

November 8, 2011

TO: Members of the MAG Regional Council Executive Committee

FROM: Mayor Hugh Hallman, City of Tempe, Chair

SUBJECT: MEETING NOTIFICATION AND TRANSMITTAL OF TENTATIVE AGENDA FOR  
THE MAG REGIONAL COUNCIL EXECUTIVE COMMITTEE AND A POSSIBLE  
EXECUTIVE SESSION

Monday, November 14, 2011 - 12:00 Noon  
MAG Office, Suite 200 - Ironwood (NEW MEETING ROOM)  
302 North 1<sup>st</sup> Avenue, Phoenix

A meeting of the MAG Regional Council Executive Committee has been scheduled for the time and place noted above. Members of the Committee may attend the meeting either in person or by telephone conference.

Please park in the garage under the building. Bring your ticket to the meeting, parking will be validated. For those using transit, the Regional Public Transportation Authority will provide transit tickets for your trip. For those using bicycles, please lock your bicycle in the bike rack in the garage.

Pursuant to Title II of the Americans with Disabilities Act (ADA), MAG does not discriminate on the basis of disability in admissions to or participation in its public meetings. Persons with a disability may request a reasonable accommodation, such as a sign language interpreter, by contacting Denise McClafferty at the MAG office. Requests should be made as early as possible to allow time to arrange the accommodation.

If you have any questions regarding the Executive Committee agenda items, please contact me at 480-350-8221. For MAG staff, please contact Dennis Smith, MAG Executive Director, at (602) 254-6300.

MAG EXECUTIVE COMMITTEE  
TENTATIVE AGENDA  
NOVEMBER 14, 2011

COMMITTEE ACTION REQUESTED

1. Call to Order

The meeting of the Executive Committee will be called to order.

2. Call to the Audience

An opportunity will be provided to members of the public to address the Executive Committee on items not scheduled on the agenda that fall under the jurisdiction of MAG, or on items on the agenda for discussion but not for action. Members of the public will be requested not to exceed a three-minute time period for their comments. A total of 15 minutes will be provided for the Call to the Audience agenda item, unless the Executive Committee requests an exception to this limit. Please note that those wishing to comment on action agenda items will be given an opportunity at the time the item is heard.

3. Approval of Executive Committee Consent Agenda

Prior to action on the consent agenda, members of the audience will be provided an opportunity to comment on consent items that are being presented for action. Following the comment period, Committee members may request that an item be removed from the consent agenda. Consent items are marked with an asterisk (\*).

2. Information and discussion.

3. Approval of Executive Committee Consent Agenda.

ITEMS PROPOSED FOR CONSENT\*  
BY THE EXECUTIVE COMMITTEE

\*3A. Approval of the October 17, 2011 Executive Committee Meeting Minutes

\*3B. Amendment to the Caliper Corporation Contract to Perform Second Phase of the Inner Loop Traffic Operations Model

On May 27, 2009, the MAG Regional Council approved the FY 2010 MAG Unified Planning

3A. Review and approval of the October 17, 2011 Executive Committee meeting minutes.

3B. Approval to amend the Caliper Corporation contract by \$250,000 to conduct the additional work for the 2010 Inner Loop Traffic Operations Model Development.

Work Program and Annual Budget, which included the 2010 Inner Loop Traffic Operations Model Development Phase I for developing a microsimulation for a significant portion of the metropolitan area bounded by Loop 101 on the west, north, and east, and Loop 202 on the south. Following the consultant selection process, the Regional Council Executive Committee on March 22, 2010, approved Caliper Corporation to complete the first phase of the project for \$499,930. The first phase of this project is in the final stages of development and is presently on schedule. On May 26, 2010, the MAG Regional Council approved the FY 2011 MAG Unified Planning Work Program and Annual Budget, which included the 2011 Phase II - Inner Loop Traffic Operations Model project for \$250,000 as the next phase of the traffic operations model development. Building upon the efforts in the first phase of the project, the consultant is ready to proceed into the second phase where the microsimulation effort will be completed with the addition of three-dimensional models to facilitate the model's validation and availability for scenario testing. To conduct this second phase effort, the contract budget with Caliper Corporation will need to be amended to add the funding for the next phase approved by the Regional Council in the MAG FY 2011 Unified Planning Work Program and Annual Budget. MAG federal funds will be used for the second phase of this project. This item is on the November 9, 2011 Management Committee agenda for recommendation to approve. Please refer to the enclosed material.

\*3C. Amendment to the HDR, Inc. Contract for the Southeast Major Investment Study to Complete Study of Additional Improvement Scenarios

The fiscal year (FY) 2010 MAG Unified Planning Work Program and Annual Budget, approved by the MAG Regional Council in May 2009, was amended in March 2010 by the MAG Regional Council Executive Committee to include \$300,000 to conduct the Southeast Corridor

3C. Approval to amend the HDR, Inc. contract by \$88,867 to conduct the additional work for the Southeast Corridor Major Investment Study.

Major Investment Study. On May 17, 2010, the MAG Regional Council Executive Committee selected HDR, Inc. to conduct the study for an amount not to exceed \$300,000. Since receiving notice to proceed on the study in June 2010, the consultant has developed, studied, and analyzed three bundles of more than 25 different transportation alternatives to accommodate the travel demand forecasts in the Southeast Corridor area that reaches from Downtown Phoenix to Downtown Chandler. Information generated by this study thus far has significantly benefit not only this Major Investment Study, but has also contributed valuable information to the Environmental Impact Statement (EIS) projects for Interstate 10/Maricopa Freeway and SR-202L/South Mountain Freeway. Upon analysis of these transportation alternative bundles, additional combinations of improvements have been brought forward by the project's Planning Partners, including the Federal Highway Administration, the City of Tempe, and the City of Chandler, as additional items that merit testing and study in the Southeast Corridor. These additional combinations are beyond the scope of the original contract. HDR, Inc. has advised MAG that an additional amount of \$88,867 is needed to effectively study these items. This item is on the November 9, 2011 Management Committee agenda for recommendation to approve. Please refer to the enclosed material.

**ITEMS PROPOSED TO BE HEARD  
BY THE EXECUTIVE COMMITTEE**

4. Metropolitan Business Planning Initiative Business Consultant Selection

In May 2011, the MAG Regional Council approved the submission of a proposal to participate in the Metropolitan Business Planning Initiative. The budget for this proposal included \$166,400 to secure a business consultant to assist with implementation of the project. In July, the Brookings Institution announced that the region had been selected to participate in the initiative. In

4. Approval to select Elliot D. Pollack and Company to conduct the analytics and activities specified under tasks one through four for an amount not to exceed \$78,400 and consider for approval tasks five and six separately to develop the business plan and prospectus.

September, a Request for Proposals was issued to request proposals for the business consultant. On October 7, 2011, two proposals were received, from Elliot D. Pollack and Company and Value Point Solutions. On October 26, 2011, a multi-disciplinary team met to review the proposals. The review team recommended to MAG the selection of Elliot D. Pollack and Company to complete tasks one through four as specified in the Request for Proposals with tasks five and six being awarded separately to support the Metropolitan Business Planning Initiative for a total amount not to exceed \$166,400 for all six tasks. Following the meeting, staff contacted the Elliot D. Pollack Company to determine the cost for tasks one through four. They indicated a cost of \$78,400. Staff also inquired from Value Point Solutions the cost for tasks five and six to develop the business plan and prospectus if they were to be considered for these tasks. They indicated a cost of \$88,000 if they were to be considered for tasks five and six. This item is on the November 9, 2011 Management Committee agenda for recommendation to approve. Please refer to the enclosed material.

5. Amendment to the FY 2012 MAG Unified Planning Work Program and Annual Budget to Participate in the Regional Interstate Railway Economic Study

The Western High Speed Rail Alliance is proposing to initiate a Regional Interstate Railway Economic Study to study the economic benefits of interstate rail connectivity in the Intermountain West. The total cost of the project will be \$100,000 to \$200,000, with a MAG portion of approximately \$25,000 to \$50,000. MAG staff has contacted the Arizona Department of Transportation to inquire about their interest in participating in sharing the MAG cost of this study. MAG will only spend these funds if all Western High Speed Rail Alliance members participate. An amendment to the FY 2012 MAG Unified Planning Work Program and Annual Budget is needed to participate in the study.

5. Recommend approval to amend the FY 2012 Mag Unified Planning Work Program and Annual Budget to participate in the Regional Interstate Railway Economic Study through the Western High Speed Rail Alliance for an amount not to exceed \$50,000.

6. MAG Committee Chair and Vice Chair Appointments ending December 31, 2011

On July 22, 2009, the MAG Regional Council approved the MAG Committee Operating Policies and Procedures. Officer appointments for technical and other policy committees, with exception of the MAG Regional Council, Transportation Policy Committee, and Management Committee, will be made by the MAG Executive Committee and are eligible for one-year terms, with possible reappointment to serve up to one additional term by consent of the respective committee. These appointments will be staggered to assist with continuity, appointing approximately half of the committee officers in June each year and the remainder in January, unless a vacancy occurs.

A memorandum was sent to the technical and policy committee members whose chairs and vice chairs expire in January explaining that officers of these committees have served their second one-year term. According to the policies and procedures, the committee's vice chair will ascend to the chair position, and letters of interest were requested for the vice chair positions to be appointed by the Regional Council Executive Committee. An update on the committee appointments will be provided. Please refer to the enclosed material.

7. Update on the MAG Five Percent Plan for PM-10

An update will be provided on the MAG Five Percent Plan for PM-10 and the activities to prevent PM-10 exceedances at the monitors and throughout the region. To date in 2011, there have been 101 exceedances of the PM-10 standard due to exceptional events caused by haboobs, dust storms, thunderstorms, and residual dust. The Arizona Department of Environmental Quality (ADEQ) is continuing to prepare the documentation for the 2011

6. Approval of appointments of the technical and policy committee chairs and vice chairs ending December 31, 2011.

7. Information, discussion and possible motion to adjourn to executive session with MAG's attorney(s) for legal advice regarding the MAG Five Percent Plan for PM-10. A.R.S. § 38-431.03(A)(3).

exceptional events with technical assistance from Maricopa County and MAG staff. ADEQ submitted the first group of exceptional events for July 2-8, 2011, to the Environmental Protection Agency (EPA) for an informal review at the end of October. In addition, EPA intends to respond to issue the final Exceptional Events Guidance in November. MAG is continuing to research legislative remedies regarding the amount of documentation required for exceptional events. Work has continued on the modeling attainment demonstration for the new Five Percent Plan for PM-10. ADEQ is continuing to work on the Dust Action General Permit required by HB 2208 passed by the Arizona Legislature in 2011 and the enforceability issues with the Agricultural Best Management Practices.

The Executive Committee may vote to recess the meeting and go into executive session to discuss legal matters relating to the Five Percent Plan for PM-10. The meeting may then be reconvened for possible action. A.R.S. § 38-431.03(A)(3).

8. Annual Performance Review of the MAG Executive Director

The employment agreement entered into with the MAG Executive Director in January 2003 provided that the Executive Committee conduct an annual performance review in consultation with the Regional Council. On December 15, 2003, the Executive Committee approved an evaluation survey for the MAG Executive Director's performance review. The process for conducting the annual evaluation review will be discussed. Please refer to the enclosed material.

The Executive Committee may vote to recess the meeting and go into executive session to discuss personnel matters relating to the MAG Executive Director's review. The meeting may then be reconvened to take action regarding the review. A.R.S. 38-431.03(A)(1).

8. Information, discussion and possible motion to adjourn to executive session to discuss personnel matters relating to the MAG Executive Director's review. A.R.S. 38-431.03(A)(1).

9. Request for Future Agenda Items

Topics or issues of interest that the Executive Committee would like to have considered for discussion at a future meeting will be requested.

10. Comments from the Committee

An opportunity will be provided for the Executive Committee members to present a brief summary of current events. The Executive Committee is not allowed to propose, discuss, deliberate or take action at the meeting on any matter in the summary, unless the specific matter is properly noticed for legal action.

Adjournment

9. Information and discussion.

10. Information

MINUTES OF THE  
MARICOPA ASSOCIATION OF GOVERNMENTS  
MAG REGIONAL COUNCIL EXECUTIVE COMMITTEE  
October 17, 2011  
MAG Offices, Ironwood Room  
302 N. 1<sup>st</sup> Avenue, Phoenix, Arizona

MEMBERS ATTENDING

Mayor, Hugh Hallman, Tempe, Chair  
Mayor, Marie Lopez-Rogers, Avondale,  
Vice Chair  
Mayor Scott Smith, Mesa, Treasurer  
\*Mayor Jim Lane, Scottsdale

Mayor Michael LeVault, Youngtown  
Vice Mayor Thelda Williams, Phoenix  
Mayor Thomas L. Schoaf, Litchfield Park,  
Past Chair

\* Not present

1. Call to Order

The Executive Committee meeting was called to order by Chair Hallman at 12:06 p.m.

Chair Hallman stated that public comment cards were available for those members of the public who wish to comment. Transit tickets were available from Valley Metro for those using transit to come to the meeting. Parking validation was available from MAG staff for those who parked in the parking garage.

2. Call to the Audience

Chair Hallman stated that, according to the MAG public comment process, members of the audience who wish to speak are requested to fill out the public comment cards. He stated that there is a three-minute time limit. Public comment is provided at the beginning of the meeting for items that are not on the agenda that are within the jurisdiction of MAG, or non-action agenda items that are on the agenda for discussion or information only. Chair Hallman noted that no public comment cards had been received.

3. Consent Agenda

Chair Hallman noted that prior to action on the consent agenda, members of the audience are provided an opportunity to comment on consent items that are being presented for action. Following the comment period, Committee members may request that an item be removed from the consent agenda.

Chair Hallman requested a motion to approve the consent agenda. Mayor Schoaf moved to approve items #3A through #3E. Vice Mayor LeVault seconded the motion and the motion carried unanimously.

3A. Approval of the September 12, 2011 Executive Committee Meeting Minutes

The Regional Council Executive Committee, by consent, approved the September 12, 2011 Executive Committee meeting minutes.

3B. US-60/Grand Avenue Corridor Optimization and Access Management Plan Study

The Regional Council Executive Committee, by consent, approved to amend the FY 2012 MAG Unified Planning Work Program and Annual Budget to include \$850,000 for the US-60/Grand Avenue Corridor Optimization and Access Management Plan Study. On June 22, 2011, the Mayors of El Mirage, Glendale, Peoria, Phoenix, Surprise, and Youngtown, and Supervisor Max Wilson of Maricopa County, sent a letter to Arizona Department of Transportation (ADOT) Director John Halikowski to express their interest in preserving US-60/Grand Avenue from 19th Avenue and McDowell Road to SR-303L as an expressway facility that remains a state highway under ADOT control. Their letter also expressed a desire to work through the Maricopa Association of Governments (MAG) in cooperation with ADOT to enhance mobility in the corridor and maintain the corridor's expressway character. Based upon this request, MAG would develop the US-60/Grand Avenue Corridor Optimization and Access Management Plan Study to identify a long-term solution for accommodating travel demand and adjacent property access in this corridor. The Study will consist of two distinct phases: (1) Corridor Optimization to establish operating principles to improve the effectiveness of traffic operations along US-60/Grand Avenue and (2) an Access Management Plan that will provide a detailed milepost-by-milepost description of adjacent property access to US-60/Grand Avenue. In addition, a corridor-wide vision, goals, and priorities (e.g. economic development, safety, and mobility) will be developed as part of the Study. An amendment to the FY 2012 MAG Unified Planning Work Program and Annual Budget is needed to include \$850,000 for the US-60/Grand Avenue Corridor Optimization and Access Management Plan Study.

3C. Consultant Selection for the Don't Trash Arizona Litter Prevention and Education Program

The Regional Council Executive Committee, by consent, approved to select Olson Communications be selected to design and implement the FY 2012 Litter Prevention and Education Program, at a cost not to exceed \$300,000, and that the base contract period shall be a one (1) year term. MAG may, at its option, offer to extend the period of this agreement up to a maximum of two (2), one (1) year options, based on consultant performance and funding availability. The Regional Transportation Plan (RTP) includes \$279 million for the freeway maintenance program, including litter control. On March 23, 2011, the Transportation Policy Committee recommended that MAG issue a Request for Proposals (RFP) to continue the Don't Trash Arizona Litter Prevention and Education Program and to include a provision that the contract may be extended up to a maximum of two years based on performance and funding availability. The FY 2012 MAG Unified Planning Work Program and Annual Budget, approved by the MAG Regional Council in May 2011, contains \$300,000 to continue the Program. On July 22, 2011, MAG issued the RFP seeking qualified consultants for the development and implementation of the Don't Trash Arizona Litter Prevention and Education Program. On August 30, 2011, MAG

received proposals from three qualified consultants in response to the RFP. A multi-agency evaluation team met on September 9, 2011, to evaluate the proposals, and recommended to MAG that Olson Communications be selected as the consultant to develop and implement the FY 2012 Litter Prevention and Education Program, at a cost not to exceed \$300,000.

3D. Consultant Selection for MAG FY 2012 Vehicle Occupancy Study

The Regional Council Executive Committee, by consent, approved to select CK Group, Inc. to conduct the MAG FY 2012 Vehicle Occupancy Study for an amount not to exceed \$200,000. The fiscal year (FY) 2012 MAG Unified Planning Work Program and Annual Budget, approved by the MAG Regional Council in May 2011, includes \$200,000 for the MAG FY 2012 Vehicle Occupancy Study. The purpose of the project is to collect data on the vehicle occupancy and violation rates in the High Occupancy Vehicle (HOV) lanes, determine vehicle occupancy in the general purpose lanes, and conduct simultaneous vehicle classification counts. On August 3, 2011, MAG issued a Request for Proposals to conduct the MAG FY 2012 Vehicle Occupancy Study. Two proposals were received by the September 1, 2011, deadline. On September 21, 2011, a multi-agency evaluation team recommended to MAG the selection of the CK Group, Inc., to perform the technical assistance.

3E. Consultant Selection for the MAG Air Quality Technical Assistance On-Call Services Request for Qualifications

The Regional Council Executive Committee, by consent, approved to select the following firms for Air Quality Technical Assistance On Call Service for an amount not to exceed \$280,000; (1) Advanced Monitoring Methods be qualified in Air Quality Monitoring and Meteorology; (2) Cambridge Systematics be qualified in Statistical Analysis of Data, CMAQ Evaluation Methodologies, Transportation Conformity, and Analysis of Greenhouse Gas Requirements and Emissions; (3) ERG be qualified in Air Quality Modeling, Surveys and Emissions Inventories, Analysis of Control Measures, Implementation and Tracking of Control Measures, Statistical Analysis of Data, and Air Quality Plan Preparation; (4) ENVIRON be qualified in Air Quality Modeling, Air Quality Monitoring and Meteorology, Analysis of Exceptional Events, Surveys and Emissions Inventories, Analysis of Control Measures, Implementation and Tracking of Control Measures, Statistical Analysis of Data, Air Quality Plan Preparation, CMAQ Evaluation Methodologies, Transportation Conformity, and Analysis of Greenhouse Gas Requirements and Emissions; (5) Sierra Research be qualified in Air Quality Modeling, Analysis of Exceptional Events, Surveys and Emissions Inventories, Analysis of Control Measures, Implementation and Tracking of Control Measures, Statistical Analysis of Data, Air Quality Plan Preparation, CMAQ Evaluation Methodologies, Transportation Conformity, and Analysis of Greenhouse Gas Requirements and Emissions; (6) Sonoma Technology be qualified in Air Quality Modeling, Air Quality Monitoring and Meteorology, Analysis of Exceptional Events, Surveys and Emissions Inventories, Analysis of Control Measures, Implementation and Tracking of Control Measures, Statistical Analysis of Data, Remote Sensing, Air Quality Plan Preparation, CMAQ Evaluation Methodologies, Transportation Conformity, and Analysis of Greenhouse Gas Requirements and Emissions; (7) Technical & Business Systems be qualified in Air Quality Modeling, Air Quality

Monitoring and Meteorology, Analysis of Exceptional Events, Surveys and Emissions Inventories, Analysis of Control Measures, Statistical Analysis of Data, Remote Sensing, and Air Quality Plan Preparation; (8) Traffic Research & Analysis be qualified in Surveys and Emissions Inventories; and (9) TranSystems be qualified in Air Quality Modeling, Air Quality Monitoring and Meteorology, Analysis of Exceptional Events, Surveys and Emissions Inventories, Analysis of Control Measures, Implementation and Tracking of Control Measures, Statistical Analysis of Data, Remote Sensing, Air Quality Plan Preparation, CMAQ Evaluation Methodologies, Transportation Conformity, and Analysis of Greenhouse Gas Requirements and Emissions. The FY 2012 MAG Unified Planning Work Program and Annual Budget, approved by the MAG Regional Council in May 2011, includes potential consultant assistance for air quality planning and modeling activities. Consultant services may be needed to assist MAG with supplemental analyses for the Five Percent Plan for PM-10, Conformity Analysis, Evaluation of Congestion Mitigation and Air Quality Improvement (CMAQ) Projects, New Eight-Hour Ozone Plan, and Analysis of Exceptional Events. A request for qualifications was advertised on July 25, 2011, for technical assistance including air quality modeling, CMAQ evaluation, conformity, and the development of regional air quality plans. Nine proposals were received by the August 24, 2011, deadline. On September 13, 2011, a multi-agency evaluation team recommended to MAG the firms to be qualified in selected areas of expertise.

4. Economic Development Administration Technical Assistance Grant for a Sun Corridor Regional Industry Cluster Study

Dennis Smith stated that he was contacted by CAAG to participate in a Sun Corridor Regional Industry Study. Mr. Smith asked Denise McClafferty to provide the committee with the details of the study. Ms. McClafferty stated the grant application will consist of two phases. Phase one is the Sun Corridor cluster study and phase two will combine the cluster study with employment center matches. Ms. McClafferty noted the total project will be approximately \$500,000 with CAAG seeking funding for the \$250,000 match from public and private resources. Ms. McClafferty stated CAAG is talking with Puget Sound who received a similar grant. Ms. McClafferty indicated that MAG staff will provide additional details if the Executive Committee directs MAG to participate in the development of the EDA application. Ms. McClafferty noted CAAG, PAG and MAG would be meeting to discuss the application, which is due December 15, 2011.

Chair Hallman asked if there were any questions or comments. Mayor Schoaf stated we need to be sure that there is no overlapping of studies. Vice Chair Lopez-Rogers asked at what point is public comment being included. Mr. Smith stated that this is the first public mention on this concept. Mr. Smith also noted that this study could compliment the work that is being done with Brookings on long term strategies.

Chair Hallman stepped out of the meeting and Mayor Schoaf continued with the meeting.

Mayor Smith asked why the study was being done with Central Arizona Association of Governments. Mr. Smith stated that clusters can be statewide or region wide like the Sun Corridor and CAAG is a Economic Development District (EDD). Mayor Smith commented that this was a good approach. The committee directed staff to gather more information and report back at the November meeting. Mayor Schoaf asked if there were any other questions or comments. There were none.

5. Amendment to the FY 2012 MAG Unified Planning Work Program and Annual Budget to Provide Research Assistance for Economic Development Committee Projects

Mr. Smith stated that the Economic Development Committee discussions have resulted in several projects that may require research assistance. He noted that the Thunderbird School of Global Management deploys teams of MBA candidates who deliver project-focused research and consulting services. He suggested that Thunderbird's expertise could be used on a study to research near-shoring. Mr. Smith recommended that the FY 2012 MAG Unified Planning Work program be amended to add a project for research assistance using interns through academic institutions in Arizona for these Economic Development Committee projects for an amount not to exceed \$18,000.

Mayor Schoaf asked if there were any questions or comments. Vice Mayor Williams asked when these studies are taking place will the negatives also be identified with the positives. Mr. Smith stated that this could be put into the scope of the studies.

Mayor LeVault moved to amend the FY 2012 Unified Planning Work Program to include a project for research assistance for the Economic Development Committee projects for an amount not to exceed \$18,000. Vice Chair Lopez-Rogers seconded the motion and the motion carried out unanimously.

6. Update on the Metropolitan Business Planning Initiative

Amy St. Peter thanked the committee for the opportunity to provide an update on the Metropolitan Business Planning Initiative. She noted that a public launch took place at the MAG Economic Development Committee meeting on October 4, 2011 along with a presentation by Brookings Institution and with our local Leadership Advisory Team. Ms. St. Peter stated that there have been a number of very positive articles in the media about the initiative. She also wanted to thank Chair Hallman, Mayor Schoaf and Mayor Smith for their time with the editorial board and the Brookings staff, along with acknowledging Greater Phoenix Economic Council (GPEC) as a primary partner on the project.

Ms. St. Peter noted there will be a leadership luncheon on Thursday, October 20, 2011 with a work session taking place afterwards for members of the Economic Development Committee, along with elected officials to meet with CEO's invited by GPEC. The work session will also continue all day on October 21, 2011. She noted the goal of these sessions is to identify the gaps

and opportunities in the region's economy and to develop a prioritized list of strategies to promote a sustainable prosperity. She noted that it is the priority to ensure we are building on the great work already initiated by our partners. Ms. St. Peter stated the work sessions will provide a deeper understanding of the economic development strategies within this region, which will provide a strong foundation for the Metropolitan Business Plan. She noted that the lead initiatives will be identified as a result of the work sessions and it is important that everyone's position is known and integrated into the discussion. Ms. St. Peter then asked if there were any questions.

Chair Hallman returned to the committee meeting.

Mr. Smith commented by casting a wider net that includes all the partners involved in the development of the lead initiatives, such as GPEC, WESTMARC, East Valley Partnership, and Greater Phoenix Leadership, this will build a better framework for a strong regional document. Chair Hallman stated the importance of all the agencies coming together to make this initiative as successful as possible. Chair Hallman asked if there were any other questions or comments. There were none.

7. Update on the MAG Five Percent Plan for PM-10

Lindy Bauer, MAG Environmental Director, provided an update on the MAG Five Percent Plan for PM-10. Ms. Bauer noted during the summer of 2011 there have been 87 exceedances of the PM-10 standard to date, with 86 of them being due to exceptional events, such as haboobs, dust storms, localized thunderstorms, microbursts, and residual dust. Ms. Bauer stated that these events have generated a great deal of work for the Arizona Department of Environmental Quality (ADEQ), assisted by Maricopa County Air Quality Division and MAG staff. Ms. Bauer noted it takes the Environmental Protection Agency approximately (EPA) 120 days to review each exceptional event and provide initial comments. San Joaquin Unified Air Pollution Control District has indicated that it takes approximately 453 staff hours to prepare the documentation for one high wind exceptional event.

Ms. Bauer stated ADEQ will have the first batch of documentation for July 2, 2011 through July 8, 2011 ready to submit to the EPA by the end of October and the others still have to be completed. She noted due to the number of these exceptional events, the ADEQ has been overwhelmed.

Ms. Bauer stated that MAG is working with its Washington, D. C., legal counsel, Crowell and Moring and Patton Boggs regarding potential legislative remedies on exceptional events. She explained that this work is being done as a result of the extensive work required to document these exceptional events, which then has to be submitted to EPA, which then takes a long time to review the documentation and concur or not concur. She noted perhaps states, in consultation with EPA, could make the determination of an exceptional event.

She indicated that the Phoenix Dust Reduction Task Force has prepared a brochure to be used for public outreach efforts to prevent exceedances, which seems to be going well. Ms. Bauer stated that MAG is receiving conflicting information on the plan. She noted that one person at EPA now says that EPA does not want local commitments, ordinances, and rules in the plan because it is too time consuming for EPA to approve them all and EPA only wants the new dust action general permit in the plan. Later, the EPA person said the ordinances need to be in the plan by reference if the state statutes that require the ordinances are submitted. EPA will then make them federally enforceable. Ms. Bauer stated that another EPA person told the state it did not have to submit the fixes to the enforcement issues with the agricultural best management practices for one year, which may be a concern because a complete plan needs to be submitted to EPA in time to turn off the sanctions clocks. Ms. Bauer indicated that MAG had wanted to have a draft document available in November for public review, have a public hearing, take it through the MAG process in January and submit it to EPA in February. She added that this schedule could slip one month and still allow the six months required by EPA to find the plan complete. Ms. Bauer stated that clear cut guidance from EPA staff is needed.

On October 12, 2011, ADEQ sent a draft table to MAG of existing state laws, rules, and ordinances to include in the plan by reference. At this point, we are planning to include the ordinances.

Ms. Bauer reported on the court ruling that was issued to reinstate lottery funds for transit (Local Transportation Assistance Fund or LTAF). She noted that LTAF was a measure in the 1993-1994 carbon monoxide plan and the final court order told the State to reinstate the funds for transit and described how the funds would be reinstated for transit. Ms. Bauer reported that the court order says that the injunction stays in place until the Legislature reinstates the funding or the EPA publishes a notice in the Federal Register to relieve the State of the funding commitment for LTAF.

Ms. Bauer indicated that the lottery funds are a source of funding for transit. Transit is an important part of the multi-modal MAG Regional Transportation Plan. The MAG Transportation Improvement Program gives priority to transportation control measures in the air quality plans. By having transit in the air quality plans, it helps provide funding for transit, since it is a transportation control measure in the air quality plans.

Mayor Smith asked about continuous monitors. Ms. Bauer indicated that it is a type of monitor. She noted that there are two types of monitors - continuous and filter. The continuous type of monitor continuously monitors the quality of air, and a filter monitor measures the air quality every six days. Mayor Smith asked if the ordinances are different from city to city. Ms. Bauer stated that some small cities have one ordinance for dust control, while other cities have three or four ordinances. She noted Phoenix has had several codes in place for a number of years.

Mayor Smith asked if the EPA picks what they believe is all encompassing to have other cities adopt. Ms. Bauer noted the state law mandates the ordinances. EPA indicated in the September 9, 2011 notice that the ordinances were the ultimate regulatory vehicle for the state requirement

to develop, adopt, and enforce the dust control ordinances.

Chair Hallman noted that State law sets the minimum standards and some agencies may have higher standards. He noted this needs to be articulated in the documentation for those who adopted the standards required by the State so they are not pushed into some higher standards.

Mayor LeVault asked what kind of proof is the federal government looking for and how will they enforce it. Ms. Bauer noted that the EPA would like ordinances to be part of the plan, by reference. She noted that in the past, the EPA felt the county was not enforcing its rules. EPA then began enforcing the County rules. Mayor Smith noted that currently EPA could not enforce the city's ordinance, but if it is included in the plan, the EPA would be able to enforce those ordinances.

Chair Hallman asked how the inconsistencies from the EPA are being handled. Ms. Bauer indicated that it has been a challenge. She noted that she has been getting conflicting information from EPA staff. Ms. Bauer stated that she expressed to EPA that MAG needs a clear path. Chair Hallman suggested Ms. Bauer send an email to include those involved at EPA to be able to get a clear direction.

Mayor LeVault asked whether we were able to make any progress in regards to the 86 out of 87 exceedances that are due to exceptional events. Ms. Bauer noted that the exceptional events from the July 2 through 8 are being documented and will be sent to EPA for an informal review. Comments will be provided by EPA. This will make the next batch easier to prepare. She noted that EPA is expected to have the final exceptional events guidance in November or December.

Mr. Smith suggested Ms. Bauer explain how long it takes to prepare the exceptional events documentation. Ms. Bauer indicated it takes 1075 work days based upon the 19 days of exceptional events. Mr. Smith noted that it is clear the federal law and/or the process needs to be changed. Chair Hallman asked what the deadline is for providing the materials. Ms. Bauer indicated that deadline is within three years of when the exceptional event took place or twelve months prior to a regulatory action. He asked if it would be beneficial to hold off while working on the Plan. Mr. Smith suggested working on all items and to change the federal law. The Committee agreed.

Chair Hallman asked if there were any other questions or comments. There were none.

#### 8. Request for Future Agenda Items

Chair Hallman asked if there were any requests for future agenda items. Mr. Smith noted that he has just returned from the multi-modal tour in Utah and it was revealing that this region does not have the economic development and financing tools that they have in Utah. Mr. Smith noted Chris Hillman, City Manager of Surprise, is very familiar with these tools that could be beneficial. Chair Hallman suggested we add this to the Regional Council agenda in December.

9. Comments from the Committee

Chair Hallman asked if there were any comments for the committee members. There were no comments.

Adjournment

Mayor Schoaf moved to adjourn the Executive Committee meeting. Mayor LeVault seconded the motion and the motion carried unanimously. There being no further business, the Executive Committee adjourned at 1:04 p.m.

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Chair

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Secretary

# **MARICOPA ASSOCIATION OF GOVERNMENTS**

## **INFORMATION SUMMARY... for your review**

**DATE:**

November 8, 2011

**SUBJECT:**

Amendment to the Caliper Corporation Contract to Perform Second Phase of the Inner Loop Traffic Operations Model

**SUMMARY:**

In May 2009, the MAG Regional Council approved the FY 2010 MAG Unified Planning Work Program and Annual Budget, which included the 2010 Inner Loop Traffic Operations Model Development Phase I. On March 22, 2010, the MAG Regional Council Executive Committee selected Caliper Corporation to conduct the effort for \$499,930. The project is in the final stages of development and the Consultant has built the microsimulation model for the area bounded by SR-101L on the west, north, east, and SR-202L on the south. The member agencies within the project study area include Arizona Department of Transportation, Maricopa County, City of Chandler, City of Glendale, Town of Guadalupe, City of Mesa, Town of Paradise Valley, City of Peoria, City of Phoenix, Salt River Pima-Maricopa Indian Community, City of Scottsdale, City of Tempe, and City of Tolleson.

In May 2010, the MAG Regional Council approved the FY 2011 MAG Unified Planning Work Program and Annual Budget, which included the 2011 Phase II - Inner Loop Traffic Operations Model for \$250,000. During the development of the model, numerous changes have been made to the lane geometrics. Agencies have updated the traffic signal timing data for numerous intersections and additional existing traffic signal timing data have become available. New three-dimensional models have been developed and can be incorporated into the model. To conduct these network enhancements to the model will require an amendment to the contract to incorporate Phase II into the scope of work and will require an additional amount of \$250,000. MAG federal funds would be used for this additional work.

The microsimulation model depicts traffic operations using existing traffic signal controller data to best replicate current roadway conditions of the greater metropolitan Phoenix region in a virtual setting. This includes local streets, urban arterials, freeways, and ramps. The goal of the project is to develop a model on a microsimulation level that is congruent with member agencies' current signal timings. Traffic flow is represented by individual drivers and vehicles whose attributes reflect the composition of Phoenix area characteristics. With the model replicating existing conditions, the simulation program TransModeler uses a dynamic route choice algorithm to simulate driver expectations versus driver experience to realistically portray traffic operations on the network.

The model is one of the largest microsimulation projects in the U.S., if not the largest. It includes almost 1,700 signalized intersections, 2,185 miles of arterial roadways, 315 miles of freeways, more than 7,800 lane-miles of roads, more than two million individual vehicle trips, and more than 100,000 individual vehicles in the network at total network saturation. With the capability of dynamic traffic assignment, the model can be used to forecast traffic operations based on changes to the traffic network. This may include new physical changes to freeways, traffic interchanges, and arterial roadways, as well as new temporal changes to traffic signal timing or controller parameters.

Anticipating the impacts to the network from changes to the existing network will help member agencies in the decision-making process.

**PUBLIC INPUT:**

None.

**PROS & CONS:**

PROS: The final microsimulation model will include network enhancements including up-to-date traffic signal timing data that reflect existing traffic operations for the multiple member agencies, updates on signal controller data policies that reflect changes mandated by the federal level, three dimensional graphics that enhance the rendering of the simulation, additional roadways that have been constructed during Phase I, updated traffic vehicle counts from freeway detector stations such that traffic patterns are updated, targeted traffic counts on arterial roadways to supplement the existing model and accurately reflect operations, and previously missing data from member agencies that can be incorporated into the model.

CONS: Elements of the transportation network that became available over the last year are not incorporated into the microsimulation model, leaving the model outdated with existing conditions not reflected in the virtual model. Three-dimensional rendering will be incomplete and will not be able to be used in a public setting. Traffic signal controller data will not reflect any of the changes mandated by federal agencies and adopted by the member agencies.

**TECHNICAL & POLICY IMPLICATIONS:**

TECHNICAL: This study will produce a microsimulation model capable of providing three-dimensional computer graphics depicting anticipated changes to the greater metropolitan Phoenix area roadway network. This will assist member agencies in the decision-making process for roadway network development.

POLICY: None.

**ACTION NEEDED:**

Approval to amend the Caliper Corporation contract by \$250,000 to conduct the additional work for the 2010 Inner Loop Traffic Operations Model Development.

**PRIOR COMMITTEE ACTIONS:**

This item is on the November 9, 2011 Management Committee agenda for recommendation to approve.

In May 2010, the Regional Council approved the MAG FY 2011 Unified Planning Work Program and Annual Budget, which included the 2011 Phase II - Inner Loop Traffic Operations Model for \$250,000.

**CONTACT PERSON:**

Bob Hazlett, MAG Senior Engineer, 602 254-6300.

# **MARICOPA ASSOCIATION OF GOVERNMENTS**

## **INFORMATION SUMMARY... for your review**

**DATE:**

November 8, 2011

**SUBJECT:**

Amendment to the HDR, Inc. Contract for the Southeast Major Investment Study to Complete Study of Additional Improvement Scenarios

**SUMMARY:**

The fiscal year (FY) 2010 MAG Unified Planning Work Program and Annual Budget, approved by the MAG Regional Council in May 2009, was amended in March 2010 by the MAG Regional Council Executive Committee to include \$300,000 to conduct the Southeast Corridor Major Investment Study. On May 17, 2010, the MAG Regional Council Executive Committee selected HDR, Inc. to conduct the study for an amount not to exceed \$300,000.

The Arizona Department of Transportation (ADOT) is in the process of completing an Environmental Impact Statement (EIS) for the widening of Interstate 10, the Maricopa Freeway, between the SR-51/SR-202L/Red Mountain "Mini-Stack" and SR-202L/Santan-South Mountain "Pecos Stack" traffic interchanges. The subject of this EIS is an environmental clearance that would allow the reconstruction of the Interstate 10/SR-143/48th Street traffic interchange, connection improvements to the US-60/Superstition Freeway and the Interstate 17/Black Canyon Freeway traffic interchanges, construction of an additional high occupancy vehicle (HOV) lane between Interstate 17 and US-60, and implementation of a local-express lane system to provide additional capacity along Interstate 10 that could accommodate more than 400,000 vehicles per day. ADOT is in the process of wrapping up this EIS and proposes obtaining a Record of Decision (ROD), the final action in the EIS process, in early 2011.

Presently, the Regional Freeway and Highway Program of the MAG Regional Transportation Plan provides approximately \$450 million for an initial phase of the project between 32nd Street and SR-202L/Santan-South Mountain Freeways. The remaining section of the project, from 32nd Street to SR-51/SR-202L/Red Mountain Freeway, is estimated to cost \$500 million and is presently identified for implementation in the fifth phase of the Regional Transportation Plan.

During the course of the EIS, questions have been raised by MAG member agencies about the investment being made in this corridor and the need for alternative transportation options, in addition to widening Interstate 10 and improving the system traffic interchanges, to accommodate the growing travel demand between the East Valley and Central Phoenix. In response, MAG began developing the Southeast Corridor Major Investment Study for these purposes. The work program for this Study has the following tasks:

- Review of all transportation investments proposed for the Southeast Corridor, including those proposed along other parallel facilities, such as SR-101L/Price Freeway and SR-202L/Red Mountain Freeway;
- Study of the travel demand shed between the East Valley and Central Phoenix to identify the potential for alternative transportation mode strategies to accommodate demand in addition to freeway widening scenarios;

- Consultation with project stakeholders on the project's findings and recommendations; and
- Development of a preferred investment strategy for the Southeast Corridor.

Since receiving notice to proceed on the study in June 2010, the consultant has developed, studied, and analyzed three bundles of more than 25 different transportation alternatives to accommodate the travel demand forecasts in the Southeast Corridor area that reaches from Downtown Phoenix to Downtown Chandler. Information generated by this study thus far benefits not only this Major Investment Study, but also significantly has contributed valuable information to the Environmental Impact Statement (EIS) projects for Interstate 10/Maricopa Freeway and SR-202L/South Mountain Freeway.

Upon analysis of these transportation alternative bundles, additional combinations of improvements have been brought forward by the project's Planning Partners, including the Federal Highway Administration, the City of Tempe, and the City of Chandler, as additional items that merit testing and study in the Southeast Corridor. These additional combinations are beyond the scope of the original contract. HDR, Inc. has advised MAG that an additional amount of \$88,867 is needed to effectively study these additional items.

**PUBLIC INPUT:**

No public input has been received.

**PROS & CONS:**

PROS: As presently proposed, an investment of approximately \$1.5 billion is proposed for the Southeast Corridor to accommodate future travel demand, primarily in facilitating widening of Interstate 10. The outcome of this study will evaluate the suitability of this investment measured against the ability to incorporate alternative transportation strategies in the corridor. In light of current economic conditions, this study's results may provide the region with options to consider in making the appropriate investments for the Southeast Corridor. Study of the additional improvement combinations, as brought forward by MAG member agencies, will add value to the outcome of this study.

CONS: None.

**TECHNICAL & POLICY IMPLICATIONS:**

TECHNICAL: The outcome and subsequent actions taken by the Regional Council based upon the findings of this study could affect the timing of the Interstate 10 improvements in the Southeast Corridor. However, this process could result in a plan for the Southeast Corridor that provides the best value for accommodating increasing travel demand between the East Valley and Central Phoenix.

POLICY: The Southeast Corridor Major Investment Study will provide guidance to MAG, ADOT, and other affected jurisdictions and agencies with a comprehensive approach for accommodating the travel demand between the East Valley and Central Phoenix.

**ACTION NEEDED:**

Approval to amend the HDR, Inc. contract by \$88,867 to conduct the additional work for the Southeast Corridor Major Investment Study.

**PRIOR COMMITTEE ACTIONS:**

This item is on the November 9, 2011 Management Committee agenda for recommendation to approve.

**CONTACT PERSON:**

Bob Hazlett, Senior Engineering Manager, 602 254-6300.

# **MARICOPA ASSOCIATION OF GOVERNMENTS**

## **INFORMATION SUMMARY... for your review**

**DATE:**

November 8, 2011

**SUBJECT:**

Metropolitan Business Planning Initiative Business Consultant Selection

**SUMMARY:**

In May 2011, the MAG Regional Council approved the submission of a proposal to participate in the Metropolitan Business Planning Initiative. The budget for this proposal included \$166,400 to secure a business consultant to assist with implementation of the project. In July, the Brookings Institution announced that the region had been selected to participate in the initiative. In September, a Request for Proposals was issued to request proposals for the business consultant. On October 7, 2011, two proposals were received, one from Elliot D. Pollack and Company and the second from Value Point Solutions. On October 26, 2011, a multi-disciplinary team met to review the proposals. The review team recommended to MAG the selection of Elliot D. Pollack and Company to complete tasks one through four as specified in the Request for Proposals with tasks five and six being awarded separately to support the Metropolitan Business Planning Initiative for a total amount not to exceed \$166,400 for all six tasks.

Following the meeting, staff contacted the Elliot D. Pollack and Company to determine the cost for tasks one through four. They indicated a cost of \$78,400. Staff also inquired from Value Point Solutions the cost for tasks five and six to develop the business plan and prospectus if they were to be considered for these tasks. They indicated a cost of \$88,000 if they were to be considered for tasks five and six. The cost estimates received from Elliot D. Pollack and Company and Value Point come in at the proposed project budget of \$166,400.

**PUBLIC INPUT:**

No public input has been received to date. An opportunity will be made available at the November 9, 2011 MAG Management Committee meeting. An update will be provided at the November 14, 2011 MAG Executive Committee meeting if any public input is received.

**PROS & CONS:**

**PROS:** This consultant(s) will provide the technical expertise in economic analysis and business plans development to support MAG's participation in the Metropolitan Business Planning Initiative facilitated by the Brookings Institution. This expertise will ensure activity in the project is based on sound analysis of data related to the region's economy and that the business plan is comprehensive and positions the project for success.

**CONS:** The brisk pace of the project and the complexity of the region's economy creates challenges in knowing which firm is the most appropriate to conduct the tasks. The review team completed a careful examination of the two proposals submitted. Additional information from the applicants may be helpful in making this determination.

**TECHNICAL & POLICY IMPLICATIONS:**

TECHNICAL: This project will result in the development of a business plan for one or more lead initiatives that will include the structure, staffing and supplies needed for implementation. A prospectus will also be developed to solicit public, private, and civic investment to support the implementation of the lead initiative. Technical expertise is proposed to be provided through one or more business consultants to conduct the analysis that will support the identification of the lead initiatives, and to draft the business plan and prospectus.

POLICY: The process to select one or more lead initiatives will be more valuable if it is based on a careful, objective analysis of data regarding the region’s economy. A consultant is sought to provide that assessment to ensure the process is not biased for any one industry. Once the analytics have been completed through an impartial process, an informed decision may be made on the lead initiative. With that determination in place, a consultant with expertise in the development of business plans and prospectus will identify what needs to be in place to support a successful implementation of that initiative. The business plan is not meant to be a report, but an action plan to be implemented.

**ACTION NEEDED:**

Approval to select Elliot D. Pollack and Company to conduct the analytics and activities specified under tasks one through four for an amount not to exceed \$78,400 and consider for approval tasks five and six separately to develop the business plan and prospectus.

**PRIOR COMMITTEE ACTIONS:**

The November 9, 2011, MAG Management Committee meeting agenda includes possible action to recommend the selection of Elliot D. Pollack and Company to conduct the analytics and activities specified under tasks one through four for an amount not to exceed \$78,400 and consider tasks five and six separately to develop the business plan and prospectus. An update on any action taken at the MAG Management Committee meeting will be provided at the November 14, 2011, MAG Executive Committee meeting.

On October 26, 2011, a multi-disciplinary team met to review the proposals. The review team recommended to MAG the selection of Elliot D. Pollack and Company to complete tasks one through four as specified in the Request for Proposals with tasks five and six being awarded separately for a total amount not to exceed \$166,440.

PROPOSAL EVALUATION TEAM

Steven Betts, Greater Phoenix Economic Council  
Todd Hardy, Arizona State University  
Steve Kiefer, Maricopa Community Colleges District

Kathleen Lee, Greater Phoenix Economic Council  
Amy St. Peter, Maricopa Association of Governments

**CONTACT PERSON:**

Amy St. Peter, MAG (602) 254-6300

**MAG Technical and Policy Committee Chairs and Vice Chairs  
January 2012 Recommended Appointments**

MAG Committee	Chair	Term	Vice Chair	Term
*Building Codes Committee	Michael Williams, Tempe	1 <sup>st</sup>	Mary Dickson, El Mirage	1 <sup>st</sup>
Enhancement Peer Review Group	Tami Ryall, Gilbert	1 <sup>st</sup>	Katherine Coles, Phoenix	1 <sup>st</sup>
Population Technical Advisory Committee	Charlie McClendon, Avondale	1 <sup>st</sup>	Patrick Banger, Gilbert	1 <sup>st</sup>
Public Safety Answering Point Managers Group	Tonia Rogers, Tolleson	1 <sup>st</sup>	Cari Zanella, Mesa	1 <sup>st</sup>
Regional Domestic Violence Council	Barbara Marshall, Maricopa County	1 <sup>st</sup>	Jerald Monahan, Apache Junction	1 <sup>st</sup>
Solid Waste Advisory Committee	Vacant		Vacant	
Standard Specifications & Details Committee	Troy Tobiasson, Goodyear	2 <sup>nd</sup>	Thomas Wilhite, Tempe	2 <sup>nd</sup>
Street Committee	Charles Andrew, Avondale	1 <sup>st</sup>	Shane Silsby, Phoenix	1 <sup>st</sup>
Technology Advisory Group	Patrick Timlin, El Mirage	1 <sup>st</sup>	David Stevens, Maricopa County	1 <sup>st</sup>
Transit Committee	Cathy Colbath, Glendale	1 <sup>st</sup>	Michael James, Mesa	1 <sup>st</sup>
Transportation Review Committee	Dave Meinhart, Scottsdale	1 <sup>st</sup>	Lance Calvert, Engineer, El Mirage David Fitzhugh, Asst. Mgr., Avondale Robert Beckley, PW Director, Surprise Daniel Cook, Chandler, Transportation Manager	1 <sup>st</sup>
Transportation Safety Committee	Margaret Boone-Pixley, Avondale	1 <sup>st</sup>		1 <sup>st</sup>
Water Quality Advisory Committee	Kathryn Sorensen, Mesa		Randy Gottler, Phoenix	1 <sup>st</sup>

\*Not a January 2012 appointment. Due to Ken Sowers from Avondale retiring, Michael Williams ascended to chair and the vice chair position needed filled.

Updated 05-11-2011

### MAG Transportation Safety Committee

	MAG Agency	Name	Title	Phone
1	ADOT	Kohinoor Kar	Safety Engineer	602-712-6857
2	Apache Junction	Shane Kiesow	Public Works Manager	480-474-8516
3	<b>Avondale</b>	<b>Margaret Boone-Pixley (VC)</b>	<b>Asst. City Traffic Engineer</b>	623-333-4217
4	Buckeye	Thomas Chlebanowski	Senior Project Manager	623-691-8010
5	Chandler	Martin Johnson	Transportation Studies Manager	480-782-3450
6	El Mirage	Jorge Gastelum	CIP Engineer	623-876-2976
7	Gilbert	Kurt Sharp	Management Assistant	480- 503-6771
8	Glendale	Chris Lemka	Principal Traffic Engineer	623-690-2925
9	Goodyear	Hugh Bigalk	Asst. City Traffic Engineer	623-882-7514
10	Maricopa County	Chris Plumb	Program System Analysis Manager	602-506-4176
11	Mesa	Renate Ehm	Senior Transportation Engineer	480-644-5640
12	Paradise Valley	William Mead	Town Engineer	480-348-3689
13	Peoria	Jamal Rahimi	City Traffic Engineer	623-773-7224
14	Phoenix	Kerry Wilcoxon	Traffic Engineer III	602-262-4613
15	Scottsdale	Paul Porell	Traffic Engineering Director	480-312-7651
16	Surprise	Tracy Eberlein	Associate Traffic Engineer	623-222-3351
17	<b>Tempe</b>	<b>Julian Dresang (Chair)</b>	<b>Senior Civil Engineer</b>	<b>480-350-8025</b>
18	RPTA/Valley Metro	Gardner Tabon	Safety and Security Manager	602-495-0348

#### NON-MAG Committee Members

19	FHWA	Kelly LaRosa	Safety Engineer	602-382-8991
20	AAA Arizona	Linda Gorman	Public Relations Manager	602-650-2716
21	AARP	Tom Burch	Driver Safety Program	480-671-4463
	Department of Public Safety			
	Arizona State University			

#### MAG STAFF

Sarath Joshua	ITS & Safety Program Manager	602-452-5031
Kiran Guntupalli	ITS & Safety Engineer	602-452-5039
Leo Luo	ITS & Safety Engineer	602-452-5072



# City of El Mirage

## City Manager's Office

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October 5, 2011

Mayor Hugh Hallman  
Regional Council Chair  
MAG Building Codes Committee  
302 North First Avenue, Suite 300  
Phoenix, AZ 85003

Honorable Mayor Hallman,

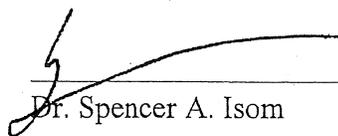
This letter is in support of Mary Dickson filling the vacancy and serving as Vice Chair of the MAG Building Codes Committee.

Mary has been employed as the Building Official at the City of El Mirage since 2007 and has most recently taken on additional inspection duties within the Fire Department. Her knowledge of building and fire codes is vast and always kept current. She frequently teaches classes at the Spring and Fall AZBO Conferences and was instrumental in formulating and launching the Valley-wide Hoarding Task Force.

Born, raised and educated in the Phoenix area, Mary has witnessed first-hand the industry changes in the Valley of the Sun that have taken place over the years. Her work in both public and private industry gives her a broad perspective of building codes and combined with her organizational and teaching skills, she will serve MAG well in promoting the Building Codes Committee's goals and objectives.

Please give Ms. Dickson full consideration when selecting your new Vice Chair of the MAG Building Codes Committee.

Sincerely,



Dr. Spencer A. Isom  
El Mirage City Manager  
Member MAG Management Committee



Lana Mook  
Mayor of El Mirage  
Member MAG Regional Council



## City of Phoenix

OFFICE OF THE CITY MANAGER

Phoenix 2009



October 12, 2011

The Honorable Hugh Hallman  
Chair, Regional Council  
Maricopa Association of Governments  
302 N First Avenue, Suite 300  
Phoenix, AZ 85003

RE: Vice Chair Position, Maricopa Association of Governments (MAG)  
Enhancements Peer Review Group

Dear Mr. Hallman,

The City of Phoenix respectfully submits Ms. Katherine Coles for consideration to be appointed Vice Chair of the MAG Enhancements Peer Review Group. Ms. Coles is currently Phoenix's appointed member of the Enhancements Peer Review Group.

Ms. Coles has served as the City's representative on the MAG Bicycle and Pedestrian Committee for the past eight years. She also serves as that committee's ex-officio representative on the MAG Transportation Review Committee. Ms. Coles has the interest and experience to make a substantive leadership contribution to the Enhancements Peer Review Group.

Thank you for your consideration.

Respectfully,

Karen Peters  
Government Relations Director

Cc: Dennis Smith, MAG Executive Director



October 31, 2011

Mayor Hugh Hallman  
Chairman, Regional Council Executive Committee  
Maricopa Association of Governments  
302 North First Avenue, Suite 300  
Phoenix, Arizona 85003

RE: LETTER OF INTEREST FOR MAG POPTAC COMMITTEE

Dear Chairman Hallman:

Please accept this letter as my official request to be placed on the MAG POPTAC Committee as Vice-Chairman. As the fastest growing region in the Phoenix area, the Town of Gilbert recognizes the importance of this committee's work to all MAG member agencies.

Thank you in advance for your consideration of this request. Please don't hesitate to contact me with questions or if you need additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Patrick Banger". The signature is fluid and cursive, with a long horizontal stroke at the end.

Patrick Banger  
Town Manager



PO Box 1466  
Mesa AZ 85211

October 17, 2011

Mayor Hugh Hallman  
Chair of the MAG Regional Council  
302 N. First Avenue, Suite 300  
Phoenix AZ 85003

Dear Mayor Hallman,

As the time nears for the MAG PSAP Manager Committee to fill the Vice-Chair position, I would ask to be considered for that commitment. The Mesa Police Department is supportive on my commitment to serve on the Committee, in whatever capacity is needed.

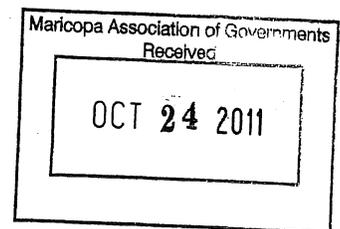
Mesa sees this as a valuable experience, an opportunity to stay updated on the latest news, technologies, and changes affecting 9-1-1 in our region. In addition, I am personally interested in the serving the region and promoting the best interests of 9-1-1 for our communities.

Respectfully submitted.

*Cari Zanella*

x

Cari Zanella  
PSAP Manager  
City of Mesa Public Safety Communications  
(480) 644-2130





# Apache Junction Police Department

1001 North Idaho Road, Apache Junction, Arizona 85119 Tel 480/982-8260\* Fax 480/474-5480\* TDD 480/542-3323  
Mailing Address: 300 East Superstition Boulevard, Apache Junction, Arizona 85119

***Jerald L. Monahan***  
***Chief of Police***

November 7, 2011

The Honorable Hugh Hallman  
Chair, Regional Council  
Maricopa Association of Governments  
302 N. First Avenue, Suite 300  
Phoenix, AZ 85003

RE: Vice Chair Position, Maricopa Association of Governments (MAG) Regional  
Domestic Violence Council

Dear Mr. Hallman,

I respectfully submit myself for consideration for appointment as Vice Chair of the MAG Regional Domestic Violence Council. My current leadership roles as the Chair of the Governor's Commission to Prevent Violence Against Women and 2<sup>nd</sup> Vice President of the Arizona Association of Chiefs of Police will help to further the Council's work on the Domestic Violence Protocol Evaluation Project. My resume is attached.

Thank you for your consideration.

Respectfully,

A handwritten signature in black ink, appearing to read "Jerald L. Monahan".

Jerald L. Monahan  
Chief of Police

# Jerald L. Monahan

897 S. Phelps Drive, Apache Junction, Arizona 85120

Work: (480) 720-8413

[jelymo@msn.com](mailto:jelymo@msn.com)

Cell: (520) 252-9020

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## Summary

Progressive leader in public safety/law enforcement, with both municipal and county experience. 15 years of command level at the rank of lieutenant, captain, chief deputy and chief of police. Managed all resources, staff and budgets for each assignment/position. As chief deputy responsible for operation of sheriff's office having 600 + employees, and over 100 volunteers. Chief of Police for an agency of 100 employees and a budget of 9.7 million dollars.

## Career Accomplishments

- Developed two volunteer programs that utilized the professional retirees in the community for such tasks as cold case review, victim services, uniformed posse. This program at the Sheriff's Office won national recognition and is modeled across the country. Over 100 + volunteers serving in both agencies.
- Raised awareness about domestic violence in both agencies served through partnerships with advocates and government agencies. Created the first Pinal County domestic violence fatality review committee. Serve on the Governor's Commission to prevent violence against women and the Arizona Supreme Court's committee to study the impact of domestic violence on the courts. Served as workgroup chair to develop and implement domestic violence fatality review teams across Arizona for the Governor's Office Division for Women.

## Professional Experience/Employment

**Consultant** - National Domestic Violence Fatality Review Initiative. January 2009 – present. Responsible for providing technical training and assistance to OVW/OVC grantees in the development and implementation of Domestic Violence Fatality Review Teams nationwide.

**Chief of Police** - Apache Junction Police Department, June 2008 to present. Responsible management of public safety agency with 100 employees, including patrol, investigations and support services divisions. Animal Control unit functions under the police department. 08/09 budget of 9.7 million dollars.

**Chief Deputy** - Pinal County Sheriff's Office, March 2005 to June 2008. Answers directly to the elected Sheriff. Responsible for the overall operation of the Sheriff's Office, (exception being the detention center), with particular responsibility for Professional standards and finances, including an annual budget of 12 million. Serves as the Sheriff in the Sheriff's absence from office.

***Criminal Investigations Bureau Commander, (Captain)*** - Pinal County Sheriff's Office, July 2003 – March 2005. Duties consisted of managing all aspects of this major division/bureau, including the budget and personnel issues. Was responsible for oversight of the Pinal County Multi-agency Special Weapons and Tactics Team and the Multi-agency Narcotics Task Force.

***Support Services Bureau Commander, (Captain)*** - Pinal County Sheriff's Office, July 2002 – July 2003. Duties consisted of managing the records unit, personnel unit, civil unit and volunteer services division. Budget, employment backgrounds and a uniformed posse training academy were also responsibilities while commanding this bureau.

***Assistant Director,*** - Arizona Police Corps, 2000 – 2002. Served in this position/assignment while a Lieutenant with the Casa Grande Police Department. Duties consisted of recruiting, testing and processing applicants for acceptance into this federally funded law enforcement training academy. Lesson plan preparation, as well as administrative tasks were also a major part of the assignment. Funding for this position was under an IGA with the Department of Justice and the City of Casa Grande.

***Criminal Investigations Division Commander, (Lieutenant)***, Casa Grande Police Department, 1997 – 2000. Duties consisted of managing a full service investigations unit. Responsible for all major criminal investigations, special investigations and operational activities with other agencies, local, state and federal. Citizen volunteer program was also a part of this division. Oversight for over 100 volunteers who performed a variety of duties for the Casa Grande Police Department.

***Adjunct Faculty,*** Central Arizona College, 1998 – 2002. Provided Criminal Justice course instruction.

***Support Services Division Commander, (Lieutenant)***, Casa Grande Police Department, 1996 – 1997. Responsible for the management of the department records unit, communications/public safety dispatch center, crime prevention unit, school resource unit and public information/media relations. Conducted promotional processes, employment recruiting, hiring, and processing.

***Academy Advisor/Instructor,*** Central Arizona Regional Law Officer's Training Academy (CARLOTA). 1991 – 2001. This was a part time position, with duties consisting of teaching, evaluating, and mentoring police cadets from all over the state of Arizona.

***Patrol Sergeant,*** Casa Grande Police Department, 1990 – 1996. Responsible for supervising a squad of uniformed patrol officers in a designated shift assignment. Served on all shifts, including graveyard, relief, and overlapping shifts.

***Police Officer,*** Casa Grande Police Department, 1979 – 1990. Duties consisted of routine police patrol activities, answering calls for service, addressing public safety issues, arresting of

criminal suspects and testifying in court. Break in this assignment from 1983 to 1986 while serving as a detective. Left police service in 1982 for four months to pursue a ministry position with local church but returned to law enforcement.

***Detective and Crime Scene Technician***, Casa Grande Police Department. 1983 – 1996. Served as a detective from 1983 to 1986. Responsible for the successful conclusion of all cases assigned, including homicide, sexual assault, weapons offenses. As a crime scene technician, 1988 – 1996, had responsibility for all aspects of the crime scene called upon to process. This was an assignment in my off hours from regular duty. Certified Crime Scene Technician.

***Correctional Service Officer (CSO)***, Arizona State Prison Florence, April 1978 – June 1979. Duties consisted of general supervision of inmate activities in and around their housing area and on job sites. Certified as a CSO after completing the Correctional Officer's Training Academy.

#### Education

***Master of Science in Leadership with an Emphasis in Disaster Preparedness and Crisis Management, Grand Canyon University, Phoenix Arizona.*** Graduated June 2008.

***Bachelor of Science, Public Safety Administration, Grand Canyon University, Phoenix Arizona.*** Graduated June 2002, received Academic Excellence Award.

***Associate of Applied Science, Administration of Criminal Justice, Central Arizona College, Coolidge Arizona.*** Graduated December 2000.

***Diploma, General Studies, Buena High School, Sierra Vista Arizona.*** Graduate May 1975.

#### Special Accomplishments

***FBI National Academy, 230<sup>th</sup> Session.*** July 7 – September 14, 2007. Successfully completed this advanced leadership training, receiving 12 semester-hours of graduate credit from the University of Virginia and a certificate of completion from the Federal Bureau of Investigation. Courses consisted of leadership, physical fitness, and contemporary issues in Criminal Justice and public safety.

***University of Arizona's Project CENTRL, Class XVII, (center for Rural Leadership Development).*** September 2003 to May 2005. Graduated from this two-year program on October 14, 2005. Studies consisted of leadership in rural settings, rural issues and local government.

#### Community Involvement/Membership - (past and present)

FBI National Academy Associates, Arizona Branch. September 2007 – present.  
AACOP member, January 2009 – present. (Currently on Executive Board)  
East Valley Chief's Association. January 2009 – present. (Currently on Executive Board)  
Against Abuse, Inc., Board of Directors. August 2004 – December 2006.

Boys and Girls Club of Casa Grande Valley, Board of Directors. April 2005 – June 2008.  
Boys and Girls Club of the East Valley, Apache Junction Branch. July 2008 – July 2011.  
Community Alliance Against Family Abuse (CAAFA). Board of Directors, serve as  
President, August 2008 – present.

Casa Grande Alliance (Substance abuse prevention coalition). 2003 – 2008. Served as the  
chairperson from 2004 to 2006.

Committee on the Impact of Domestic Violence and the Courts, appointed by the Arizona  
Supreme Court, January 2006 – Present.

Governor's Commission to Prevent Violence Against Women, appointed March 2003 –  
Present. Appointed as Chairperson January 2011 – present.

Pinal County Branch of the NAACP. 2000 – 2005 Served on the Executive Committee from  
2001 to 2003 as membership chairperson.

Pinal County Domestic Violence Coalition. 1996 – Present.

Pinal County Domestic Violence Fatality Review Team. January 2007 – Present. Served as  
co-chair from 2007 – 2008.

Pinal County Law Enforcement Association. President, January 2009 – present.

Little League Coach (Youth Basketball) 1998 – 2001.

Sunday School Teacher 1985 – 2003.



**City of Phoenix**

OFFICE OF THE CITY MANAGER

November 1, 2011

Phoenix 2009



The Honorable Hugh Hallman  
Chair, Regional Council  
Maricopa Association of Governments  
302 N First Avenue, Suite 300  
Phoenix, AZ 85003

RE: Vice Chair Position, Maricopa Association of Governments (MAG) Street  
Committee

Dear Mr. Hallman,

The City of Phoenix respectfully submits Mr. Shane Silsby for consideration to be appointed Vice Chair of the MAG Street Committee. Mr. Silsby is the City of Phoenix Deputy Street Transportation Department Director and is currently Phoenix's appointed member of the Committee.

Thank you for your consideration.

Respectfully,

A handwritten signature in black ink, appearing to read "Karen Peters".

Karen Peters  
Government Relations Director

Cc: Dennis Smith, MAG Executive Director



**Maricopa County**  
Office of Enterprise Technology

[www.maricopa.gov](http://www.maricopa.gov)

David L. Stevens  
Deputy CIO  
301 South 4<sup>th</sup> Avenue  
Phoenix, AZ 85003  
Phone: (602) 506-1179  
Fax: (602) 506-5864

October 21, 2011

The Honorable Hugh Hallman  
Chair, MAG Regional Council  
Mayor of Tempe  
Maricopa Association of Governments  
302 N. First Avenue, Suite 300  
Phoenix, Arizona 85003

Dear Mayor Hallman:

In response to the request of MAGTAG seeking to fill the Vice Chair, I would like to offer my name in consideration for this role.

I believe that my knowledge and experience in the IT industry, coupled with my background serving on numerous and varied strategic government committees, well prepares me for this role. I currently serve as the Vice Chair for the 3-1-1 Business Planning Committee for MAG.

Please let me know if you have any questions concerning my interest in serving as Vice Chair.

Sincerely,

A handwritten signature in black ink, appearing to read "David L. Stevens", written in a cursive style.

David L. Stevens  
Deputy CIO, Maricopa County

cc: Stephen L. Wetzel, Chief Information Officer



300 E Sixth St  
PO Box 1466  
Mesa, Arizona 85211-1466

October 21, 2011

Mayor Hugh Hallman  
Chair, Maricopa Association of Governments  
302 N. 1<sup>st</sup> Avenue, Suite 300  
Phoenix, AZ 85003

Dear Mr. Hallman:

Please consider this letter of interest to serve as vice-chair of the Maricopa Association of Governments (MAG) Transit Committee for the 2012 calendar year. I am interested in serving in this role to ensure that regional transit initiatives are technically and equitably addressed. I believe that transit users in the MAG region have many benefits to gain from regionalization, consolidation of duplicative services, increased efficiencies, and removal of artificial service constraints that are currently in place. I believe the technical role of the transit committee can bring some of these issues to light.

My educational background includes a Bachelor of Science degree in landscape architecture from Washington State University and a Master of Urban & Regional Planning degree from Eastern Washington University. I am a professional planner accredited by the American Institute of Certified Planners (AICP) with over 15 years of transportation planning experience. I am currently the Transit Services Director for the City of Mesa where I have led the transit group for five years. In this role, I manage bus, rail, dial-a-ride and alternative transportation programs for the city and work closely with METRO, Valley Metro and MAG. Prior to my employment with the City of Mesa, I spent seven years in planning and project management for the Central Phoenix / East Valley Light Rail Transit Project.

If you have any questions or concerns about this letter of interest, please contact me at (480) 644-5075. I look forward to this opportunity of serve the MAG region.

Sincerely,

A handwritten signature in black ink that reads "Michael James". The signature is written in a cursive, flowing style.

Michael James, AICP  
Transit Services Director  
City of Mesa

C: Scott J. Butler, City of Mesa  
Marc Pearsall, Maricopa Association of Governments



# *City of El Mirage*

## *City Manager's Office*

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October 10, 2011

Mayor Hugh Hallman  
Regional Council Executive Committee Chairman  
Maricopa Association of Governments  
302 N. 1<sup>st</sup> Avenue, Suite 300  
Phoenix, Arizona 85003

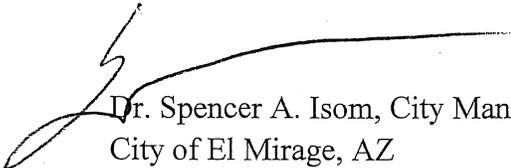
RE: Transportation Review Committee Vice Chair Appointment

Dear Mayor Hallman:

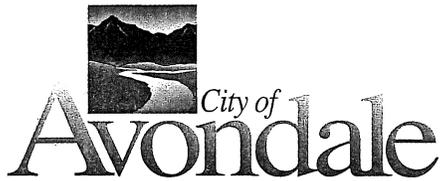
It has been brought to my attention the Maricopa Association of Governments (MAG) Regional Council Executive Committee is currently seeking letters of interest for the position of Vice Chair to the MAG Transportation Review Committee. As such, I am providing this letter of interest requesting that the El Mirage City Engineer, Lance Calvert P.E., be considered for the position.

Mr. Calvert has been an active participant in both the Streets Committee and the Transportation Review Committee for a number of years as the City of El Mirage representative. Mr. Calvert has considerable experience in regional transportation issues and has been the lead staff person for the City of El Mirage on all local, regional, state, and federal transportation projects. I believe he is an excellent candidate for the Vice Chair position and request your consideration for his appointment to the position.

Sincerely,



Dr. Spencer A. Isom, City Manager  
City of El Mirage, AZ



October 12, 2011

The Honorable Mayor Hugh Hallman, Chair  
Maricopa Association of Governments  
302 North 1<sup>st</sup> Avenue, Suite 300  
Phoenix, AZ 85003

Re: Transportation Review Committee

Dear Mayor Hallman:

We respectfully submit David Fitzhugh's nomination for the position of Vice-Chair of the MAG Transportation Review Committee. Mr. Fitzhugh has been a member of the TRC for over ten (10) years, is a licensed civil engineer in the State of Arizona and held the positions of City Engineer, Development Services Director and Assistant City Manager with the City of Avondale. We believe he is qualified for the position and is committed to serving the TRC faithfully. Thank you for your consideration of this request.

Respectfully,

Charles P. McClendon  
City Manager

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**Administration**

11465 W. Civic Center Drive • Avondale, AZ 85323  
Phone: (623) 333-1000 • Fax: (623) 333-0100 • TDD: (623) 333-0010  
[www.avondale.org](http://www.avondale.org)



L.E. "Lyn" Truitt, Mayor  
City of Surprise  
12425 W Bell Rd  
Surprise AZ 85374  
623-222-1300/222-1301 fax

October 27, 2011

The Honorable Hugh Hallman  
Chairperson, MAG Regional Council  
302 N 1st Ave., Ste. 300  
Phoenix, AZ 85003

Regarding: MAG TRANSPORTATION REVIEW COMMITTEE VICE-CHAIR  
POSITION

Dear Chairperson Hallman:

I recommend Robert Beckley, Public Works Director for the City of Surprise for consideration to fill the vacant vice-chair position on the Transportation Review Committee at MAG.

Mr. Beckley has been in his current position in Surprise for over five years and serves on the Transportation Review Committee as the City of Surprise representative. Mr. Beckley is a professional civil engineer with over 37 years experience in the field of Public Works working for two large municipalities. I enthusiastically support consideration of him for this position.

Respectfully,

L.E. "Lyn" Truitt, Mayor  
City of Surprise

Cc: Christina Hopes, Eric Anderson; Denise McClafferty



**Chandler • Arizona**  
*Where Values Make The Difference*

November 1, 2011

Mayor Hugh Hallman  
MAG Chair  
302 North First Avenue, Suite 300  
Phoenix, Arizona 85003

Subject: Letter of Interest for Consideration for Appointment to  
**Vice Chair of the MAG Transportation Review Committee**

Dear Mayor Hallman:

Please accept this letter of interest for consideration for appointment to the position of Vice Chair of the MAG Transportation Review Committee. I am the City of Chandler's representative on the MAG Streets Committee, and serve as the Chairman of the Streets Committee until December 31, 2011. From 1998 to 2005, I was the Assistant Public Works Director for Transportation and Operations, and from 2005 to present I have served as the City's Transportation Manager for Transportation and Operations. I have over 31 years of professional engineering experience in Civil Engineering, including over 24 years working in the Phoenix area. Additional professional qualifications are shown on my attached resume.

I am honored to be considered for appointment as Vice Chair of the MAG Transportation Review Committee.

Thank you for your consideration.

Respectfully,

Daniel W. Cook, PE  
City of Chandler Transportation Manager



*Mailing Address*  
Mail Stop 412  
PO Box 4008  
Chandler, Arizona 85244-4008

**Transportation & Development Department**  
**Transportation**

Telephone (480) 782-3440  
Fax (480) 782-3495  
Web [www.chandleraz.gov](http://www.chandleraz.gov)

*Location*  
975 E. Armstrong Way  
Building C  
Chandler, Arizona 85286

Printed on recycled paper ♻️

# Daniel W. Cook, PE

## EDUCATION

Master of Civil Engineering, University of Minnesota  
Bachelor of Civil Engineering, University of Minnesota  
Southwest Leadership Certificate, University of Arizona

## REGISTRATION/CERTIFICATIONS

Registered Professional Engineer: Arizona, #21123, California, #C47165, Minnesota, #15057

## PROFESSIONAL AFFILIATIONS

Arizona State Board of Technical Registration, Enforcement Committee  
American Society of Civil Engineers  
American Public Works Association  
FEMA/Phoenix Fire Department Urban Search and Rescue Task Force  
Deployments: Northridge Earthquake, 1992; Oklahoma City, 1995;  
Salt Lake City Olympics, 2002; New Orleans, 2005  
Charter Member of the ASCE Structural Engineering and Transportation and Development Institute

## REGIONAL COMMITTEE EXPERIENCE

MAG Streets Committee, Chair 2010-2011  
MAG Transportation Review Committee (Representative from the Streets Committee)  
MAG Transportation Enhancement Committee  
MAG Federal Funds Working Group  
Valley Metro Rail Staff Working Group  
Valley Metro Rail Management Committee  
RPTA Regional Transit Advisory Group (RTAG)  
RPTA Transit Management Committee (Alternate Representative for Chandler)  
Staff Support to Chandler Councilmembers for RPTA and Valley Metro Rail Board of Directors

## PROFESSIONAL SUMMARY

I am a Registered Professional Engineer with over 33 years of professional civil engineering experience in the planning, final design, plan and specification preparation, and construction administration/management of various public works projects, including roadways, highways, bridges, drainage, water systems, site development, redevelopment, and recreational projects.

## PROFESSIONAL EXPERIENCE

**City of Chandler, Arizona** (November 2005 to Present). Deputy Public Works Director/Transportation Manager (Acting Public Works Director from December 2006 to December 2007), providing leadership to the Streets, Street Sweeping, Traffic Engineering, Transit, and the Transportation Planning divisions.

**City of Chandler, Arizona** (February 1998 to November 2005). Assistant Public Works Director for Transportation and Operations, responsible for Transit Services, Streets, Traffic Engineering, Airport, and Street Sweeping Divisions.

**City of Chandler, Arizona** (October 1996 to February 1998). Public Works Engineer, supervisor for the General Services division of Engineering and Development.

**Wyatt/Rhodes Inc., Phoenix, Arizona** (January 1995 to October 1996). Corporate Principal and Vice President for Civil and Structural Engineering.

**ASCG Inc., Phoenix, Arizona** (March 1993 to January 1995). Division/Engineering Manager for the Phoenix office. Responsible for the implementation of the various public works projects from planning through final design through construction.

**BRW Inc., Minneapolis, Minnesota and Phoenix, Arizona** (June 1978 to May 1982, and February 1985 to March 1993). While employed with BRW, Inc. I held several different positions, from a Project Engineer to an Associate and Director of Urban Infrastructure in the Phoenix office. Responsible for the implementation of the various public works projects from planning through final design through construction. Projects included Desert Ridge Master Planning, Sky Harbor Center, Estrella Mountain Regional Park, I-494 Bridge over the Mississippi River in Minneapolis, Mall of America EIS, State Route 610/252 EIS in Minneapolis, and Papago Park Center.

**Central Arizona Project, Bureau of Reclamation, Phoenix, Arizona** (May 1982 to January 1983). I was a civil engineer in the Operations Section responsible for the computer programming of the operational software for the CAP water control structures, allowing for automated operation of the CAP.

**USDA Soil Conservation Service, Saint Paul, Minnesota** (January 1983 to February 1985). Design engineer on the state office staff responsible for the hydraulic and structural design earth dams and other soil conservation structures including grade control structures, spillways, retention basins and channels.



# City of Phoenix

OFFICE OF THE CITY MANAGER

November 1, 2011

Phoenix 2009



The Honorable Hugh Hallman  
Chair, Regional Council  
Maricopa Association of Governments  
302 N First Avenue, Suite 300  
Phoenix, AZ 85003

RE: Vice Chair Position, Maricopa Association of Governments (MAG) Water  
Quality Advisory Committee

Dear Mr. Hallman,

The City of Phoenix respectfully submits Mr. Randy Gottler for consideration to be appointed Vice Chair of the MAG Water Quality Advisory Committee. Mr. Gottler is the City of Phoenix Deputy Water Services Director and is currently Phoenix's appointed member of the Committee.

Thank you for your consideration.

Respectfully,

Karen Peters  
Government Relations Director

Cc: Dennis Smith, MAG Executive Director



640 N. Mesa Cir.  
PO Box 1466  
Mesa, Arizona 85211-1466

November 7, 2011

The Honorable Hugh Hallman  
Chair, Regional Council  
Maricopa Association of Governments  
302 N 1<sup>st</sup> Avenue, Suite 300  
Phoenix, AZ 85003

Dear Mayor Hallman,

I respectfully submit myself for consideration for appointment as the Chair of the MAG Water Quality Advisory Committee. My current position as the Director of the City of Mesa's Water Resources Department will help to further the Committee's work towards ensuring compliance with Section 208 of the Clean Water Act.

Thank you for your consideration.

Respectfully,

A handwritten signature in black ink that reads "Kathryn Sorensen". The signature is written in a cursive, flowing style.

Kathryn Sorensen  
Director  
Water Resources Department  
City of Mesa

**2011 Exceedances of the 24-Hour PM-10 Standard by Date**  
(Preliminary Data Through November 4, 2011)

Date	Monitor	24-Hour Avg. PM-10 Concentration in $\mu\text{g}/\text{m}^3$	Additional Information
February 19, 2011	West Chandler	167.9	Frontal system winds from the south. Five continuous Pinal County PM-10 monitors recorded exceedances on February 19, 2011.
March 12, 2011	South Phoenix	168.5	
July 3, 2011	Buckeye	385.6	Regional dust storm
	Central Phoenix	279.8	
	Durango	278.1	
	Dysart	240.0	
	Glendale	242.8	
	Greenwood	254.6	
	Higley	196.8	
	South Phoenix	280.7	
	Supersite	229.0	
	West Chandler	199.2	
	West 43rd Ave.	250.7	
	West Phoenix	244.2	
Zuni Hills	260.8		
July 4, 2011	Higley	198.5	Localized thunderstorm outflow winds from the south. Five continuous Pinal County PM-10 monitors recorded exceedances on July 4, 2011.
July 5, 2011	Buckeye	164.2	Regional dust storm
	Central Phoenix	277.5	
	Durango	156.9	
	Dysart	220.0	
	Glendale	168.3	
	Greenwood	156.0	
	Higley	375.7	
	South Phoenix	207.4	
	Supersite	331.8	
	West Chandler	360.6	
	West Phoenix	267.0	
July 7, 2011	Higley	266.9	Localized thunderstorm outflow winds late in the evening along with residual dust from the July 5, 2011 regional dust storm. Five continuous Pinal County PM-10 monitors recorded exceedances on July 7, 2011.
	West Chandler	205.8	
July 8, 2011	Apache Junction	194.2	Localized thunderstorm outflow winds
July 18, 2011	Buckeye	196.7	Regional dust storm
	Central Phoenix	211.2	
	Durango	268.2	
	Dysart	163.9	
	Greenwood	209.3	
	South Phoenix	303.7	
	West 43rd Ave.	245.3	
West Phoenix	159.7		
August 3, 2011	West Chandler	249.3	Localized thunderstorm outflow winds early in the morning. Four continuous Pinal County PM-10 monitors recorded exceedances on August 3, 2011.
August 5, 2011	Buckeye	158.7	Residual dust from August 4 evening thunderstorms-under investigation

Date	Monitor	24-Hour Avg. PM-10 Concentration in $\mu\text{g}/\text{m}^3$	Additional Information
August 18, 2011	Buckeye	296.8	Regional dust storm
	Central Phoenix	232.2	
	South Phoenix	179.0	
	West Chandler	186.1	
August 25, 2011	Buckeye	235.9	Regional dust storm
	Central Phoenix	308.7	
	Durango	437.5	
	Dysart	273.7	
	Glendale	241.2	
	Greenwood	388.6	
	South Phoenix	421.5	
	Supersite	242.2	
	West Chandler	278.6	
	West 43rd Ave.	370.3	
	West Phoenix	212.6	
	Zuni Hills	212.8	
August 26, 2011	Apache Junction	169.0	Localized thunderstorm outflow winds. Four other continuous Pinal County PM-10 monitors recorded exceedances on August 26, 2011.
August 27, 2011	Buckeye	226.3	Regional dust storm
	Central Phoenix	234.0	
	Durango	261.4	
	Glendale	220.4	
	Greenwood	208.2	
	South Phoenix	301.5	
	West Chandler	229.3	
	West 43rd Ave.	292.6	
August 28, 2011	Apache Junction	282.7	Carryover from August 27, 2011 regional dust storm. Four other continuous Pinal County PM-10 monitors recorded exceedances on August 28, 2011.
	Higley	175.8	
September 2, 2011	Apache Junction	217.4	Regional dust storm
	Buckeye	169.8	
	Central Phoenix	308.0	
	Durango	255.4	
	Greenwood	198.1	
	Higley	213.5	
	South Phoenix	339.3	
	Supersite	208.9	
	West Chandler	387.5	
West 43rd Ave.	219.7		
September 6, 2011	Apache Junction	172.6	Localized thunderstorm outflow
September 11, 2011	North Phoenix	184.1	Regional dust storm
	Supersite	178.7	
	West Phoenix	168.8	
September 12, 2011	Durango	229.8	Regional dust storm
	West 43rd Ave.	162.2	
	West Phoenix	200.6	
October 4, 2011	Higley	157.8	Regional dust storm. Six continuous Pinal County PM-10 monitors recorded exceedances on October 4, 2011.
	West Chandler	251.5	
November 2, 2011	Zuni Hills	411.9	Frontal system winds. During the event, a maximum north-northeast wind speed of 49 mph was recorded and an hourly average of 28 mph.

Date	Monitor	24-Hour Avg. PM-10 Concentration in $\mu\text{g}/\text{m}^3$	Additional Information
November 4, 2011	Apache Junction	225.4	Regional dust storm
	Buckeye	284.9	
	Central Phoenix	223.2	
	Durango	251.8	
	Dysart	224.3	
	Glendale	229.0	
	Greenwood	231.4	
	Higley	208.8	
	North Phoenix	186.3	
	Supersite	199.6	
	West Chandler	670.2	
	West 43rd Ave.	242.9	
	West Phoenix	279.6	
Zuni Hills	258.6		

**2011 Exceedances of the 24-Hour PM-10 Standard by Monitor**  
(Preliminary Data Through November 4, 2011)

Monitor	Date	24-Hour Avg. PM-10 Concentration in $\mu\text{g}/\text{m}^3$	Additional Information
Apache Junction	July 8, 2011	194.2	Localized thunderstorm outflow winds
	August 26, 2011	169.0	Localized thunderstorm outflow winds. Four other continuous Pinal County PM-10 monitors recorded exceedances on August 26, 2011.
	August 28, 2011	282.7	Carryover from August 27, 2011 regional dust storm. Four other continuous Pinal County PM-10 monitors recorded exceedances on August 28, 2011.
	September 2, 2011	217.4	Regional dust storm
	September 6, 2011	172.6	Localized thunderstorm outflow
	November 4, 2011	225.4	Regional dust storm
Buckeye	July 3, 2011	385.6	Regional dust storm
	July 5, 2011	164.2	Regional dust storm
	July 18, 2011	196.7	Regional dust storm
	August 5, 2011	158.7	Residual dust from August 4 evening thunderstorms-under investigation
	August 18, 2011	296.8	Regional dust storm
	August 25, 2011	235.9	Regional dust storm
	August 27, 2011	226.3	Regional dust storm
	September 2, 2011	169.8	Regional dust storm
	November 4, 2011	284.9	Regional dust storm
Central Phoenix	July 3, 2011	279.8	Regional dust storm
	July 5, 2011	277.5	Regional dust storm
	July 18, 2011	211.2	Regional dust storm
	August 18, 2011	232.2	Regional dust storm
	August 25, 2011	308.7	Regional dust storm
	August 27, 2011	234.0	Regional dust storm
	September 2, 2011	308.0	Regional dust storm
	November 4, 2011	223.2	Regional dust storm
Durango	July 3, 2011	278.1	Regional dust storm
	July 5, 2011	156.9	Regional dust storm
	July 18, 2011	268.2	Regional dust storm
	August 25, 2011	437.5	Regional dust storm
	August 27, 2011	261.4	Regional dust storm
	September 2, 2011	255.4	Regional dust storm
	September 12, 2011	229.8	Regional dust storm
	November 4, 2011	251.8	Regional dust storm
Dysart	July 3, 2011	240.0	Regional dust storm
	July 5, 2011	220.0	Regional dust storm
	July 18, 2011	163.9	Regional dust storm
	August 25, 2011	273.7	Regional dust storm
	November 4, 2011	224.3	Regional dust storm
Glendale	July 3, 2011	242.8	Regional dust storm
	July 5, 2011	168.3	Regional dust storm
	August 25, 2011	241.2	Regional dust storm
	August 27, 2011	220.4	Regional dust storm
	November 4, 2011	229.0	Regional dust storm
Greenwood	July 3, 2011	254.6	Regional dust storm
	July 5, 2011	156.0	Regional dust storm
	July 18, 2011	209.3	Regional dust storm
	August 25, 2011	388.6	Regional dust storm
	August 27, 2011	208.2	Regional dust storm
	September 2, 2011	198.1	Regional dust storm
	November 4, 2011	231.4	Regional dust storm

Monitor	Date	24-Hour Avg. PM-10 Concentration in $\mu\text{g}/\text{m}^3$	Additional Information
Higley	July 3, 2011	196.8	Regional dust storm
	July 4, 2011	198.5	Localized thunderstorm outflow winds from the south. Five continuous Pinal County PM-10 monitors recorded exceedances on July 4, 2011.
	July 5, 2011	375.7	Regional dust storm
	July 7, 2011	266.9	Localized thunderstorm outflow winds late in the evening along with residual dust from the July 5, 2011 regional dust storm. Five continuous Pinal County PM-10 monitors recorded exceedances on July 7, 2011.
	August 28, 2011	175.8	Carryover from August 27, 2011 regional dust storm. Five continuous Pinal County PM-10 monitors recorded exceedances on August 28, 2011.
	September 2, 2011	213.5	Regional dust storm
	October 4, 2011	157.8	Regional dust storm. Six continuous Pinal County PM-10 monitors recorded exceedances on October 4, 2011.
	November 4, 2011	208.8	Regional dust storm
North Phoenix	September 11, 2011	184.1	Regional dust storm
	November 4, 2011	186.3	Regional dust storm
South Phoenix	March 12, 2011	168.5	
	July 3, 2011	280.7	Regional dust storm
	July 5, 2011	207.4	Regional dust storm
	July 18, 2011	303.7	Regional dust storm
	August 18, 2011	179.0	Regional dust storm
	August 25, 2011	421.5	Regional dust storm
	August 27, 2011	301.5	Regional dust storm
	September 2, 2011	339.3	Regional dust storm
Supersite	July 3, 2011	229.0	Regional dust storm
	July 5, 2011	331.8	Regional dust storm
	August 25, 2011	242.2	Regional dust storm
	September 2, 2011	208.9	Regional dust storm
	September 11, 2011	178.7	Regional dust storm
	November 4, 2011	199.6	Regional dust storm
West Chandler	February 19, 2011	167.9	Frontal system winds from the south. Five continuous Pinal County PM-10 monitors recorded exceedances on February 19, 2011.
	July 3, 2011	199.2	Regional dust storm
	July 5, 2011	360.6	Regional dust storm
	July 7, 2011	205.8	Localized thunderstorm outflow winds late in the evening along with residual dust from the July 5, 2011 regional dust storm. Five continuous Pinal County PM-10 monitors recorded exceedances on July 7, 2011.
	August 3, 2011	249.3	Localized thunderstorm outflow winds early in the morning. Four continuous Pinal County PM-10 monitors recorded exceedances on August 3, 2011.
	August 18, 2011	186.1	Regional dust storm
	August 25, 2011	278.6	Regional dust storm
	August 27, 2011	229.3	Regional dust storm
	September 2, 2011	387.5	Regional dust storm
	October 4, 2011	251.5	Regional dust storm. Six continuous Pinal County PM-10 monitors recorded exceedances on October 4, 2011.
November 4, 2011	670.2	Regional dust storm	
West 43rd Avenue	July 3, 2011	250.7	Regional dust storm
	July 18, 2011	245.3	Regional dust storm
	August 25, 2011	370.3	Regional dust storm
	August 27, 2011	292.6	Regional dust storm
	September 2, 2011	219.7	Regional dust storm
	September 12, 2011	162.2	Regional dust storm
	November 4, 2011	242.9	Regional dust storm

Monitor	Date	24-Hour Avg. PM-10 Concentration in $\mu\text{g}/\text{m}^3$	Additional Information
West Phoenix	July 3, 2011	244.2	Regional dust storm
	July 5, 2011	267.0	Regional dust storm
	July 18, 2011	159.7	Regional dust storm
	August 25, 2011	212.6	Regional dust storm
	August 27, 2011	164.6	Regional dust storm
	September 11, 2011	168.8	Regional dust storm
	September 12, 2011	200.6	Regional dust storm
	November 4, 2011	279.6	Regional dust storm
Zuni Hills	July 3, 2011	260.8	Regional dust storm
	August 25, 2011	212.8	Regional dust storm
	November 2, 2011	411.9	Frontal system winds. During the event, a maximum north-northeast wind speed of 49 mph was recorded and an hourly average of 28 mph.
	November 4, 2011	258.6	Regional dust storm

**Executive Director Evaluation  
for Executive Committee**

The following form lists qualities and performance, which are generally required of executive directors. Please circle the appropriate response describing the Executive Director's level of performance according to the following scale.

- 1 = excellent
- 2 = good
- 3 = adequate
- 4 = needs improvement
- 5 = unacceptable
- do not know = no basis for making a judgment

In the comment section, please give examples and/or reasons for rankings when you think that would help explain your evaluation.

**Evaluation Topics**

**1) OVERALL PERFORMANCE**

*Helping to provide a sense of direction for the organization*

1      2      3      4      5      do not know

*Taking overall responsibility for the organization's well-being*

1      2      3      4      5      do not know

*Providing program leadership*

1      2      3      4      5      do not know

*Providing leadership for staff*

1      2      3      4      5      do not know

*Providing leadership in financial planning*

1      2      3      4      5      do not know

Comments

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**2) ANNUAL BUDGET AND WORK PROGRAM**

*Knowledge of Budget and Work Program*

1      2      3      4      5      do not know

*Development of new revenue sources*  
1      2      3      4      5      do not know

*Rapport/relationships established with revenue agencies (ADOT, Federal Highway Administration)*  
1      2      3      4      5      do not know

*Knowledge of revenue agencies*  
1      2      3      4      5      do not know

*Adequacy of long term revenue strategy*  
1      2      3      4      5      do not know

*Adequacy of strategy implementation*  
1      2      3      4      5      do not know

Comments:

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### 3)      **COMMUNICATIONS**

*Executive Director's image outside Executive Committee, Regional Council and Staff*  
1      2      3      4      5      do not know

*Involvement of Executive Committee and Regional Council in image of MAG*  
1      2      3      4      5      do not know

*Adequacy of national networking*  
1      2      3      4      5      do not know

*Rapport/relationships established with member agencies*  
1      2      3      4      5      do not know

*Rapport/relationships established with business community*  
1      2      3      4      5      do not know

*Rapport/relationship with Governor's Office*  
1      2      3      4      5      do not know

*Rapport/relationship with Legislature*  
1      2      3      4      5      do not know

Comments:

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**4) ADMINISTRATION**

*Keeping all areas of work – program and administration – on track and in balance*

1      2      3      4      5      do not know

*Identifying organizational weakness and needs, and developing strategies to address them*

1      2      3      4      5      do not know

*Developing clear, thoughtful, and functional organizational policies*

1      2      3      4      5      do not know

Comments:

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**5) PROGRAM PLANNING AND IMPLEMENTATION**

*Quality of project ideas*

1      2      3      4      5      do not know

*Plan development and clarity*

1      2      3      4      5      do not know

*Adherence to plan during the year*

1      2      3      4      5      do not know

*Monitoring and evaluation of progress*

1      2      3      4      5      do not know

*Quality of organization's work*

1      2      3      4      5      do not know

*Organizational accomplishments*

1      2      3      4      5      do not know

Comments:

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**6) PROGRAM ACTIVITIES**

*Effectiveness of work with member agencies*

1      2      3      4      5      do not know

*Effectiveness in getting member agencies to work together*

1      2      3      4      5      do not know

*Effectiveness in assessing member agency needs*

1      2      3      4      5      do not know

*Extent of participation in all programs*

1      2      3      4      5      do not know

Comments:

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**7) REGIONAL COUNCIL AND EXECUTIVE COMMITTEE**

*Communication with Regional Council*

1      2      3      4      5      do not know

*Communication with Executive Committee*

1      2      3      4      5      do not know

*Seeking and abiding by Regional Council's decisions*

1      2      3      4      5      do not know

*Responsiveness to Regional Council and Executive Committee requests*

1      2      3      4      5      do not know

Comments:

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**8) STAFFING**

*Quality of staff*

1      2      3      4      5      do not know

*Motivation of staff*

1      2      3      4      5      do not know

*Success in getting staff to work together effectively*

1      2      3      4      5      do not know

Comments:

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**9) FINANCIAL MANAGEMENT**

*Adequacy of financial records*

1      2      3      4      5      do not know

*Adherence to budget*

1      2      3      4      5      do not know

*Wisdom of spending and asset management choices*

1      2      3      4      5      do not know

*Adequacy of reporting to staff, Executive Committee and Regional Council*

1      2      3      4      5      do not know

*Compliance with government requirements*

1      2      3      4      5      do not know

Comments:

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**10) INDIVIDUAL SKILLS AND PRACTICES**

*Work hours and habits, and use of time*

1      2      3      4      5      do not know

*Writing ability*

1      2      3      4      5      do not know

*Professional development activities*

1      2      3      4      5      do not know

*Speaking ability*

1      2      3      4      5      do not know

*Personal style and impression*

1      2      3      4      5      do not know

*Accomplishment of professional and career goals*

1      2      3      4      5      do not know

*Use of staff and Regional Council members to complement skills and compensate for weaknesses*

1      2      3      4      5      do not know

Comments:

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**11) OTHER**

*Specify the one area in which commendation should be given for good performance:*

*Specify the one area in which change or improvement is needed the most:*

*Other comments or observations:*

**12) SUMMARY**

*On balance, what kind of job has the Executive Director done?*

Submitted by FIELD(title) FIELD(first) FIELD(last), FIELD(agency)

**Please Return by Friday, December 16, 2011** in the enclosed confidential envelope to:

Mayor Hugh Hallman  
Chair, MAG Regional Council  
302 N. 1<sup>st</sup> Avenue, Suite 300  
Phoenix, Arizona 85003  
Fax: 602-254-6309

## Executive Director Evaluation for Regional Council

The following form lists qualities and performance, which are generally required of executive directors. Please circle the appropriate response describing the Executive Director's level of performance according to the following scale.

- 1 = excellent
- 2 = good
- 3 = adequate
- 4 = needs improvement
- 5 = unacceptable
- do not know = no basis for making a judgment

If you wish to comment, space is provided below each question to elaborate on the reason for your ranking when you think that would help explain your evaluation.

### Evaluation Topics

**1) OVERALL PERFORMANCE**

*Viewed as providing a sense of direction for the organization. Takes overall responsibility for the organization's well-being. Provides leadership for programs, staff and financial planning.*

1      2      3      4      5      do not know

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**2) ANNUAL BUDGET AND WORK PROGRAM**

*Possesses knowledge of Annual Budget and Work Program. Develops new revenue sources. Has well established rapport/relationships and knowledge of funding agencies, such as ADOT and the Federal Highway Administration.*

1      2      3      4      5      do not know

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**3) COMMUNICATIONS**

*Involvement of Executive Committee and Regional Council in image of MAG. Executive Director's image outside Executive Committee, Regional Council and staff. Adequacy of national networking. Rapport/relationships established with member agencies. Rapport/relationships established with business community. Rapport/relationship with Governor's Office. Rapport/relationship with Legislature.*

1      2      3      4      5      do not know

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**4) ADMINISTRATION**

*Keeps all areas of work – program and administration – on track and in balance. Identifies organizational weakness and needs, and developing strategies to address them. Develops clear, thoughtful and functional organizational policies.*

1      2      3      4      5      do not know

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**5) PROGRAM PLANNING AND IMPLEMENTATION**

*Develops quality project ideas for the organization. Plans for the organization possess clarity and are adhered to during the year. Monitors and evaluates the progress of the organization's work. Organization achieves its goals.*

1      2      3      4      5      do not know

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**6) PROGRAM ACTIVITIES**

*Works with member agencies and is effective in getting member agencies to work together. Able to assess member agency needs. Participates in all programs.*

1      2      3      4      5      do not know

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**7) REGIONAL COUNCIL AND EXECUTIVE COMMITTEE**

*Effectively communicates with Regional Council and Executive Committee. Seeks and abides by Regional Council decisions. Responsive to Regional Council and Executive Committee requests.*

1      2      3      4      5      do not know

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**8) STAFFING**

*Overall quality of staff. Ability of the Executive Director to motivate the staff. Success in getting staff to work together effectively.*

1      2      3      4      5      do not know

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**9) FINANCIAL MANAGEMENT**

*Adequacy of financial records. Adherence to budget and wisdom of spending and asset management choices. Adequacy of reporting to Executive Committee and Regional Council. Compliance with government requirements.*

1      2      3      4      5      do not know

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**10) INDIVIDUAL SKILLS AND PRACTICES**

*Serves as an effective role model to the organization for work hours and habits and use of time. Possesses effective writing and speaking ability. Participates in professional development activities. Personal style and impression is effective for the organization. Uses staff and Regional Council members to complement skills and compensate for weaknesses.*

1      2      3      4      5      do not know

**11) OTHER**

*Specify the one area in which commendation should be given for good performance:*

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*Specify the one area in which change or improvement is needed the most:*

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*Other comments or observations:*

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**12) SUMMARY**

*On balance, what kind of job has the Executive Director done?*

1      2      3      4      5      do not know

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Submitted by FIELD(title) FIELD(first) FIELD(last), FIELD(agency)

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