would be streamlined, the extensive documentation required

to be submitted by states would not be streamlined. She said that legal counsel made some recommendations in a redline, and in addition, Chair Hallman suggested making it permissive, so that EPA may defer to states. Ms. Bauer stated that Chair Hallman had some positive discussions and it appears Congressman Flake may be agreeable to amending the legislation to include provisions for strengthening the CLEER Act.

Nathan Pryor, MAG Intergovernmental Policy Coordinator, continued the agenda item, reporting on the process. He said that the CLEER Act has been assigned to HR 5381 and has been assigned to the Subcommittee on Energy and Power, which has jurisdiction over the Clean Air Act within the full committee and is chaired by Congressman Whitfield. Mr. Pryor noted that the timing is unknown, but may occur soon. He stated that the subcommittee is authorized to meet, hold hearings, receive testimony, mark up legislation and report to the full committee. Mr. Pryor stated that one week notice of pending subcommittee hearings is required and a two to three week notice is more common practice.

Mr. Pryor stated that the first opportunity to amend the legislation resides with the subcommittee chair at the beginning of the markup session and subcommittee members may propose amendments during the markup session. He noted that if the bill reaches the full committee, the amendment process just described would apply, and it may go to the House Rules Committee or to the House for a vote and then to the Senate. Mr. Smith stated that they understand Congressman Flake is supportive of the redline.

Chair Hallman explained to the Regional Council that MAG's Washington, D. C., legal counsel recognized that the proposed legislation did not reduce the amount of documentation required for exceptional events, so they provided a markup. Chair Hallman noted that Congressman Flake indicated he would try to get through an amendment as soon as possible.

## 12. Legislative Update

This agenda item was taken out of order.

Mr. Pryor provided a legislative update. He stated that the Southern California Association of Governments (SCAG) is coordinating a letter to Senator Barbara Boxer, Chair of the Committee on Environment and Public Works, requesting provisions for major metros in the surface transportation reauthorization, which expires on June 30, 2012. Mr. Pryor stated that the Senate has passed its legislation, MAP 21, and the House has passed its version as well. A conference committee comprising House and Senate members currently is discussing legislative provisions of the reauthorization. Mr. Pryor stated that SCAG is requesting that executive directors of metropolitan planning organizations in large urban areas, such as Chicago, Philadelphia, Miami, Houston, San Francisco, Atlanta, and Boston, consider signing a letter of support.

Mr. Pryor then described the five areas of interest for major metros: 1. Preserving current suballocation levels; 2. Shifting diesel retrofits to states rather than MPOs; 3. Including a national freight program; 4. Streamlining federal processes to expedite project delivery; 5. Restoring parity for drivers and commuters in pre-tax benefits. Mr. Pryor stated that this item is on the agenda for potential action to consider authorizing the MAG Executive Director to sign a letter of support to Senator Barbara Boxer

outlining major metro provisions developed by the Southern California Association of Governments (SCAG) regarding surface transportation reauthorization. He added that SCAG would like to send the letter by the end of next week.

Chair Hallman asked if there were questions.

Councilman Esser moved to authorize the MAG Executive Director to sign a letter of support to Senator Barbara Boxer outlining major metro provisions developed by the Southern California Association of Governments regarding surface transportation reauthorization. Vice Chair Rogers seconded.

Mayor Schoaf asked if staff was in favor of the letter. Mr. Smith replied that staff has reviewed the draft letter and requested changes that SCAG has agreed to make. He added that staff supports the letter with the requested changes.

With no further questions, the vote on the motion passed unanimously.

9. Approval of the FY 2013 MAG Unified Planning Work Program and Annual Budget and the Member Dues and Assessments

Becky Kimbrough, MAG Fiscal Services Manager, provided a report on the draft FY 2013 MAG Budget that was on the agenda for action. She said they are requesting that the resolution to adopt the draft FY 2013 MAG Unified Planning Work Program and Annual Budget and the member dues and assessments.

Ms. Kimbrough stated that the draft Work Program is presented incrementally each year, beginning in January with proposed dues and assessments. She advised that this year MAG is proposing to retain the 50 percent overall reduction of member dues. Ms. Kimbrough stated that in February the proposed projects for the Work Program are presented and in March the initial draft was sent to MAG committees. Ms. Kimbrough stated that in April, changes to staff and projects, including the addition of the Cave Creek/Carefree Transportation Framework Study and the additional funding for the Maricopa County Trip Reduction program were presented.

Ms. Kimbrough stated that there is an overall decrease to the proposed FY 2013 budget from the current year budget of 13.2 percent without including carryforward consultant estimates. She noted that including the carryforward consultant budgeted amounts, there is an overall decrease in the FY 2013 budget of 12.04 percent.

Mayor LeVault moved approval of the resolution adopting the FY 2013 MAG Unified Planning Work Program and Annual Budget and the member dues and assessments. Mayor Schlum seconded, and the motion passed unanimously.

10. Request for Future Agenda Items

Topics or issues of interest that the Regional Council would like to have considered for discussion at a future meeting were requested.

No requests were noted.

11. Comments from the Council

An opportunity was provided for Regional Council members to present a brief summary of current events. The Regional Council is not allowed to propose, discuss, deliberate or take action at the meeting on any matter in the summary, unless the specific matter is properly noticed for legal action.

Chair Hallman recognized Karla Petty, Administrator for the Federal Highway Administration, Arizona Division, who was in attendance at the meeting. He thanked her and her staff for all of the great work they do. Ms. Petty was applauded.

Adjournment

There being no further business, Mayor Lane moved and Mr. Arnett seconded the motion to adjourn the meeting at 12:55 p.m.

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Chair

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Secretary

# MARICOPA ASSOCIATION OF GOVERNMENTS INFORMATION SUMMARY...

**DATE:**

June 19, 2012

**SUBJECT:**

Project Changes – Amendment and Administrative Modification to the FY 2011-2015 MAG Transportation Improvement Program, FY 2012 Arterial Life Cycle Program, and to the Regional Transportation Plan 2010 Update

**SUMMARY:**

The Fiscal Year 2011-2015 MAG Transportation Improvement Program (TIP) and Regional Transportation Plan (RTP) 2010 Update were approved by the MAG Regional Council on July 28, 2010, and have been modified fifteen times with the last modification approved on May 23, 2012.

With the close of the State Fiscal Year approaching, the Arizona Department of Transportation (ADOT) and member agencies have requested project changes that include: cost changes and additions for new Highway Safety Improvement Program (HSIP), Safe Routes to School, and Transportation Enhancements awards. Fiscal balance is maintained for the project change requests in Table A.

Project changes to the Fiscal Year 2012 Arterial Life Cycle Program (ALCP) include revised project costs that reflect HSIP funds awarded by ADOT. Two agencies requested to defer federal funds from the current Federal Fiscal Year (FFY) to a later year in the program. To maximize, the amount of federal funds obligated in the current FFY reimbursements programmed for Northern Parkway were advanced to the FFY 2012. Fiscal balance is maintained for the requests listed in Tables B and C.

The attached Table A lists all Non Arterial Life Cycle Program project change requests.

Tables B and C list Arterial Life Cycle Program (ALCP) project change requests.

All of the projects to be amended may be categorized as exempt from conformity determinations and an administrative modification does not require a conformity determination.

**PUBLIC INPUT:**

None.

**PROS & CONS:**

PROS: Approval of this TIP amendment and administrative modification will allow the projects to proceed in a timely manner.

CONS: None.

**TECHNICAL & POLICY IMPLICATIONS:**

TECHNICAL: Projects that wish to utilize transportation federal funds need to be shown in the TIP in the year that they expect to commence and may need to undergo an air quality conformity analysis or consultation.

POLICY: This amendment and administrative modification request is in accord with MAG guidelines.

**ACTION NEEDED:**

Approval of amendments and administrative modifications to the FY 2011-2015 MAG Transportation Improvement Program, Arterial Life Cycle Program, and as appropriate, to the Regional Transportation Plan 2010 Update.

**PRIOR COMMITTEE ACTIONS:**

On June 13, 2012, the MAG Management Committee recommended of amendments and administrative modifications to the FY 2011-2015 MAG Transportation Improvement Program, Arterial Life Cycle Program, and as appropriate, to the Regional Transportation Plan 2010 Update.

MEMBERS ATTENDING

- Charlie Meyer, Tempe, Chair
- David Cavazos, Phoenix, Vice Chair
- \* George Hoffman, Apache Junction
- David Fitzhugh for Charlie McClendon, Avondale
- \* Stephen Cleveland, Buckeye
- \* Gary Neiss, Carefree
- \* Usama Abujbarah, Cave Creek
- Rich Dlugas, Chandler
- Andi Welsh for Dr. Spencer Isom, El Mirage
- \* Phil Dorchester, Fort McDowell Yavapai Nation
- Ken Buchanan, Fountain Hills
- Rick Buss, Gila Bend
- \* David White, Gila River Indian Community
- Patrick Banger, Gilbert
- Brent Stoddard for Horatio Skeete, Glendale
- \* Brian Dalke, Goodyear
- \* Bill Hernandez, Guadalupe
- Darryl Crossman, Litchfield Park
- Christopher Brady, Mesa
- \* Jim Bacon, Paradise Valley
- Susan Daluddung for Carl Swenson, Peoria
- John Kross, Queen Creek
- \* Bryan Meyers, Salt River Pima-Maricopa Indian Community
- David Richert, Scottsdale
- Chris Hillman, Surprise
- \* Reyes Medrano, Tolleson
- Joshua Wright, Wickenburg
- \* Lloyce Robinson, Youngtown
- Floyd Roehrich for John Halikowski, ADOT
- Tom Manos, Maricopa County
- Steve Banta, Valley Metro/RPTA

\* Those members neither present nor represented by proxy.

MAG Transportation Review Committee: On May 24, 2012, this item was recommended for approval.

MEMBERS ATTENDING

- Scottsdale: David Meinhart, Chair
- Avondale: David Fitzhugh, Vice-Chair
- ADOT: Kwi-Sung Kang for Floyd Roehrich
- \* Buckeye: Scott Lowe
- Chandler: RJ Zeder for Patrice Kraus
- El Mirage: Jorge Gastelum for Lance Calvert
- Fountain Hills: Randy Harrel
- Gila Bend: Eric Fitzer
- \* Gila River: Doug Torres
- Gilbert: Leah Hubbard
- Glendale: Terry Johnson
- Goodyear: Cato Esquivel
- \* Guadalupe: Gino Turrubiarres

Litchfield Park: Julius Diogenes for Woody  
Scoutten  
Maricopa County: John Hauskins  
Mesa: Jeff Martin for Scott Butler  
Paradise Valley: Bill Mead  
Peoria: Andrew Granger  
Phoenix: Rick Naimark  
\* Queen Creek: Tom Condit

RPTA: Bryan Jungwirth  
Surprise: Bob Beckley  
Tempe: Chad Heinrich  
Valley Metro Rail: Wulf Grote for John  
Farry  
Wickenburg: Rick Austin  
Youngtown: Grant Anderson for Lloyce  
Robinson

EX-OFFICIO MEMBERS ATTENDING

\*Street Committee: Charles Andrews,  
Avondale  
\*ITS Committee: Debbie Albert, Glendale

\*Bicycle/Pedestrian Committee: Katherine  
Coles, City of Phoenix  
\*Transportation Safety Committee: Julian  
Dresang, City of Tempe

\* Members neither present nor represented by proxy.

+Attended by Videoconference

# Attended by Audioconference

**CONTACT PERSON:**

Teri Kennedy, Transportation Improvement Program Manager, (602) 254-6300.

Table A. Non-ALCP Project Changes to the Fiscal Year 2011-2015 MAG Transportation Improvement Program

6/19/2012

HIGHWAY														
TIP #	Agency	Project Location	Project Description	Fiscal Year	Est. Date Open	Length miles	Lanes Before	Lanes After	Fund Type	Local Cost	Federal Cost	Regional Cost	Total Cost	Requested Change
CVK07-601C	Cave Creek	Townwide	Pave dirt roads program - Construct	2014		0.5	1	1	CMAQ	\$10,155	\$ 169,845	\$ -	\$ 180,000	Amend: Defer the project to FY 2014 due to complications obtaining the environmental clearance. This project has not been deferred since the approval of MAG Programming Principals in October 2011.
DOT11-110	ADOT	303 (Estrella Fwy): Peoria Ave - Waddell Rd	Landscape Design	2011	Mar-14	2	6	6	RARF/STP-TE	\$ 2,280	\$ 37,720	\$ 200,000	\$ 240,000	Amend: Increase total project budget by \$40,000 (\$37,720 Federal Transportation Enhancement - Projects of Opportunity, \$2,280 Local) from \$200,000 to \$240,000.
DOT11-113	ADOT	303 (Estrella Fwy): Waddell Rd - Mountain View Rd	Landscape Design	2011	Mar-14	4	6	6	RARF/STP-TE	\$ 3,420	\$ 56,580	\$ 300,000	\$ 360,000	Amend: Increase total project budget by \$60,000 (\$56,580 Federal Transportation Enhancement - Projects of Opportunity, \$3,420 Local) from \$300,000 to \$360,000.
DOT13-930	ADOT	202 (Red Mountain Fwy): SR101L to Gilbert Rd	Design general purpose lane	2014	Mar-17	6	8	10	RARF	\$ -	\$ -	\$ 4,600,000	\$ 4,600,000	Amend: Increase regional budget by \$700,000. Proposed cost total cost is now \$4,600,000. Design cost increased to reflect additional construction cost.
DOT13-948	ADOT	10: Perryville Rd TI	Construct traffic interchange	2013	Dec-14	0.2	TI	TI	NHS	\$ -	\$ 13,800,000	\$ 9,500,000	\$ 23,300,000	Amend: Increase cost and establish a Design Build project in FY 2013. Proposed total cost is now \$23,300,000 (\$5,300,000 regional increase). Previous estimate was Level 0 (planning). Updated estimate based on costs from draft DCR were increased based on design of bridge to accommodate future parkway on Perryville Road.
DOT15-172	ADOT	202 (Red Mountain Fwy): SR101L to Gilbert Rd	Construct general purpose lane	2015	Mar-17	6	8	10	RARF	\$ -	\$ -	\$ 69,000,000	\$ 69,000,000	Amend: Increase regional cost \$12,600,000. Proposed total cost is now \$69,000,000. Cost increase is a result of eliminating design exceptions at EB McKellips Road off-ramp and WB from Dobson to Loop 101. This requires the more costly retaining wall and cantilevered roadway construction.
ELM11-801	EI Mirage	Downtown EI Mirage	Paving existing unpaved alleys	2012	Dec-13	1.7	0	0	CMAQ	\$ -	\$ 657,146	\$ -	\$ 657,146	Amend: Detailed estimate returned asphalt cost increase, increase total project cost by 112,661.
GLB04-205	Gilbert	Gilbert Rd: Warner Rd to Baseline Rd	Install fiber & conduit along Gilbert Rd.	2012		3	4	4	CMAQ	\$ -	\$ 460,500	\$ -	\$ 460,500	Amend: Original project location description included a section north of town limits with incorrect lane count; length of project reduced and lanes before and after corrected.
PEO12-110	Peoria	Intersection of Cactus Rd and 75th Avenue	Design intersection improvement.	2013		0.1	4	4	HSIP	\$ 20,697	\$ 342,397	\$ -	\$ 363,094	Amend: Reduce local cost from 317,773 to 20,697 and reduce total cost from 660,170 to 363,094. Move in TIP from FY12 to FY13

HIGHWAY														
TIP #	Agency	Project Location	Project Description	Fiscal Year	Est. Date Open	Length miles	Lanes Before	Lanes After	Fund Type	Local Cost	Federal Cost	Regional Cost	Total Cost	Requested Change
PEO12-111	Peoria	<del>Intersection of Cactus Rd and 75th Avenue.</del> Peoria Ave and 75th Ave.	Design intersection improvement.	2013		0.1	4	4	HSIP	\$ 38,331	\$ 634,142	\$ -	\$ 672,473	Amend: Change the location to Peoria Ave and 75th Avenue, Move in TIP from FY12 to FY13
PEO14-102	Peoria	Intersection of Cactus Rd and 75th Avenue	Acquisition of right-of-way for intersection improvement.	2014		0.1	4	4	HSIP	\$ 60,279	\$ 997,248	\$ -	\$ 1,057,527	Amend: Reduce local cost from 981473 to 60,279, reduce federal cost from 1,057,527 to 997,248, and reduce total cost from 2,039,000 to 1,057,527. Move in TIP from FY12 to FY14
PEO14-103	Peoria	<del>Intersection of Cactus Rd and 75th Avenue.</del> Peoria Ave and 75th Ave.	Acquisition of right-of-way for intersection improvement.	2014		0.1	4	4	HSIP	\$ 27,727	\$ 458,713	\$ -	\$ 486,440	Amend: Change the location to Peoria Ave and 75th Avenue
PEO15-105	Peoria	<del>Intersection of Cactus Rd and 75th Avenue.</del> Peoria Ave and 75th Ave.	Relocate utilities, construct/add dual left turn lanes and right turn lanes on all approaches, raised median, and upgrade bike/pedestrian facilities	2015		0.1	4	4	HSIP	\$ 395,642	\$ 6,545,445	\$ -	\$ 6,941,087	Amend: Change the location to Peoria Ave and 75th Avenue
PHX10-801	Phoenix	41st Ave: Granada Rd - Holly Ave	Construct Sidewalks, ADA ramps, & Street Lighting	2012		0.34	2	2	SRTS	\$ -	\$ 250,000	\$ -	\$ 250,000	Amend: Add new project to the TIP. ADOT SRTS award.
TMP12-119	Tempe	Intersection of Broadway Rd and Priest Dr.	<del>Construction of Intersection: Broadway Rd and Priest Dr.,</del> Construct bus pull-out, ADA sidewalk ramps, and widen east bound right turn lane.	2013		0.1	4	4	HSIP	\$ 12,309	\$ 203,637	\$ -	\$ 215,946	Amend: Add description: Construction of Intersection of Broadway Rd and Priest Dr. Move in TIP from FY12 to FY13.

Changes to TIP in Red

**TABLE B. Amendments and Administrative Modifications to the FY2011-2015 TIP and the FY2012 ALCP**

5/22/2012

Agency	Work Year	Reimb. Year	TIPIDN	Location	Work	Miles	Lanes Before	Lanes After	Funding	Federal	Regional	Local	Total	Reimb Fund	Reimb. Amount	Note
Chandler	2014	2014	CHN110-08RWZZ	Chandler Blvd at Alma School Rd	Acquisition of right-of-way for intersection improvement	0.25	4	6	HSIP/RARF	\$ 1,184,190	\$ 339,125	\$ 326,685	\$ 1,850,000	HSIP/RARF	\$ 1,523,315	Amend. Work and reimbursements deferred from FY2012 to FY2014. Decreased work phase cost. Received HSIP grant (federal) and reduced RARF (regional) funds. Excess RARF funds reallocated to construction.
Chandler	2015	2015	CHN110-09C	Chandler Blvd at Alma School Rd	Construct intersection improvement	0.25	4	6	HSIP	\$ 4,208,929	\$ -	\$ 1,334,806	\$ 5,543,735	HSIP	\$ 4,208,929	Amend. Work and reimbursements deferred from FY2012 to FY2015. Decreased work phase cost. Received HSIP grant (federal) and reduced RARF (regional) funds. Excess RARF funds programmed as project savings.
Chandler	<del>2012</del>	<del>2027</del>	<del>CHN12-409CZ</del>	Chandler Blvd at Alma School Rd	Construct intersection improvement	0.25	4	6	Local	\$ -	\$ 941,543	\$ 403,518	\$ 1,345,061	RARF	\$ 941,543	Amend. Delete line item from the TIP and ALCP
Chandler	2011	2016	CHN14-102DZ	Ocotillo Road: Arizona Avenue to McQueen Road	Design roadway widening	1	2	4	Local	\$ -	\$ -	\$ 787,500	\$ 787,500	RARF	\$ 551,250	Amend. Increased project costs based on HSIP design considerations.
Chandler	2012	2016	CHN11-102DZ	Ocotillo Road: Arizona Avenue to McQueen Road	Design roadway widening	1	2	4	Local	\$ -	\$ -	\$ 787,500	\$ 787,500	RARF	\$ 551,250	Amend. Increased project costs based on HSIP design considerations.
Chandler	<del>2014</del>	<del>2016</del>	<del>CHN14-402RWZ</del>	Ocotillo Road: Arizona Avenue to McQueen Road	Acquire right-of-way for roadway widening	1	2	4	Local	\$ -	\$ -	\$ -	\$ -	RARF	\$ -	Amend. Delete line item from the TIP. Work to begin in FY13.
Chandler	2013	2013	CHN12-102RWZ	Ocotillo Road: Arizona Avenue to McQueen Road	Acquire right-of-way for roadway widening	1	2	4	HSIP	\$ 565,800	\$ -	\$ 534,200	\$ 1,100,000	HSIP	\$ 565,800	Amend. Deferred work from FY12 to FY13. Reduced project costs. Changed fund type from RARF to HSIP.
Chandler	2012	2012	CHN12-110RWZ	Gilbert Rd: Queen Creek to Hunt Hwy	Acquisition of right-of-way for roadway widening	4	2	2	RARF	\$ -	\$ 1,418,314	\$ 607,849	\$ 2,026,163	RARF	\$ 1,418,314	Amend. Regional funds advanced from FY13 to FY12. Funds exchanged with Chandler/Alma School project.
Chandler	2012	2012	CHN12-103CZ2	Gilbert Rd: Queen Creek to Ocotillo	Construct roadway widening	4	2	2	RARF	\$ -	\$ 1,187,356	\$ 508,867	\$ 1,696,222	RARF	\$ 1,187,356	Amend. Regional funds advanced from FY16 to FY12. Funds exchanged with Chandler/Alma School project.
Chandler	2012	2013	NEW	Gilbert Rd: Queen Creek to Ocotillo	Construct roadway widening	4	2	2	Impact Fees	\$ -	\$ -	\$ 2,026,163	\$ 2,026,163	RARF	\$ 1,418,314	Amend. Regional funds advanced from FY16 to FY13. Funds exchanged with Chandler/Alma School project.
Chandler	2012	2014	CHN12-103CZ	Gilbert Rd: Queen Creek to Ocotillo	Construct roadway widening	4	2	2	Impact Fees	\$ -	\$ -	\$ 7,044,999	\$ 7,044,999	RARF	\$ 4,931,499	Amend. Regional funds in FY14 reduced. A portion advanced from FY13 in an exchange with Chandler/Alma School project.
Maricopa County	2012	2012	MMA11-923	Northern Parkway: Dysart to 111th	Design bridge construction and roadway widening	2.5	2	4	STP-MAG	\$ 1,770,367		\$ 758,729	\$ 2,529,095	STP-MAG	\$ 1,770,367	Amend. Consolidated line item with MMA13-118DZ. Federal reimbursement advanced from FFY2013 to FFY2012.
Maricopa County	<del>2013</del>	<del>2013</del>	<del>MMA11-923RZ</del>	Northern Parkway: Dysart to 111th	Reimbursement for design of bridge construction and roadway widening	2.5	2	4	STP-MAG	<del>\$ 169,400</del>	<del>\$ -</del>	<del>\$ -</del>	<del>\$ 169,400</del>	STP-MAG	<del>\$ 169,400</del>	Amend. Delete line item from the TIP. Reimbursement advanced from FFY2013 to FFY2012.
Maricopa County	<del>2013</del>	<del>2013</del>	<del>MMA13-448DZ</del>	Northern Parkway: Dysart to 111th	Design bridge construction and roadway widening	2.5	2	4	STP-MAG	<del>\$ 1,600,967</del>	<del>\$ -</del>	<del>\$ 686,129</del>	<del>\$ 2,287,095</del>	STP-MAG	<del>\$ 1,600,967</del>	Amend. Delete line item from the TIP. Consolidated line item with MMA11-923.
Maricopa County	2012	2012	MMA12-117DZ	Northern Parkway: Reems and Litchfield Overpasses	Design roadway widening and overpasses	0.2	0	4	STP-MAG	\$ 780,458	\$ -	\$ 47,175	\$ 827,633	STP-MAG	\$ 347,606	Amend. Consolidated line item with MMA13-117DZ. Federal reimbursement advanced from FFY2013 to FFY2012.
Maricopa County	<del>2013</del>	<del>2013</del>	<del>MMA13-447DZ</del>	Northern Parkway: Reems and Litchfield Overpasses	Design roadway widening and overpasses	0.2	0	4	STP-MAG	<del>\$ 347,606</del>	<del>\$ -</del>	<del>\$ 148,974</del>	<del>\$ 496,580</del>	STP-MAG	<del>\$ 347,606</del>	Amend. Delete item from the TIP. Consolidated line item with MMA12-117DZ.
Maricopa County	2012	2012	MMA13-106CLZ	Northern Parkway: Sarival to Dysart	Construct and landscape roadway widening	4	4	6	STP-MAG	\$ 495,970	\$ -	\$ 27,758	\$ 523,728	STP-MAG	\$ 495,970	Amend. Work and reimbursement advanced from FY2013 to FY2012.

Agency	Work Year	Reimb. Year	TIPIDN	Location	Work	Miles	Lanes Before	Lanes After	Funding	Federal	Regional	Local	Total	Reimb Fund	Reimb. Amount	Note
Maricopa County	2012	2012	MMA11-922	Northern Parkway: Dysart to 111th	Acquisition of right-of-way for bridge construction and roadway widening	2.5	2	4	STP-MAG	\$ 686,731	\$ -	\$ 943,403	\$ 1,630,134	STP-MAG	\$ 686,731	Amend. Federal reimbursement advanced from FFY2013 to FFY2012.
Maricopa County	2013	2013	MMA11-922RZ	Northern Parkway: Dysart to 111th	Reimbursement for acquiring of right-of-way for bridge construction and roadway widening	2.5	2	4	STP-MAG	\$ 943,403	\$ -	\$ -	\$ 943,403	STP-MAG	\$ 943,403	Amend. Reduced regional reimbursement. A portion was advanced to FFY12.
Phoenix	2013	2013	PHX100-60D2	Black Mountain Blvd: SR-51 and Loop 101 (Pima Fwy) to Deer Valley Rd	Design roadway widening	2	0	6	STP-MAG	\$ 1,287,935	\$ -	\$ 551,972	\$ 1,839,907	STP-MAG	\$ 1,287,935	Amend. Work and reimbursement deferred from FFY12 to FFY13.

**TABLE C. Amendments and Administrative Modifications to the FY2012 ALCP**

Agency	Work Year	Reimb. Year	TIPIDN	Location	Work	Miles	Lanes Before	Lanes After	Funding	Federal	Regional	Local	Total	Reimb Fund	Reimb. Amount	Note
Chandler	2016	2016	NONE	Chandler Blvd at Alma School Rd	Reimbursement for advanced construction of intersection improvement	0.25	4	6	RARF	\$ -	\$ 326,685	\$ -	\$ 326,685	RARF	\$ 326,685	Amend. Reimbursement deferred from FY12 to FY16.
Chandler	2016	2016	NONE	Chandler Blvd at Alma School Rd	Reimbursement for advanced acquisition of right-of-way for intersection improvement	0.25	4	6	RARF	\$ -	\$ 1,334,806	\$ -	\$ 1,334,806	RARF	\$ 1,334,806	Amend. Reimbursement deferred from FY12 to FY16.
Chandler	2016	2016	NONE	Chandler Blvd at Alma School Rd	Project Savings for intersection improvement	0.25	4	6	RARF	\$ -	\$ 605,054	\$ -	\$ 605,054	RARF	\$ 605,054	Amend. Add new work phase to the ALCP. RARF funds reallocated from other work phases.
Chandler	2027	2027	NONE	Chandler Blvd at Alma School Rd	Project Savings for intersection improvement	0.25	4	6	RARF	\$ -	\$ 941,543	\$ -	\$ 941,543	RARF	\$ 941,543	Amend. Add new work phase to the ALCP. RARF funds reallocated from other work phases.
Chandler	2016	2016	NONE	Ocotillo Road: Arizona Avenue to McQueen Road	Reimbursement for advance design of roadway widening	1	2	4	RARF	\$ -	\$ 1,102,500	\$ -	\$ 1,102,500	RARF	\$ 1,102,500	Amend. Increased regional share based on increased project costs. Regional funds reallocated from construction.
Chandler	2016	2016	NONE	Ocotillo Road: Arizona Avenue to McQueen Road	Reimbursement for advanced acquisition of right-of-way for roadway widening	1	2	4	RARF	\$ -	\$ 534,200	\$ -	\$ 534,200	RARF	\$ 534,200	Amend. Changed work description and reduced regional share based on HSIP grant and revised project costs. Reallocated regional funds to construction.
Chandler	2016	2016	NONE	Ocotillo Road: Arizona Avenue to McQueen Road	Reimbursement for advanced construction of roadway widening	1	2	4	RARF	\$ -	\$ 1,263,156	\$ -	\$ 1,263,156	RARF	\$ 1,263,156	Amend. Changed work description. Work to occur in FY13 and FY14.
Chandler	2022	2022	NONE	Ocotillo Road: Arizona Avenue to McQueen Road	Reimbursement for advanced construction of roadway widening	1	2	4	RARF	\$ -	\$ 2,395,000	\$ -	\$ 2,395,000	RARF	\$ 2,395,000	Amend. Changed work description. Work to occur in FY13 and FY14.
Chandler	2027	2027	NONE	Ocotillo Road: Arizona Avenue to McQueen Road	Reimbursement for advanced construction of roadway widening	1	2	4	RARF	\$ -	\$ 172,240	\$ -	\$ 172,240	RARF	\$ 172,240	Amend. Changed work description. Work to occur in FY13 and FY14.
Chandler	NA	NA	NONE	Ocotillo Road: Arizona Avenue to McQueen Road	Project Savings for roadway widening	1	2	4	RARF	\$ -	\$ 1,235,496	\$ -	\$ 1,235,496	RARF	\$ 1,235,496	Amend. Add new work phase to the ALCP. RARF funds reallocated from other work phases.

# **MARICOPA ASSOCIATION OF GOVERNMENTS**

## **INFORMATION SUMMARY... for your review**

**DATE:**

June 19, 2012

**SUBJECT:**

Conformity Consultation

**SUMMARY:**

The Maricopa Association of Governments is conducting consultation on a conformity assessment for an amendment and administrative modification to the FY 2011-2015 MAG Transportation Improvement Program (TIP) and Regional Transportation Plan 2010 Update. The amendment and administrative modification involve several projects, including Arizona Department of Transportation, Chandler, Maricopa County, and Peoria projects. The amendment includes projects that may be categorized as exempt from conformity determinations. The administrative modification includes minor project revisions that do not require a conformity determination. A description of the projects is provided in the attached interagency consultation memorandum. Comments on the conformity assessment are requested by June 22, 2012.

**PUBLIC INPUT:**

An opportunity for public comment was provided at the June 13, 2012 Management Committee meeting and no public comments were received.

**PROS & CONS:**

**PROS:** Interagency consultation for the amendment and administrative modification notifies the planning agencies of project modifications to the TIP and Regional Transportation Plan 2010 Update.

**CONS:** The review of the conformity assessment requires additional time in the project approval process.

**TECHNICAL & POLICY IMPLICATIONS:**

**TECHNICAL:** The amendment and administrative modification may not be considered until the consultation process for the conformity assessment is completed.

**POLICY:** Federal transportation conformity regulations require interagency consultation on development of the transportation plan, TIP, and associated conformity determinations to include a process involving the Metropolitan Planning Organization, State and local air quality planning agencies, State and local transportation agencies, Environmental Protection Agency, Federal Highway Administration, and the Federal Transit Administration. Consultation on the conformity assessment has been conducted in accordance with federal regulations, MAG Conformity Consultation Processes adopted by the Regional Council in February 1996 and MAG Transportation Conformity Guidance and Procedures adopted by the Regional Council in March 1996. In addition, federal guidance is followed in response to court rulings regarding transportation conformity.

**ACTION NEEDED:**

Consultation.

**PRIOR COMMITTEE ACTIONS:**

Management Committee: This item was on the agenda of the June 13, 2012 MAG Management Committee meeting for consultation.

MEMBERS ATTENDING

- Charlie Meyer, Tempe, Chair
- David Cavazos, Phoenix, Vice Chair
- \* George Hoffman, Apache Junction
- David Fitzhugh for Charlie McClendon, Avondale
- \* Stephen Cleveland, Buckeye
- \* Gary Neiss, Carefree
- \* Usama Abujbarah, Cave Creek
- Rich Dlugas, Chandler
- Andi Welsh for Dr. Spencer Isom, El Mirage
- \* Phil Dorchester, Fort McDowell
- Yavapai Nation
- Ken Buchanan, Fountain Hills
- Rick Buss, Gila Bend
- \* David White, Gila River Indian Community
- Patrick Banger, Gilbert
- Brent Stoddard for Horatio Skeete, Glendale
- \* Brian Dalke, Goodyear
- \* Bill Hernandez, Guadalupe
- Darryl Crossman, Litchfield Park
- Christopher Brady, Mesa
- \* Jim Bacon, Paradise Valley
- Susan Daluddung for Carl Swenson, Peoria
- John Kross, Queen Creek
- \* Bryan Meyers, Salt River Pima-Maricopa Indian Community
- David Richert, Scottsdale
- Chris Hillman, Surprise
- \* Reyes Medrano, Tolleson
- Joshua Wright, Wickenburg
- \* Lloyce Robinson, Youngtown
- Floyd Roehrich for John Halikowski, ADOT
- Tom Manos, Maricopa County
- Steve Banta, Valley Metro/RPTA

\* Those members neither present nor represented by proxy.

**CONTACT PERSON:**

Dean Giles, Air Quality Planning Program Specialist, (602) 254-6300.

June 5, 2012

TO: Leslie Rogers, Federal Transit Administration  
Karla Petty, Federal Highway Administration  
John Halikowski, Arizona Department of Transportation  
Henry Darwin, Arizona Department of Environmental Quality  
Neal Young, City of Phoenix Public Transit Department  
Stephen Banta, METRO/RPTA  
William Wiley, Maricopa County Air Quality Department  
Brian Tapp, Central Arizona Association of Governments  
Donald Gabrielson, Pinal County Air Quality Control District  
Gregory Nudd, U.S. Environmental Protection Agency, Region IX  
Other Interested Parties

FROM: Dean Giles, Air Quality Planning Program Specialist

SUBJECT: CONSULTATION ON A CONFORMITY ASSESSMENT FOR A PROPOSED AMENDMENT  
AND ADMINISTRATIVE MODIFICATION TO THE FY 2011-2015 MAG TRANSPORTATION  
IMPROVEMENT PROGRAM AND REGIONAL TRANSPORTATION PLAN 2010 UPDATE

The Maricopa Association of Governments is conducting consultation on a conformity assessment for an amendment and administrative modification to the FY 2011-2015 MAG Transportation Improvement Program (TIP) and Regional Transportation Plan 2010 Update. The amendment and administrative modification involve several projects, including Arizona Department of Transportation, Chandler, Maricopa County, and Peoria projects. Comments on the conformity assessment are requested by June 22, 2012.

MAG has reviewed the projects for compliance with the federal conformity rule and has found that consultation is required on the conformity assessment. The amendment includes projects that may be categorized as exempt from conformity determinations. The administrative modification includes minor project revisions that do not require a conformity determination. The conformity finding of the TIP and the associated Regional Transportation Plan 2010 Update, as amended, that was made by the Federal Highway Administration and Federal Transit Administration on March 15, 2012 remains unchanged by this action. The conformity assessment is being transmitted for consultation to the agencies listed above and other interested parties. If you have any questions or comments, please contact me at (602) 254-6300.

Attachment

cc: Eric Massey, Arizona Department of Environmental Quality  
Scott Omer, Arizona Department of Transportation

## ATTACHMENT

### CONFORMITY ASSESSMENT FOR A PROPOSED AMENDMENT AND ADMINISTRATIVE MODIFICATION TO THE FY 2011-2015 MAG TRANSPORTATION IMPROVEMENT PROGRAM AND REGIONAL TRANSPORTATION PLAN 2010 UPDATE

The federal transportation conformity rule (40 CFR 93.105) requires interagency consultation when making changes to a Transportation Improvement Program (TIP) and Transportation Plan. The consultation processes are also provided in the Arizona Conformity Rule (R18-2-1405). This information is provided for consultation as outlined in the MAG Conformity Consultation Processes document adopted by the MAG Regional Council on February 28, 1996. In addition, federal guidance is followed in response to court rulings regarding transportation conformity.

The amendment includes projects that may be categorized as exempt from conformity determinations. Types of projects considered exempt are defined in the federal transportation conformity rule at 40 CFR 93.126. The administrative modification includes minor project revisions that do not require a conformity determination. Examples of minor project revisions include schedule, funding source, and funding amount changes. The proposed amendment and administrative modification to the FY 2011-2015 MAG Transportation Improvement Program and Regional Transportation Plan 2010 Update include the projects on the attached table. The project number, agency, and description is provided, followed by the conformity assessment.

MAG has reviewed the projects for compliance with the federal conformity rule and consultation is required on the conformity assessment. The projects are not expected to create adverse emission impacts or interfere with Transportation Control Measure implementation. The conformity finding of the TIP and the associated Regional Transportation Plan 2010 Update, as amended, that was made by the Federal Highway Administration and Federal Transit Administration on March 15, 2012 remains unchanged by this action.

**Amendment and Administrative Modification to the FY 2011-2015 MAG Transportation Improvement Program and Regional Transportation Plan 2010 Update**

HIGHWAY														
TIP #	Agency	Project Location	Project Description	Fiscal Year	Length miles	Lanes Before	Lanes After	Fund Type	Local Cost	Federal Cost	Regional Cost	Total Cost	Requested Change	Conformity Assessment
CVK07-601C	Cave Creek	Townwide	Pave dirt roads program - Construct	2014	0.5	1	1	CMAQ	\$ 10,155	\$ 169,845	\$ -	\$ 180,000	Amend: Defer the project to FY 2014 due to complications obtaining the environmental clearance. This project has not been deferred since the approval of MAG Programming Principals in October 2011.	A minor project revision is needed to defer project. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
DOT11-110	ADOT	303 (Estrella Fwy): Peoria Ave - Waddell Rd	Landscape Design	2011	2	6	6	RARF/ STP-TE	\$ 2,280	\$ 37,720	\$ 200,000	\$ 240,000	Amend: Increase total project budget by \$40,000 (\$37,720 Federal Transportation Enhancement - Projects of Opportunity, \$2,280 Local) from \$200,000 to \$240,000.	A minor project revision is needed to increase project funding. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
DOT11-113	ADOT	303 (Estrella Fwy): Waddell Rd - Mountain View Rd	Landscape Design	2011	4	6	6	RARF/ STP-TE	\$ 3,420	\$ 56,580	\$ 300,000	\$ 360,000	Amend: Increase total project budget by \$60,000 (\$56,580 Federal Transportation Enhancement - Projects of Opportunity, \$3,420 Local) from \$300,000 to \$360,000.	A minor project revision is needed to increase project funding. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
DOT13-930	ADOT	202 (Red Mountain Fwy): SR101L to Gilbert Rd	Design general purpose lane	2014	6	8	10	RARF	\$ -	\$ -	\$ 4,600,000	\$ 4,600,000	Amend: Increase regional budget by \$700,000. Proposed cost total cost is now \$4,600,000. Design cost increased to reflect additional construction cost.	A minor project revision is needed to increase project funding. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
DOT13-948	ADOT	10: Perryville Rd TI	Construct traffic interchange	2013	0.2	TI	TI	NHS	\$ -	\$ 13,800,000	\$ 9,500,000	\$ 23,300,000	Amend: Increase cost and establish a Design Build project in FY 2013. Proposed total cost is now \$23,300,000 (\$5,300,000 regional increase). Previous estimate was Level 0 (planning). Updated estimate based on costs from draft DCR were increased based on design of bridge to accommodate future parkway on Perryville Road.	A minor project revision is needed to increase project funding. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.

TIP #	Agency	Project Location	Project Description	Fiscal Year	Length miles	Lanes Before	Lanes After	Fund Type	Local Cost	Federal Cost	Regional Cost	Total Cost	Requested Change	Conformity Assessment
DOT15-172	ADOT	202 (Red Mountain Fwy): SR101L to Gilbert Rd	Construct general purpose lane	2015	6	8	10	RARF	\$ -	\$ -	\$ 69,000,000	\$ 69,000,000	Amend: Increase regional cost \$12,600,000. Proposed total cost is now \$69,000,000. Cost increase is a result of eliminating design exceptions at EB McKellips Road off-ramp and WB from Dobson to Loop 101. This requires the more costly retaining wall and cantilevered roadway construction.	A minor project revision is needed to increase project funding. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
ELM11-801	El Mirage	Downtown El Mirage	Paving existing unpaved alleys	2012	1.7	0	0	CMAQ	\$ -	\$ 657,146	\$ -	\$ 657,146	Amend: Detailed estimate returned asphalt cost increase, increase total project cost by 112,661.	A minor project revision is needed to increase project funding. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
GLB04-205	Gilbert	Gilbert Rd: Warner Rd to Baseline Rd	Install fiber & conduit along Gilbert Rd.	2012	3	4	4	CMAQ	\$ -	\$ 460,500	\$ -	\$ 460,500	Amend: Original project location description included a section north of town limits with incorrect lane count; length of project reduced and lanes before and after corrected.	A minor project revision is needed to revise project description. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
PEO12-110	Peoria	Intersection of Cactus Rd and 75th Avenue	Design intersection improvement.	2013		4	4	HSIP	\$ 20,697	\$ 342,397	\$ -	\$ 363,094	Amend: Reduce local cost from 317,773 to 20,697 and reduce total cost from 660,170 to 363,094. Move in TIP from FY12 to FY13	A minor project revision is needed to decrease project funding. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
PEO12-111	Peoria	Intersection of Peoria Ave and 75th Ave.	Design intersection improvement.	2013		4	4	HSIP	\$ 38,331	\$ 634,142	\$ -	\$ 672,473	Amend: Change the location to Peoria Ave and 75th Avenue, Move in TIP from FY12 to FY13	A minor project revision is needed to revise project location and defer project to FY 2013. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
PEO14-102	Peoria	Intersection of Cactus Rd and 75th Avenue	Acquisition of right-of-way for intersection improvement.	2014		4	4	HSIP	\$ 60,279	\$ 997,248	\$ -	\$ 1,057,527	Amend: Reduce local cost from 981473 to 60,279, reduce federal cost from 1,057,527 to 997,248, and reduce total cost from 2,039,000 to 1,057,527. Move in TIP from FY12 to FY14.	A minor project revision is needed to decrease project funding and defer project to FY 2013. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.

TIP #	Agency	Project Location	Project Description	Fiscal Year	Length miles	Lanes Before	Lanes After	Fund Type	Local Cost	Federal Cost	Regional Cost	Total Cost	Requested Change	Conformity Assessment
PEO14-103	Peoria	Intersection of Peoria Ave and 75th Ave.	Acquisition of right-of-way for intersection improvement.	2014		4	4	HSIP	\$ 27,727	\$ 458,713	\$ -	\$ 486,440	Amend: Change the location to Peoria Ave and 75th Avenue	A minor project revision is needed to revise project location. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
PEO15-105	Peoria	Intersection of Peoria Ave and 75th Ave.	Relocate utilities, construct/add dual left turn lanes and right turn lanes on all approaches, raised median, and upgrade bike/pedestrian facilities	2015		4	4	HSIP	\$ 395,642	\$ 6,545,445	\$ -	\$ 6,941,087	Amend: Change the location to Peoria Ave and 75th Avenue	A minor project revision is needed to revise project location. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
PHX10-801	Phoenix	41st Ave: Granada Rd - Holly Ave	Construct Sidewalks, ADA ramps, & Street Lighting	2012	0.34	2	2	SRTS	\$ -	\$ 250,000	\$ -	\$ 250,000	Amend: Add new project to the TIP. ADOT Safe Routes To School (SRTS) award.	The new project is considered exempt under the category "Bicycle and pedestrian facilities." The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
TMP12-119	Tempe	Intersection of Broadway Rd and Priest Dr.	Construction of Intersection: Broadway Rd and Priest Dr., bus pull-out, ADA sidewalk ramps, and widen east bound right turn lane.	2013		4	4	HSIP	\$ 12,309	\$ 203,637	\$ -	\$ 215,946	Amend: Add description: Construction of Intersection of Broadway Rd and Priest Dr. Move in TIP from FY12 to FY13.	A minor project revision is needed to revise project description and to defer project to FY 2013. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.

Agency	Work Year	Reimb. Year	TIPIDN	Location	Work	Miles	Funding	Federal	Regional	Local	Total	Reimb Fund Type	Reimb. Amount	Note	Conformity Assessment
Chandler	2014	2014	CHN110-08RWZ2	Chandler Blvd at Alma School Rd	Acquisition of right-of-way for intersection improvement	0.25	HSIP/ RARF	\$ 1,184,190	\$ 339,125	\$ 326,685	\$ 1,850,000	HSIP/ RARF	\$ 1,523,315	Amend. Work and reimbursements deferred from FY2012 to FY2014. Decreased work phase cost. Received HSIP grant (federal) and reduced RARF (regional) funds. Excess RARF funds reallocated to construction.	A minor project revision is needed to decrease project cost and defer to FY 2014. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2015	2015	CHN110-09C	Chandler Blvd at Alma School Rd	Construct intersection improvement	0.25	HSIP	\$ 4,208,929	\$ -	\$ 1,334,806	\$ 5,543,735	HSIP	\$ 4,208,929	Amend. Work and reimbursements deferred from FY2012 to FY2015. Decreased work phase cost. Received HSIP grant (federal) and reduced RARF (regional) funds. Excess RARF funds programmed as project savings.	A minor project revision is needed to decrease project cost and defer to FY 2015. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2012	2027	CHN12-109CZ	Chandler Blvd at Alma School Rd	Construct intersection improvement	0.25	Local	\$ -	\$ 941,543	\$ 403,518	\$ 1,345,061	RARF	\$ 941,543	Amend. Delete line item from the TIP and ALCP	A minor project revision is needed to delete project line item. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2011	2016	CHN14-102DZ	Ocotillo Road: Arizona Avenue to McQueen Road	Design roadway widening	1	Local	\$ -	\$ -	\$ 787,500	\$ 787,500	RARF	\$ 551,250	Amend. Increased project costs.	A minor project revision is needed to increase project cost. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2012	2016	CHN11-102DZ	Ocotillo Road: Arizona Avenue to McQueen Road	Design roadway widening	1	Local	\$ -	\$ -	\$ 787,500	\$ 787,500	RARF	\$ 551,250	Amend. Increased project costs.	A minor project revision is needed to increase project cost. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.

Agency	Work Year	Reimb. Year	TIPIDN	Location	Work	Miles	Funding	Federal	Regional	Local	Total	Reimb Fund Type	Reimb. Amount	Note	Conformity Assessment
Chandler	2011	2016	CHN14-102RWZ	Ocotillo Road: Arizona Avenue to McQueen Road	Acquire right-of-way for roadway widening	1	Local	\$ -	\$ -	\$ -	\$ -	RARF	\$ -	Amend. Delete line item from the TIP. Work to begin in FY13.	A minor project revision is needed to delete project line item. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2013	2013	CHN12-102RWZ	Ocotillo Road: Arizona Avenue to McQueen Road	Acquire right-of-way for roadway widening	1	HSIP	\$ 565,800	\$ -	\$ 534,200	\$ 1,100,000	HSIP	\$ 565,800	Amend. Deferred work from FY12 to FY13. Reduced project costs. Changed fund type from RARF to HSIP.	A minor project revision is needed to decrease project cost and defer to FY 2013. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2012	2012	CHN12-110RWZ	Gilbert Rd: Queen Creek to Hunt Hwy	Acquisition of right-of-way for roadway widening	4	RARF	\$ -	\$ 1,418,314	\$ 607,849	\$ 2,026,163	RARF	\$ 1,418,314	Amend. Regional funds advanced from FY13 to FY12. Funds exchanged with Chandler/Alma School project.	A minor project revision is needed to advance funding to FY 2012. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2012	2012	CHN12-103CZ2	Gilbert Rd: Queen Creek to Ocotillo	Construct roadway widening	4	RARF	\$ -	\$ 1,187,356	\$ 508,867	\$ 1,696,222	RARF	\$ 1,187,356	Amend. Regional funds advanced from FY16 to FY12. Funds exchanged with Chandler/Alma School project.	A minor project revision is needed to advance funding to FY 2012. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2012	2013	NEW	Gilbert Rd: Queen Creek to Ocotillo	Construct roadway widening	4	Impact Fees	\$ -	\$ -	\$ 2,026,163	\$ 2,026,163	RARF	\$ 1,418,314	Amend. Regional funds advanced from FY16 to FY13. Funds exchanged with Chandler/Alma School project.	A minor project revision is needed to advance funding to FY 2013. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2012	2014	CHN12-103CZ	Gilbert Rd: Queen Creek to Ocotillo	Construct roadway widening	4	Impact Fees	\$ -	\$ -	\$ 7,044,999	\$ 7,044,999	RARF	\$ 4,931,499	Amend. Regional funds in FY14 reduced. A portion advanced from FY13 in an exchange with Chandler/Alma School project.	A minor project revision is needed to reduce funding. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.

Agency	Work Year	Reimb. Year	TIPIDN	Location	Work	Miles	Funding	Federal	Regional	Local	Total	Reimb Fund Type	Reimb. Amount	Note	Conformity Assessment
Maricopa County	2012	2012	MMA11-923	Northern Parkway: Dysart to 111th	Design bridge construction and roadway widening	2.5	STP-MAG	\$ 1,770,367		\$ 758,729	\$ 2,529,095	STP-MAG	\$ 1,770,367	Amend. Consolidated line item with MMA13-118DZ. Federal reimbursement advanced from FFY2013 to FFY2012.	A minor project revision is needed to consolidate project line item. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Maricopa County	2013	2013	MMA11-923RZ	Northern Parkway: Dysart to 111th	Reimbursement for design of bridge construction and roadway widening	2.5	STP-MAG	\$ 169,400	\$ -	\$ -	\$ 169,400	STP-MAG	\$ 169,400	Amend. Delete line item from the TIP. Reimbursement advanced from FFY2013 to FFY2012.	A minor project revision is needed to delete line item. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Maricopa County	2013	2013	MMA13-118DZ	Northern Parkway: Dysart to 111th	Design bridge construction and roadway widening	2.5	STP-MAG	\$ 1,600,967	\$ -	\$ 686,129	\$ 2,287,095	STP-MAG	\$ 1,600,967	Amend. Delete line item from the TIP. Consolidated line item with MMA11-923.	A minor project revision is needed to delete line item. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Maricopa County	2012	2012	MMA12-117DZ	Northern Parkway: Reems and Litchfield Overpasses	Design roadway widening and overpasses	0.2	STP-MAG	\$ 780,458	\$ -	\$ 47,175	\$ 827,633	STP-MAG	\$ 347,606	Amend. Consolidated line item with MMA13-117DZ. Federal reimbursement advanced from FFY2013 to FFY2012.	A minor project revision is needed to consolidate project line item. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Maricopa County	2013	2013	MMA13-117DZ	Northern Parkway: Reems and Litchfield Overpasses	Design roadway widening and overpasses	0.2	STP-MAG	\$ 347,606	\$ -	\$ 148,974	\$ 496,580	STP-MAG	\$ 347,606	Amend. Delete item from the TIP. Consolidated line item with MMA12-117DZ.	A minor project revision is needed to delete line item. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Maricopa County	2012	2012	MMA13-106CLZ	Northern Parkway: Sarival to Dysart	Construct and landscape roadway widening	4	STP-MAG	\$ 495,970	\$ -	\$ 27,758	\$ 523,728	STP-MAG	\$ 495,970	Amend. Work and reimbursement advanced from FY2013 to FY2012.	A minor project revision is needed to advance funding to FY 2012. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.

Agency	Work Year	Reimb. Year	TIPIDN	Location	Work	Miles	Funding	Federal	Regional	Local	Total	Reimb Fund Type	Reimb. Amount	Note	Conformity Assessment
Maricopa County	2012	2012	MMA11-922	Northern Parkway: Dysart to 111th	Acquisition of right-of-way for bridge construction and roadway widening	2.5	STP-MAG	\$ 686,731	\$ -	\$ 943,403	\$ 1,630,134	STP-MAG	\$ 686,731	Amend. Federal reimbursement advanced from FFY2013 to FFY2012.	A minor project revision is needed to advance funding to FY 2012. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Maricopa County	2013	2013	MMA11-922RZ	Northern Parkway: Dysart to 111th	Reimbursement for acquiring of right-of-way for bridge construction and roadway widening	2.5	STP-MAG	\$ 943,403	\$ -	\$ -	\$ 943,403	STP-MAG	\$ 943,403	Amend. Reduced regional reimbursement. A portion was advanced to FFY12.	A minor project revision is needed to reduce regional amount. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Phoenix	2013	2013	PHX100-60D2	Black Mountain Blvd: SR-51 and Loop 101 (Pima Fwy) to Deer Valley Rd	Design roadway widening	2	STP-MAG	\$ 1,287,935	\$ -	\$ 551,972	\$ 1,839,907	STP-MAG	\$ 1,287,935	Amend. Work and reimbursement deferred from FFY12 to FFY13.	A minor project revision is needed to defer reimbursement to FY 2013. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2016	2016	NONE	Chandler Blvd at Alma School Rd	Reimbursement for advanced construction of intersection improvement	0.25	RARF	\$ -	\$ 326,685	\$ -	\$ 326,685	RARF	\$ 326,685	Amend. Reimbursement deferred from FY12 to FY16.	A minor project revision is needed to defer reimbursement to FY 2016. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2016	2016	NONE	Chandler Blvd at Alma School Rd	Reimbursement for advanced acquisition of right-of-way for intersection improvement	0.25	RARF	\$ -	\$ 1,334,806	\$ -	\$ 1,334,806	RARF	\$ 1,334,806	Amend. Reimbursement deferred from FY12 to FY16.	A minor project revision is needed to defer reimbursement to FY 2016. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.

Agency	Work Year	Reimb. Year	TIPIDN	Location	Work	Miles	Funding	Federal	Regional	Local	Total	Reimb Fund Type	Reimb. Amount	Note	Conformity Assessment
Chandler	2016	2016	NONE	Chandler Blvd at Alma School Rd	Project Savings for intersection improvement	0.25	RARF	\$ -	\$ 605,054	\$ -	\$ 605,054	RARF	\$ 605,054	Amend. Add new work phase to the ALCP. RARF funds reallocated from other work phases.	A minor project revision is needed to add new work phase. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2027	2027	NONE	Chandler Blvd at Alma School Rd	Project Savings for intersection improvement	0.25	RARF	\$ -	\$ 941,543	\$ -	\$ 941,543	RARF	\$ 941,543	Amend. Add new work phase to the ALCP. RARF funds reallocated from other work phases.	A minor project revision is needed to add new work phase. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2016	2016	NONE	Ocotillo Road: Arizona Avenue to McQueen Road	Reimbursement for advance design of roadway widening	1	RARF	\$ -	\$ 1,102,500	\$ -	\$ 1,102,500	RARF	\$ 1,102,500	Amend. Increased regional share based on increased project costs. Regional funds reallocated from construction.	A minor project revision is needed to increase regional share. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2016	2016	NONE	Ocotillo Road: Arizona Avenue to McQueen Road	Reimbursement for advanced acquisition of right-of-way for roadway widening	1	RARF	\$ -	\$ 534,200	\$ -	\$ 534,200	RARF	\$ 534,200	Amend. Changed work description and reduced regional share based on HSIP grant and revised project costs. Reallocated regional funds to construction.	A minor project revision is needed to reduce regional share. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2016	2016	NONE	Ocotillo Road: Arizona Avenue to McQueen Road	Reimbursement for advanced construction of roadway widening	1	RARF	\$ -	\$ 1,263,156	\$ -	\$ 1,263,156	RARF	\$ 1,263,156	Amend. Changed work description. Work to occur in FY13 and FY14.	A minor project revision is needed to change project description. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.

Agency	Work Year	Reimb. Year	TIPIDN	Location	Work	Miles	Funding	Federal	Regional	Local	Total	Reimb Fund Type	Reimb. Amount	Note	Conformity Assessment
Chandler	2022	2022	NONE	Ocotillo Road: Arizona Avenue to McQueen Road	Reimbursement for advanced construction of roadway widening	1	RARF	\$ -	\$ 2,395,000	\$ -	\$ 2,395,000	RARF	\$ 2,395,000	Amend. Changed work description. Work to occur in FY13 and FY14.	A minor project revision is needed to change project description. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	2027	2027	NONE	Ocotillo Road: Arizona Avenue to McQueen Road	Reimbursement for advanced construction of roadway widening	1	RARF	\$ -	\$ 172,240	\$ -	\$ 172,240	RARF	\$ 172,240	Amend. Changed work description. Work to occur in FY13 and FY14.	A minor project revision is needed to change project description. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.
Chandler	NA	NA	NONE	Ocotillo Road: Arizona Avenue to McQueen Road	Project Savings for roadway widening	1	RARF	\$ -	\$ 1,235,496	\$ -	\$ 1,235,496	RARF	\$ 1,235,496	Amend. Add new work phase to the ALCP. RARF funds reallocated from other work phases.	A minor project revision is needed to add new work phase. The conformity status of the TIP and Regional Transportation Plan 2010 Update would remain unchanged.

# MARICOPA ASSOCIATION OF GOVERNMENTS

## INFORMATION SUMMARY... for your review

**DATE:**

June 19, 2012

**SUBJECT:**

Municipal Aging Services Project Toolkit

**SUMMARY:**

In February 2011, the Virginia G. Piper Charitable Trust awarded a grant to support the development of the MAG Municipal Aging Services Project. The purpose of the project is to determine the most effective role for local governments in meeting the needs of people aged 65 years and more when working collaboratively with nonprofit agencies, faith-based communities, and community groups. After a year of extensive community engagement with more than 1,300 people, a toolkit has been developed with specific action steps in areas prioritized through the community engagement. The MAG Human Services Coordinating Committee, the MAG Human Services Technical Committee, and the MAG Management Committee recommended approval of the toolkit.

**PUBLIC INPUT:**

Opportunities for public input were made available at the MAG Human Services Technical, Coordinating Committee, and Management Committee meetings. No input was offered at those meetings.

**PROS & CONS:**

**PROS:** The toolkit will assist municipalities in meeting the needs of residents 65 years and more. Best practices are highlighted to facilitate collaboration with other groups such as nonprofit agencies, faith-based communities, and community groups.

**CONS:** None are anticipated.

**TECHNICAL & POLICY IMPLICATIONS:**

**TECHNICAL:** The toolkit is based on extensive community outreach and research into best practices for meeting the needs of people 65 years and more. The categories within the toolkit were identified as priorities by more than 1,300 people who participated in interviews, focus groups, a survey, and a conference. The categories include supporting people to age in place, promoting transportation options, increasing social participation, increasing organizational capacity, and utilizing technology. Specific actions and resources are listed within each category to assist local governments in meeting the needs of people 65 years and more.

**POLICY:** As the population aged 65 years and more grows, the region will be faced with unprecedented challenges and resources. The current service system will be strained by the population increasing by more than 50 percent in the next eight years. The needs and priorities of people in this age group are changing dramatically and the current approach may no longer be as relevant, as documented by the survey and community outreach conducted for this project. In addition, older adults in the region have indicated a strong desire to volunteer. The talents and time

of people 65 years and more is an important resource that can strengthen the region. This toolkit provides specific direction for how the needs and talents of people 65 years and more can effectively be addressed.

**ACTION NEEDED:**

Approval of the MAG Municipal Aging Services Project Toolkit.

**PRIOR COMMITTEE ACTIONS:**

On June 13, 2012, the MAG Management Committee recommended approval of the MAG Municipal Aging Services Project Toolkit.

MEMBERS ATTENDING

- Charlie Meyer, Tempe, Chair
- David Cavazos, Phoenix, Vice Chair
- \* George Hoffman, Apache Junction
- David Fitzhugh for Charlie McClendon, Avondale
- \* Stephen Cleveland, Buckeye
- \* Gary Neiss, Carefree
- \* Usama Abujbarah, Cave Creek
- Rich Dlugas, Chandler
- Andi Welsh for Dr. Spencer Isom, El Mirage
- \* Phil Dorchester, Fort McDowell Yavapai Nation
- Ken Buchanan, Fountain Hills
- Rick Buss, Gila Bend
- \* David White, Gila River Indian Community
- Patrick Banger, Gilbert
- Brent Stoddard for Horatio Skeete, Glendale
- \* Brian Dalke, Goodyear
- \* Bill Hernandez, Guadalupe
- Darryl Crossman, Litchfield Park
- Christopher Brady, Mesa
- \* Jim Bacon, Paradise Valley
- Susan Daluddung for Carl Swenson, Peoria
- John Kross, Queen Creek
- \* Bryan Meyers, Salt River Pima-Maricopa Indian Community
- David Richert, Scottsdale
- Chris Hillman, Surprise
- \* Reyes Medrano, Tolleson
- Joshua Wright, Wickenburg
- \* Lloyce Robinson, Youngtown
- Floyd Roehrich for John Halikowski, ADOT
- Tom Manos, Maricopa County
- Steve Banta, Valley Metro/RPTA

\* Those members neither present nor represented by proxy.

The MAG Human Services Coordinating Committee voted to recommend approval of the MAG Municipal Aging Services Project Toolkit on May 24, 2012.

MEMBERS ATTENDING

- + Barbara Lloyd, Tempe Community Council
- + Vice Mayor Trinity Donovan, Chandler, Chair
- \* Councilmember Alex Finter, Mesa
- Councilmember Frank Scott for Mayor Marie Lopez Rogers, Avondale
- + Councilmember Manuel Martinez, Glendale
- Councilmember Michael Nowakowski, Phoenix, Chair
- + JoAnne Osborne, Vice Mayor, Goodyear, Vice Chair
- + Councilmember Jordan Ray, Gilbert
- \* Supervisor Mary Rose Wilcox, Maricopa Co
- \* Councilmember Mike Woodard, Surprise

+Those members present by audio/videoconferencing.

\*Those members neither present nor represented by proxy.

The MAG Human Services Technical Committee voted to recommend approval of the MAG Municipal Aging Services Project Toolkit on May 17, 2012.

## COMMITTEE MEMBERS

- Tim Cole for Deanna Jonovich, Phoenix
- \* Mary Berumen, Mesa
- \* Kyle Bogdon, DES/ACYF
- \* Krista Cornish, Buckeye
- + Naomi Farrell, Tempe
- Jessica Fierro, Gilbert
- Janeen Gaskins, Surprise
- \* Laura Guild, Arizona Department of Economic Security
- Jeffery Jamison, Phoenix
- Jim Knaut, Area Agency on Aging
- Margarita Leyvas, Maricopa County, Vice Chair
- Joyce Lopez-Powell, Valley of the Sun United Way
- Steven MacFarlane, Phoenix
- \* Jayson Matthews, Tempe Community Council
- + Leah Powell, Chandler
- + Cindy Saverino, Arizona Department of Economic Security
- Christina Avila, Avondale
- Carol Sherer, Arizona Department of Economic Security/DDD

+Those members present by audio/videoconferencing.

\*Those members neither present nor represented by proxy.

## **CONTACT PERSON:**

Amy St. Peter, MAG Human Services and Special Projects Manager, (602) 254-6300

# Municipal Aging Services Project

**AZ100 YEARS**



**Past**



**Present**



**Future**

## Planning for the Next 100 years:

How will the needs and talents of people age 65 years and older be addressed by local governments?

*June 2012*



The Maricopa Association of Governments  
Municipal Aging Services Project Toolkit



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## **Executive Summary**

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### **The Municipal Aging Services Project (MASP)**

The region stands on the cusp of dramatic change and unprecedented opportunity. Never before have we witnessed such significant population increases, diversifying priorities, and untapped potential in people 65 years and more. Strategic planning now will channel this change into a profoundly positive impact on our region. The failure to act will result in our system of care becoming radically overburdened, leaving people in unsafe, unhealthy situations that impart serious consequences for the individuals as well as the community. Being proactive now will save time, money, and lives as we reposition the way we meet the needs and tap into the talents of people throughout their entire lifespan.

Local governments have a unique role to fill in this work, although by no means are they solely responsible for meeting the needs of older adults. A legion of dedicated nonprofit agencies, faith-based communities, community groups, and residents are invaluable partners. Local governments can bring critical leverage, most often by providing the infrastructure often elusive to their non-governmental partners. In an era of reducing revenues and increasing needs, collaboration among a variety of diverse partners is not just convenient, it is necessary for everyone's survival.

This toolkit provides specific, concrete action steps with detailed information about resources and best practices to assist local governments in addressing aging services. Tools to support collaboration are a key feature of this toolkit. In the following pages, you will find what you need to implement or enhance services to support people to age in place or live more independently in their homes, increase access to transportation and opportunities to socialize with peers and the community, increase organizational capacity, and utilize technology more effectively. This toolkit does not provide all the answers, but it provides a concrete starting point for real change.

Extensive community engagement drove every facet of this work. The voices and vision of more than 1,300 people in this region shaped the priorities and actions recommended in this toolkit. People 65 years and more spoke about the pain of becoming prisoners in their homes. This toolkit provides strategies to keep people meaningfully engaged in their communities through volunteering and senior centers. Others expressed fear they would no longer be able to get to their medical appointments, losing access to life-saving treatments. This toolkit offers ways to increase access to transportation options in all parts of the region. Agencies shared their frustration with trying to care for more people with fewer resources. This toolkit gives tangible ways to improve organizational capacity. This project is only possible because people shared their concerns and hopes for the region.

We extend deep appreciation to the people who shared their time and insights with us. This includes residents, social workers, municipal employees, elected officials,

community advocates, and more. Wholonomy Consulting provided additional capacity at a critical period in the development of this toolkit. We are also extremely grateful to the Virginia G. Piper Charitable Trust for supporting this project through their guidance and funding. Their leadership in aging services is a phenomenal gift to the region. We are also thankful to the reader for your interest in this project and for the opportunities you have to ensure people of all ages have a valued and important role in our region.

With this toolkit, the MAG Municipal Aging Services Project is concluding, but the work will continue in full force as the action steps and strategies are implemented by a variety of partners. The work will also continue through the City Leaders Institute on Aging in Place. The MetLife Foundation selected the Greater Phoenix region to be one of five pilot sites in the country to develop plans to help people age in place. Supported by Partners for Livable Communities, this national pilot project will provide technical assistance and access to national experts to this region as we explore how we can keep people 65 years and more woven into the fabric of our communities. This will fight social isolation, increase access to services and wellness, and better leverage the many talents of this population. We are excited to build on the foundation of MASP in such a direct and meaningful way.

## **Summary of Recommendations**

The following is a summary of the recommendations developed through this project. Please refer to Appendix II for a detailed description of these recommendations, action steps, resources, national and local resources, and programs.

### **Support People Aging in Place**

#### **Integrate aging in place into planning processes.**

- Add action/elements that support aging in place to general plans and other municipal planning documents.
- Conduct studies utilizing community engagement to ascertain how proposed services will impact people age 65 and older.
- Include specific elements for Request for Proposal (RFP) processes that support people aging in place.

#### **Make it possible for people to age in place through program and service options.**

- Provide ways of serving seniors in their homes and close to their homes.
- Ensure safety through fall prevention.
- Promote preventative health services.
- Meet caregiver needs.

## Promote Transportation Options

### Provide alternatives to the car.

- Utilize taxi-cab voucher programs.
- Focus on integrated approaches.
- Increase accessible transportation options.
- Increase visibility and awareness.

### Promote safe roads and safe drivers.

- Develop complete streets.
- Create walkable communities.
- Support safe driving.
- Conduct Road Safety Assessments.

## Increase Social Participation

### Keep older adults active and engaged.

- Engage seniors as volunteers and employees.
- Provide intergenerational programming.
- Increase awareness and advocacy by supporting elder economic security and community development.

### Re-imagine senior centers and create prototype senior center of the future.

- Conduct a regional assessment.
- Replicate local and national best practices.
- Become more market, boomer, and consumer driven.

## Increase Organizational Capacity

### Explore innovative funding partnerships.

- Support alternative or creative funding options.
- Collaborate with agencies and nonprofits.

### Form strategic organizational partnerships.

- Coordinate education and training opportunities.
- Build a strong coalition of supporters.
- Co-locate services.

## Utilize Technology

### Use technology to increase coordination and access to services and information.



For more information, please contact the MAG Human Services Division at (602) 254-6300 or visit us online at [www.azmag.gov](http://www.azmag.gov). Thank you again for your role in meeting the needs and tapping into the talents of people 65 years and more.

## Introduction

### The Municipal Aging Services Project (MASP)

This project has been designed to create a framework for how local governments respond to the needs and talents of people 65 years and older. This project was undertaken in order to better understand how government can effectively build on the resources of older adults and respond to the changing needs of the growing population 65 years and over.

Throughout MASP, best practices, research, and community engagement have been utilized to develop an aging services framework and toolkit for use by local governments.

The Aging Services Framework has been designed around the following principles:

- **Build on the best of what exists:** It is important to understand what is already working that can provide the building blocks for future services, supports, and infrastructure.
- **Engage older adults as a resource:** The aging adult population can be a powerful community asset. Boomers have much to offer and they understand their needs and desires better than anyone.
- **Research and implement best practices:** There's no need to re-invent the wheel. It is important to highlight and draw-upon local and national best practices. As a result, research of best emerging best practices has been an integral part of MASP and the findings are included as part of this report.

### The Municipal Aging Service Project Toolkit

Supported by Virginia G. Piper Charitable Trust, this toolkit draws on the significant community engagement that was undertaken as a part of the MASP, and provides a framework that local governments can use when designing support services for older adults. The result will be that the needs of older adults can be met in the most effective, cost efficient manner.

## The changing demographics

According to the US Census Bureau, the 2011 population of Maricopa County is 3.8 million, with people 65 years and older accounting for 12 percent, or just under 463,000<sup>1</sup>.

From 2000 to 2010 the MAG region saw tremendous growth in the population 65 years and older, an increase of 103,662 individuals, or 28.9 percent. Projections for future growth predict even greater increases. It is expected that by 2020 the 65 years and older population will grow by 237,000, an increase of 51 percent.

The aging of the “Baby Boomers” is a major contributor to this growth. In 1946 the country began to experience the post-World War II “Baby Boom.” The last of the Baby Boom generation was born in 1964; the oldest boomers turn 66 years in 2012. Over the next few decades the percent of the population 65 years and more will continue to rise as the Boomers age and as life expectancies increase due to improved healthcare.

## A closer look at those age 65 years and older

The aging population does not represent a uniform group of people. There is great diversity. The 2010 Census and the American Community Survey (ACS) provide further insight into the population 65 years and older in the region.

- **Disability:** Of the non-institutionalized population 65 years and older, 144,000 (or 31.5 percent) report having some form of disability. The ACS notes that disability could be any one of six types: hearing difficulty, vision difficulty, cognitive (mental) difficulty, self-care difficulty, ambulatory difficulty (physical difficulty), and independent living difficulty.
- **Poverty:** The ACS also measures income against the federal poverty level. For 2010, almost seven percent of the population 65 years and older in Maricopa County reported income below the federal poverty level.
- **Ethnicity, race, and primary language:** The 2010 Census indicates that 29.6 percent of Maricopa County residents are of Hispanic or Latino origin. Of the population 65 years and older, 9.3 percent reported being of Hispanic or Latino origin. Fourteen percent of the 65 years and older population speak a language at home other than English. Of those, 30 percent speak English “not well” or “not at all.”

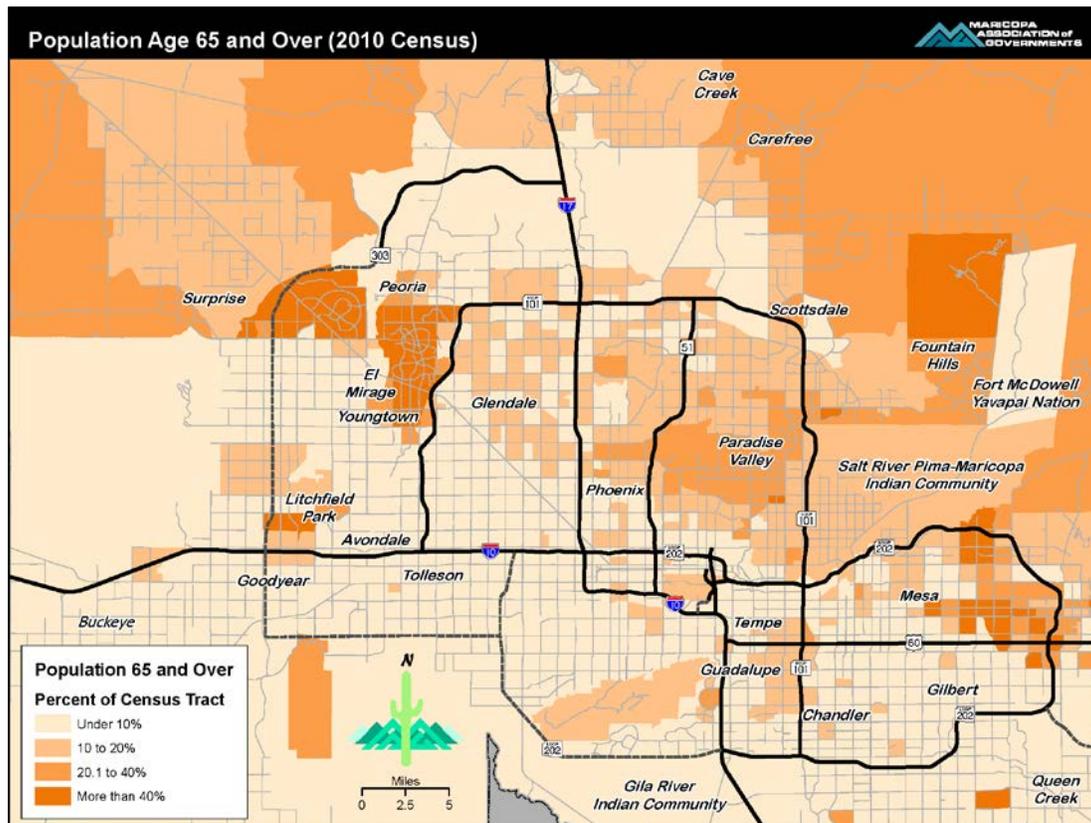
## Implications of the changing demographics

In some ways, people over 65 years in the MAG region enjoy a number of benefits. Many are living longer, healthier lives. This is also the most educated generation of older adults the country has seen. According to the 2010 American Community Survey, 85.8 percent

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<sup>1</sup> U.S. Census Bureau, <http://quickfacts.census.gov/qfd/states/04/04013.html>

of Maricopa County adults 65 years and more are high school graduates or above; 25.2 percent have a bachelors degree or above<sup>2</sup>.



Despite these advantages, an increasing number of older adults are delaying retirement because the recession has depleted their savings and investments. Additionally, the MAG region is highly mobile; it is common for family and friends to live in other parts of the country, leaving those in need without an adequate support system.

According to a MAG study, senior services and centers were among the services to receive the most funding reductions in the recent years of state funding cuts. In total, more than \$2 million was cut from the region’s municipal funding from FY 2009 to FY 2010 for these services. Ancillary services such as transportation services, critical to older adults, were reduced by more than \$1.3 million.

MAG, being uniquely positioned to partner with local governments, nonprofit agencies, and older adult communities, has undertaken this project to respond to these changes and

<sup>2</sup> 2010 American Community Survey,  
[http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS\\_10\\_1YR\\_S1501&prodType=table](http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_10_1YR_S1501&prodType=table)

to develop a new approach based on current demographics, dynamics, and the resources of the region.

## **The Municipal Aging Services Project (MASP)**

To learn more about the impact of the region's demographic, funding and expectation shifts, the last year has been spent listening and engaging older adults, those who provide services to older adults, and those who are concerned about how best to support older adults.

Research and engagement for MASP has taken place in three phases:

- **Phase I Inventory:** Phase One of the project began with an inventory of existing services and exploration of the current role and services supported by local government. In total, 135 stakeholder interviews were completed. The interview results identified two important needs of seniors: transportation and socialization.
- **Phase II Community Engagement:** Phase Two sought to engage the community by conducting focus groups throughout the region. Nineteen focus groups were held with a total of 206 participants. The findings of the focus groups supported the original findings of the interviews, but offered additional detail to issues affecting seniors. In order to test the results of the interviews and focus groups, MASP conducted a randomly sampled mail and phone survey of 1,025 regional residents age 55 and over. Finally, community partners from across the region were invited to a community forum on February 15, 2012. The purpose of the event was to begin the process of aligning and organizing the region to proactively support healthy aging. This event was designed to gather input for the creation of a framework for government interventions and supports, with defined roles for local governments.
- **Phase III The Model:** This represents a synthesis of the research and community engagement findings. The findings have driven the development of a list of actionable strategies that can be used to guide the government's response to providing services to those 65 years and more moving forward.

## **The Future**

Although this report represents a culmination of the MASP and provides a road map for moving forward, the work is not yet done. The MAG Human Services Technical Committee (HSTC) and the MAG Human Service Coordinating Committee (HSCC) will build on the recommendations and priorities identified during the Community Engagement phase. If you would like to learn more about this project, please visit the MAG website where all information pertaining to this project is posted. The website address is [www.azmag.gov](http://www.azmag.gov).

## Section II—Best Practice Highlights

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MAG conducted a local and national search to identify models and best practices that could inform the MASP. The following section highlights two initiatives that represent comprehensive public and private partnerships that informed the work of the MASP. The first initiative highlighted is the BoomerANG Project from Montgomery County, Pennsylvania. The second is the Atlanta Regional Commission Lifelong Communities (ARC) project from Atlanta, Georgia. The goal of both initiatives is to create communities that are prepared to meet the needs of current and future generations of older adults.

In addition to the two initiatives mentioned above, work is referenced from the Center for Civic Partnerships, an organization based out of Sacramento, California, but whose work extends across the nation. The Center has created a comprehensive toolkit, which is also highlighted below, to assist local governments in planning and implementing strategies to assure older adults can age in place.

Finally, this section also includes some information regarding emerging “themes” in the best practices. These are not specific to one initiative or another, but are more general recommendations that have emerged from both the best practices research and also through the community engagement phase of the MASP.

### Best Practices—Initiatives

- **The BOOMER \*ANG Project (\*Aging's Next Generation)<sup>3</sup>:** This project is a public/private partnership between the Montgomery County, Pennsylvania, Office of Aging and Adult Services and several private foundations. Montgomery County is proactively preparing itself and its citizens, organizations, institutions, and governmental entities to redefine older adult services and opportunities for both its current and future populations. The Boomer\*ANG Project seeks to determine:
  - What the focus for and definition of services should be for older adults in an "Aging-Friendly" Montgomery County (through 2015).
  - How the Montgomery County Office of Aging and Adult Services (MCAAS) can make better and more informed decisions for future planning.
  - What new services should be created and implemented.
  - What the most productive partnerships and alliances will be and how they should be cultivated.

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<sup>3</sup> The BoomerANG Project, Montgomery County, Pennsylvania, January 2006 Final Report Prepared by Michael Marcus, MSW Consultants for Community Resources and John Migliaccio, Ph.D. Maturity Mark Services Company <http://mcaas.montcopa.org/mcaas/cwp/view.a,1505,q,45263.asp>

- How to create a “senior savvy” community oriented to aging-related opportunities in each region of Montgomery County.
  - How to engage the larger Montgomery County community in preparation for its demographic evolution.
- **Atlanta Regional Commission Lifelong Communities<sup>4</sup>:** The Atlanta Regional Commission (ARC) is the regional planning and intergovernmental coordination agency for a 10-county area in Georgia, which includes the City of Atlanta. For 60 years, ARC and its predecessor agencies have helped to focus the region's leadership, attention and resources on key issues of regional consequence. “ARC is dedicated to unifying the region's collective resources to prepare the metropolitan area for a prosperous future”<sup>5</sup>. It does so through professional planning initiatives, the provision of objective information, and the involvement of the community in collaborative partnerships.
    - **ARC's vision:** The Atlanta Regional Commission is the regional leader in identifying values, developing policies and executing plans that matter to residents and communities that ensure competitive advantage and that preserve long-term sustainability.
    - **ARC's mission:** The Atlanta Regional Commission will demonstrate professional and forward-looking leadership to ensure sustainable growth and competitive advantage by focusing and balancing environmental responsibility, economic growth, and social needs.

As in this region, the older adult population in the Atlanta region is growing at a tremendous rate. Most individuals over 60 years have lived in the region for at least three decades and plan to stay for many more. But the cities, counties and neighborhoods are not designed for an aging population. In its work to build Lifelong Communities (LLC), ARC is focused on creating places where individuals can live throughout their lifetime; places that provide a full range of options to residents, ensuring a high quality of life for all. Kathryn Lawler from the Atlanta Regional Commission was the keynote speaker at the February 15, 2012 Community Forum. She shared valuable lessons learned during their efforts to create Lifelong Communities in the Atlanta region.

- **Center for Civic Partnerships:** Eighty million members of the boomer generation (born between 1946–1964) have reached, or are approaching, the traditional retirement age of 65. These boomers overwhelmingly want to age in place. Not all communities are prepared to meet the needs of older residents, or to engage these residents in civic life. The Center for Civic Partnership’s

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<sup>4</sup> Atlanta Regional Commission Lifelong Communities, Lifelong Communities Handbook: Creating Opportunities for Lifelong Living Promoting Housing Options for Older Adults through Zoning Guidelines from the Atlanta Regional Commission, February 2007, [www.atlantaregional.com/llc](http://www.atlantaregional.com/llc).

<sup>5</sup> The Atlanta Regional Commission, <http://www.atlantaregional.com>

Community Planning for Aging Well in Communities Toolkit for Planning, Engagement & Action<sup>6</sup> is a resource for local governments prepared to assist in meaningfully engaging older adults through focus groups, resident surveys, and public forums. The materials have ready to use guidelines, protocols, and questions for gathering input for older adults in planning for the future. This toolkit gives local governments the resources they need to successfully plan for aging well in their communities.

**The toolkit:**

- Defines the aging well planning process in manageable steps and gives specific guidance for each.
- Provides a structured process for gathering different types of information from different sources at different times.
- Offers ways to involve residents, local government, older adult service providers, businesses, faith communities, nonprofit organizations, and other stakeholders representing the diversity of the community in the planning process.
- Presents a path to a future where older residents can age in place while continuing to engage in and contribute to the community.

**Best Practices: Themes**

Those best practice themes that have emerged during the course of MASP include the following:

- **Include community engagement:** People 65 years and more have strong preferences and expectations about how they want to live as they age. They have much to offer the communities they live in, as employees and volunteers. There are two realms of engagement:
  - **Older adults know what they need:** It is important to engage older adults in the planning of existing and future programs, and in the creation of resources, or services aimed at meeting their needs.
  - **Older adults are a valuable source of human capital:** Older adults have much to offer and want to be involved and engaged through both employment and volunteer opportunities. It is important to fully utilize older adults as a community resource.
- **Work toward a systems approach<sup>\*</sup>:** Recently, it has been recognized that to address population level issues, the components, or entities, within a service delivery system need to act together, as a system, to leverage, magnify, and sustain impact. This requires that individual organizations focus both on providing high quality services and coordinating and aligning with other service

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<sup>6</sup> <http://www.civicpartnerships.org/docs/services/CHCC/aging-well-toolkit.htm>.

<sup>\*</sup> Appendix II includes a list of local, national and international resources.

providers. An emerging approach of this type of effort is called collective impact, and has been written about and promoted as a new way to solve social problems.<sup>7</sup> Local government is uniquely positioned to bring groups together in order to catalyze such collaboration.

- **Become more client-focused:** There has been an increased focus with organizations adjusting their operations to be more market driven and consumer focused, and to partner with other organizations. Again, this is necessary to assure that supports to older adults are aligned with their desires and needs.
- **Explore alternative funding options:** The old models and funding streams that have led to the current system were not designed for the growing population of older adults, nor are they designed to align with the preferences and needs of the older adults of tomorrow. Private-public partnerships are a key element of innovative initiatives in this region and nationally. Throughout the MASP engagement process there has been recognition that local governments and service providers need to think creatively about partnerships, raising funds, and delivering outcomes in new ways, ways that are cost-effective and possible given this era of significant reductions in government funding.
- **Ensure cultural and linguistic competency:** In addition to demographic shifts affecting the size of the older adult population, the race and ethnicity of the older adult population is changing. Immigration increases in the region and nationally have created an increased demand for linguistically and culturally competent services.

Additional models and best practices from the region and other national and international efforts are listed in Appendix I.

Through best practice research, characteristics of other successful initiatives and tools have been identified. However, it is also understood that each region is unique. It is therefore important to meld the best practice findings with the results of the community engagement processes.

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<sup>7</sup> Collective Impact: Large-scale social change requires broad cross-sector coordination, yet the social sector remains focused on the isolated intervention of individual organizations. For more information: [http://www.ssireview.org/articles/entry/collective\\_impact](http://www.ssireview.org/articles/entry/collective_impact)

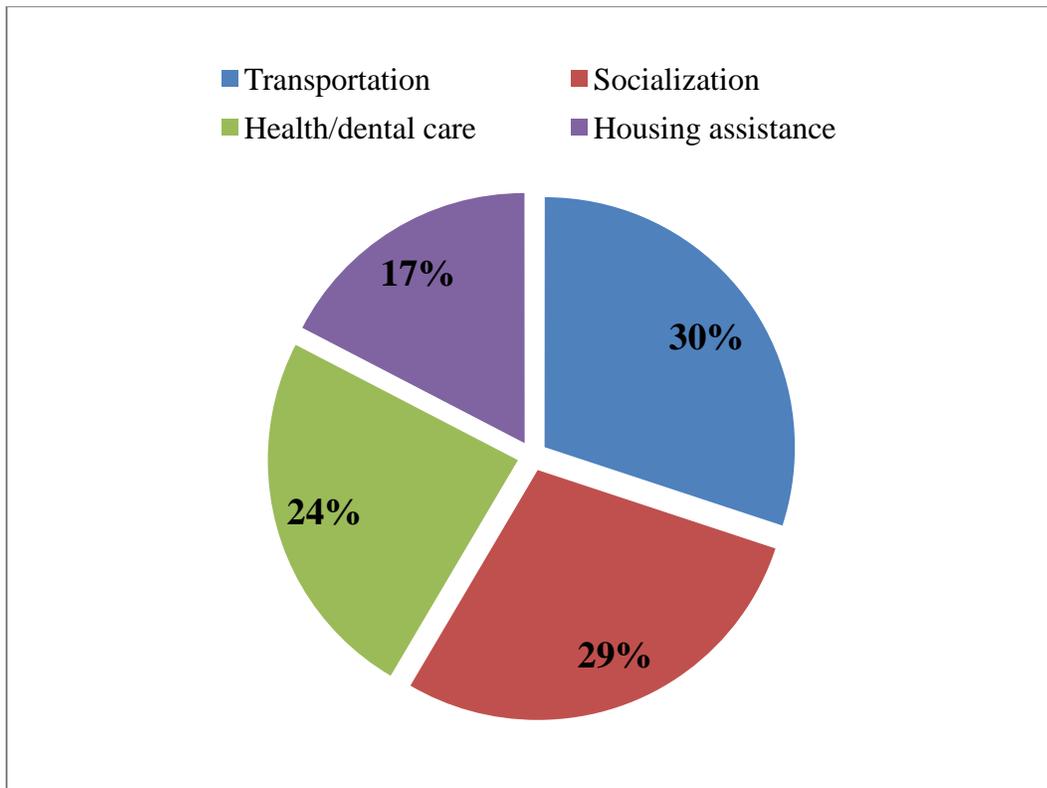
## Section III—Community Engagement Findings

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To learn more about the impact of the growing population of residents 65 years and more, and to understand their desires for the future, the last year has been spent listening to and engaging them through the following activities:

- **Key informant interviews:** With the support of community partners, 135 interviews with community stakeholders were conducted. These interviews drew the attention to the critical issues of transportation and social participation.

### Most Needed Services Based on 135 Interviews



- **Focus groups:** To gain deeper insights into these areas, 19 focus groups were conducted with a total of 206 participants.
- **Random sampling survey:** In order to test the results of the interviews and focus groups, more than 1,025 individuals 55 years and older were surveyed by mail and phone.

The focus groups were designed to provide an in-depth look into the lives of people 65 years and more. The information gleaned and the key findings in the areas of transportation and social participation were then used to inform the survey. Through this process, the focus group findings could be tested for accuracy with a larger and randomly selected population sample.

What follows are highlights of the survey findings. The full report of the survey findings is available on the [MAG website](#).

### **General Issues:**

- **Various Issues of Most Concern to Adult Households 55 and Older:** Seventy-nine percent (79 percent) of respondents indicated they are “very concerned” or “concerned” with the affordability of health care. Of additional concern is losing the ability to drive (68 percent), personal health issues (67 percent), and health issues of a spouse age 55 or over (65 percent).
- **Adults Age 55 and Older Are Generally Satisfied with Services and Activities within Maricopa County:** Respondents indicated five services and activities that they are either “very satisfied” or “satisfied” with: public parks and trails (73 percent), volunteer opportunities (66 percent), active recreation opportunities (65 percent), arts and cultural amenities (62 percent), and community/senior center service (53 percent).
- **Reasons That More Often Prevent Households From Using Services for Adults Age 55 and Older:** Forty-three percent (43 percent) of respondents indicated a lack of awareness regarding services, while 37 percent indicated a lack of awareness regarding facilities. Other reasons preventing households from using services more often are “not enough time” (31 percent) and “I use services provided by other agencies” (16 percent).

### **Senior Centers:**

- **Level of Use of Indoor Community Facilities Operated by Cities or Non-Profit Organizations:** Twenty-seven percent (27 percent) of households indicated that they use indoor community facilities operated by cities or non-profit organizations in Maricopa County. In contrast, 73 percent indicated they do not currently use such facilities.
- **Extending Hours at Community Centers is Important to Adults Age 55 and Older:** Sixty-three percent (63 percent) of respondents indicated that maintaining longer hours of operation at community centers is either “very important” (32 percent) or “somewhat important” (31 percent). Only 13 percent of households indicated that this issue is not important.

### **Transportation:**

- **Methods of Travel among Households in Maricopa County:** Ninety-four percent (94 percent) of respondents indicated that they drive a car or truck to

commute within Maricopa County. Walking is a travel method used by 47 percent of households. Other methods, such as riding with a friend or family member (25 percent), public transportation (18 percent), and bicycling (18 percent) were also frequently mentioned. Only one percent of respondents indicated they are homebound and unable to travel.

- **Methods of Travel Respondents Foresee Using Most Often Around Maricopa County in 10 Years:** Based on the sum of their top two choices, the methods of travel that households think they will use most around Maricopa County 10 years from now are: driving a car or truck (67 percent), riding with a friend or family member (32 percent), and public transportation (30 percent). In contrast to current usage, expected growth in population poses a concern for increased demand to current level of services such as Dial-A-Ride, which alone is foreseen to increase 12 times the current level. Dial-A-Ride is currently the most expensive form of transportation costing municipalities an average of \$35 a ride.

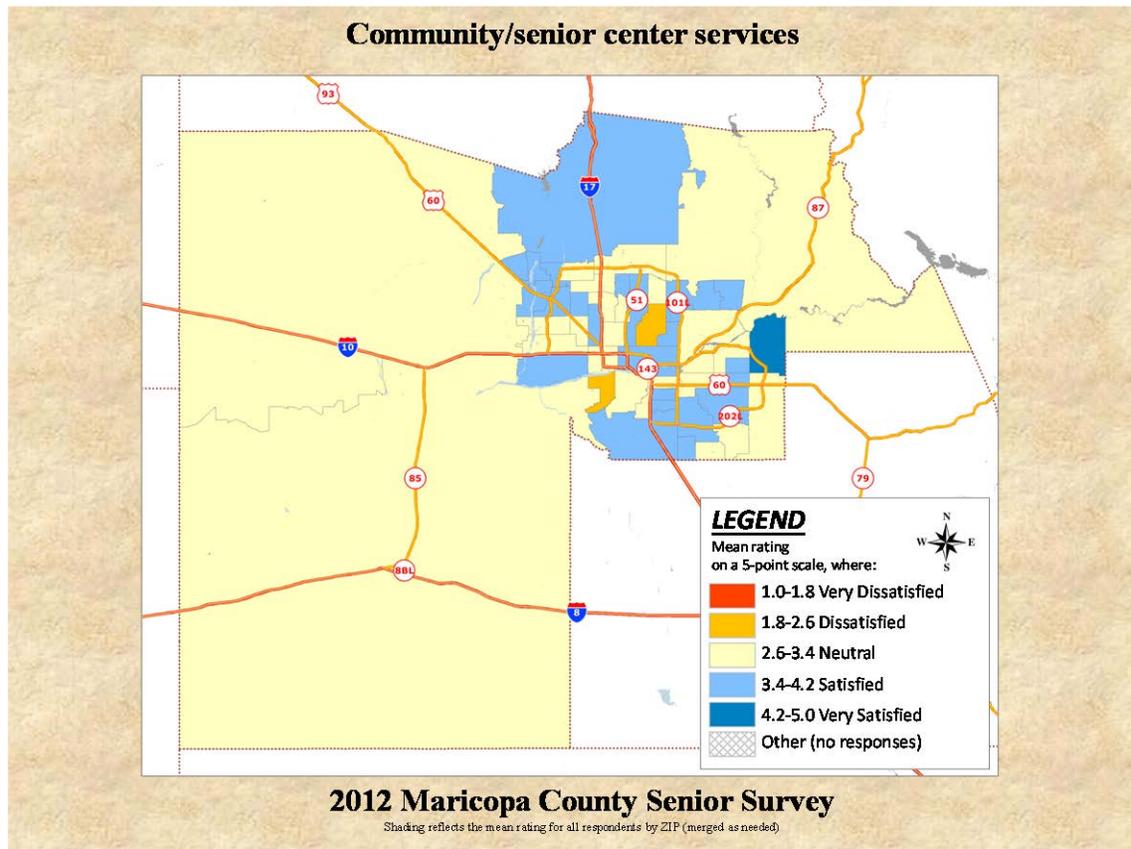
#### **Looking into the Future:**

- **Residents' Vision for the Future of Maricopa County:** The issues respondents feel best represent their vision for the future of Maricopa County are: improved health care services (40 percent), a larger regional public transit system (38 percent), improved public transportation (31 percent), affordable housing (28 percent), and additional services to check on seniors living alone (26 percent).

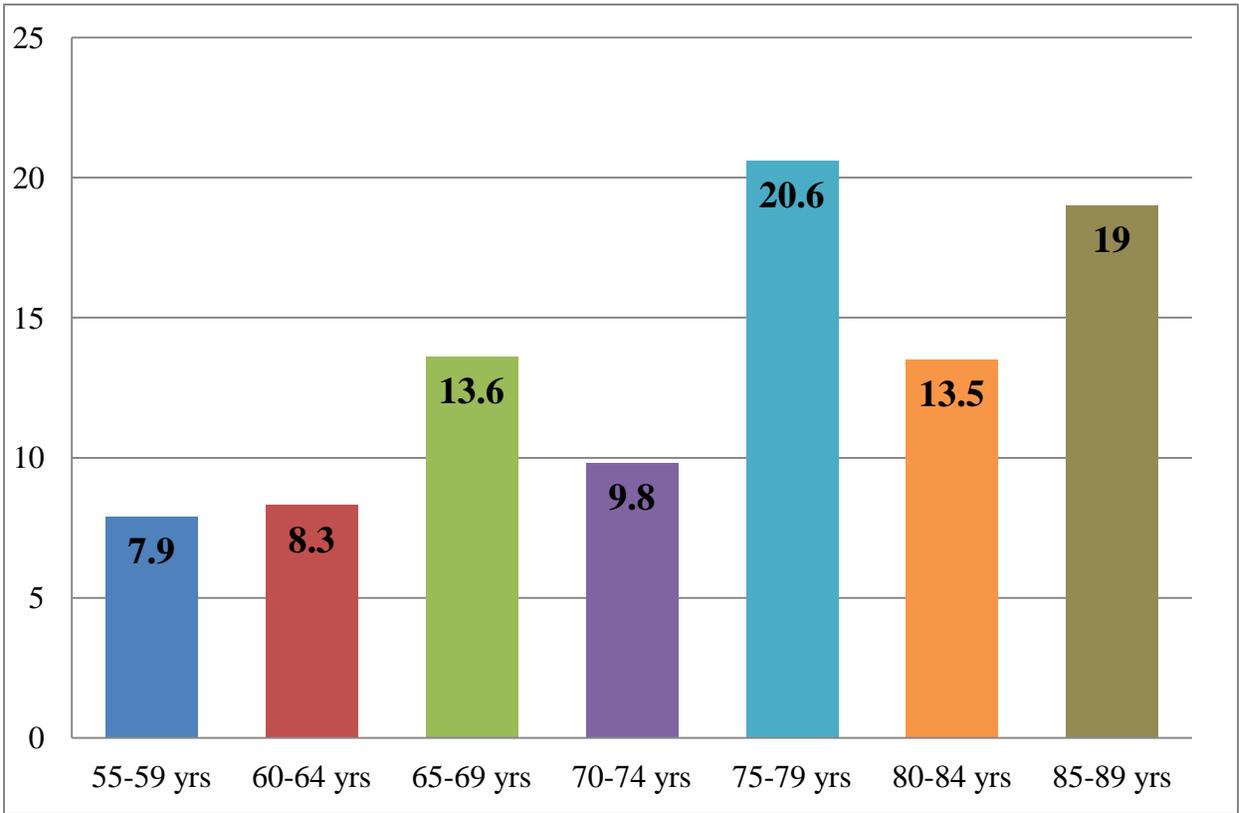
## Senior and Community Centers

Survey respondents reflect an active, engaged group who value time spent outside, serving others, and pursuing their interests. Although the numbers of people 65 years plus are increasing dramatically, the numbers of people who frequent senior centers is on the decline in many areas.

- The survey findings show that people in one area in the region indicate they are very satisfied with services currently offered at senior and community centers.
- Senior center participation varies by age and peaks at 75 to 79 years. Satisfaction with senior centers nearly mirrors the participation rates.
- Sixty-three percent of respondents believe that it is very important or somewhat important for community centers or senior centers to be open longer hours.
- Eighty percent of respondents note that lack of awareness regarding facilities and services as reasons for not accessing services designed for persons 55 years and above.
- The two groups with the highest participation rates are over the age of 75 years and the two groups with the lowest participation rates are below the age of 64 years.



### Community/Senior Center Participation

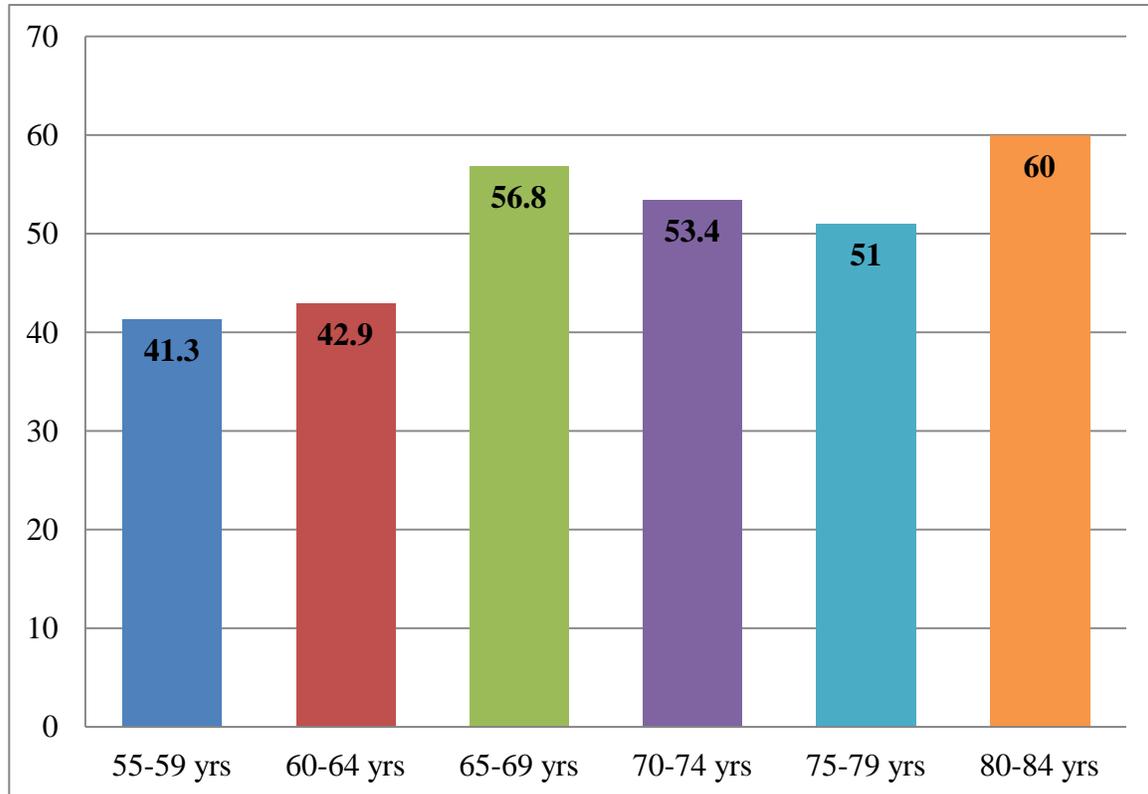


### Satisfaction with meeting peers

Concern regarding social participation was a key finding from the focus groups. This theme was echoed in the survey findings:

- Satisfaction with opportunities to meet peers trends up with age. This may be impacted by the higher participation in senior centers.

### Satisfied/Very Satisfied with Meeting Peers

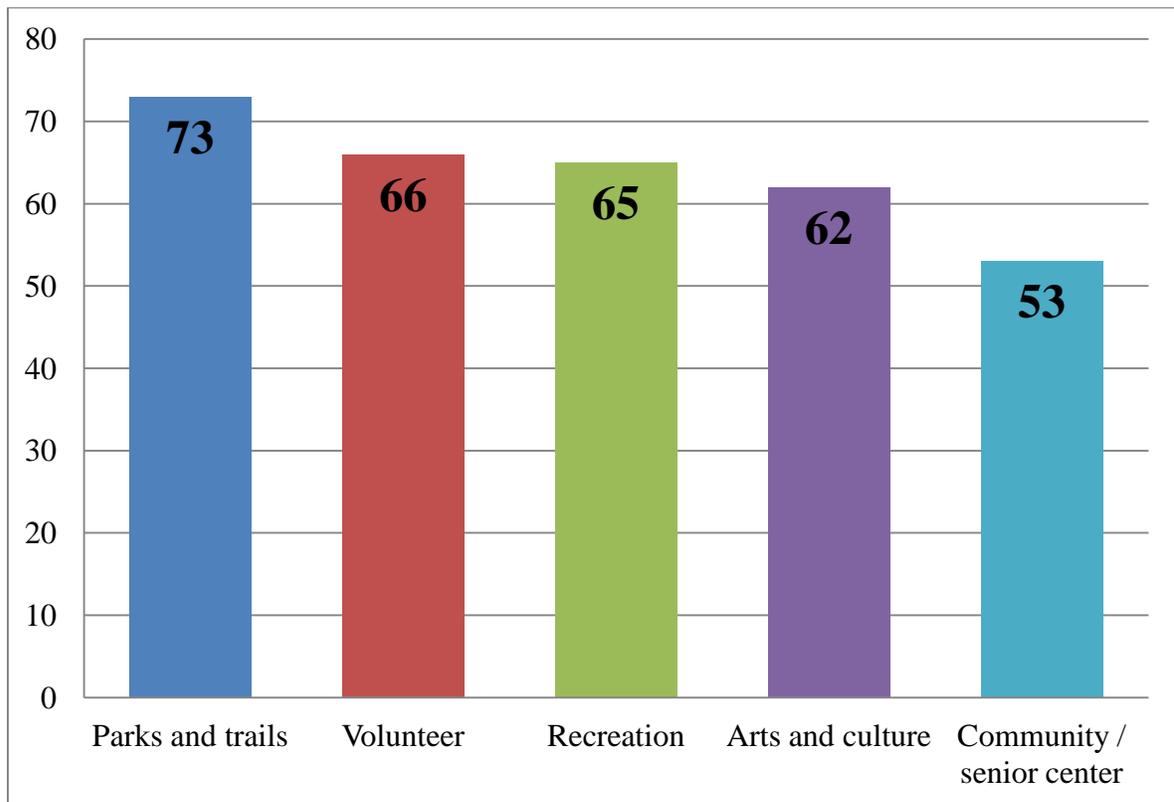


## Satisfaction with Services

Respondents reflect an active, engaged group who value time spent outside, providing service to others, and pursuing their interests

- 73 percent are satisfied/very satisfied with parks and trails.
- 66 percent are satisfied/very satisfied with volunteer opportunities.
- 65 percent are satisfied/very satisfied with recreation.
- 62 percent are satisfied/very satisfied with arts and culture.
- 53 percent are satisfied/very satisfied with community/senior centers.

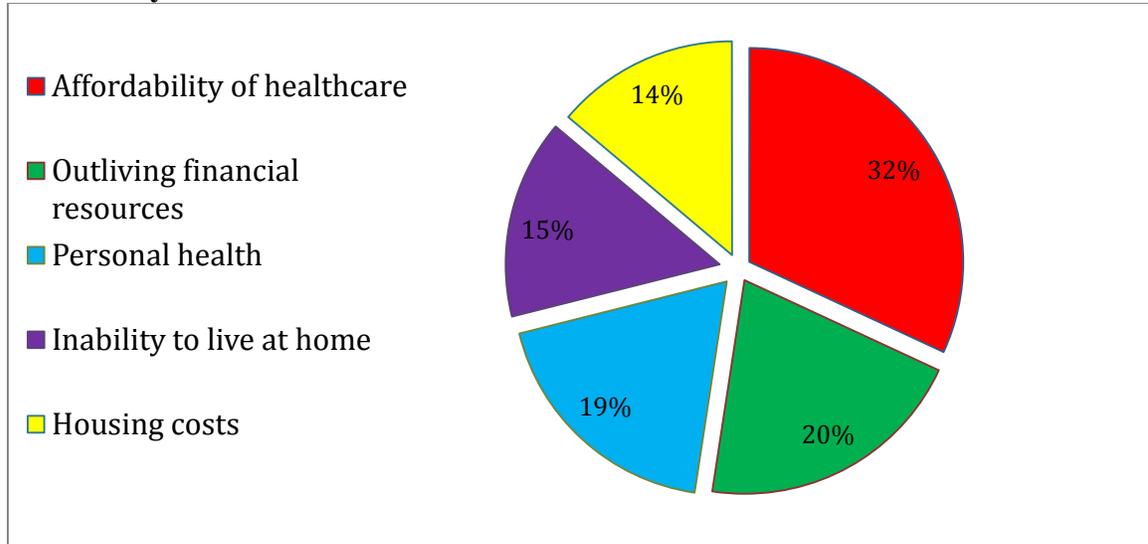
### Satisfied/Very Satisfied with Services



### Concerns for the Community

Respondents overwhelmingly spoke of their concerns with being able to afford healthcare, to remain in good health, and to keep their spouse in good health as well. While this older generation is generally healthier than their predecessors, more than a third reported their health has declined in the past two years. Many are concerned about living beyond their finances, especially with the impact of the recession. Concerns about income, health, and housing costs may contribute to concerns about being able to remain at home and age in place.

### Community concerns



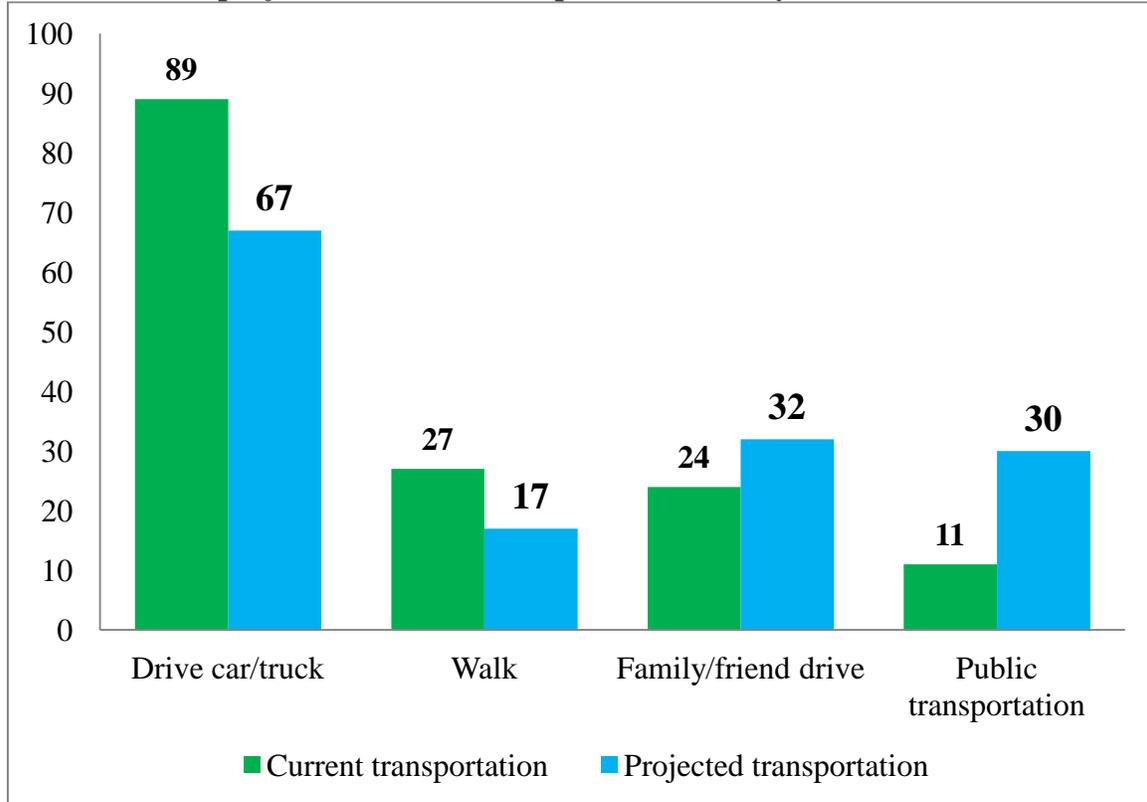
While the chart above identifies concerns, taken together, all of the services described in the slices of the chart are critical to people being able to age in place and live independently.

- Nearly half of adults 55 to 59 years report being dissatisfied with their employment opportunities. While some might not expect adults 85 to 89 years to still be looking for jobs, nearly a third in this age range report being dissatisfied with their job prospects.
- Dissatisfaction with public transportation is shared across all the age ranges with a high of 38.6 percent among 75 to 79 year olds and a low of 33.4 percent among 85 to 89 year olds.

## Transportation

According to the survey results the vast majority of respondents currently prefer to drive. While 94 percent report driving, just under 90 percent report driving as their primary mode of transportation. Walking is a distant second choice, followed by getting rides from family and friends.

### Current versus projected modes of transportation in ten years



The story changed dramatically when respondents were asked to project ten years into the future. Only two thirds still see themselves driving. Projected transit usage almost triples from 11 percent to 30 percent and Dial-A-Ride, estimated to receive the largest increase, goes from one percent to 12 percent in ten years. This increase would result in 84,000 people expecting to use para-transit services. Para-transit currently has 800,833 riders. It is the most expensive form of transportation at an average of \$35 a trip.

If the survey projections are correct, 210,000 seniors will be using transit by 2020. This dramatic projected increase in transit usage will place increasing demands on the transit system. And the region may not be well positioned to meet these rising demands.

According to the recent report from Transportation for America, [Aging in Place, Stuck without Options: Fixing the Mobility Crisis Threatening the Baby Boom Generation](#)<sup>8</sup>, the MAG Region is projected to rank sixth in the percentage of population 65 to 79 years with poor transit access in 2015, with 56 percent having poor transit access. MASP survey respondents echo these findings.

In the MASP survey, approximately a third of respondents stated that they were not satisfied with the public transportation system, 68 percent of respondents are concerned with losing their ability to drive. This has significant implications for road safety and access to services. More needs to be done to plan for the growing need for an array of accessible transportation options throughout the region.

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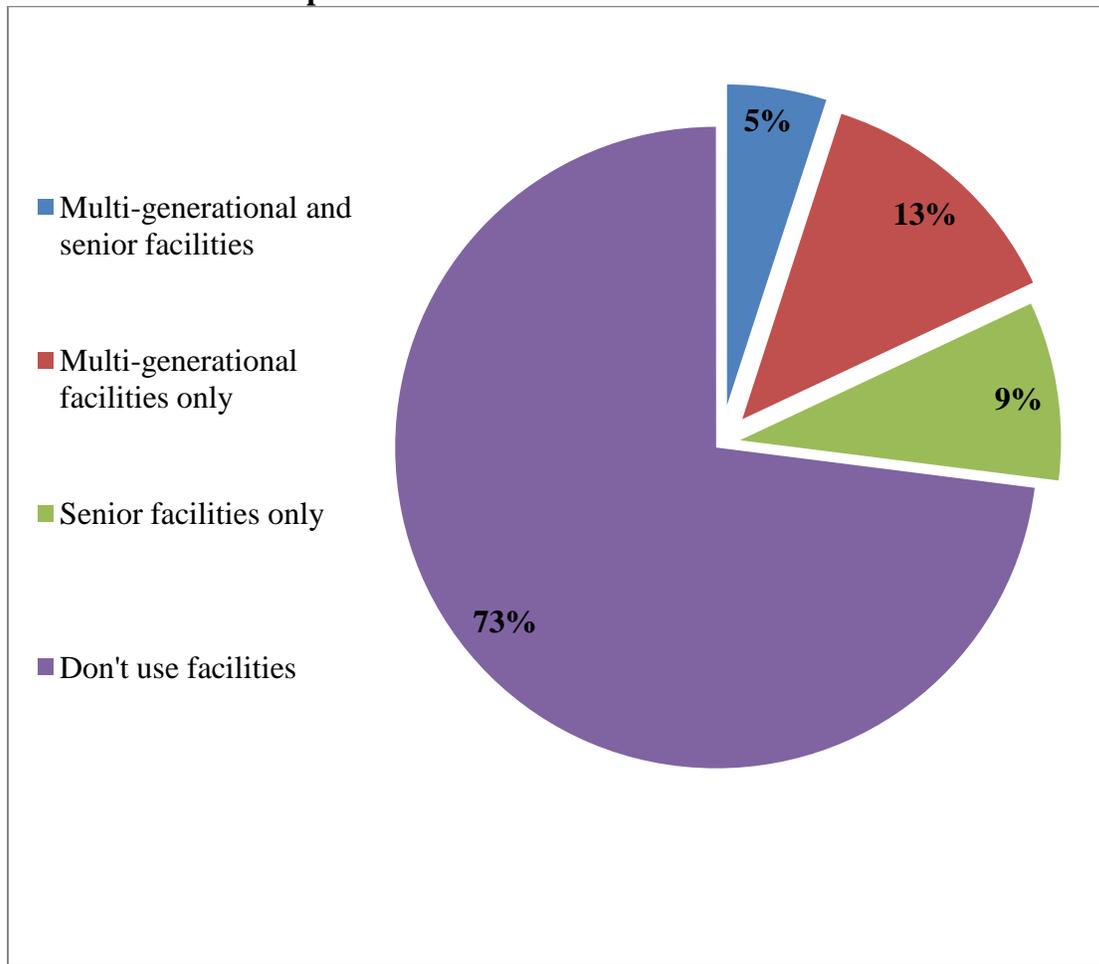
<sup>8</sup> Transportation for America, 2011. [Aging in Place, Stuck without Options: Fixing the Mobility Crisis Threatening the Baby Boom Generation](#), <http://t4america.org/resources/seniorsmobilitycrisis2011>.

### Access to Services

There are unmet needs in the community. However, the survey found that three quarters of respondents (73 percent) reported never using indoor facilities operated by local governments or nonprofit agencies. Within this number, 43 percent indicated lack of awareness as being the main reason. Nearly a third of respondents reported that they don't have time to visit these facilities. A smaller number, 16 percent, reported receiving support from other sources.

In addition to a lack of awareness, it is also possible that the services are not appealing to their target audience. It could also be that people cite a lack of time, when in reality they are shy of going to new places alone. In order to fully understand the nuances of this finding, further research is required.

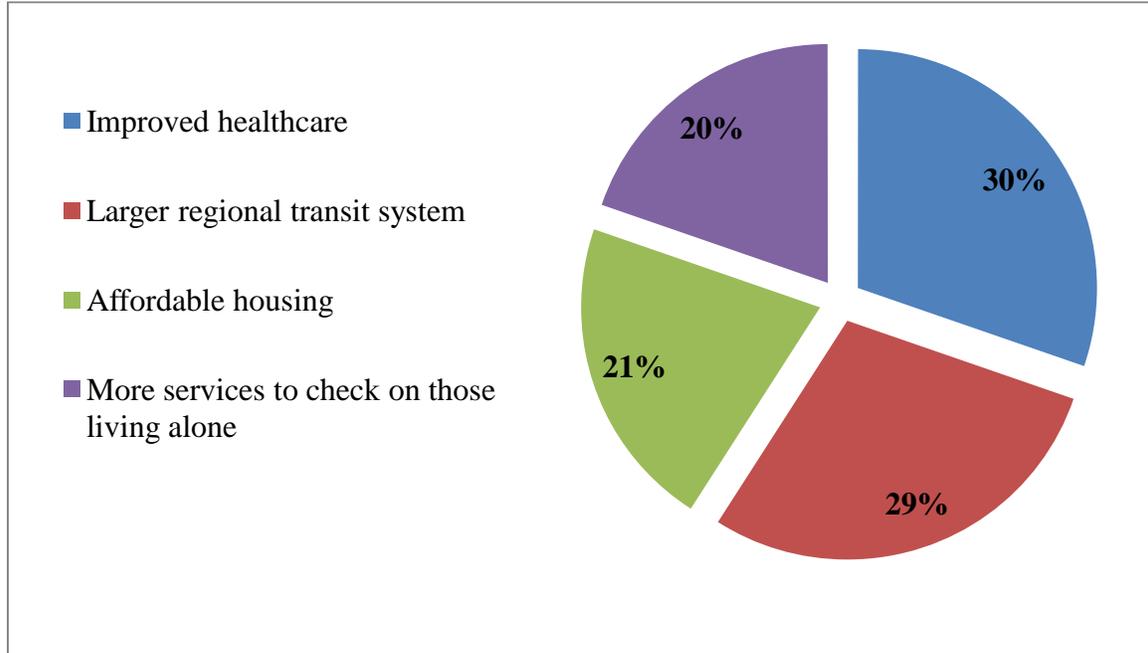
### Use of Public and Nonprofit Facilities



## Regional Priorities

Respondents to the survey voiced their priorities for the future as including improvements in healthcare, transit, the supply of affordable housing, and additional services to care for those living alone. People have expressed a strong fear of becoming prisoners in their own homes and being forgotten.

### Priorities for the Future



Regional planning and intentional actions can prevent their fears from becoming their future. The priorities people have for the future have real implications for what local government needs to start doing today.

## Highlights of Community Engagement

Adults 55 years and more expressed the following:

### Transportation:

- The region needs a regional transit system that focuses on decreased wait times.
- Transportation should be responsive to seniors' needs making it affordable, accessible, on demand, safe, and reliable.
- Seniors tend to feel isolated from society when they do not drive or when they do not have transportation options.

- More should be done to keep seniors informed of available services and how to travel and access the system.

**Socialization:**

- Attending community centers and participating in activities helps enrich the lives of older adults.
- Senior center services and activities tend to end around 2:00 p.m. After 2:00 p.m., individuals return to their residences to solitude.
- Access to senior centers within local communities should include transportation.
- Barriers, such as cost, should be mitigated enabling individuals to participate in senior center activities.

**Other Issues:**

- Seniors face tremendous constraints as they outlive their financial resources. Many resolve to living beyond their income.
- In order to improve the quality of life for adults 55 years and more, it is imperative to improve health care options and reduce costs.
- Community liaisons are needed to advocate and help guide individuals through the various services and eligibility requirements.
- More all-inclusive communities giving individuals access to “one-stop shops” with easy access to shopping, clinics, and banking are needed.

**Moving Forward**

The results of MASP are two-fold. What follows in the recommendations section is a summary of priorities that have been raised through the process. These will serve to align and leverage the ongoing regional work to address the needs of people 65 and above.

However, the work does not stop here. Through MASP, the MAG region has been selected as one of just five communities in the country to participate in the MetLife Foundation City Leaders Institute. The Institute provides an opportunity to initiate a pilot in the MAG region to facilitate aging in place<sup>9</sup>. It is funded by the MetLife Foundation and implemented by Partners for Livable Communities.

The Village movement may be an option to provide opportunities to socialize, check in on people living alone, and provide referrals to an array of other services. Another option is Senior Centers Without Walls<sup>10</sup>, a free telephone program that connects California elders through activities, friendship, and community. Additional local and national models under consideration are listed as part of Appendix II under the heading of City Leaders Institute.

<sup>9</sup> Appendix II includes a list of local, national and international resources.

<sup>10</sup> <http://www.seniorcenterwithoutwalls.org/>

## Section IV—Recommendations

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### Planning for the future

So how do local governments start planning for these dramatic population and demand shifts now? This question was asked at the community forum on February 15, 2012. The event featured the results of the community outreach. Topics for the event were shaped by the outreach. On February 15, 2012, more than 200 people attended the following workshops:

- Access to resources.
- Engaging seniors as volunteers and employees.
- Intergenerational programming.
- Safety.
- Designing the prototype senior center of the future, re-imagining senior centers.
- Transportation.
- Life and career planning.

During the course of the forum, participants identified topics to pursue in the future. These include:

- Transportation and vouchers.
- Imagining the prototype senior center of the future.
- Meeting caregiver needs.
- Partnering for creative funding options.
- Coordinating education and training opportunities.
- Healthcare and wellbeing.
- Elder economic security and community development for healthy aging.
- Optimizing technology.

The results of the community engagement and the forum have been drawn upon to create this MASP Toolkit and set of recommendations.

### Recommendations

Throughout the course of the MASP community engagement process it has become clear that there is a shared understanding of the work that needs to be done, and also that there are many resources already in place that can be leveraged to support these shared goals.

This work is complex. However, there are some general findings from the MASP process that apply to all recommendations. These were developed in concert with the February 15, 2012 workshop presenters:

- **Collaboration is crucial:** Because of the nature of this work and the range of partners involved, collaboration is essential. In this context, collaboration means

working together to meet shared goals. It may be necessary to fund positions in order to collaborate effectively and begin the work of collective impact<sup>11</sup>.

- **Coordinate efforts:** Aligning and coordinating efforts can make sure that the work is strategic and that best practices are shared throughout the region.
- **Support civic engagement:** Reaching out to those persons who need service can help organizations become consumer-driven. It can also assist in the building of relationships and trust.
- **Prioritize communication within the sector:** The work of building connections within the system is critical if information is to be properly dispersed, integrated and coordinated.
- **Prioritize communication with individuals:** Communication can take place at many levels, from flyers in utility bills to tweeting. There is no single best communication practice. Communication is important and various options should be explored.
- **Be flexible:** One size does not fit all. Whether implementing a volunteer program or exploring transportation options, it is important to have sufficient flexibility to meet disparate needs.
- **Don't re-invent the wheel:** Explore best regional and local best practices. Adapt what exists.
- **Pay attention to sustainability:** This means collecting data from the start and always thinking ahead.
- **Relationships and trust matter:** This applies to relationships between professionals in the system and also relationships with the people served.
- **Value the existing good will:** There is a willingness within the system to work together for the good of the whole. This should be nurtured.

What follows is a summary of the priorities that have been raised through the MASP community engagement processes and best practices research, along with potential strategies. These strategies can be used to guide the work needed to position the MAG region to better serve the needs, and leverage the assets, of its growing population of adults 65 years and above.

In addition, Appendix I provides a summary version of the recommendations, Appendix II provides a list of national and local resources and programs that correspond with the recommendations.

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<sup>11</sup> Collective Impact—Large-scale social change requires broad cross-sector coordination, yet the social sector remains focused on the isolated intervention of individual organizations, [http://www.ssireview.org/articles/entry/collective\\_impact](http://www.ssireview.org/articles/entry/collective_impact)

## **Recommended Focus Areas for Building the Future**

The following recommendations were developed from the research and community engagement phases. The strategies that local government could use to support older adults have been organized into the following five categories:

- Support People Aging in Place.
- Promote Transportation Options.
- Increase Social Participation.
- Increase Organizational Capacity.
- Utilize Technology.

### **Support People Aging in Place\***

The MASP community engagement has revealed that there is increasing interest in aging in place. However, the ability for an individual to age in place is influenced by many factors. Indeed, many of these are covered in other areas of the recommendations section. However, there are some fundamental steps that can be taken to support people in their desire to age in place. These are included here:

#### **Integrate aging in place into planning processes**

- **Integrate plans for people aging in place into all future planning processes:**
  - Add aging in place elements to general plans and other municipal planning documents. Each community may need to define and operationalize this for their area. One example is the City of Scottsdale's character area plan for Southern Scottsdale adopted in 2010. (Appendix II)
  - Conduct studies and community engagement to ascertain how services will impact people 65 years and older. One example of this is the work that MAG is currently undertaking for the Northwest and Southwest Transit Systems Studies. Both studies are an effort to assess the transit service needs within a multi-jurisdictional subarea of the MAG region. For example, the Southwest Valley study area includes portions of the City of Phoenix, City of Avondale, City of Goodyear, City of Tolleson, City of Litchfield Park, and Town of Buckeye. The key outcome of the study will be a local transit system plan that outlines short and long-term goals and actions to implement transit service within the study area and also connect to the regional system. Both studies will examine the regional needs and trends and will include a community engagement component. (Appendix II)
  - Include specific elements in Request for Proposals (RFP) that support people in aging in place. This will ensure that new and existing services

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\* Appendix II includes a list of local, national and international resources.

and programs provide critical elements. For example, The City of Scottsdale has been working to update the Human Services Commission's funding priorities for awarding professional services contracts as part of the annual non-profit funding cycle. In order to maximize the impact of their resources they have prioritized target populations to be served, and are now looking at research and best practices in programs and services for each of these. By doing this they will be more responsive to community need and will bring more intentionality and focus to these contracts. A result of this process is that their senior service contracts will now focus on programs and services designed to support people aging in place. All recommendations of the Human Services Commission's are approved by the City Council. (Appendix II)

- Dedicate a staff or volunteer position to senior issues.

### Make it possible for people to age in place through program and service options

- **Provide ways of serving seniors in their homes and close to their homes:**
  - Build on what already exists:
    - Sun Health and the Area Agency on Aging both operate care transitions programs that provide assistance to people 65 years and older who have been recently discharged from the hospital (Sun Health's program is referral based). This reduces the rate of re-admission and suffering from relapses into illness. (Appendix II)
    - In partnership with community based organizations and cities and towns, the Area Agency on Aging provides numerous home-based care programs. Over the years, as they have seem demand increase (the combined waiting list for services is over 500), the range of home-based options offered has increased. They now include case management services, housekeeping, bathing, meals, nursing, adult day health care, adaptive devices, durable medical equipment and retrofitting, along with a 24/7 senior helpline. (Appendix II)
- **Ensure safety through fall prevention:** Assure safety is a priority issue for older adults. There are a number of programs and initiatives that seek to keep older adults safe from injury such as fall prevention and other screening and assessment programs.
  - Promote services that address the three main factors that contribute to falls. This includes offering services that provide needed home repairs, assistance to counteract confusion and instability caused by medicines interacting (the rate of this happening increases significantly when people are taking more than four medications), and promoting physical activity. Physical activity is the single best remedy to prevent falls.
  - Collaborate with the Arizona Falls Prevention Taskforce. (Appendix II)

- **Promote preventative health services:**
  - Calls relating to diabetes are one of the issues likely to generate the largest number of calls to first responders like the fire department. Services that address this issue will have a dramatic impact on people’s wellbeing, as well as reducing the budget of related departments. Some agencies work on education and awareness, others on serving seniors in their homes. The American Diabetes Association website lists those organizations offering recognized education programs in the region. In addition, Maricopa Integrated Health System (MIHS) along with Valley of the Sun YMCA have announced a new and innovative collaboration with the Medicare Diabetes Screening Project through Novo Nordisk Inc., a leader in diabetes care. MIHS will identify, recruit, and refer up to 100 adults, age 65 and older, with pre-diabetes to YMCA’s evidence-based Diabetes Prevention Program.
  - Consider use of kiosks and relational agents in areas where people 65 years and older are to provide medical information.
- **Meet caregiver needs:** Family caregivers provide the vast majority of the assistance that enables older Arizonans and those with disabilities to live independently in their homes and communities. Caregivers can also include grandparents raising grandchildren. Caregivers are predominately female (66 percent), although the number of male caregivers is rising. Among caregivers 18 years and older, the average age of today’s caregiver is 49 years, and the average age of today’s care recipient is 69 years. Almost half of all caregivers are over 50 years, making them more vulnerable to a decline in their own health, and one-third describe their own health as fair to poor. Based on 2007 estimates, more than 600,000 Arizonans provide almost \$7 billion worth of unpaid, “informal” care each year for adult family members and friends with chronic illnesses or conditions that prevent them from handling daily activities such as bathing, managing medications or preparing meals on their own<sup>12</sup>. MASP participants urge that more attention be focused on the needs of these critical providers.
  - Establish a hotline for caregivers and educate the public.
  - Collaborate with the Arizona Caregiver Coalition. (Appendix II)
  - Explore emerging practices. One example of this is the Department of Developmental Disabilities is in the final stages of developing Dementia specific day programs for adults 50 years and more.

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<sup>12</sup> <https://www.azdes.gov/main.aspx?menu=8&id=40>

## Promote Transportation Options\*

Access to transportation is critical for a community that is to successfully serve its aging population and allow them to age in place. Although housing and transportation options are integrally connected, because of the desire to age in place, future transportation challenges and a need to invest in an integrated transportation system was a resounding finding from the community engagement. While implementing transportation improvements is complex, there is recognition that it is vital for the ability of those age 65 years and older, especially those who are disabled or frail.

### Promote alternatives to the car

#### Provide alternatives to the car

- Utilize taxi-cab voucher programs.
  - Replicate the Valley Metro East Valley RideChoice programs, Coupons for Cabs, and CAB Connection. These programs provide persons 65 years and more subsidized voucher/coupon booklets for nominal co-pay \$2.50 for one book valued at \$10. The coupons can then be applied toward the fare and tip of participating taxi companies reducing the cost of a taxi ride. This alternative transportation option benefits individuals requiring less frequent trips with same day service. More information can be found at:  
[http://www.valleymetro.org/service\\_locations/east\\_valley\\_ridechoice/](http://www.valleymetro.org/service_locations/east_valley_ridechoice/)
- Focus on Integrated approaches.
  - Invite Valley Metro Community Outreach program staff to present at senior centers. The program provides mobility training on how to use the public transit system for senior citizens and persons with a disability. More information can be found at: [http://www.valleymetro.org/transit\\_education/community\\_outreach/](http://www.valleymetro.org/transit_education/community_outreach/).
  - Studies such as the MAG Southwest and Northwest Valley Local Transit System Study. The focus of the studies is to identify opportunities and strategies for improving existing transit service and to explore multi modal options in providing transportation that best fit the needs of a community. Project information can be found at: <http://www.azmag.gov/Projects/Project.asp?CMSID=4173>.
- Increase accessible transportation options.
  - Engage in the MAG Human Services Coordination Transportation planning process. These efforts explore possible collaborative opportunities that utilize all modes of transportation options such as public transit, shuttle services, volunteer driver programs, and nonprofits to fit the needs of a community. More information can be found at:

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\* Appendix II includes a list of local, national and international resources.

<http://www.azmag.gov/Projects/Project.asp?CMSID=1047&CMSID2=1110>, or by contacting DeDe Gaisthea, MAG Human Services Transportation Planner at [dgaisthea@azmag.gov](mailto:dgaisthea@azmag.gov).

- Increase visibility and awareness.
  - Encourage public involvement of individuals 65 years and more to participate in community forums to bring awareness of transportation concerns of older adults. A national community based best practice is the MAG Transportation Ambassador Program (TAP). TAP provides a venue for stakeholders to discuss transportation concerns and develop strategies to meet the needs for those most vulnerable in the community. For more information contact DeDe Gaisthea, MAG Human Services Transportation Planner at [dgaisthea@azmag.gov](mailto:dgaisthea@azmag.gov).

### Promote safe roads and safe drivers

- **Develop complete streets:** Explore options for creating complete streets, those accessible and safe for all users: drivers, transit users, pedestrians, bicyclists, older people, children, people with disabilities, people with assisted mobility devices.
  - Implement strategies outlined in the MAG Complete Streets Guide. Complete streets improve the comfort and safety of pedestrian and cyclists of all ages on a roadway. The Complete Streets Guide ensures that facilities for bicycles, pedestrians, and transit are recognized as integral to a properly designed and functioning street. They are as important to mobility, health, and safety as a vehicular travel lane. Examples of complete streets in the MAG region are Mill Avenue in Tempe, downtown Chandler Boulevard, and the historic downtown Glendale area. Information can be found at: [http://www.azmag.gov/Documents/BaP\\_2011-01-25\\_MAG-Complete-Streets-Guide-December-2010.pdf](http://www.azmag.gov/Documents/BaP_2011-01-25_MAG-Complete-Streets-Guide-December-2010.pdf), or by contacting Maureen DeCindis, MAG, Transportation Planner, at [mdecindis@azmag.gov](mailto:mdecindis@azmag.gov).
- **Create walkable communities:** People have a desire to access service and transportation options close to their homes. This means more emphasis on walkable communities.
  - Enhance Transit-Oriented Development designs by integrating transportation and land use in community developments. A walkable community includes accessibility to services, retail and recreation, that is within a walking distance, such that limited car utilization/ownership can be an option for households. Community enhancement plans such as the MAG Sustainable Transportation Land Use Integration Study will offer strategies on creating walkable communities. Contact Eileen Yazzie, Transportation Program Manager, for more information at [eyazzie@azmag.gov](mailto:eyazzie@azmag.gov).

- **Support safe driving:** Work to ensure that our roads are safe through education and screening.
  - Surprise Senior Center hosts AARP Safe Driving Courses monthly.
  - Encourage open dialogue with people 65 years and more in the awareness of safe driving and assessing their driving habits. Local programs such as the AARP's Driver Safety course promotes safe driving and helps older drivers maintain their mobility and independence. <http://www.aarp.org/home-family/getting-around/>.
  - The Medical Review Program through the Arizona Department of Transportation assesses older drivers ensuring they are medically, psychologically, and physically capable of safely operating a motor vehicle. <http://www.azdot.gov/mvd/MedicalReview/MedicalReviewProgram.asp>.
  
- **Conduct Road Safety Assessments (RSAs)**
  - Road Safety Assessment (RSA) is one of the many tools to formally assess the safety performance of a facility for all roadway users including older drivers. An RSA is carried out by an independent multidisciplinary team that typically comprises representatives from local law enforcement, road safety education, road/traffic engineering, emergency medical response, and an expert in human factors.

The step-by-step procedure of an RSA can be performed during any or all stages of a project, including planning, preliminary or final design, traffic control planning, construction, pre-opening, and on existing roads. They can also be used on any sized project from minor intersection and roadway retrofits to large transportation projects. The RSAs result in suggestions for short-term low cost as well as long term high cost safety improvements.

Within this region, a number of intersections with the highest crash risk underwent RSA and safety improvements were identified for the future. This tool may be used for additional analysis. For more information, please visit the FHWA website at <http://safety.fhwa.dot.gov/rsa/> or the MAG website at <http://www.azmag.gov/Committees/Committee.asp?CMSID=1059&MID=Transportation>. (Appendix I)

## Increase Social Participation\*

The MASP process has created a rich resource of information regarding the region's ability to support people in maintaining healthy lifestyles as they age.

### Keep older adults active and engaged

- **Engage seniors as volunteers and employees:** At the same time the nation is facing potential labor shortages in critical areas including education and healthcare, a new generation of older Americans would like to keep working, full-time, part-time, paid, and unpaid, in their so-called retirement years. Despite the potential win-win situation, there is little evidence that communities are prepared for this new environment.<sup>13</sup> Opportunities identified in the MASP project include:
  - Replicate local best practices in utilizing people 65 years plus as volunteers such as the City of Phoenix's partnership with the Orangewood Church. Other best practices include the City of Goodyear Police Department, Duet, and the City of Mesa. (Appendix II)
  - Establish demonstrations to explore innovative models to help baby boomers transition from work to community and national service roles.
  - Promote the physical and mental health benefits of volunteering and encourage all sectors of society to view older Americans as community assets, not liabilities.
- **Intergenerational programming:** Intergenerational programming aims to bring people together in purposeful, mutually beneficial activities and initiatives by promoting a greater understanding and respect between generations<sup>14</sup>. The theme of intergenerational programming was one of the forum workshop themes:
  - Replicate local best practices in intergenerational programming such as Benevilla and Rehoboth All Saints Center. For example, Benevilla offers an intergenerational day care program, which has a side-by-side early childhood center for children zero to five years and adult day center for older adults with early stage dementia. For a part of every day the two groups come together participate in shared programs, such as reading to each other, gardening and cooking together, crafts activities, sing-alongs and performances. Benvilla also has a Communities For All Ages

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\* Appendix II includes a list of local, national and international resources.

<sup>13</sup> Civic Engagement in an Older America, GSA's forum and focus group independent aging agenda events were designed to provide input to the Policy Committee of the 2005 White House Conference on Aging: [www.agingsociety.org/.../Pages%20from%20Geron-NLSept05.pdf](http://www.agingsociety.org/.../Pages%20from%20Geron-NLSept05.pdf)

<sup>14</sup> LINKages Society of Alberta, "LINK Project: Linking Intergenerational Needs and Knowledge - Train the Trainer" [www.link-ages.ca/pdfs/researchdocs/igp\\_guidelines.pdf](http://www.link-ages.ca/pdfs/researchdocs/igp_guidelines.pdf)

Initiative. This features a community garden where people of all ages in the community come together and garden. (Appendix II)

- Replicate Carefree’s first “Carefree Gets Neighborly” event conducted over a weekend in February 2012 to promote neighborhood interaction. During the MASP process, a focus group for people aged 65 years and more was hosted by the Foothills Caring Corps. This event spawned the first Carefree Gets Neighborly, an effort to introduce people to their neighbors and combat isolation, especially for older adults and those with disabilities. They plan to repeat the event next year with an element that increases competition among neighborhoods. Since the event, Foothills Caring Corps has also worked with the Holland Community Center and the Desert Foothills Library to partner in offering more social events and opportunities. (Appendix II)
- Enhance Getting Arizona Involved in Neighborhoods (GAIN) events held by a number of communities in October to promote community cohesion. Elements related to people 65 years plus could be expanded within these events. (Appendix II)
- **Increase awareness and advocacy:** Educate older adults and caregivers about recommended preventative services:
  - Support elder economic security and community development. This was identified as a key element of changing the systems serving older adults at the February 15, 2012 community forum. A group discussed the benefits of forming a coalition to mobilize stakeholders around common goals and maximizing available resources. Advocacy was seen as an important element in achieving elder economic security and community development for healthy aging.

### Re-imagine senior centers and create prototype senior center of the future

Leverage the assets of existing senior centers. Senior centers have traditionally served the population 60 years and more and have offered services such as meals, activities, classes, and speakers. According to research by BoomerANG, “Even the best managed centers offering the most variety and diversity in programs and activities have not been able to attract more than 20 percent of the available 65 years and more population within their region.” During the forum, workshop participants recommended the following:

- **Conduct a regional assessment:**
  - Conduct an assessment of senior centers using the New York study and BoomerANG study as models. These models can be expanded to include users of senior centers and other people 65 years plus to assess the centers. (Appendix II)
- **Replicate local and national best practices:**
  - Replicate local best practice senior centers such as Granite Reef Senior Center, recipient of NuStep’s Pinnacle Award. (Appendix II)

- Implement a Village movement pilot project with four sites: urban, rural, faith-based, and an ethnically defined community. The pilot project could include a community assessment, a service coordinator, community outreach, the development of a qualified vendor list, the establishment of a website, referrals to community events, and a sustainable business model for communities with a range of incomes, including low to moderate incomes. Pre and post-tests would track the impact made. (Appendix II)
- Replicate virtual senior center models such as “Senior Center Without Walls” from California and “YMCA Without Walls” in Chicago. Initial steps could include a senior center assessment focused on which services currently being offered could be offered virtually. (Appendix II)
- Build the capacity of existing centers to be flexible and to engage them and the seniors they serve in re-imagining the roles of senior centers in creative ways, and with other organizations, so resources can be leveraged.
- **Become more market, boomer and consumer driven:**
  - Engage people 55 years and more when planning services to meet their needs and expectations.

### **Increase organizational capacity\***

Throughout the community engagement and research phases of MASP, much has been said about access to services. The aging population is concerned about access to health care and housing services; they are concerned about the future of service provision if they are able to stay in their homes, and people who care for seniors are concerned about access to support services. Conversely, there is also a documented lack of awareness regarding services currently provided by local government. While some services are over-subscribed, there is a general lack of awareness regarding others. Participants recognize a need to strengthen existing services and expand availability. What follows is a set of potential strategies in these areas:

### **Explore innovative funding partnerships**

Throughout the MASP engagement process there has been recognition that local governments and service providers need to think creatively about partnerships, raising funds, and delivering outcomes in new ways, ways that are cost-effective and possible, given this era of significant reductions in government funding:

- **Support alternative or creative funding options:**
  - Replicate successful models: Benevilla provides a range of service and programs designed to support people aging in place. These include Birt’s Bistro, a microenterprise. Birt’s Bistro provides a social gathering place

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\* Appendix II includes a list of local, national and international resources.

in the community. However, it is also a revenue stream for Benevilla. The restaurant is open for lunch and two evenings a week. In addition the kitchen is used for training purposes for adults with developmental disabilities and next year's training will also be offered to seniors re-careering with an interest in entering into catering. Birt's Bistro also features local artists, and two on-site social workers, so that it also serves as a resources center. (Appendix II)

- Collaborate with agencies and nonprofits: When faced with the closure of more than a dozen recreation facilities as a result of budget reductions in FY 2011, the City of Phoenix implemented an innovative and unprecedented solution. The City dramatically changed its approach to collaborating with nonprofit agencies by issuing Requests for Proposals for the agencies to provide services at the closed facilities. The nonprofit agencies received quality venues for expanding their programs, the City is assured that its capital investments will be well-maintained, and the residents continue to receive important services. For more information, please contact Ann Wheat, Supervisor of the City of Phoenix Parks and Recreation Department, at [ann.wheat@phoenixgov](mailto:ann.wheat@phoenixgov). (Appendix I)

### **Form strategic organizational partnerships**

This topic was identified and highlighted by participants at the February 15, 2012 event. The group recommended:

- **Coordinate education and training opportunities:**
  - Coordinate existing trainers and providers: This would include surveying providers to determine supply and demand and the possible creation of a website to provide centralized information. One model is the Arizona Living Well Institute, a statewide collaborative of individuals, business, and organizations committed to developing an efficient and effective system of delivering the Healthy Living (CDSMP) Workshops throughout Arizona by centralizing leader training, coordinating the delivery of self-management workshops, as well as managing and reporting outcomes data. (Appendix II)
  - Dedicate a staff or volunteer position to senior issues.
- **Build a strong coalition of supporters:** There is general recognition that it takes collaboration to effectively promote access to services. Participants recommend promoting collaborations across health and other service systems and working to create partnerships with community agencies, local government faith communities, employee assistance programs, etc. They also suggest tapping into professional service providers (like accountants, lawyers, doctors):
  - Build positive relationships with a range of people including elected officials, service providers, and end users of the services. Demonstrating a financial impact will help make the case for these partnerships. Public

private partnerships may be helpful as well. For example, in Wickenburg a new collaboration between the Arizona Kidney Foundation, MAG, Valley Metro, the Town of Wickenburg, the Desert Dialysis Center and the Area Agency on Aging means that six older adults living in Wickenburg have been able to continue with dialysis treatments (Appendix I).

- **Co-locate services:**

- Co-locate services with agencies that have different core competencies that can benefit the other partners. For example, the North Penn Community Health Foundation is facilitating a \$28 million project that provides housing for seniors with low incomes, a YMCA, a senior center, and a congregate meal program. The senior center is contracting with the YMCA to provide the health and fitness programs for their clients. The congregate meal program is opening a restaurant, providing the meals for the senior center and the children who go to the YMCA, and seating is mixed and open to all the groups. People who go to the YMCA may be enticed to start attending the senior center. The project is made possible in part through low-income housing tax credits and an endowment to the YMCA. In another example, the City of Scottsdale has co-located services through Granite Reef Village, a LEED certified center next to housing, an accelerated care clinic, and an adult day care program (Appendix II).

## **Utilize technology\***

- **Use technology to increase coordination and access to services and information:**

- Coordinate education and training opportunities by constructing a website of services for agencies serving older adults (refer to Increase Organizational Capacity section).
- Develop an informational website for people 65 years plus. For example, this could have a medical component that relays biosensor data from patients to their healthcare providers.
- Replicate technology programs to serve people 65 years plus by collecting donated computers and related equipment, training volunteers, and providing classes on using the computers and going online. Refer to About Care and Duet as examples. (Appendix II)
- Replicate the City of Scottsdale's website pages developed for each neighborhood. The sites include an interactive element where people can talk with each other online. (Appendix II)

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\* Appendix II includes a list of local, national and international resources.

- Use technology to increase awareness. For example, Surprise Senior Center offers Benefits Counseling twice monthly by a volunteer trained by Area Agency on Aging. They assist persons using the Benefits Check up website to search programs and eligibility. (Appendix II)
- Explore emerging practices for example, the Department of Developmental Disabilities and the Division of Aging and Adult Services are in the process of completing a computer-based training on dementia that will be used by all support coordinators and available to all provider agencies and others if they wish to use it. (Appendix I)

## Section V—Appendices

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- I. Recommendations summary table
- II. List of national and local resources/programs
- III. Demographic overview of the region
- IV. Summary of focus group findings
- V. Recommendations from the senior center workshops on February 15<sup>th</sup>
- VI. Service inventory

## Appendix I—Recommendations summary table

Recommendations	Action Steps and Resources
<b>Support People Aging in Place</b>	
<b>Integrate aging in place into planning processes</b>	
Integrate plans for people aging in place into all future planning processes.	<ol style="list-style-type: none"> <li>1. Add aging in place elements to general plans and other municipal planning documents. Each community may need to define and operationalize this for their area. Refer to City of Scottsdale character area plan for Southern Scottsdale adopted in 2010. (Appendix II)</li> <li>2. Conduct studies and community engagement to ascertain how services will impact people 65 years and older. Refer to the MAG Northwest and Southwest Transit Systems Studies. (Appendix II)</li> <li>3. Include specific elements in Request for Proposals (RFP) that support people in aging in place. This will ensure that new services and programs provide critical services. Refer to the City of Scottsdale RFP. (Appendix II)</li> <li>4. Dedicate a staff or volunteer position to senior issues.</li> </ol>
<b>Make it possible for people to age in place through program and service options</b>	
Provide ways of serving seniors in their homes and close to their homes.	<ol style="list-style-type: none"> <li>1. Sun Health and Area Agency on Aging both operate care transitions programs that provide assistance to people 65 years and older who have been recently discharged from the hospital (Sun Health’s program is referral based). This reduces the rate of re-admission and suffering from relapses into illness. (Appendix II)</li> <li>2. In partnership with community based organizations and cities and towns, the Area Agency on Aging provides numerous home-base care programs. Over the years, as they have seen demand increase (the combined waiting list for services is over 500), the range of home-based options offered has increased. They now include case management services, housekeeping, bathing, meals, nursing, adult day health care, adaptive devices, durable medical equipment and retrofitting, along with a 24/7 senior helpline. (Appendix II)</li> </ol>
Ensure safety through fall prevention.	<ol style="list-style-type: none"> <li>1. Promote services that address the three main factors that contribute to falls. This includes providing services that provide needed home repairs, assistance to counteract confusion and instability caused</li> </ol>

	<p>by medicines interacting (the rate of this happening increases significantly when people are taking more than four medications), and promoting physical activity. Physical activity is the single best remedy to prevent falls. (Appendix II)</p> <p>2. Collaborate with the Arizona Falls Prevention Taskforce (refer to <a href="http://www.azstopfalls.org/">http://www.azstopfalls.org/</a>). (Appendix II)</p>
Promote preventative health services.	<p>1. Calls relating to diabetes are one of the issues likely to generate the largest number of calls to first responders like the fire department. Services that address this issue will have a dramatic impact on people’s wellbeing, as well as reducing budget of related departments. Some agencies work on education and awareness, others on serving seniors in their homes. The American Diabetes Association website lists those organizations offering recognized education programs in the region. In addition, Maricopa Integrated Health System (MIHS) along with Valley of the Sun YMCA have announced a new and innovative collaboration with the Medicare Diabetes Screening Project through Novo Nordisk Inc., a leader in diabetes care. MIHS will identify, recruit and refer up to 100 adults, age 65 and older, with pre-diabetes to YMCA’s evidence-based Diabetes Prevention Program. (Appendix II)</p> <p>2. Consider use of kiosks and relational agents in areas where people 65 years plus are to provide medical information.</p>
Meet caregiver needs.	<p>1. Establish a hotline for caregivers and educate the public. (Appendix II)</p> <p>2. Collaborate with the Arizona Caregiver Coalition (refer to <a href="http://www.azcaregiver.org/">http://www.azcaregiver.org/</a>). (Appendix II)</p> <p>3. Explore emerging practices such as the Department of Developmental Disabilities is in the final stages of developing Dementia specific day programs for our adults ages 50 years and older. For more information, contact Carol S Sherer, District Central Network Manager, Division of Developmental Disabilities at <a href="mailto:CSSherer@azdes.gov">CSSherer@azdes.gov</a></p>
<b>Promote Transportation Options</b>	
<b>Provide alternatives to the car</b>	
Utilize taxi-cab	1. Replicate the Valley Metro East Valley RideChoice programs, Coupons for Cabs and CAB

vouchers.	<p>Connection. These programs provide persons 65 and over subsidized voucher/coupon booklets for nominal co-pay \$2.50 for one book valued at \$10. The coupons can then be applied toward the fare and tip of participating taxi companies reducing the cost of a taxi ride. This alternative transportation option benefits individuals requiring less frequent trips with same day service.</p> <p><a href="http://www.valleymetro.org/service_locations/east_valley_ridechoice/">http://www.valleymetro.org/service_locations/east_valley_ridechoice/</a></p>
Focus on integrated approaches.	<p>1. Invite Valley Metro Community Outreach program to present at senior center. The program provides mobility training on how to use the public transit system for senior citizens and persons with a disability. More information can be found at:</p> <p><a href="http://www.valleymetro.org/transit_education/community_outreach/">http://www.valleymetro.org/transit_education/community_outreach/</a>.</p>
Increase accessible transportation options.	<p>1. Engage in the MAG Human Services Coordination Transportation planning process. These efforts explore possible collaborative opportunities that utilize all modes of transportation options such as public transit, shuttle services, volunteer driver programs, and nonprofits to fit the needs of a community. Information can be found at:</p> <p><a href="http://www.azmag.gov/Projects/Project.asp?CMSID=1047&amp;CMSID2=1110">http://www.azmag.gov/Projects/Project.asp?CMSID=1047&amp;CMSID2=1110</a>, or by contacting DeDe Gaisthea, MAG Human Services Transportation Planner, at <a href="mailto:dgaisthea@azmag.gov">dgaisthea@azmag.gov</a>.</p>
Increase visibility and awareness.	<p>1. Encourage public involvement of individuals over the age of 65 to participate in community forums to bring awareness of transportation concerns of older adults. A national community based best practice is the MAG Transportation Ambassador Program (TAP). TAP provides a venue for stakeholders to discuss transportation concerns and develop strategies to meet the needs for those most vulnerable in the community. For more information contact DeDe Gaisthea, MAG Human Services Transportation Planner, at <a href="mailto:dgaisthea@azmag.gov">dgaisthea@azmag.gov</a>.</p>
<b>Promote safe roads and safe drivers</b>	
Develop complete streets.	<p>1. Implement strategies outlined in the MAG Complete Study Guide. Complete streets improve the comfort and safety of pedestrian and cyclists of all ages on a roadway. The Complete Streets Guide ensures that facilities for bicycles, pedestrians, and transit are recognized as integral to a properly designed and functioning street. They are as important to mobility, health, and safety as a vehicular travel lane. Examples of complete streets in the MAG region are Mill Avenue in Tempe, downtown Chandler Boulevard, and the historic downtown Glendale area. Information can be found at the</p>

	<p>following link, <a href="http://www.azmag.gov/Documents/BaP_2011-01-25_MAG-Complete-Streets-Guide-December-2010.pdf">http://www.azmag.gov/Documents/BaP_2011-01-25_MAG-Complete-Streets-Guide-December-2010.pdf</a>, or by contacting Maureen DeCindis, MAG, Transportation Planner, at <a href="mailto:mdecindis@azmag.gov">mdecindis@azmag.gov</a>.</p>
Create walkable communities.	<ol style="list-style-type: none"> <li>1. Enhance Transit-Oriented Development designs by integrating transportation and land use in community developments. A walkable community includes accessibility to services, retail and recreation, that is within a walking distance, such that limited car utilization/ownership can be an option for households. Community enhancement plans such as the MAG Sustainable Transportation Land Use Integration Study will offer strategies on creating walkable communities. Contact Eileen Yazzie, Transportation Program Manager, for more information at <a href="mailto:eyazzie@azmag.gov">eyazzie@azmag.gov</a>.</li> </ol>
Support safe driving.	<ol style="list-style-type: none"> <li>1. Encourage open dialogue with people 65 and over in the awareness of safe driving, and assessing their driving habits. Contact local programs such as the AARP's Driver Safety course promotes safe driving and helps older drivers maintain their mobility and independence. <a href="http://www.aarp.org/home-family/getting-around/">http://www.aarp.org/home-family/getting-around/</a>.</li> <li>2. The Medical Review Program through the Arizona Department of Transportation assesses older drivers ensuring they are medically, psychologically and physically capable of safely operation a motor vehicle. <a href="http://www.azdot.gov/mvd/MedicalReview/MedicalReviewProgram.asp">http://www.azdot.gov/mvd/MedicalReview/MedicalReviewProgram.asp</a></li> </ol>
Conduct Road Safety Assessments	<ol style="list-style-type: none"> <li>1. Road Safety Assessment (RSA) is one of the many tools to formally assess the safety performance of a facility for all roadway users including older drivers. An RSA is carried out by an independent multidisciplinary team that typically comprises representatives from local law enforcement, road safety education, road/traffic engineering, emergency medical response, and an expert in human factors. For more information, please visit the FHWA website at <a href="http://safety.fhwa.dot.gov/rsa/">http://safety.fhwa.dot.gov/rsa/</a> or the MAG website at <a href="http://www.azmag.gov/Committees/Committee.asp?CMSID=1059&amp;MID=Transportation">http://www.azmag.gov/Committees/Committee.asp?CMSID=1059&amp;MID=Transportation</a>.</li> </ol>
<b>Increase Social Participation</b>	
<b>Keep older adults active and engaged</b>	
Engage seniors as volunteers and employees.	<ol style="list-style-type: none"> <li>1. Replicate local best practices in utilizing people 65 years plus as volunteers such as the City of Phoenix's partnership with the Orangewood Church, City of Goodyear Police Department, Duet, and the City of Mesa. (Appendix II)</li> </ol>

	<ol style="list-style-type: none"> <li>2. Establish demonstrations to explore innovative models to help baby boomers transition from work to community and national service roles.</li> <li>3. Promote the physical and mental health benefits of volunteering and encourage all sectors of society to view older Americans as community assets, not liabilities.</li> </ol>
Provide intergenerational programming.	<ol style="list-style-type: none"> <li>1. Replicate local best practices in intergenerational programming such as Benevilla and Rehoboth All Saints Center. (Appendix II)</li> <li>2. Replicate Carefree’s first “Carefree Gets Neighborly” event conducted over a weekend in February 2012 to promote neighborhood interaction. They plan to repeat the event next year with an element that increases competition among neighborhoods. (Appendix II)</li> <li>3. Enhance Getting Arizona Involved in Neighborhoods (GAIN) events held by a number of communities host in October to promote community cohesion. Elements related to people 65 years plus could be expanded within these events. (Appendix II)</li> </ol>
Increase awareness and advocacy by supporting elder economic security and community development.	<ol style="list-style-type: none"> <li>1. Form a coalition to mobilize stakeholders around common goals and maximizing available resources.</li> </ol>
<b>Re-imagine senior centers and create prototype senior center of the future</b>	
Conduct a regional assessment.	<ol style="list-style-type: none"> <li>1. Conduct a regional assessment of senior centers using the New York study and BoomerANG study as models (refer to the appendix). These models can be expanded to include users of senior centers and other people 65 years plus to assess the centers. (Appendix II)</li> </ol>
Replicate best local and national best practices.	<ol style="list-style-type: none"> <li>1. Implement a Village movement pilot project with four sites: urban, rural, faith-based, and an ethnically defined community. The pilot project would include a community assessment, a service coordinator, community outreach, the development of a qualified vendor list, the establishment of a website, referrals to community events, and a sustainable business model for communities with a range of incomes, including low to moderate incomes. Pre and post tests would track the impact made. (Appendix II)</li> </ol>

	<ol style="list-style-type: none"> <li>Replicate virtual senior center models such as “Senior Center Without Walls” from CA and “YMCA Without Walls” in Chicago. (Appendix II)</li> <li>Replicate local best practice senior centers such as Granite Reef Senior Center, recipient of NuStep’s Pinnacle Award. (Appendix II)</li> <li>Build the capacity of the centers to be flexible and to engage them and the seniors they serve in re-imagining the roles of the senior centers in creative ways.</li> </ol>
Become more market, boomer and consumer driven.	<ol style="list-style-type: none"> <li>Engage people 55 years and older in all process designed to plan services to meet their needs and expectations.</li> </ol>
<b>Increase Organizational Capacity</b>	
<b>Explore innovative funding partnerships</b>	
Support alternative or creative funding options.	<ol style="list-style-type: none"> <li>Engage in public private partnerships and other alternative funding mechanisms. Refer to Birt’s Bistro, a microenterprise through Benevilla. (Appendix II)</li> </ol>
Collaborate with agencies and nonprofits	<ol style="list-style-type: none"> <li>Replicate the City of Phoenix’s collaboration with nonprofit agencies to provide services in City buildings. For more information, please contact Ann Wheat, Supervisor of the City of Phoenix Parks and Recreation Department, at <a href="mailto:ann.wheat@phoenixgov">ann.wheat@phoenixgov</a>.</li> </ol>
<b>Form strategic organizational partnerships</b>	
Coordinate education and training opportunities.	<ol style="list-style-type: none"> <li>Coordinate existing trainers and providers. This would include surveying to determine supply and demand and the creation of a website to provide centralized information.</li> <li>Dedicate a position to senior issues.</li> </ol>
Build a strong coalition of supporters.	<ol style="list-style-type: none"> <li>Build positive relationships with a range of people including elected officials, service providers, and end users of the services. Demonstrating a financial impact will help make the case for these partnerships. Public private partnerships may be helpful as well. For example, in Wickenburg a new collaboration between the Arizona Kidney Foundation, MAG, Valley Metro, the Town of Wickenburg, the Desert Dialysis Center and the Area Agency on Aging means that six older adults living in Wickenburg have been able to continue with dialysis treatments.</li> </ol>

Co-locate services.	<ol style="list-style-type: none"> <li>1. Co-locate services with agencies that have different core competencies that can benefit the other partners. For example, the North Penn Community Health Foundation is facilitating a \$28 million project that provides housing for seniors with low incomes, a YMCA, a senior center, and a congregate meal program. The senior center is contracting with the YMCA to provide the health and fitness programs for their clients. The congregate meal program is opening a restaurant, providing the meals for the senior center and the children who go to the YMCA, and seating is mixed and open to all the groups. People who go to the YMCA may be enticed to start attending the senior center. The project is made possible in part through low-income housing tax credits and an endowment. The City of Scottsdale has co-located services through Granite Reef Village, a LEED certified center next to housing, an accelerated care clinic, and an adult day care program. (Appendix II)</li> </ol>
<b>Utilize Technology</b>	
Use technology to increase coordination and access to services and information.	<ol style="list-style-type: none"> <li>1. Coordinate education and training opportunities by constructing a website of services for agencies serving older adults (refer to Increase Organizational Capacity section).</li> <li>2. Develop an informational website for people 65 years plus. This could have a medical component that relays biosensor data from patients to their healthcare providers.</li> <li>3. Replicate technology programs to serve people 65 years plus by collecting donated computers and related equipment, training volunteers, and providing classes on using the computers and going online. (Appendix II)</li> <li>4. Replicate the City of Scottsdale’s website pages developed for each neighborhood. The sites include an interactive element where people can talk with each other online. (Appendix II)</li> <li>5. Use technology to increase awareness, like utilizing Benefits Check. (Appendix II)</li> <li>6. Explore emerging practices.</li> </ol>

## Appendix II—List of National and Local Resources and Programs

<b>A Systems Approach</b>	
<b>Collaboration and Collective Impact</b>	
<b>Local Resources and Models</b>	<b>National/International Resources and Models</b>
<p><b>E.L.D.E.R. Project - Empowered Leaders</b>  <b>Directing Elder Resources:</b> Working to transform older adults into valuable community assets, build neighborhood infrastructure to support older adults to age in their homes, and create connections across systems and integrate services to support older adults. Contact Kathy Wilson at <a href="mailto:Kwilson@unitedwaytucson.org">Kwilson@unitedwaytucson.org</a>.</p>	<p><b>Collective Impact:</b> Large-scale social change requires broad cross-sector coordination, yet the social sector remains focused on the isolated intervention of individual organizations.  <a href="http://www.ssireview.org/articles/entry/collective_impact">http://www.ssireview.org/articles/entry/collective_impact</a></p> <p><b>Center for Evaluation Innovation:</b> Contributing to ideas about how to evaluate systems building or systems change efforts. Systems change is complex and hard to measure. It involves multiple programs and players and features outcomes at multiple levels. <a href="http://www.evaluationinnovation.org/focus-areas/systems-change">http://www.evaluationinnovation.org/focus-areas/systems-change</a>.</p>
<b>Support People Aging in Place</b>	
<b>Integrate Aging in Place into Planning Processes</b>	
<b>Local Resources and Models</b>	<b>National/International Resources and Models</b>
<p><b>E.L.D.E.R. Project - Empowered Leaders</b>  <b>Directing Elder Resources:</b> Working to transform older adults into valuable community assets, build neighborhood infrastructure to support older adults to age in their homes, and create connections across systems and integrate services to support older adults. Contact Kathy Wilson at <a href="mailto:Kwilson@unitedwaytucson.org">Kwilson@unitedwaytucson.org</a>.</p>	<p><b>Village to Village Network:</b> Villages are membership-driven, grass-roots organizations run by volunteers and paid staff that coordinate access to affordable services. Currently, eighty-nine villages are operating in the United States, Canada, Australia and the Netherlands, with over 100 more in development.  <a href="http://www.vtvnetwork.org/">http://www.vtvnetwork.org/</a></p>

<p><b>MAG Northwest and Southwest Transit Plans:</b> Both studies are an effort to assess the transit service needs within a multi-jurisdictional subarea of the MAG region. For more information on the Southwest Valley Local Transit System Study visit: <a href="http://www.azmag.gov/Projects/Project.asp?CMSID=4173">http://www.azmag.gov/Projects/Project.asp?CMSID=4173</a></p> <p><b>City of Scottsdale:</b> The Human Services Commission’s funding priorities for awarding professional services contracts as part of the annual non-profit funding cycle include a specific focus on supporting people aging in place. For more information email <a href="mailto:censign@scottsdaleaz.gov">censign@scottsdaleaz.gov</a> or call (480) 312-2646.</p> <p><b>City of Scottsdale Character Area Plan:</b> An area - specific policy document that will be incorporated into and used to update the city’s General Plan by 2011, as well as be used to begin implementation of the community’s goals for the area. <a href="http://www.scottsdaleaz.gov/planning/areaplans/CAPsouthern">http://www.scottsdaleaz.gov/planning/areaplans/CAPsouthern</a>.</p>	
<b>Provide ways of serving seniors in their homes and close to their homes</b>	
<b>Local Resources and Models</b>	<b>National/International Resources and Models</b>
<p><b>Area Agency on Aging:</b> Provides a range of home-care options (in partnership with community based organizations and cities and towns). <a href="http://www.aaaphx.org">http://www.aaaphx.org</a></p> <p><b>Senior Help Line:</b> This 24/7 service provides case management, initial review, and connects people to the services they need. For more information call: (602) 264-HELP (602-264-6357).</p> <p><b>Sun Health:</b> Medication Management program.</p>	<p><b>American Diabetes Association:</b> Works to prevent and cure diabetes and to improve the lives of all people affected by diabetes. <a href="http://www.diabetes.org">http://www.diabetes.org</a></p>

[www.sunhealth.org](http://www.sunhealth.org).

**Maricopa Integrated Health System (MIHS):** MIHS, along with Valley of the Sun YMCA have announced a new and innovative collaboration with the Medicare Diabetes Screening Project through Novo Nordisk Inc., a leader in diabetes care. MIHS will identify, recruit and refer up to 100 adults, age 65 and older, with pre-diabetes to YMCA's evidence-based Diabetes Prevention Program.

<http://www.screenfordiabetes.org/news/maricopa-integrated-health-system-partner-with-valley-of-the-sun-ymca-and-the-mdsp-in-phoenix/>.

**American Diabetes Association, Phoenix:**

<http://www.diabetes.org/in-my-community/local-offices/phoenix-arizona/>.

**The Arizona Living Well Institute:** This is a statewide collaborative of individuals, business, and organizations committed to developing an efficient and effective system of delivering the Healthy Living (CDSMP) Workshops throughout Arizona by centralizing leader training, coordinating the delivery of self-management workshops, as well as managing and reporting outcomes data. <http://azlwi.org/>

**Foothills Caring Corps,:** This organization is dedicated to promoting independence and enhancing the quality of life for older residents throughout the community. They do this through a force of volunteers and staff who deliver services and support that

<p>provide access to basic needs such as food, medical care, and activities that promote physical, mental and emotional health. <a href="http://foothillscaringcorps.com/">http://foothillscaringcorps.com/</a>.</p>	
<b>Ensure Safety through Fall Prevention</b>	
<b>Local Resources and Models</b>	<b>National/International Resources and Models</b>
<p><b>Stop Falls Arizona Fall Prevention Coalition (AZFPC):</b> This agency provides education and information to help older adults in Arizona improve their flexibility and balance, reduce their fears of falling, and decrease the likelihood of a fall. The intention is to help connect individual Falls Prevention Programs to the broader statewide collaborations; such as the collaboration between the aging network and the public health community that promotes chronic disease self-management, including reducing the risk of falls among older adults. <a href="http://www.azstopfalls.org">www.azstopfalls.org</a></p> <p><b>A Matter of Balance: Managing Concerns About Falls:</b> This agency emphasizes practical strategies to reduce fear and increase activity levels. Participants learn to view falls and fear of falling as controllable. A Matter of Balance includes eight two-hour sessions for a small group led by a trained facilitator. This program was developed at the Roybal Center at Boston University, and has been nationally recognized. A Matter of Balance: Managing Concerns About Falls is offered in various community centers and organizations in Maricopa County, for more information visit. <a href="http://azlwi.org/resources">http://azlwi.org/resources</a>.</p> <p><b>Annual National Falls Prevention Awareness Day:</b> Hosted by the AZFPC (1st day of Fall). For more information go to</p>	<p><b>The Fall Prevention Center of Excellence:</b> Works to identify best practices in fall prevention and to help communities offer fall prevention programs to older people who are at risk of falling. <a href="http://www.stopfalls.org/">http://www.stopfalls.org/</a>.</p> <p><b>National Council on Aging:</b> Center for Healthy Aging Evidence-Based Programs, Model Programs (and toolkits), and Best Practices for Older Adults. <a href="http://www.ncoa.org/improve-health/center-for-healthy-aging">http://www.ncoa.org/improve-health/center-for-healthy-aging</a>.</p> <p><b>National Resource Center on Supportive Housing and Home Modification:</b> Dedicated to promoting aging in place and independent living for persons of all ages and abilities. It offers training and education opportunities for professionals who wish to respond to the increasing demand for home modification services. It also serves as an information clearinghouse on home modification. <a href="http://www.homemods.org">www.homemods.org</a>.</p> <p><b>Centers for Disease Control and Prevention (CDC), “Focus on Preventing Falls”:</b> The CDC offers a variety of materials and resources for all audiences about older adult falls and what you can do to prevent them. These resources are for the general public, public health officials, and anyone interested in programs</p>

<p><a href="http://www.aota.org/News/AOTANews/Falls-Prevention.aspx">http://www.aota.org/News/AOTANews/Falls-Prevention.aspx</a>.</p> <p><b>Rebuilding Together, Valley of the Sun, Senior Fall Prevention Services:</b> Offers services to homeowners throughout the year. This program provides home safety modifications, which reduce household hazards and provide greater accessibility in the home. This program is a home safety resource for the elderly and disabled of all incomes.</p> <p><a href="http://www.rebuildingtogetherphx.org/programs-events/sfps/">http://www.rebuildingtogetherphx.org/programs-events/sfps/</a>.</p>	<p>that aim to prevent falls.</p> <p><a href="http://www.cdc.gov/Features/OlderAmericans/">http://www.cdc.gov/Features/OlderAmericans/</a>.</p> <p><b>CDC, Injury Prevention and Control, Home and Recreational Safety—Falls – Older Adults:</b></p> <p><a href="http://www.cdc.gov/HomeandRecreationalSafety/Falls/FallsPreventionActivity.html">http://www.cdc.gov/HomeandRecreationalSafety/Falls/FallsPreventionActivity.html</a></p> <p><b>NIH Senior Health, Falls and Older Adults:</b></p> <p><a href="http://nihseniorhealth.gov/falls/toc.html">http://nihseniorhealth.gov/falls/toc.html</a></p> <p><b>National Safety Council, Protecting Ourselves from Slips, Trip, and Falls:</b></p> <p><a href="http://www.nsc.org/safety_home/Resources/Pages/Falls.aspx">http://www.nsc.org/safety_home/Resources/Pages/Falls.aspx</a>.</p>
<b>Meet Caregiver Needs</b>	
<b>Local Resources and Models</b>	<b>National/International Resources and Models</b>
<p><b>Arizona Department of Economic Security:</b> Arizona Family Caregiver Resources.</p> <p><a href="https://www.azdes.gov/main.aspx?menu=8&amp;id=5179">https://www.azdes.gov/main.aspx?menu=8&amp;id=5179</a></p> <p><b>The Arizona Caregiver Coalition:</b> Initially founded in 2006 as a project of the Social Health &amp; Alzheimer’s Committee (SHAC) of the Governor’s Advisory Council on Aging. The vision of the coalition is for all Arizona caregivers to have knowledge of and access to resources that support them. The mission of the Arizona Caregiver Coalition is to create awareness of care giving issues and improve the quality of life for caregivers and care recipients through advocacy, information and education, support, and access</p>	<p><b>AARP Foundation GrandCare Support Locator:</b> This program connects grandparents with national, state and local groups, programs, resources and services that support grandparents or other relative caregivers as well as grandparents facing visitation issues.</p> <p><a href="http://www.giclocalsupport.org/pages/gic_db_home.cfm">http://www.giclocalsupport.org/pages/gic_db_home.cfm</a></p> <p><b>The Desert Southwest Chapter of the Alzheimer's Association:</b> This is a charitable organization incorporated in the State of Arizona and governed by a local board of directors. Their work is devoted to providing service and support to Alzheimer's patients, family members and caregivers throughout Arizona and Southern</p>

to respite resources. <http://www.azcaregiver.org/>

**Arizona Lifespan Respite Care Network:** A coordinated approach that offers community-based respite care services for family caregivers of adults or children with special needs. Respite care provides short-term care and a period of relief or rest for the caregiver. Services can be provided in the form of in-home respite care or appropriate daycare services when available.

<http://www.azrespite.org/program.htm>

**Grandparents Raising Grandchildren:** In Arizona, there are 96,062 children living in grandparent-headed households (7.0% of all children in the state.) There are another 36,720 children living in households headed by other relatives. Of the children living in households headed by grandparents or other relatives in Arizona, 54,833 have neither parent present. A description of resources to assist grandparents raising grandchildren is available at:

[https://www.azdes.gov/uploadedFiles/DAAS/kinshipcare\\_arizona\\_grandfacts.pdf](https://www.azdes.gov/uploadedFiles/DAAS/kinshipcare_arizona_grandfacts.pdf)

Nevada. <http://www.alz.org/dsw/>

Family Caregiver Alliance is a community-based nonprofit organization that addresses the needs of families and friends providing long-term care at home. Long recognized as a pioneer in health services, FCA now offers programs at national, state and local levels to support and sustain caregivers.

<http://www.caregiver.org/caregiver/jsp/home.jsp>.

**Family Caregiving 101:** The National Family Caregivers Association (NFCA) and the National Alliance for Caregiving (NAC) have joined together to recognize, support and advise this vital group of Americans. <http://www.familycaregiving101.org/>

**National Alliance for Caregiving:** A non-profit coalition of national organizations focusing on issues of family caregiving. Alliance members include grassroots organizations, professional associations, service organizations, disease-specific organizations, a government agency, and corporations.

<http://www.caregiving.org/>.

**National Family Caregivers Association:** Educates, supports, empowers and speaks up for the more than 65 million Americans who care for loved ones with a chronic illness or disability or the frailties of old age. <http://www.thefamilycaregiver.org/>

**Well Spouse Association:** Advocates for and addresses the needs of individuals caring for a chronically ill and/or disabled spouse/partner. They offer peer to peer support and educate health care professionals and the general public about the special

	<p>challenges and unique issues "well" spouses face every day,  <a href="http://www.wellspouse.org/">http://www.wellspouse.org/</a></p> <p><b>The New York Times New Old Age Blog:</b>  <a href="http://newoldage.blogs.nytimes.com/">http://newoldage.blogs.nytimes.com/</a></p>
<b>Promote Transportation Options</b>	
<b>Provide alternatives to the car</b>	
<b>Local Resources and Models</b>	<b>National/International Resources and Models</b>
<p><b>MAG Southwest Valley Local Transit System Study,</b>  <a href="http://www.mcdot.maricopa.gov/news/2012/sw-valley-transit-study.htm">http://www.mcdot.maricopa.gov/news/2012/sw-valley-transit-study.htm</a></p> <p><b>MAG Northwest Valley Local Transit System Study,</b>  <a href="http://www.azmag.gov/addons/MAG/download.asp?ID=10721">www.azmag.gov/addons/MAG/download.asp?ID=10721</a></p> <p><b>MAG Human Services Coordination Transportation Plan,</b>  <a href="http://www.azmag.gov/Documents/EaPWD_2012-05-01_Final-FY2013-Human-Services-Coordination-Transportation-Plan.pdf">http://www.azmag.gov/Documents/EaPWD_2012-05-01_Final-FY2013-Human-Services-Coordination-Transportation-Plan.pdf</a></p> <p><b>The Maricopa Association of Governments (MAG) <u>Regional Bikeway Master Plan</u></b> serves as a guide for improving, expanding, and connecting the MAG Region's bicycle facility network, <a href="http://www.azmag.gov/bike/masterPlan.asp">http://www.azmag.gov/bike/masterPlan.asp</a></p> <p><b>MAG pedestrian policies and design guidelines:</b>  <a href="http://www.azmag.gov/addons/MAG/download.asp?ID=6391">www.azmag.gov/addons/MAG/download.asp?ID=6391</a></p>	<p><b>National Complete Streets Coalition:</b> Works to connect and assist communities across the country working to complete the streets. States, cities and towns are asking their planners and engineers to build road networks that are safer, more livable, and welcoming to everyone. <a href="http://www.completestreets.org/">http://www.completestreets.org/</a></p>

<p><b>MAG Complete Streets Guide:</b> A resource ensuring that facilities for bicycles, pedestrians and transit are recognized as integral to a properly designed and functioning street. They are as important to mobility, health, and safety as a vehicular travel lane. With the implementation of Complete Streets, non-motorized, and public transportation facilities will be considered on the same basis as institutionalized components of streets.  <a href="http://www.azmag.gov/.../BaP_2011-01-25_MAG-Complete-Streets-Guide...">www.azmag.gov/.../BaP_2011-01-25_MAG-Complete-Streets-Guide...</a></p> <p><b>Valley Metro:</b> Provides Public Transportation Alternatives for the Greater Phoenix Metro Area.  <a href="http://www.valleymetro.org/vm/">http://www.valleymetro.org/vm/</a></p>	
<b>Promote safe roads and safe drivers</b>	
<b>Local Resources and Models</b>	<b>National/International Resources and Models</b>
<p><b>Arizona Department of Transportation</b>  <a href="http://www.azdot.gov/mvd/medicalreviewprogram/asp">www.azdot.gov/mvd/medicalreviewprogram/asp</a></p> <p><b>MVD's Medical Review Program:</b> A driver condition/behavior report can be used by anyone to report an unsafe driver.  <a href="http://www.azdot.gov/mvd/medicalreviewprogram/asp">www.azdot.gov/mvd/medicalreviewprogram/asp</a></p>	<p><b>Seniordrivers.org</b> : A website portal for senior drivers, their families, researchers, and alternative transportation providers,  <a href="http://www.seniordrivers.org/home/">http://www.seniordrivers.org/home/</a></p> <p><b>AAA Senior Driving:</b> Helps seniors drive safely for longer.  <a href="http://seniordriving.aaa.com/">http://seniordriving.aaa.com/</a></p> <p><b>CarFit:</b> An educational program that offers older adults the opportunity to check how well their personal vehicles "fit" them. The CarFit program also provides information and materials on community-specific resources that could enhance their safety as drivers, and/or increase their mobility in the community.</p>

<http://www.car-fit.org/>

## Increase Social Participation

### Engage seniors as volunteers and employees

Local Resources and Models	National/International Resources and Models
<p><b>The Association for Volunteer Administration of Central Arizona</b> <a href="http://www.cir.org/AVACA">www.cir.org/AVACA</a></p> <p><b>Southern Arizona Volunteer Management Association</b> <a href="http://savma.org">http://savma.org</a></p> <p><b>Goodyear Police Department - You Are Not Alone (YANA):</b> A free program offered by the Goodyear Police Department's Volunteers in Police Services (VIPS). This program provides regular phone calls and home visits to seniors who have limited family or community contacts. Seniors can also call the YANA program for help finding specific services and resources. <a href="http://goodyearaz.gov/index.aspx?NID=3156">http://goodyearaz.gov/index.aspx?NID=3156</a></p> <p><b>Duet:</b> Promotes health and well-being through a broad range of services to older adults who need one-on-one support. <a href="http://www.duetaz.org/">http://www.duetaz.org/</a></p> <p><b>Arizona Mature Workers:</b> The realization that mature workers bring a wealth of knowledge, expertise, and professionalism to the workplace is leading employers to re-think traditional retirement. Many of those employers are focusing on recruitment and retention of mature workers within their organizations. More employers in Arizona are also recognizing the value of</p>	<p><b>Serve Philadelphia:</b> Mayor Michael A. Nutter's Office of Civic Engagement and Volunteer Service. <a href="http://volunteer.phila.gov/#s">http://volunteer.phila.gov/#s</a></p> <p><b>Volunteer Match:</b> The organization offers a variety of online services to support a community of nonprofit, volunteer and business leaders committed to civic engagement. <a href="http://www.volunteermatch.org">http://www.volunteermatch.org</a></p> <p><b>Energize, Inc. :</b> An international training, consulting and publishing firm specializing in volunteerism. Energize has assisted organizations of all types with their volunteer efforts-- whether they are health and human service organizations, cultural arts groups, professional associations, or schools. <a href="http://www.energizeinc.com/">http://www.energizeinc.com/</a></p> <p><b>Volunteering in America:</b> This website provides comprehensive data on volunteering including volunteer profiles for all 50 states and the District of Columbia as well as hundreds of metropolitan areas, rankings, demographic trends, and profiles of volunteer organizations making an impact on some of our nation's toughest challenges. <a href="http://www.volunteerinamerica.gov">http://www.volunteerinamerica.gov</a></p> <p><b>Alive:</b> AL!VE serves to enhance and sustain the spirit of volunteering in America by fostering collaboration and networking, promoting professional development, and providing</p>

<p>having volunteers with the same set of skills that are found in mature workers. For this reason, many of those employers are reaching out to mature workers as volunteers.  <a href="https://www.azdes.gov/main.aspx?menu=8&amp;id=48">https://www.azdes.gov/main.aspx?menu=8&amp;id=48</a></p> <p><b>AZ Links:</b> Shares volunteer opportunities.  <a href="https://www.azdes.gov/main.aspx?menu=8&amp;id=74">https://www.azdes.gov/main.aspx?menu=8&amp;id=74</a>.</p>	<p>advocacy for leaders in community engagement.  <a href="http://volunteeralive.org/">http://volunteeralive.org/</a></p>
<b>Provide Intergenerational Programming</b>	
<b>Local Resources and Models</b>	<b>National/International Resources and Models</b>
<p><b>Benevilla:</b> An ever evolving nonprofit which seeks to weave a safety net for those who may be isolated and need assistance to maintain their independence and to control their destinies. They provide a variety of intergenerational programs bridging the gap between generations. <a href="http://www.benevilla.org/index.html">http://www.benevilla.org/index.html</a>.</p> <p><b>Rehoboth CDC:</b> works to cultivate strong communities of care between residents across all ages and ethnic groups to become more integrated and rooted within the Canyon Corridor; the Canyon Corridor CFAA Teams primary goal is reweaving the fabric of the Canyon Corridor Community to become more socially and economically vibrant. RCDC’s primary contribution is to be the catalyst that convenes residents and stakeholders in order to ensure that success is achieved; and, by providing technical assistance, guidance and support.  <a href="http://cdc.rehobothphx.org/">http://cdc.rehobothphx.org/</a></p> <p><b>Getting Arizona Involved in Neighborhoods:</b> An annual event to promote community cohesion.</p>	<p><b>The Intergenerational Center, Temple University:</b> The Intergenerational Center, created in 1979, strengthens communities by bringing generations together to address critical concerns and creating opportunities for lifelong civic engagement: <a href="http://templeigc.org/">http://templeigc.org/</a></p> <p><b>LINKages:</b> Develops, coordinates and supervises activities that create opportunity for interaction between youth and seniors in a safe, structured, caring and learning environment. They have established proven methods for developing mutually beneficial relationships between seniors and young people, a factor vital in the development of successful intergenerational programs and services. <a href="http://www.link-ages.ca/index.htm">http://www.link-ages.ca/index.htm</a></p>

<a href="http://www.tempe.gov/cpu/GAIN/">http://www.tempe.gov/cpu/GAIN/</a>	
<b>Re-imagine Senior Centers and Create Prototype Senior Centers of the Future</b>	
<b>Local Resources and Models</b>	<b>National/International Resources and Models</b>
<p><b>The Granite Reef Senior Center:</b> Scottsdale, AZ recently won NuStep's Pinnacle Award for the most outstanding senior center in the United States. Scottsdale Senior Services provides an integrated system of services, resources and opportunities to help people improve their lives, neighborhoods and community through recreation, social services and health and wellness services. The City of Scottsdale's two senior centers, the Granite Reef and Via Linda Senior Centers, offer a variety of programs, recreational classes, special events, support services and other opportunities, all geared toward senior adults.</p> <p><a href="http://scottsdale.granicus.com/MediaPlayer.php?view_id=44&amp;clip_id=4120">http://scottsdale.granicus.com/MediaPlayer.php?view_id=44&amp;clip_id=4120</a></p>	<p><b>The BoomerANG Project:</b> Montgomery County, Pennsylvania, January 2006 Final Report Prepared by Michael Marcus, MSW Consultants for Community Resources and John Migliaccio, Ph.D. Matury Mark Services Company.</p> <p><a href="http://mcaas.montcopa.org/mcaas/cwp/view,a,1505,q,45263.asp">http://mcaas.montcopa.org/mcaas/cwp/view,a,1505,q,45263.asp</a></p> <p>Transforming Senior Centers into 21<sup>st</sup> Century Wellness Centers, Louisiana State Office AARP, December 2011, author Kathryn Lawler.</p> <p><b>Beacon Hill Village:</b> A member-driven organization for Boston residents 50 and over, provides programs and services so members can lead vibrant, active and healthy lives, while living in their own homes and neighborhoods.</p> <p><a href="http://www.beaconhillvillage.org/">http://www.beaconhillvillage.org/</a></p> <p><b>Naturally Occurring Retirement Communities (NORC):</b> Offers ways to address issues such as socialization, education, support, health care, and transportation. <a href="http://www.norcblueprint.org">www.norcblueprint.org</a>.</p> <p><b>Program of All-inclusive Care for the Elderly (PACE):</b> This model is centered around the belief that it is better for the well-being of seniors with chronic care needs and their families to be served in the community whenever possible.</p> <p><a href="http://www.npaonline.org/website/article.asp?id=4">http://www.npaonline.org/website/article.asp?id=4</a>.</p>

	<p><b>Senior Center Without Walls:</b> Senior Center Without Walls offers activities, friendly conversation, and an assortment of classes and support groups to homebound elders and others who find it difficult to go to a community senior center. Participants call from the comfort of home through telephone conference calls. No special equipment is needed and the calls are completely free. <a href="http://www.seniorcenterwithoutwalls.org/home">http://www.seniorcenterwithoutwalls.org/home</a></p>
<b>Increase Organizational Capacity</b>	
<b>Support alternative or creative funding options</b>	
<b>Local Resources and Models</b>	<b>National/International Resources and Models</b>
<p><b>Birt's Bistro:</b> A microenterprise of Benevilla, Birt's Bistro provides a social gathering place in the community and a revenue stream for Benevilla. In addition the kitchen is used for training purposes for adults with developmental disabilities. catering. <a href="http://www.benevilla.org/birts.html">http://www.benevilla.org/birts.html</a>.</p>	<p><b>Americans for Community Development:</b> The L<sup>3</sup>C is a low-profit limited liability company -- a variant form of the popular Limited Liability Company (LLC). The LLC combines the best features of a partnership (flexibility, ease of organization, and simplified taxation) with the best features of a corporation (liability protection and easier transferability of ownership.)</p> <p>The L<sup>3</sup>C is the brand name for a hybrid structure that links business methods with charitable purposes in a for-profit entity organized to engage in socially beneficial activities. Because L<sup>3</sup>Cs build on the LLC foundation, the L<sup>3</sup>C offers a legal and commercial comfort level that stems from the successful experience investors, suppliers, and consumers have had with LLCs over the last generation. The creator, Robert Lang, calls the L<sup>3</sup>C the for profit with the non profit soul.</p> <p>An L<sup>3</sup>C is run like a regular business and may be profitable.</p>

	<p>Unlike a standard for-profit business, however, the primary aim of the L<sup>3</sup>C is not to make a profit, but to achieve socially beneficial purposes. Profit and the appreciation of capital are secondary and insignificant goals. The L<sup>3</sup>C thus occupies a unique niche between the for-profit and charitable sectors.</p> <p><a href="http://www.americansforcommunitydevelopment.org/concept.php">http://www.americansforcommunitydevelopment.org/concept.php</a></p>
<b>Co-Locate Services</b>	
<b>Local Resources and Models</b>	<b>National/International Resources and Models</b>
<p><b>North Penn Community Health Foundation, Granite Reef Village:</b> Scottsdale Senior Services provides an integrated system of services, resources and opportunities to help people improve their lives, neighborhoods and community through recreation, social services and health and wellness services. The City of Scottsdale's two senior centers, the Granite Reef and Via Linda Senior Centers, offer a variety of programs, recreational classes, special events, support services and other opportunities, all geared toward senior adults.</p> <p><a href="http://www.mcdowellvillage.com/p/senior_living/sr_center_3365/scottsdale-az-85257/mcdowell-village-3365">http://www.mcdowellvillage.com/p/senior_living/sr_center_3365/scottsdale-az-85257/mcdowell-village-3365</a>.</p>	<p><b>JDC-ESHEL:</b> The Association for the Planning and Development of Services for the Aged in Israel is a non-profit organization founded and supported by the Israeli government and the American Jewish Joint Distribution Committee. The organization strives to improve the status of the elderly population in Israel, developing conditions and serves to guarantee better quality of life for the elderly, and to improve the image of older people to society as a whole.</p> <p><a href="http://www.norcs.org/page.aspx?id=99382">http://www.norcs.org/page.aspx?id=99382</a></p>
<b>Increase Quality of Existing Services</b>	
<b>Local Resources and Models</b>	<b>National Resources and Models</b>
<p><b>St. Luke's Health Initiative (SLHI) Technical Assistance Partnership:</b> This is a complimentary program where teams of nonprofit organizations and community coalitions commit to</p>	<p><b>CDC's Healthy Aging Program:</b> Visit the Healthy Aging Program website for updated reports and information on aging related issues at: <a href="http://www.cdc.gov/aging">www.cdc.gov/aging</a>.</p>

working together in a self-initiated, self-selecting and self-sustaining process to identify and implement solutions for common organization, technical and community development issues. Teams are matched with consultants who help them collaboratively work through the challenges and opportunities.

<http://aztap.tapslhi.org/about/brief-history>

**Public Health Connect:** phConnect is a collaboration platform whose members gather in online communities focused around a public health area. Participants may sign onto phConnect, create a profile, and review posts, events, and announcements. Participants will probably benefit most from joining a community. In a community, participants can engage more deeply in the conversations, ask questions, and share their experience on the topic. [www.phconnect.org](http://www.phconnect.org).

**The “CAAR Clippings”:** The Current Awareness in Aging Report (CAAR) is a weekly email report that helps researchers keep up to date with the latest developments in the field. <http://www.ssc.wisc.edu/cdha/pubs/caar/subscribe.html>.

**Administration on Aging (AoA):** Offers a monthly “E-News” electronic newsletter and will occasionally send out announcements regarding funding, etc. [http://www.aoa.gov/AoARoot/Press\\_Room/Enews/index.aspx](http://www.aoa.gov/AoARoot/Press_Room/Enews/index.aspx).

**National Library of Medicine’s “Medline Plus”:** Allows participants to tailor the information they want sent to them based on topic. <http://www.nlm.nih.gov/medlineplus/listserv.html>

**National Institutes of Health (NIH) SeniorHealth** – occasional announcements. [https://service.govdelivery.com/service/multi\\_subscribe.html?code=USNLMNIHSH](https://service.govdelivery.com/service/multi_subscribe.html?code=USNLMNIHSH).

	<p><b>Environmental Protection Agency (EPA) Aging Initiative</b> – a monthly newsletter .  <a href="http://www.epa.gov/aging/resources/listserv.htm">http://www.epa.gov/aging/resources/listserv.htm</a>.</p> <p><b>National Institute on Aging (NIA):</b> Dedicated to understanding the nature of aging, supporting the health and well being of older adults, and extending healthy, active years of life for more people.  <a href="http://list.niapublications.org/niaalert/lists/?p=subscribe&amp;id=1">http://list.niapublications.org/niaalert/lists/?p=subscribe&amp;id=1</a></p> <p><b>Department of Health and Human Services (HHS):</b>  HealthFinder.gov has a daily and weekly newsletter.  <a href="http://www.healthfinder.gov/">http://www.healthfinder.gov/</a></p>
<b>Utilize Technology</b>	
<b>Local Resources and Models</b>	<b>National/International Resources and Models</b>
<p><b>About Care:</b> Through its volunteer base, About Care provides services, at no cost to its neighboring communities. Services include transportation, shopping errands, respite care, friendly visits, reassurance phone calls, minor home repairs, business assistance and computer assistance. The Computer Assistance program goal is to bring the outside world to the elderly and physically challenged homebound neighbors, within the community, one computer at a time. <a href="http://www.aboutcare.org/">http://www.aboutcare.org/</a></p> <p><b>Duet:</b> This agency helps older adults and their families cope with challenges related to aging. They offer services such as grocery shopping and transportation to doctor visits, health promotion</p>	<p><b>SeniorPlanet:</b> This is a community of older adults on the Internet, a place where older individuals share ideas and information in a friendly and supportive environment. Developed by Older Adults Technology Services (OATS) in 2006, the goal of SeniorPlanet is to promote the health and wellness of older adults improving on the daily quality of life. The program offers a resource exchange, an events calendar, and senior blogs.  <a href="http://www.seniorplanet.org/">http://www.seniorplanet.org/</a></p>

activities, support groups and computer assistance.

<http://duetaz.org/>.

**City of Scottsdale:** They City's website offers pages developed for each neighborhood. The sites include an interactive element where people can talk with each other online.

<http://www.scottsdaleaz.gov>.

**City of Surprise:** Offers Benefits Counseling twice monthly by a volunteer trained by Area Agency on Aging. They assist persons using the [Benefits Check-up website](#) to search programs and eligibility.

## Appendix III—Demographic overview of the region

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<b>Regional Overview: 65 Years and Older</b>					
UNITED STATES			MARICOPA COUNTY		
Subject	Number	Pct	Subject	Number	Pct
<b>POPULATION<sup>1</sup></b>			<b>POPULATION<sup>1</sup></b>		
2010 Total Population.....	308,745,538		2010 Total Population.....	3,817,117	
2000 Total Population.....	281,421,906		2000 Total Population.....	3,072,149	
Change 2000 to 2010.....	27,323,632	9.7	Change 2000 to 2010.....	744,968	24.2
2010 65+ Population.....	40,267,984		2010 65+ Population.....	462,641	
2000 65+ Population.....	34,991,753		2000 65+ Population.....	358,979	
Change 2000 to 2010.....	5,276,231	15.1	Change 2000 to 2010.....	103,662	28.9
<b>IN SKILLED-NURSING FACILITIES<sup>1</sup></b>			<b>IN SKILLED-NURSING FACILITIES<sup>1</sup></b>		
Total population 65 years and older.....	40,267,984	100.0	Total population 65 years and older.....	462,641	100.0
In skilled-nursing facilities.....	1,252,635	3.1	In skilled-nursing facilities.....	6,273	1.4
Male.....	360,762	28.8	Male.....	2,002	31.9
Female.....	891,873	71.2	Female.....	4,271	68.1
<b>GRANDPARENTS<sup>2</sup></b>			<b>GRANDPARENTS<sup>2</sup></b>		
Responsible for grandchildren under 18 years.....	2,750,046	100.0	Responsible for grandchildren under 18 years.....	34,571	100.0
Grandparent 65 years and older.....	485,202	17.6	Grandparent 65 years and older.....	4,649	13.4

## Regional Overview: 65 Years and Older

UNITED STATES			MARICOPA COUNTY		
Subject	Number	Pct	Subject	Number	Pct
<b>DISABILITY STATUS<sup>2</sup></b>			<b>DISABILITY STATUS<sup>2</sup></b>		
Civilian noninstitutionalized population 65 years and older.....	39,132,252	100.0	Civilian non-institutionalized population 65 years and older.....	457,689	100.0
With any disability.....	14,361,536	36.7	With any disability.....	144,172	31.5
No disability.....	24,770,716	63.3	No disability.....	313,517	68.5
<b>VETERAN STATUS<sup>2</sup></b>			<b>VETERAN STATUS<sup>2</sup></b>		
Civilian population 65 years and older.....	40,433,525	100.0	Civilian population 65 years and older.....	464,909	100.0
Civilian veteran.....	9,137,977	22.6	Civilian veteran.....	116,227	25.0
<b>POVERTY<sup>2</sup></b>			<b>POVERTY<sup>2</sup></b>		
Population for whom poverty status is determined.....	301,535,021	100.0	Population for whom poverty status is determined.....	3,778,090	100.0
Below poverty level.....	46,134,858	15.3	Below poverty level.....	623,385	16.5
65 years and older.....	39,131,641	13.0	65 years and older.....	457,689	12.1
Below poverty level.....	3,521,848	9.0	Below poverty level.....	31,581	6.9

## Regional Overview: 65 Years and Older

UNITED STATES			MARICOPA COUNTY		
Subject	Number	Pct	Subject	Number	Pct
<b>INCOME IN PAST 12 MONTHS<sup>2</sup></b>			<b>INCOME IN PAST 12 MONTHS<sup>2</sup></b>		
<i>(in 2010 inflation-adjusted dollars)</i>			<i>(in 2010 inflation-adjusted dollars)</i>		
Households with householder age 65 years and older.....	24,874,092	100.0	Households with householder age 65 years and older.....	279,411	100.0
With earnings.....	8,531,814	34.3	With earnings.....	88,294	31.6
Mean earnings.....	\$44,470		Mean earnings.....	\$44,181	
With Social Security income.....	22,784,668	91.6	With Social Security income.....	258,735	92.6
Mean Social Security income.....	\$17,653		Mean Social Security income.....	\$19,276	
With Supplemental Security income.....	1,591,942	6.4	With Supplemental Security income.....	13,412	4.8
Mean Supplemental Security income..	\$8,335		Mean Supplemental Security income..	\$10,237	
With cash public assistance income.....	422,860	1.7	With cash public assistance income.....	3,632	1.3
Mean cash public assistance income....	\$3,627		Mean cash public assistance income....	\$4,149	
With retirement income.....	12,014,186	48.3	With retirement income.....	138,588	49.6
Mean retirement income.....	\$21,656		Mean retirement income.....	\$22,087	
With Food Stamp/SNAP benefits.....	1,890,431	7.6	With Food Stamp/SNAP benefits.....	15,088	5.4

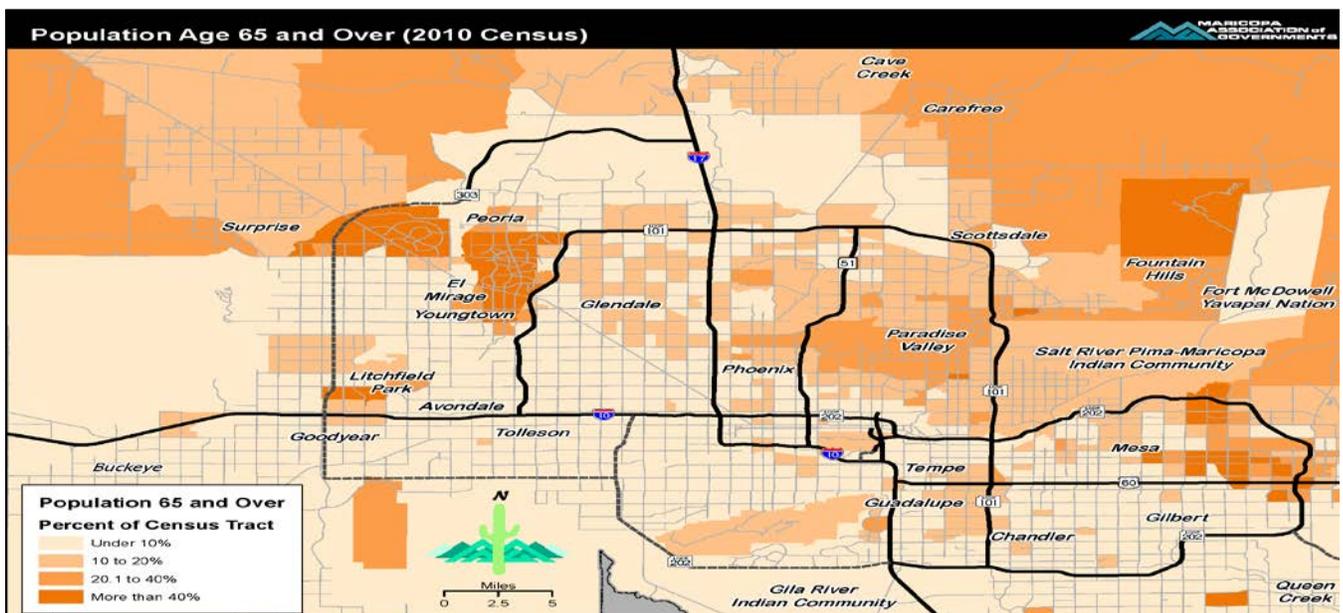
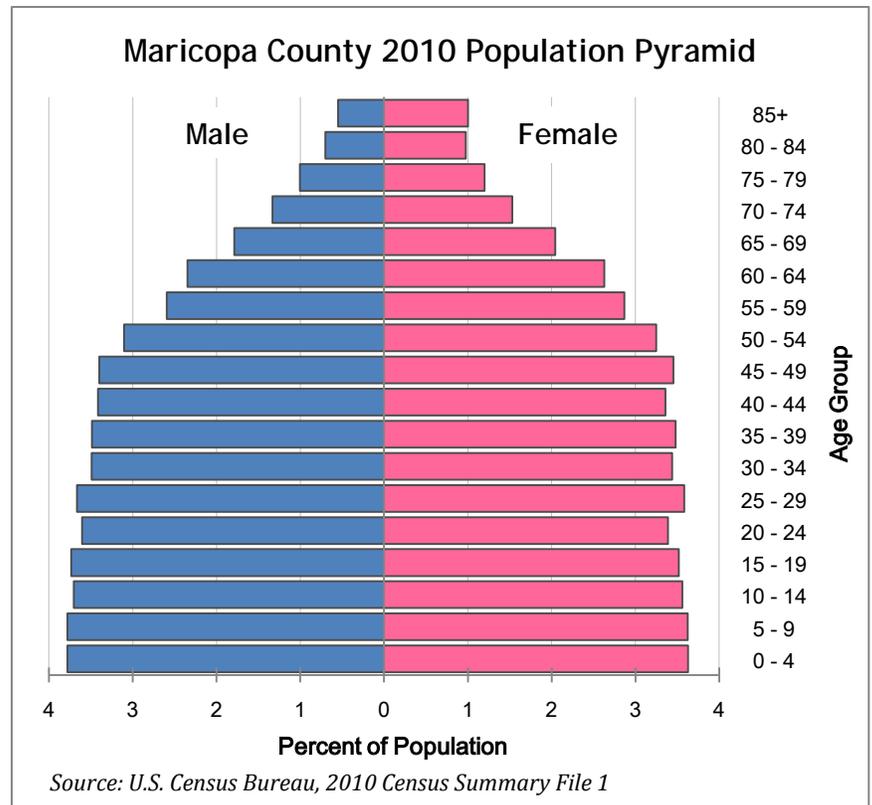
1. Source: U.S. Census Bureau, Decennial Census Programs (2000 and 2010), Summary File 1.

2. Source: U.S. Census Bureau, American Community Survey (ACS) 2010 1-Year Estimates. Prepared by: Maricopa Association of Governments, [www.azmag.gov](http://www.azmag.gov), (602) 254-6300

## Population Pyramid

In addition to examining the number, percent, and growth rate of certain age groups, the population pyramid is a key tool used by demographers and researchers for assessing a population's age and gender composition. The population pyramid shows the numeric distribution of males (on the left) and females (on the right) by single years of age.

The population pyramid also gives some context to how the population distribution will likely shift in the near future. The Baby Boom population in 2010 appears in the middle of the pyramid (at ages 46 to 64). This population will begin aging into 65 and more ages in coming years, and future growth will most likely see unprecedented increases in the older age groups.



## **Appendix IV—A Summary of Focus Group Findings**

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### **Focus Group Discussions**

The purpose of the focus groups was to evaluate the ideal community in comparison to the current structure of services to seniors, holistically encompassing all aspects of an individual's community. Overall, focus group participants were very receptive to the opportunity of sharing their needs and wishes.

### **Topic: Transportation**

One of the primary topics of discussion was the issue of transportation, which was discussed at every meeting. The quality of life of individuals lies in great part within their ability to access transportation. From doctor appointments to grocery shopping, individual's vitality depends on their ability to freely move from one activity to the next. Given the large geographic area of the valley, individuals have longer distances to travel for their necessities. Meeting individual transportation needs is becoming increasingly difficult, as health issues prevail and independence is restricted. Participants noted that the top of their wish list in this category included: safe vehicles, dependable and unrestricted transportation, and cost-contained options to ensure access to all.

### **Topic: Socialization**

Another issue of much discussion was that of social participation. Individuals felt strongly about the need to provide options for socialization. In particular, participants expressed the need of having more senior centers throughout the valley. Currently, seniors have to travel long distances to get to senior centers. In some cases, assisted transportation to senior centers was eliminated in recent years due to budgetary constraints. Additionally, participants acknowledged the existence of a wide spectrum of ability within the aging community. It was suggested that senior centers be cognizant of the ability range and interest among patrons, and offer options that meet different senior needs. One-size fits all is not valid. To highlight this point, a few focus group participants acknowledged that they feel lost in the larger centers where activities are centered on the active adult. Therefore, increasing the number of centers and offering a variety of options will help reduce alienation among this demographic when the nearest senior center doesn't cater to their activity level or interest.

It is important to highlight one commonality among comments from focus group participants. Of particular interest was the interest in having senior centers open longer than the customary 2:00 p.m. in the afternoon closing time. For many seniors, the senior centers are their only method of socialization and distraction. When senior centers close at 2:00 p.m., so do the lives of the senior center patrons. Seniors are eager to have more culturally enriching opportunities. Some of the solutions discussed by the participants detailed their wish to have excursion opportunities to nearby art galleries, the theater, or a musical experience. Many of these venues offer enriching experiences that occur in the evening hours when seniors are less likely to venture out, particularly alone. However,

when organized by the senior center individuals are more apt to participate in group gatherings, principally because transportation is arranged.

### **Conclusion**

Conclusively, seniors yearn to be heard and to be active participants of the communities they live in. The notion of isolation is not foreign to a senior whose lifestyle tends to be constrained due to limited services. However, seniors are eager to seek solutions and offer ideas to enrich their quality of life. As one focus group participant so poignantly phrased her situation, “You can’t give me more time, but you can help improve the quality of time I still have.”

## **Appendix V—A Summary of Participant Recommendations of the Senior Center Workshop at the Community Forum**

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### **Senior Center Workshops—February 15, 2012**

Two workshops were held on the topic of senior centers as part of the February 15, 2012 MAG event *Planning for the Next 100 Years*.

#### Purpose of the Workshops

The population 65 years and more is projected to increase 50 percent by 2012. It is unlikely that funding for senior centers will keep pace. The concept of senior centers, even their name, is carried over from a different time and different way of thinking about aging. In addition, the desires and expectations of the population that is now near retirement have changed. What is being offered in current senior centers does not match their needs and expectations. A quote from the workshops that illustrates this disconnect is “If we, the people currently working in senior centers, think we would not go to existing centers when we age, who will?”

Developing a response to this situation requires thinking creatively about how to support this population in new ways.

The questions guiding the discussions during the workshops were:

**Guiding Question 1:** What are the goals of existing senior centers and how can these goals be met or improved by doing things differently?

**Guiding Question 2:** How do we build on and leverage existing resources and partnerships?

**Guiding Question 3:** How can the concept of senior centers be re-imagined to appeal to the new generation of “people aging”?

**Guiding Question 4:** How can the concept of serving seniors be aligned with concepts of community/population integration rather than separating out “aging”?

**Guiding Question 5:** What opportunities do you see for senior centers that could help create more vibrant, engaged, and healthy seniors?

The following is a summary of the responses shared during the workshop.

**Guiding Question 1:** What are the goals of existing senior centers and how can these goals be met or improved by doing things differently?

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Workshop participants felt that before answering Question 1, an assessment should be done to identify:

- a. What is currently being offered in existing senior centers?
- b. What are the demographics of the people currently being served?

- c. What are the needs and wants of the people currently being served in senior centers?
- d. What are the desires and expectations for those in the 55 plus age bracket?

The assessment should compare existing services with best practices and collect information that would help develop a plan to increase the use of best practices. Participants also suggested convening more meetings like this, allowing one center to learn from another.

There was general recognition that there isn't one demographic that is "aging"; that there is a wide range of fitness, functionality, and age, and that sometimes age doesn't correspond with fitness or functionality. One suggestion for the subcategories within aging were, "fit, fragile, and frail."

Some participants stated that there were space limitations (i.e. one big room), which limited offerings and required thinking about how to partner and use technology in a way that doesn't limit services to in person congregate settings.

**A summary of the goals of existing senior centers shared during the discussion are as follows:**

- Promote lifelong learning, increase quality of life (social, emotional, mental, holistic, through arts and culture) through wellness programs and increased socialization, social networking and community building
- Provide assistance with end of life transition, personal life and financial assets,
- Offer fun and engaging recreational opportunities. Be flexible.
- Help people learn about available services and access information. Senior centers currently do this through people staffing resource tables or coming in as speakers. Several participants noted that often speakers weren't enough and there was a need for follow through, after a speaker/presentations, but there isn't currently capacity to do this.
- Help people get their individual needs met through individual problem solving, advocacy and support services.
- Provide support groups/resources for caregivers.

**Guiding Question 2:** How do we build on and leverage existing resources and partnerships?

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**Potential Partnerships to develop, enhance, or expand:**

- Create community centers and resource centers that are not just senior-focused. Create more diversity in programs and centers.
- Expand faith-based programs, Arizona State University, and community colleges, involvement with youth groups, partner with school districts, arts and culture partnerships. Link to arts and culture providers, social service providers, libraries,

businesses, school systems, developers, Area Agency on Aging, AZlinks, foundations, and casinos. Engage the medical community, community health centers, hospitals, etc.

- Include volunteer groups such as lions, rotary, sorority and fraternity alumnae, and large volunteer organizations such as i.e. United Way.
- Collaborate with organizations that provide training in how to utilize skills and talents of older adults such as Experience Matters.
- Include family and friends.
- Create a regional senior center plan.
- Engage national organizations such as the National Council Of Aging and American Society on Aging.
- Expand education of providers and services available (such as Area Agency on Aging, police, fire, arts/culture) .
- Involve media to promote and create interest.

**Guiding Questions 3 and 4:** How can the concept of senior centers be re-imagined to appeal to the new generation of “people aging”? and How can the concept of serving seniors be aligned with concepts of community/population integration rather than separating out “aging”?

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The participants acknowledged that more needs to be known about how to broaden the appeal of senior centers. Finding out more about how to do this could be part of the research involved in a senior center assessment. People acknowledged that integrating services for seniors rather segregating them could help reduce the “stigma” and make the value known and more attractive. People suggested changing the name from “senior center” to something more attractive, which would help change the image, i.e. life enrichment and community center.

**Guiding Question 5:** What opportunities do you see for senior centers that could help create more vibrant, engaged, and healthy seniors?

---

The ideas people had (some are similar to the suggestions for partnerships):

Conduct an assessment of existing senior centers to learn more:

Conduct a county-wide assessment. Changes to existing services:

- Create a magnet center to offer unique services, coordinate an array of experts, program provider in locations near seniors.
- Senior centers as a vehicle for exercise, mobility and health.
- Make more accessible, open longer hours.
- Use technology. There are implications for how technology can be used to provide support that is not limited to in person.
- Increase education and use of technology.

- Change the name from “senior center” to change the image.
- Develop mentoring and peer mentoring.
- Create welcoming/warm spaces, vibrant environment, i.e. “greeters” options/menu of activities/escort to show options.
- Multiple-use spaces.
- Create meaningful volunteer opportunities.
- Create opportunities to talk about hard topics (sexually transmitted diseases, , alcoholism, drugs, end of life).
- Help seniors get more for their money.

#### Recommendations for future partnerships:

- Training riders through the Valley Metro Mobility Center.
- Scottsdale Prevention Institute
- Movie theaters
- Local government
- Coffee shops and grocery stores
- Network with employers to develop senior employment opportunities
- Partnership with the local Regional Behavioral Health Authority (RHBA)

#### Community Engagement:

- Generate additional private financial resources.
- More community involvement in development of vibrant programs and resources.
- Arts and culture that are age appropriate.
- Include participants in planning.
- Collaborate with other resources and partnerships.
- Make centers more attractive. Create a club mentality with a customer-driven system and value-driven activities
- Educating faith-based communities through “community navigator/concierge”.
- Create collaboration between senior centers and community agency resources.
- Partner with hospitals, Maricopa county, other cities
- Create seamless service opportunities with all providers sharing and planning together.
- Market together with outreach cross communities e.g. retiree groups, snowbirds, human resources at large companies work with “almost” retirees
- Implement volunteer engagement with long-term versus project-based options.

## **Summary of Recommendations**

Conduct a regional assessment of existing senior centers which results in information about the people that currently receive services at senior centers, the services they are receiving and results of those services, and how the services they are receiving align with their wants and needs.

Continue to convene people who share the goal of supporting healthy and active seniors to learn from each other and to identify ways to: re-imagine senior centers; develop new services, methods of service delivery, and partnerships to increase the outcomes and better meet the existing and future needs; and develop language that removes barriers that come with the existing “stigma” and/or limitations of senior centers of today.

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### **MAG Human Services Coordinating Committee**

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Councilmember Alex Finter, City of Mesa  
Barbara Lloyd, Tempe Community Council  
Mayor Marie Lopez Rogers, City of Avondale  
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Philip Yabes, Town of Buckeye Community Services  
Judy, A Perfect Place Adult Day Care

**City Leaders Institute - Phoenix Team**

Mayor Greg Stanton, City of Phoenix  
Michelle Dionisio, Benevilla  
Cindy Ensign, City of Scottsdale  
Mary Lynn Kasunic, Area Agency on Aging, Region One  
Carol Kratz, Virginia G. Piper Charitable Trust  
Joe E. La Rue, Sun Health Senior Living  
Amy St. Peter, Maricopa Association of Governments

**Participating Agencies**

Arizona Department of Economic Security  
Avondale Senior Center  
Chandler Senior Center  
Chinese Senior Center  
Chris Ridge Village  
El Mirage Senior Center  
Foothills Caring Corps.  
Golden Gate Community Center  
Marcos de Niza Senior Center  
Mesa Active Adult Center  
Native American Community Senior Center  
Neighbors Who Care  
North Tempe Senior Center  
Olive Branch Senior Center  
Red Mountain Senior Center  
Senior Center Managers  
Tempe Escalante Senior Center  
The Salvation Army  
Wheel Help



City / Town	Agency Website	Partnership with nonprofit	In-home Case Mgt.	Outreach	Congregate Meals	Home Del. Meals	Transportation					In-Home/Assist. For Independent Living	Specialty	Caregiver Assist.	Vital Signs / Health	Financial	Afford. Housing	Boomers (Newly retired or ready to retire)	Hours	Weekdays	Weekends	Fees	Phone	Age Restrictions	Notes	Socialization	
							Fee / Sugg. donation	Bus Tickets	Total Transit Discount Cab	Volunteer Drivers	Reserve-a-Ride / Dial-a-Ride																
Carefree		F				x				Medical transportation and grocery shopping.												(480) 488-1105	homebound and / or disabled persons, 18+	Geographic area: 85377			
Cave Creek		F				x				Medical transportation and grocery shopping.												(480) 488-1105	homebound and/or disabled persons, 18 +	Geographic area: 85327, 85331			
Chandler	<a href="#">Chandler Senior Center</a>	B, C, & D		x	x	x								x				x	8:00 a.m. - 5:00 p.m.	Yes	No	Yes/No	(480) 782-2720	No	Community Service of Arizona is contracted with the City and Area Agency on Aging to provide congregate and home delivered meals. The City provides activities.	Arts and Culture; Computers, Fitness, Continuing Education, Nature, Environment and Outdoors, Health and Safety, Cards and Games.	
El Mirage	<a href="#">El Mirage Senior Center</a>			x	x					Van transportation for senior outings.	\$2.00 (F)								8:30 a.m. - 12:30 p.m.	Yes	No	Yes/No	(623) 876-4232	55+	El Mirage resident only.	Has a volunteer program to include senior committee group. Assignments include servers, activity instructors, cashiers. They volunteer via city community events.	
Fort McDowell	-																										
Fountain Hills	<a href="#">Fountain Hills Activity Center for Seniors &amp; Boomers</a>			x		x												x	9:00 a.m. - 4:00 p.m.	Yes		\$15 annual (\$17 beginning 1/1/2012)	(480) 816-5226	18+		Volunteer program; Arts & Crafts, Classes, Discussion Groups, Fun and Games, Movies, Special Events, Trips.	
Gila Bend	<a href="#">Gila Bend Senior Center</a>			x	x	x				Transportation to CAP and senior center.												Yes	Yes	(928) 683-2244	60+		Arts and Crafts, games, food programs, health related discussions and workshops, shopping and excursion trips.
Gilbert	<a href="#">Gilbert Senior Center</a>			x	x	x								x								Yes		(480) 503-6060	55+		Games, Dance, Fitness, , Trips. Volunteer opportunities.
Glendale	<a href="#">Glendale Adult Center - Social Services</a>			x	x									x					8:00 a.m. - 7:00 p.m.	Yes	9:00 a.m. - 1:00 p.m. & 7:00 a.m. - 9:30 p.m. - Saturday	Annual: \$10 residents / \$15 non-residents	(623) 930-4321			Games, music and dance, travel and tours; fitness and exercise.	
	<a href="#">Senior Center (YWCA)</a>	x			x	x				x									8:00 a.m. - 3:00 p.m.	Yes	No	Annual Contribution: \$10	(623) 931-7436			Fitness programs, health screenings, educational issues, games, trips, arts and crafts, theme parties and special events.	
Goodyear	-																								See Avondale Senior Center Services		

City / Town	Agency Website	Partnership with nonprofit	In-home Case Mgt.	Outreach	Congregate Meals	Home Del. Meals	Transportation					In-Home/Assist. For Independent Living	Specialty	Caregiver Assist.	Vital Signs / Health	Financial	Afford. Housing	Boomers (Newly retired or ready to retire)	Hours	Weekdays	Weekends	Fees	Phone	Age Restrictions	Notes	Socialization			
							Fee / Sugg. donation	Bus Tickets	Total Transit Discount Cab	Volunteer Drivers	Reserve-a-Ride / Dial-a-Ride																		
Guadalupe	Senior Center			x	x	x								x	x	x		8:00 a.m. - 4:00 p.m.	Mon - Thurs	No		(480) 505-5393	60+ or any age with documented disability	(funded through AAA)	Arts & Crafts Program; Health/Exercise Program.				
Litchfield Park	<a href="#">Senior Citizen Activities</a>																	9:30 a.m. - 11:00 a.m.	-	-		(623) 935-2011		Senior Citizen Program - meets monthly.	Enjoys a variety of activities and events in cooperation with the Litchfield Park Recreation Dept.				
Maricopa County			x																										
Mesa	<a href="#">Red Mountain Multigenerational Center</a>	A		x		x						x	x	x	x	1	x	8:00 a.m. - 4:30 p.m.	Yes		\$15	(480) 218-2221			Fitness, games, classes, support groups, trips and volunteer opportunities.				
	<a href="#">Mesa Center</a>	A		x		x						x	x	x	x	1	x	8:00 a.m. - 4:30 p.m.	Yes		\$15	(480) 962-5612			Spanish classes, dance, art sessions, games, fitness, and volunteer opportunities.				
Paradise Valley	<a href="#">Paradise Valley Senior Center</a>			x	x	x																			Contract service providers. ADA certified individuals only.	Reserve-a-Ride			Clubs and classes, arts and crafts, dancing, special events, games, fitness health and education.
Peoria	<a href="#">Community Action Program and Nutrition Program</a>	E		x	x	x												8:00 a.m. - 5:00 p.m.	Yes	No		(623) 979-3911		Funded through AAA and Maricopa County.					
	<a href="#">Senior Adult Programs</a>																					(623) 773-7436	50+		Games, health and fitness, special events and year-round classes.				
<b>Senior Centers:</b>																													
Phoenix	<a href="#">Adam Diaz</a>			x	x	x	x											8:00 a.m. - 5:00 p.m.	Yes	No		(602) 262-1609	60+ (2)	1. Emergency Financial Assistance and Case Mgt are available to Senior Center members on a limited basis by appointment. 2. Programs also serve disabled under 60. Some classes, trainings and events are available to adults of all ages in conjunction with Parks and Rec. Department programs. 3. Senior Center Activities regularly include fraud prevention and other	Clubs and classes, arts and crafts, trips, special events, games, fitness, health and education, discussion groups. Volunteer opportunities. Activities may vary by location.				
	<a href="#">Chinese Senior Center</a>			x	x	x	x											8:00 a.m. - 5:00 p.m.	Yes	No		(602) 262-6411	60+ (2)						
	<a href="#">Deer Valley</a>			x	x	x	x											8:00 a.m. - 5:00 p.m.	Yes	No		(602) 495-3714	60+ (2)						
	<a href="#">Desert West</a>			x	x	x	x											8:00 a.m. - 5:00 p.m.	Yes	No	\$10 - Residents, \$20 Non-Residents, Additional fees may apply for specific classes, events or trips.	(602) 495-3709	60+ (2)						
	<a href="#">Devonshire</a>			x	x	x	x											8:00 a.m. - 5:00 p.m.	Yes	No		(602) 262-7807	60+ (2)						
	<a href="#">Goelet A. C. Beuf</a>			x	x	x	x											8:00 a.m. - 5:00 p.m.	Yes	No		(602) 534-9743	60+ (2)						
	<a href="#">Manzanita</a>			x	x	x	x											8:00 a.m. - 5:00 p.m.	Yes	No		(602) 262-4949	60+ (2)						
	<a href="#">Marcos de Niza</a>			x	x	x	x											8:00 a.m. - 5:00 p.m.	Yes	No		(602) 262-7249	60+ (2)						
	<a href="#">McDowell Place</a>			x	x	x	x											8:00 a.m. - 5:00 p.m.	Yes	No		(602) 262-1842	60+ (2)						

City / Town	Agency Website	Partnership with nonprofit	In-home Case Mgt.	Outreach	Congregate Meals	Home Del. Meals	Transportation					In-Home/Assist. For Independent Living	Specialty	Caregiver Assist.	Vital Signs / Health	Financial	Afford. Housing	Boomers (Newly retired or ready to retire)	Hours	Weekdays	Weekends	Fees	Phone	Age Restrictions	Notes	Socialization
							Fee / Sugg. donation	Bus Tickets	Total Transit Discount Cab	Volunteer Drivers	Reserve-a-Ride / Dial-a-Ride															
Phoenix	<a href="#">Paradise Valley</a>			x	x	x								Yes				8:00 a.m. - 5:00 p.m.	Yes	No		(602) 495-3785	60+ (2)	1. Emergency Financial Assistance and Case Management are available to Senior Center members on a limited basis by appointment. 2. Programs also serve disabled under 60. Some classes, trainings and events are available to adults of all ages in conjunction with Parks and Rec. Department programs. 3. Senior Center Activities regularly include fraud prevention and other legal and financial workshops.	Clubs and classes, arts and crafts, trips, special events, games, fitness, health and education, discussion groups. Volunteer opportunities. Activities may vary by location.	
	<a href="#">Pecos</a>			x	x	x								Yes				8:00 a.m. - 5:00 p.m.	Yes	No		(602) 534-5366	60+ (2)			
	<a href="#">Senior Opportunities West</a>			x	x	x								Yes				8:00 a.m. - 5:00 p.m.	Yes	No		(602) 262-6610	60+ (2)			
	<a href="#">Shadow Mountain</a>			x	x	x								Yes				8:00 a.m. - 5:00 p.m.	Yes	No	\$10 - Residents, \$20 Non-Residents, Additional fees may apply for specific classes, events or trips.	(602) 534-2303	60+ (2)			
	<a href="#">South Mountain</a>			x	x	x	Seniors 60+ and persons with Title XX or physician certified disabilities.	Discount tickets for shopping and errands.					See Note 3		Yes	See Note 1	See Note 1		8:00 a.m. - 5:00 p.m.	Yes	No		(602) 262-4093			60+ (2)
	<a href="#">Sunnyslope</a>			x	x	x	x	For local transit system, medical, work, or low income individuals.							Yes				8:00 a.m. - 5:00 p.m.	Yes	No		(602) 262-7572			60+ (2)
Queen Creek	<a href="#">Senior Program</a>																	9:00 a.m. - 12:00 p.m.	Wed.	No		(480) 358-3700	50+		Activities and leisure opportunities.	
Scottsdale (see footnotes)	<b>Senior Centers:</b>			x		**						**	x													
	<a href="#">Granite Reef Senior Center</a>	2	3	x	**4	3	5					3	6	2;3	7	8	9	10	8:00 a.m. - 9:00 p.m.	Yes	8:00 a.m. - 7:00 p.m. - Saturday	Fitness Center; Spec Classes; Spec Events	(480) 312-1700	No		Games, arts and crafts, fitness, computer, local trips, performance group, volunteer opportunities.
	<a href="#">Via Linda Senior Center</a>	2	3	x		3	5					3	6	2;3	7	8	9	10	8:00 a.m. - 9:00 p.m.; 8:00 a.m. - 5:00 p.m.	M-Th; Fri	8:00 a.m. - 5:00 p.m. - Saturday	Fitness Center; Spec Classes; Spec Events	(480) 312-5810	No		Games, fitness, special events, lunch outings, trips, volunteer opportunities.
	<a href="#">Paiute Neighborhood Senior Center</a>	2	3	x		3	5					3	6	2;3	7	8	9	10	9:00 a.m. - 5:00 p.m. (see note 11)	M-F	Closed	Spec Classes; Spec Events	(480) 312-0040 or (480) 312-2529	No		Workshops, fitness, movies, monthly potluck, book club, history lectures.
Sun City and Sun City West	<a href="#">Banner Olive Branch Senior Center</a>			x	x	x							x	x				9:00 a.m. - 3:00 p.m. (9:00 a.m. - 2:00 p.m. on Fridays)	M-T	No		(623) 974-6797	60+ and handicapped persons of any age	Funded by AAA and Valley of the Sun United Way.	Entertainment, crafts, exercise, food and computer programs.	
Sun Lakes	<a href="#">Neighbors Who Care</a>					x					x	x	x									(480) 895-7133				
Surprise	<a href="#">Surprise Senior Center</a>			x	x									x				8:00 a.m. - 5:00 p.m. 8:00 a.m. - 4:00 p.m. - Fri.	M-Th		Annual: \$12 residents / \$15.00 non residents		50+		Computer lab and training classes; fitness center; games; walking club.	
	<b>Senior Centers:</b>																									
	<a href="#">Escalante Community Center</a>	G		x	Tues - Fri									x				8:30 a.m. - 3:30 p.m.	T-Fri			(480) 350-5870	60+		Bingo, movies, special events and guest speakers, dance, fitness, games, and volunteer opportunities.	



June 19, 2012

TO: Members of the MAG Regional Council

FROM: Dennis Smith, Executive Director

SUBJECT: APPOINTMENT OF MEMBER AGENCY REPRESENTATIVES AND OFFICERS  
ON THE TRANSPORTATION POLICY COMMITTEE

On May 10, 2012, Mayor Hugh Hallman, Chair of the MAG Regional Council, sent a memorandum to Regional Council members requesting letters of interest for the appointment of member agency representatives and officers on the Transportation Policy Committee (TPC). Letters of interest received are included as Attachment A. The Regional Council is requested to appoint the member agency representatives of the TPC and the officer positions.

Also attached to this memorandum as Attachment B is the TPC section of the MAG Committee Operating Policies and Procedures, adopted by the MAG Regional Council on July 22, 2009, which includes the process for the appointment of representatives and officers to the TPC.

If you have any questions regarding the composition of the TPC, please contact me at the MAG office.

## Letters of Interest Received for Member Agencies Representatives and Officers of the Transportation Policy Committee (TPC)

<b>Officer Positions</b>	
Chair	Mayor W. J. "Jim" Lane, Scottsdale
Vice Chair	Mayor Jackie Meck, Buckeye
<b>Central City</b>	Mayor Greg Stanton
<b>Seven Largest Cities</b>	
Mesa	Mayor Scott Smith
Glendale	Mayor Elaine Scruggs
Scottsdale	Mayor W. J. "Jim" Lane
Chandler	Councilmember Jack Sellers
Gilbert	Councilmember Ben Cooper
Peoria	Mayor Bob Barrett
Tempe	Councilmember Shana Ellis
<b>Five Cities/Towns Elected Officials</b>	
(Three to achieve geographic balance, selected from and by the under represented geographic area)	
Avondale	Mayor Marie Lopez Rogers
Goodyear	Mayor Georgia Lord
Surprise	Mayor Sharon Wolcott
(Two At-Large geographically balanced, selected by the Regional Council)	
Buckeye	Mayor Jackie Meck
Cave Creek	Councilmember Dick Esser
<b>Maricopa County Supervisor</b>	Supervisor Max W. Wilson
<b>Native American Indian Community</b>	Lt. Governor Stephen Roe Lewis Gila River Pima-Maricopa Indian Community
<b>State Transportation Board</b>	Joseph La Rue
<b>Chair, Citizen's Transportation Oversight Committee</b>	F. Rockne Arnett



*"Most Livable City"*  
*U.S. Conference of Mayors*

**W.J. "JIM" LANE**  
Mayor

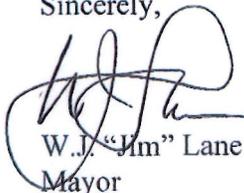
May 29, 2012

Honorable Hugh Hallman  
Chair, Regional Council  
Maricopa Association of Governments  
302 N. 1<sup>st</sup> Avenue, Suite 300  
Phoenix, AZ 85003

Dear Mayor Hallman:

I am writing to you today to confirm my interest in continuing to serve on the Maricopa Association of Government's Transportation Policy Committee and as Chair of the Committee. As effective regional transportation solutions continue to be of the utmost importance to our communities, the City of Scottsdale appreciates the opportunity to contribute to the efforts of this Committee.

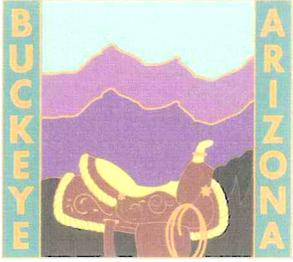
Sincerely,



W.J. "Jim" Lane  
Mayor

c: Dennis Smith, MAG Executive Director





## Town of Buckeye

### Office of the Mayor

June 5, 2012

Mayor Hugh Hallman,  
Chair, Regional Council  
Maricopa Association of Governments  
302 North 1st Avenue, Suite 300  
Phoenix, Arizona 85003

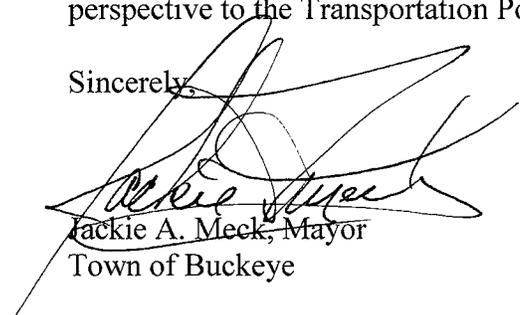
Re: Transportation Policy Committee Nominations

Dear Mayor Hallman.

Please accept this letter as formal expression of my interest in continuing to serve on the Transportation Policy Committee in the At-Large, geographically balanced position for the West Valley, along with continuing to serve in the Vice Chair position. My interest in continued service arises from Buckeye's unique role in the future of transportation development in the region.

The Town of Buckeye Municipal Planning Area (MPA) comprises a significant portion of the area of the Interstate 10-Hassayampa Valley Transportation Framework Study which represents a key element of the next phase of transportation infrastructure development for the region. Likewise, much of the future commuter rail corridor identified in MAG's Yuma West Commuter Rail Corridor Development Plan is located in Buckeye. Our Town is also at the heart of the fastest growing portion of the Valley with an expected population of 1.5 million at full-build-out. Finally, Buckeye is nearing completion of its first multimodal transportation master plan which will serve as a guide for transportation development in the Town's MPA for the next twenty-five years. Buckeye's role in all of these efforts enables me to bring essential expertise and a unique perspective to the Transportation Policy Committee.

Sincerely,



Jackie A. Meek, Mayor  
Town of Buckeye



## City of Phoenix

OFFICE OF THE MAYOR

MAYOR GREG STANTON

June 11, 2012

The Honorable Hugh Hallman  
Chair, Maricopa Association of Governments Regional Council  
302 North 1<sup>st</sup> Avenue  
Phoenix, Arizona 85003

Re: Transportation Policy Committee Position

Dear Mayor Hallman:

Please accept this letter as my expression of interest to remain the Phoenix representative on the Transportation Policy Committee.

If you have any questions or require any information about me for this process, please contact our Office of Government Relation at 602-256-4257.

Sincerely,

A handwritten signature in black ink that reads "Greg Stanton".

Greg Stanton  
Mayor



[www.facebook.com/mayorstanton](http://www.facebook.com/mayorstanton)



[www.twitter.com/mayorstanton](http://www.twitter.com/mayorstanton)

[greg.stanton@phoenix.gov](mailto:greg.stanton@phoenix.gov)

[www.phoenix.gov/mayor](http://www.phoenix.gov/mayor)



20 E Main St Suite 750  
PO Box 1466  
Mesa, Arizona 85211-1466

mesaaz.gov

May 23, 2012

Mayor Hugh Hallman  
MAG Regional Council Chair  
c/o Dennis Smith  
Maricopa Association of Governments  
302 North 1<sup>st</sup> Ave., Suite 300  
Phoenix, AZ 85003

Dear Mayor Hallman:

Please accept this letter as my interest to continue as a member of the MAG Transportation Policy Committee (TPC). It has been an honor to participate on the committee and I would welcome the opportunity to serve another term.

Sincerely,

Scott Smith  
Mayor



ELAINE M. SCRUGGS  
Mayor

May 29, 2012

The Honorable Hugh Hallman  
Chairman, Transportation Policy Committee  
Maricopa Association of Governments  
302 North 1st Avenue, Suite 300  
Phoenix, Arizona 85003

Dear Mayor Hallman:

I am writing to express my interest in being reappointed as the Glendale representative on the Transportation Policy Committee at the Maricopa Association of Governments. I look forward to continuing to serve with you and the other members of the committee.

Sincerely,

A handwritten signature in black ink that reads 'Elaine M. Scruggs'. The signature is written in a cursive style.

Elaine M. Scruggs  
Mayor

c: Brent Stoddard



**Chandler • Arizona**  
*Where Values Make The Difference*

**Jay Tibshraeny**  
*Mayor*

**Office of the Mayor**

*Telephone*  
(480) 782-2200

*Fax*  
(480) 782-2233

*E-mail*  
jay.tibshraeny@chandleraz.gov

*Twitter*  
<http://www.twitter.com/jaytibshraeny>

*Web*  
[www.chandleraz.gov](http://www.chandleraz.gov)

*Mailing Address*  
Mail Stop 603  
PO Box 4008  
Chandler, Arizona 85244-4008

*Location*  
Fifth Floor  
175 South Arizona Avenue  
Chandler, Arizona 85225

May 29, 2010

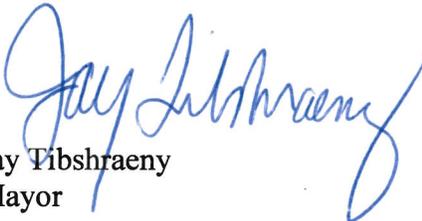
Honorable Hugh Hallman  
Chairman, Maricopa Association of Governments  
302 North 1<sup>st</sup> Avenue, Suite 300  
Phoenix, AZ 85003

Dear Mayor Hallman:

Councilmember Jack Sellers currently serves as Chandler's representative on the Maricopa Association of Government's Transportation Policy Committee. Please accept this letter as my request to have Councilmember Sellers reappointed to this position.

Thank you for your attention to this issue.

Sincerely,

  
Jay Tibshraeny  
Mayor

cc: Councilmember Jack Sellers

**Chandler**



2010



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U.S. Conf. of Mayors

Town of Gilbert, Arizona  
*A Community of Excellence*  
Municipal Center  
50 East Civic Center Drive  
Gilbert, Arizona 85296

From the Office of  
Mayor  
John W. Lewis

May 29, 2012

Maricopa Association of Governments  
Mr. Dennis Smith  
302 N. 1<sup>st</sup> Ave, Suite 300  
Phoenix, AZ 85003

Dear Dennis:

Please accept this letter as formal notification of The Town of Gilbert's interest in having Councilmember Ben Cooper reappointed to serve on the Maricopa Association of Governments Transportation Policy Committee. Please let me know if you have any questions or need additional information.

Councilman Cooper's professional contact information for your records:

Councilmember Ben Cooper  
Town of Gilbert  
50 East Civic Center Drive  
Gilbert, AZ 85296  
(480) 503-6764  
[ben.cooper@gilbertaz.gov](mailto:ben.cooper@gilbertaz.gov)

Sincerely,

John W. Lewis  
Mayor



Office of the City Council

June 13, 2012

Mayor Hugh Hallman, Chair of Regional Council  
Maricopa Association of Governments  
302 North 1<sup>st</sup> Avenue, Suite 300  
Phoenix, Arizona 85003

Dear Mayor Hallman,

Please accept this letter as confirmation of my re-appointment to the Transportation Policy Committee for the City of Peoria.

Feel free to contact me if you need anything further.

Sincerely,

A handwritten signature in black ink that reads "Bob Barrett". The signature is written in a cursive style with a long horizontal stroke at the end.

Bob Barrett  
Mayor



June 5, 2012

City of Tempe  
P.O. Box 5002  
31 East Fifth Street  
Tempe, AZ 85280  
480-350-8225

Maricopa Association of Governments  
302 N. First Ave.  
Phoenix, AZ 85003

Dear Regional Council Members,

I hereby appoint Councilmember Shana Ellis to represent the City of Tempe on the Maricopa Association of Governments Transportation Policy Committee.

If anything further is required, please do not hesitate to contact me.

Hugh Hallman  
Mayor

Joel Navarro  
Vice Mayor

Robin Arredondo-Savage  
Councilmember

Shana Ellis  
Councilmember

Mark W. Mitchell  
Councilmember

Onnie Shekerjian  
Councilmember

Corey D. Woods  
Councilmember

Cordially,

A handwritten signature in black ink, appearing to read 'Hugh Hallman', written over a horizontal line.

Hugh Hallman  
Mayor of Tempe

Cc: Mayor W. J. "Jim" Lane, City of Scottsdale; Chair, TPC  
Councilmember Shana Ellis, City of Tempe

HH/ch



June 11, 2012

Maricopa Association of Governments  
TPC Nominating Committee  
302 N. 1<sup>st</sup> Avenue Suite 300  
Phoenix, AZ 85003

RE: Nomination to the Maricopa Association of Governments Transportation Policy Committee

Dear TPC Nominating Committee:

As a member of the Transportation Policy Committee (TPC) filling the Geographical Balance position, I request to remain on the TPC in that capacity. As you know, I attend regularly and have been very active in MAG policy for more than a decade. I look forward to continuing the policy work we have begun with my colleagues, officials from the Arizona State Transportation Board, representatives from Arizona Department of Transportation and our business leaders.

Thank you for considering me in retaining this seat. Please feel free to contact me if you have any questions.

Sincerely,

A handwritten signature in black ink that reads "Marie Lopez Rogers". The signature is written in a cursive style.

Mayor Lopez Rogers  
Mayor



June 13, 2012

The Honorable Hugh Hallman  
Chair  
MAG Regional Council  
302 N. 1<sup>st</sup> Ave. Suite 300  
Phoenix, AZ 85003

RE: City of Goodyear Transportation Policy Committee Representative

Dear Mayor Hallman:

I am requesting to be reappointed to the Transportation Policy Committee as a representative of the West Valley.

As you know I have served on the Transportation Policy Committee for a year now and appreciate the opportunity to continue to represent the transportation needs of both my citizens and the citizens of the region.

I currently serve as one of the three members needed to maintain geographical balance in the West Valley and would like to remain in this role.

Your favorable consideration of this request would be appreciated.

Sincerely,

  
Georgia Lord  
Mayor





June 13, 2012

Honorable Hugh Hallman  
Chairman, MAG Regional Council  
302 N 1st Ave., Ste. 300  
Phoenix, AZ 85003

Chairman Hallman:

Please except this letter of interest and my desire to continue serving on the Maricopa Association of Governments (MAG) Transportation Policy Committee (TPC) to fulfill one of the three West Valley Geographic Balance members.

For the past year, I have served as a member on the Maricopa Association of Governments on the Regional Council (RC), Economic Development Committee (EDC) and the Transportation Policy Committee (TPC). I have an extensive background and experience in developing public policy in the areas of transportation and economic development. I recognize the importance of this committee in setting the stage for Arizona's economic recovery, particularly in Maricopa County.

Thank you in advance for your consideration. Please let me know if you have any questions.

Respectfully submitted,

Sharon Wolcott  
Mayor, City of Surprise

cc: Mr. Dennis Smith, Executive Director, MAG  
Mayor Wolcott, City of Surprise



June 19, 2012

Maricopa Association of Governments

302 N 1<sup>st</sup> Avenue; Suite 300

Phoenix, AZ 85003

Attn: Mayor W.J. "Jim" Lane, City of Scottsdale, Chair-Transportation Policy Committee

Dear Mayor Lane:

In response to your recent letter regarding membership on the Transportation Policy Committee, I hereby request consideration for my continuing membership.

As you know, my many years of service at various levels within the Arizona Department of Transportation and my involvement with MAG as well as the League of Cities and Towns regarding transportation issues makes me knowledgeable in this area and well suited for membership.

Please forgive the tardiness in responding to your request. I look forward to continuing my membership on this very important Committee.

Best regards,

A handwritten signature in black ink that reads "Dick Esser". The signature is written in a cursive style with a large, stylized "E" at the end.

Dick Esser

Town of Cave Creek Councilman

Cc: Dennis Smith, MAG Exec. Dir  
Valerie Day, MAG Admin.



# Maricopa County

Max W. Wilson, Chairman  
Board of Supervisors, District 4

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301 West Jefferson Street  
10th Floor  
Phoenix, AZ 85003-2143  
Phone: 602-506-7642  
Fax: 602-506-4989  
[www.maricopa.gov](http://www.maricopa.gov)

June 7, 2012

Mayor Jim Lane, City of Scottsdale,  
Chairman, MAG TPC Committee  
302 N. 1<sup>st</sup> Avenue, Ste. 300  
Phoenix, AZ 85003

Dear Chairman Lane,

It would be my privilege and an honor to continue to serve as the Maricopa County representative on the MAG Transportation Policy Committee.

Sincerely,

A handwritten signature in black ink that reads "Max W. Wilson".

Max W. Wilson

Gregory Mendoza  
Governor



Stephen Roe Lewis  
Lieutenant Governor

## GILA RIVER INDIAN COMMUNITY

### *Executive Office*

*"A New Generation of Leadership Serving the People"*

June 14, 2002

Maricopa Association of Governments  
Transportation Policy Committee  
302 North 1<sup>st</sup> Avenue  
Suite 300  
Phoenix, AZ 85003

Chairman Lane and Honorable Committee Members,

I am respectfully submitting my letter of interest to be considered for membership to the Transportation Policy Committee (TPC).

As Lieutenant Governor of the Gila River Indian Community, I oversee the Community's Transportation Technical Team (TTT) authorized to address and develop transportation policy issues throughout the land base of the Gila River Indian Community. Our Community is facing critical transportation issues and a voice on the TPC would not only benefit my Community but also be beneficial to MAG as we strive to honor our Community's proud history in being, "Good Neighbors," to the surrounding communities as we plan for the future growth of our region in a respectful and cooperative manner.

Again, please accept my name for consideration to MAG's Transportation Policy Team.

Respectfully,

Stephen Roe Lewis, Lieutenant Governor  
Gila River Indian Community



# Arizona Department of Transportation

## Office of the Director

206 South Seventeenth Avenue Phoenix, Arizona 85007-3213

Janice K. Brewer  
Governor

John S. Halikowski  
Director

June 14, 2012

John A. Bogert  
Deputy Director  
for Operations

Floyd Roehrich, Jr.  
Deputy Director  
for Policy

Via email: Attn: Valerie Day- [vday@azmag.gov](mailto:vday@azmag.gov)

MAG Transportation Policy Committee  
Maricopa Association of Governments  
302 N. 1<sup>st</sup> Avenue, Suite 300  
Phoenix, AZ 85003

Dear MAG Transportation Policy Committee:

Please accept this request for State Transportation Board Member Joseph La Rue to represent the Arizona Department of Transportation on the MAG Transportation Policy Committee for the upcoming term beginning July 2012. Mr. La Rue was appointed by Governor Brewer to represent the state on the State Transportation Board in the western region of Maricopa County. He has excellent and long standing relationships at both the political and staff levels in this region and within Maricopa County. Mr. La Rue brings many years of experience in the area of transportation, government, health care and business.

Please feel free to contact Sintra Hoffman or me with any questions.

Sincerely,

A handwritten signature in blue ink, appearing to read "Floyd Roehrich Jr.", is written over a light blue circular stamp.

Floyd Roehrich Jr.

c: Sintra Hoffman, Public Affairs Manager, ADOT

## MAG COMMITTEE OPERATING POLICIES AND PROCEDURES

### Transportation Policy Committee

#### Section 4.02 - Composition:

House Bill 2456 (Arizona Revised Statutes §28-6308) provides for the establishment of the Transportation Policy Committee, consisting of twenty-three (23) members including:

- 1) Central City elected official.
  - Phoenix
  
- 2) Seven (7) largest Cities elected officials (these have an opportunity to serve; those not participating will create an additional opportunity for other Cities/Towns in the next category). The population used for determining the seven largest will be the resident population estimate approved annually by the Regional Council. Currently the seven largest are:
 

<ul style="list-style-type: none"> <li>• Mesa</li> <li>• Glendale</li> <li>• Scottsdale</li> <li>• Chandler</li> </ul>	<ul style="list-style-type: none"> <li>• Gilbert</li> <li>• Peoria</li> <li>• Tempe</li> </ul>
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- 3) Five Cities/Towns (5) elected officials. Member agencies are selected from the following list; serve for two years and are eligible for reappointment.
 

Three (3) from areas that need to be represented to achieve geographic balance, with the members selected from and by the under represented geographic area and ratified by the Regional Council. Interstate 17 will be used as a boundary in determining geographic balance.

Two (2) At-Large (geographically balanced) selected by the Regional Council.

<ul style="list-style-type: none"> <li>• Apache Junction/Pinal County</li> <li>• Avondale</li> <li>• Buckeye</li> <li>• Carefree</li> <li>• Cave Creek</li> <li>• El Mirage</li> <li>• Fountain Hills</li> <li>• Gila Bend</li> <li>• Goodyear</li> </ul>	<ul style="list-style-type: none"> <li>• Guadalupe</li> <li>• Litchfield Park</li> <li>• Paradise Valley</li> <li>• Queen Creek</li> <li>• Surprise</li> <li>• Tolleson</li> <li>• Wickenburg</li> <li>• Yavapai County</li> <li>• Youngtown</li> </ul>
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- 4) One (1) Maricopa County Board of Supervisors member.
  
- 5) One (1) Native American Indian Community (selected by the Regional Council—would serve for two years and would be eligible for reappointment).
  - Fort McDowell Yavapai Nation
  - Gila River Indian Community
  - Salt River Pima-Maricopa Indian Community
  
- 6) State Transportation Board member (Maricopa County) – Rotates each year.
  
- 7) Chair, Citizens Transportation Oversight Committee.

- 8) Six (6) business members of the Transportation Policy Committee (TPC) represent regionwide business interests, one of whom must represent transit interests, one of whom must represent freight interests and one of whom must represent construction interests. The President of the Senate and the Speaker of the House of Representatives shall each appoint three members to the committee. Members who are appointed serve six-year terms. The Chairman of the Regional Planning Agency may submit names to the President of the Senate and Speaker of the House of Representatives for consideration for appointment to the Transportation Policy Committee.

Section 4.04 - Nomination Process & Election of Chair & Vice Chair:

- 1) A Chair and Vice Chair who are duly elected members of a MAG member agency shall be elected from the members of the Transportation Policy Committee at the June meeting of each year.
- 2) The current Vice Chair is nominated for the position of Chair and individuals interested in being Vice Chair, pursuant to the provisions of Section 4.05 "Terms" and Section 4.06 "Vacancies," provide letters of interest submitted to the Chair of the Regional Council for appointment by the Regional Council.

Section 4.05 - Terms of Officers: One-year terms with succession of positions occurring through the ascending order of officers.

Section 4.06 - Vacancies: In the event of a vacancy in the Chair position, the Vice Chair will become Chair for the unexpired term of the previous Chair and a Vice Chair will be elected to complete the remainder of the Vice Chair's term. An individual who succeeds to an unexpired term of six months or less, will serve for the remainder of the term, and is eligible to serve one additional full-year term. An individual who succeeds to an unexpired term of more than six months serves for the remainder of the unexpired term and is not then eligible to serve one additional full-year term.

May 30, 2012

TO: Members of the MAG Regional Council

FROM: Mayor Thomas Schoaf, City of Litchfield Park, Chair  
2012 MAG Regional Council Nominating Committee

SUBJECT: MAG REGIONAL COUNCIL NOMINATING COMMITTEE REPORT

It has been my pleasure to serve as the Chair of the 2012 MAG Regional Council Nominating Committee. On April 25, 2012, Mayor Hugh Hallman, Chair of the MAG Regional Council, announced the appointments to the 2012 MAG Nominating Committee. The Nominating Committee, according to the MAG Nomination Process, consists of five members. The other members of the Nominating Committee include Mayor Jay Tibshraeny, City of Chandler; Mayor Lana Mook, City of El Mirage; Mayor Jay Schlum, Town of Fountain Hills; and Supervisor Max W. Wilson, Maricopa County.

On May 23, 2012, the Nominating Committee met and made recommendations for the positions of Chair, Vice Chair, Treasurer, and four At-Large Members for the coming year (2012-2013). In accordance with the MAG Nominating procedure, if the Past Chair is not a current member of the Council, the Nominating Committee shall nominate an additional At-Large Member. The election will be held at the June 27, 2012, Regional Council meeting. The slate recommended by the Nominating Committee is noted below:

Chair	Mayor Marie Lopez Rogers, City of Avondale
Vice Chair	Mayor Scott Smith, City of Mesa
Treasurer	Mayor Michael LeVault, Town of Youngtown
At-Large Member	Mayor W. J. "Jim" Lane, City of Scottsdale
At-Large Member	Mayor Greg Stanton, City of Phoenix
At-Large Member	Mayor Gail Barney, Town of Queen Creek
At-Large Member	Mayor Thomas Schoaf, City of Litchfield Park

Again, it was my pleasure to serve as the Chair of the 2012 Nominating Committee. Please contact me at (623) 935-5033 if you have any questions about the Nominating Committee report.

Cc: MAG Management Committee  
Intergovernmental Representatives