

Application to Serve on the Continuum of Care Board for the  
Maricopa Association of Governments (MAG) Continuum of Care

**Application to Serve on the Continuum of Care Board**

**Contact Information**

Name: **Bruce Liggett**

Position/Title: **Maricopa County Human Services Director**

Affiliation: **Maricopa County**

Address: **234 N. Central Ave. 3<sup>rd</sup> Floor, Phoenix, AZ 85004**

Email: [liggett@maricopa.gov](mailto:liggett@maricopa.gov)

Phone: **(602) 506-0066**

**Board Composition**

What category are you applying to represent (please check all that apply):

Check	CoC Board Category
	Formerly Homeless
<b>X</b>	ESG Recipient's Agency
	Continuum of Care Committee Chair
<b>X</b>	Policy/Advocacy
	*CoC Funded Provider
<b>X</b>	Funder
	Community Seat
*Please indicate which homeless population(s) you represent (list all that apply):	

**Financial/Grant Disclosures**

Does your organization currently receive funding or intend to apply for, any of the following grant programs (check all that apply): \*Receipt of application of funding does not disqualify you from serving on the CoC Board.

	Continuum of Care Program (CoC Program)
<b>X</b>	Emergency Solutions Grant (ESG) If yes, from what grantee? - <b>HUD direct</b>
	Department of Veterans Affairs SSVF
	SAMHSA
<b>X</b>	CDBG If yes, from what grantee? <b>Maricopa County Urban County - HUD direct</b>

X	HOME If yes, from what grantee? <b>Maricopa County HOME Consortium - HUD direct</b>
	Other federal homeless assistance funding?
	HOPWA If yes, from what grantee?
X	Other grants related to homeless assistance/housing? <b>Attorney General's Office - Mortgage Settlement Funds- Housing Opportunity for Service Disabled Veterans</b>

**Please describe why you would be a good representative on the CoC Board for this category(ies) you selected?**

With 35 years' experience administering and advocating for the full range of human service programs in Maricopa County and Arizona, I have experience making connections between programs, linking service delivery, blending funding, and growing successful programs. I am responsible for Maricopa County's Community Development, Workforce Development, Community Services, Senior and Adult Services, and Head Start Divisions. Integrating these programs to work across division lines is one of our goals. Maricopa County receives the largest amount of funding of any region in the state for Workforce programs. Under my direction, we are in the process of improving and increasing assistance to homeless individuals in need of employment and believe some of the methods could be a model for other workforce programs. We also have identified a source to assist with utility deposit and utility assistance payments to leverage our current rapid-rehousing contracts. Identifying solutions and implementing systems change is important in solving barriers to human service related needs for individuals and families.

**How long have you been in your current position and how does your work relate to the CoC?**

22 months. As the County's Human Services Director, I administer HUD-funded housing and homeless programs and Workforce Development (WIOA), in addition to Community Services (Community Action Agency), Community Development, Senior and Adult Services, and Head Start. I have been working closely with funding partners and service providers in our community to assist homeless individuals and families connect with services in the region. We focus our efforts and resources in effective ways by providing funding through Emergency Solutions Grants, general funds and other federal resources to place homeless in rapid rehousing and provide funding for shelter operations to providers that are part of the CoC. We are involved in the ESG funders collaborative to bring the CoC Standard of Excellence principles within our current homeless related contracts.

**Please explain why you are interested in serving on the CoC Board?**

I am interested in serving on the CoC Board because of my commitment to assisting individuals and families who have significant barriers and experience homelessness by providing leadership to create partnerships and collaborations that result in innovative service delivery and cost effective programs. I am interested in sharing my knowledge of policy and range of programs to contribute to the Board's work and learn from Board members. I believe that we need to think smarter about current strategies and how we can collectively make wiser investments to have a larger impact in our community to end homelessness.

**Please describe your involvement with the Continuum of Care in the past.**

I briefly served on the Continuum of Care Committee. Maricopa County Supervisor Gallardo serves on the Human Services Coordinating Committee and I also serve on the Human Services Technical Committee.

**Please describe how you know about and your understanding of the MAG Continuum of Care?**

I understand the background of the MAG Continuum of Care Regional Committee and its emphasis on regional solutions to homelessness and the Goals of the Continuum of Care to promote community solutions, provide funding to rehouse homeless individuals, promote access to other mainstream programs, and to optimize self-sufficiency among those experiencing homelessness. I am aware of the responsibilities of the Continuum of Care and its governance through the Board and role of the CoC Committee. The CoC is responsible for establishing and monitoring performance targets, monitoring performance outcomes, establishing and operating a Coordinated Assessment system, and establishing standards for CoC funding. In addition, the CoC has a critical role in managing comprehensive data systems that track individuals, services, and outcomes.

**What local collaborations are you involved with related to ending homelessness in the community?**

Valley of the Sun United Way Funders Collaborative and all partners involved with homelessness in and around the Human Services Campus. I am involved in the group convened to address the recent closure of the Men's Overflow Shelter and all related issues, including special projects to provide housing to the homeless such as the Industrial Development Authority's approval of rapid rehousing funding. My staff participates in the ESG Collaboration Meetings and Permanent Housing Workgroup. Furthermore, as a direct grantee from HUD we consult with the MAG, as the lead for the Continuum of Care in determining how to allocate ESG funds for each program year and evaluate outcomes. We recently received County General Funds for a Homelessness Coordinator position to further ensure that Maricopa County is actively involved in collaborations. We continue to be a partner with CoC and have regular correspondence to support our community in ending homelessness.

**Describe your familiarity with the goals in the U.S. Department of Housing and Urban Development (HUD) HEARTH Act.**

The HEARTH Act was an overhaul of HUD's homelessness assistance programs. It codifies the Continuum of Care planning process, modified definitions, changed ESG, and requires a coordinated response for addressing homelessness with an emphasis on measurable impacts. I am familiar with the vision and goals of the federal strategic plan to prevent and end chronic homelessness, prevent and end homelessness among Veterans, prevent and end homelessness for families, youth and children, and set a path to ending all types of homelessness by 2020.

**How do you plan to advance the goals established in the HEARTH Act locally?**

The County recently submitted its 5 Year Consolidated Plan for HUD funded programs. We have advanced the goals of the HEARTH Act by programming ESG funds for homeless individuals and families that have an appropriate SPDAT (regional coordinated assessment tool) to be rehoused and supplemented these funds with CSBG. We have directly funded, through CDBG, operations of Circle the City, construction of the new welcome center at the Human Service Campus, and utilized HOME funds for a tenant based rental assistance program administered by the City of Chandler through Community Bridges. We continue to align resources through partnerships within the region.

**Describe how you will gather and incorporate feedback from other stakeholders that represent the category that you are applying to represent in your decision making, if you are selected.**

We are actively coordinating our planning and implementation strategies with the City of Phoenix, Department of Economic Security, and the State Department of Housing. We convene the HOME Consortium and the Community Development Advisory Committee. In addition, we convene and share information with agencies and stakeholders throughout the County.

**Commitment Statement**

By my signature below, if selected to the Continuum of Care Board, I understand that I shall commit to attend the regularly scheduled CoC Board meetings during my term as a member, should I be selected.

Signature: 

Date: June 8, 2015

<b>2015 CoC Board Meetings</b>	
Maricopa Association of Governments: 302 N. 1 <sup>st</sup> Avenue, Second Floor, Ironwood Room, Phoenix	
January 26 - 2:00 p.m.	July 27 – 1:30 p.m.
February 23 - 2:00 p.m.	August 24 – 1:30 p.m.
March 30 - 2:00 p.m.	September 28 –1:30 p.m.
April 27 – 2:00 p.m.	October 26 – 1:30 p.m.
May 18 – 2:00 p.m.	November 16 – 1:30 p.m.
June 22 – 1:30 p.m.	December 14 – 1:30 p.m.