

APL Overview

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About APL



- A global transportation and logistics company headquartered in Singapore
- Core business in Liner and Logistics, with strategic focus on integrated supply chain solutions
- Global presence of 4,000 employees
- Latest 2010 Financial highlights
 - Liner Revenue – US\$9+ billion
 - Logistics Revenue – US\$1+ billion

Our Vessel & Container Fleet



- § Comprehensive global network servicing over 25,000 locations in 140 countries across 6 continents

- § Average age of APL container ships is **below 10 years**, with every vessel **certified to the latest ISM** (International Management Code for the Safe Operation of Ships and for Pollution Prevention) standards

- § Container Vessels : 147*
- § Container Fleet : 657,900
 - § Dry : 600,000
 - § Reefer : 50,000
 - § Special : 7,900

* As at 1-November-10

NOL Value Chain

Origin Services

Destination Services

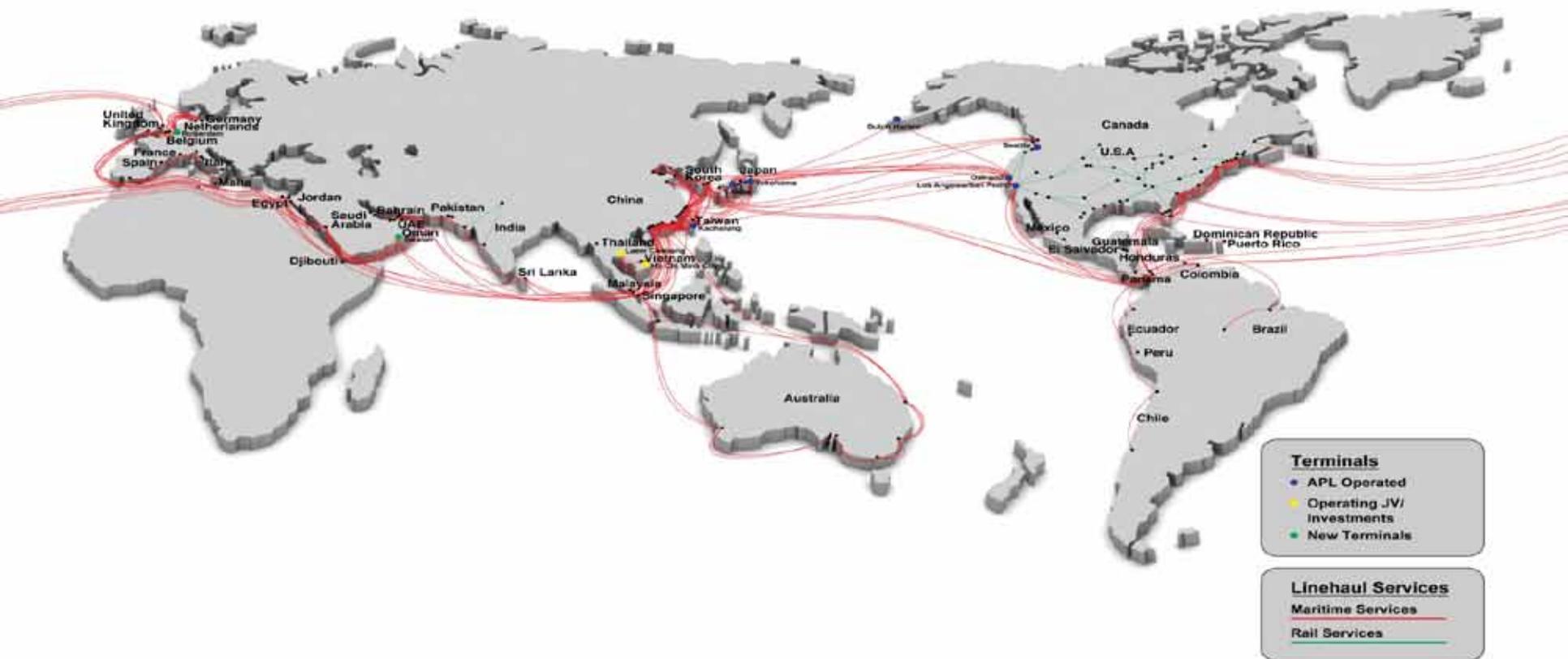
Our Value Chain



NOL's Container Shipping, Terminals and Logistics businesses form a value chain which offers customers reliable, time-definite and cost-effective services from origin to destination.

As supply chains become more complex, our “total value chain” proposition offers strong advantages for customers.

Connecting the World Since 1848



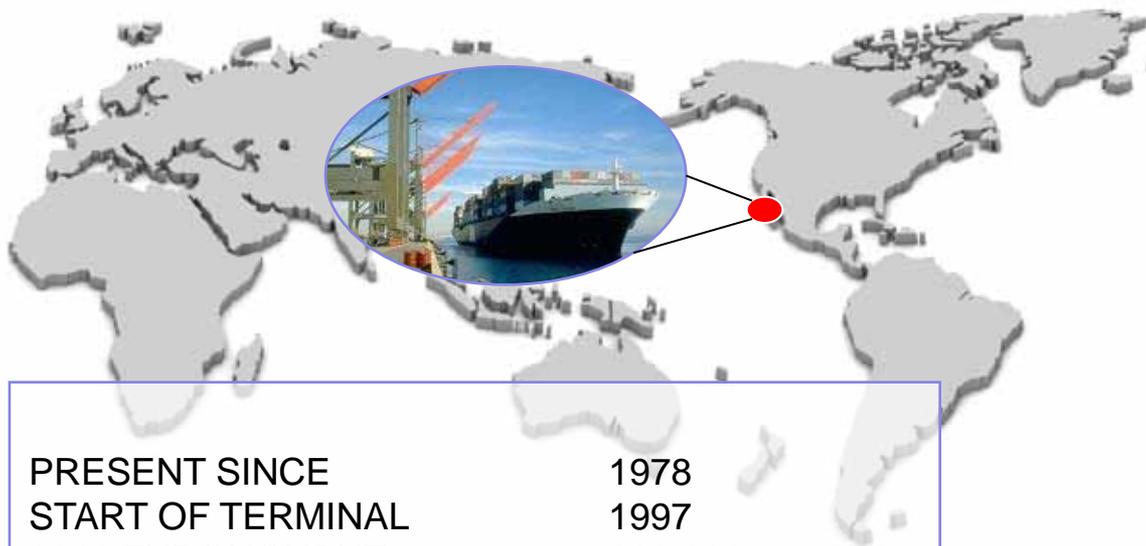
- A world leader with over 160 years of experience in offering global connectivity
- Services to over 25,000 locations in 140 countries across 6 continents

History of Innovation and Leadership

<ul style="list-style-type: none"> • Advent of International shipping • First Trans-Pacific steamship service 	<ul style="list-style-type: none"> • First ever container shipment to India (Cochin) • First dedicated express container train across the US • First 45-ft, 48-ft and 53-ft containers for domestic shipments • Pioneers double-stack train service • Worldwide online cargo tracing for customers • First 48-ft containers in South China • World's first "post-Panamax" containerships enter service • First double-stack train service to Mexico for automotive parts shipments • Automatic Equipment Identification (AEI) • Second generation "post-Panamax" containerships • Launches APL.com – industry's first website • Adds e-commerce transactions to website, including tracking and BL print • "Super Terminals" in Los Angeles and Seattle • HomePort® - customizable website that centralizes shipment info and transactions 	<ul style="list-style-type: none"> • Launches BL Print converted to secure document printing • Launches GT Nexus SPARK EDI program • Launches XpressPort – space & equipment guarantee booking product in Asia-Europe trade • First-ever longan fruit shipment from China to the US using cold treatment • Industry's first customizable schedules tool • Real Time Locating System (active RFID) technology at Global Gateway South terminal • World's first 53-foot containers for international transport
<p>1800 - 1899</p>	<p>1900 - 1999</p>	<p>2000 onwards</p>

APL Terminals -

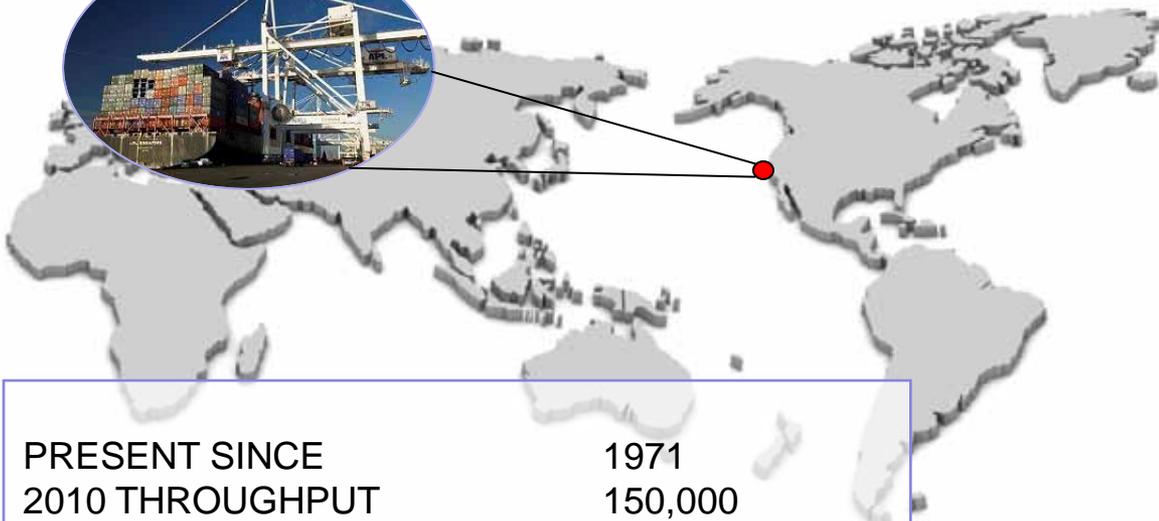
LOS ANGELES (SAN PEDRO), USA Global Gateway South



PRESENT SINCE	1978
START OF TERMINAL	1997
2010 THROUGHPUT	900,000
ACRES	292
BERTHS	4
QUAY CRANES	12 Post Panamax
OTHER FEATURES	On-dock rail

One of the largest terminals in North America, designed by APL.

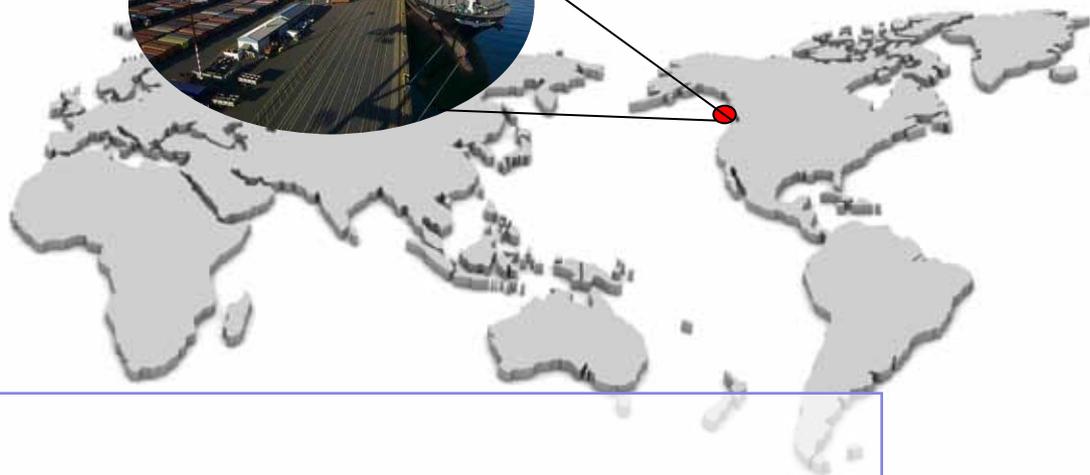
APL Terminals – OAKLAND, USA Global Gateway Central



PRESENT SINCE	1971
2010 THROUGHPUT	150,000
ACRES	80
BERTHS	3
QUAY CRANES	4 Post Panamax

Strategically situated along the eastern shore of San Francisco Bay, it serves as an important gateway to the US West Coast.

APL Terminals – SEATTLE, USA Global Gateway North



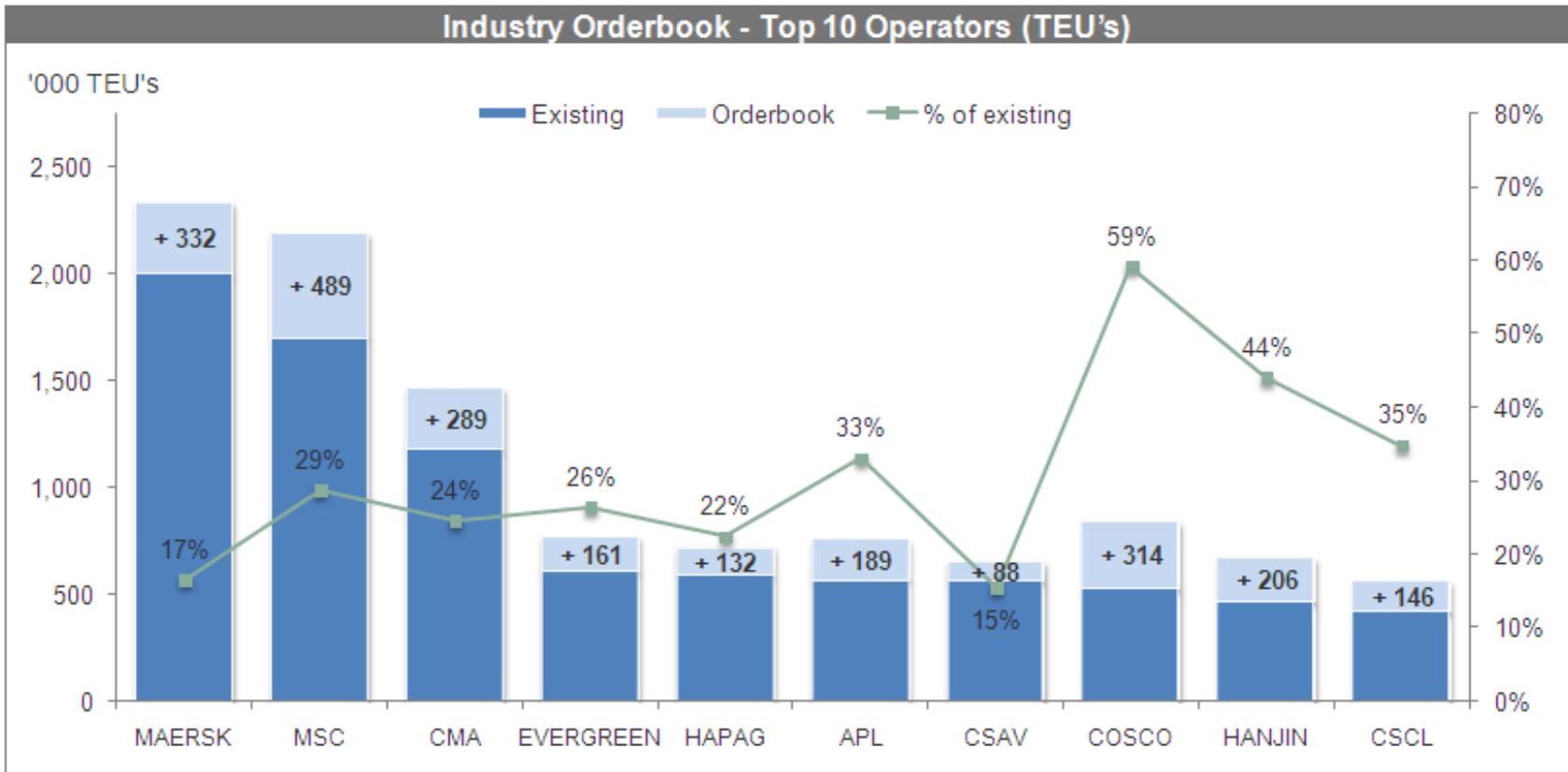
PRESENT SINCE	1971
2010 THROUGHPUT	315,000
ACRES	158
BERTHS	3
QUAY CRANES	6 Post Panamax

Managed by Eagle Marine Services, Seattle offers a gateway to the northern USA and Canada.

APL International Terminals



Top Carriers by Capacity and Orderbooks



Key ranking changes when orderbook is delivered completely



Recognized By Our Customers Globally



Quality Achievement Award



Supplier of the Year
(Record 14 consecutive years)



Supplier of the Year



Commander's Product Service Excellence



Intermodal Carrier of the Year

G.H. BASS & CO.
Ocean Carrier of the Year



Best Carrier in Latin America



Ocean Carrier of the Year: Supply Chain Award



Network On-time Performance: Best Customer Service



Transportation Systems Excellence



sense and simplicity

1st Global Carrier Award:
Global Sea Freight Carrier of the Year



TOYOTA

Ocean Carrier Service Excellence



Partner in Progress



Target Corporation

Service Excellence



Vendor of the Year



International Carrier of the Year



Vendor of the Year
Ocean Carrier of the Year 2010



Best Terminal Operator



APL Customers Headquartered in Arizona



Advantages To APL for Relocating to Arizona

- **Affordable cost of living structure**
- **Reasonably priced housing market**
- **Accessible domestic air travel**
- **Favorable tax climate**
- **Cooperative corporate business climate**
- **Positive results in recruiting efforts**
- **Steady growth of job market**
- **Wide variety of indoor/outdoor recreational activities**
- **Thriving collegiate and professional sports environment**
- **More than 300 days of sunshine each year!**



Thank You

