

MINUTES OF THE
MARICOPA ASSOCIATION OF GOVERNMENTS
ECONOMIC DEVELOPMENT COMMITTEE

January 5, 2016

MAG Offices, Saguaro Room
302 North 1st Avenue, Phoenix, Arizona

MEMBERS ATTENDING

Mayor Michael LeVault, Youngtown, Chair
Mayor W.J. "Jim" Lane, Scottsdale, Vice Chair
#Mayor Gail Barney, Queen Creek
Steve Betts, GPEC
#Tony Bradley, Arizona Trucking Association
Mayor Cathy Carlat, Peoria
Dr. Joseph Cavinato, Thunderbird
Angela Creedon, Arizona State University
Superintendent Greg Donovan, West-MEC
Mark Dreher, East Valley Partnership
Councilmember Michael Farrar, Carefree
*Neil Giuliano, Greater Phoenix Leadership
Sintra Hoffman, ADOT
Mayor Linda Kavanagh, Fountain Hills
Jim Kenny, El Dorado Holdings, Inc.
Dr. Randy Kimmens, Maricopa Community
Colleges
Supervisor Kunasek, Maricopa County

Mayor John W. Lewis, Gilbert
Mayor Georgia Lord, Goodyear
Councilmember David Luna, Mesa
Mayor Jackie Meck, Buckeye
Mayor Mark Mitchell, Tempe
Mayor Christian Price, Maricopa
#Jim Rounds, Rounds Consulting Group
Todd Sanders, Greater Phoenix Chamber
of Commerce
Mayor Thomas L. Schoaf, Litchfield Park,
Councilmember Jack Sellers, Chandler
Councilmember Lorenzo Sierra, Avondale
Bill Sheldon, WESTMARC
Dan Spitz, Achen-Gardner Construction
Mayor Greg Stanton, Phoenix
*Sandra Watson, ACA
#Mayor Jerry Weiers, Glendale
Mayor Sharon Wolcott, Surprise

* Not present

Participated by video or telephone conference call

OTHERS PRESENT (from sign-in sheet(s)):

Anubhav Bagley, MAG
Alan Carey, GBI
Alana Chávez Langdon, MAG
Cheryl Covert, Avondale
Natalia Cuneo, MAG
Briana Decker, Peoria
Stephanie Dowling, Arizona Office of Tourism
Tom Doyle, El Mirage
Kristen Ennis, Goodyear
Walt Gray, West Side Town Hall
Kathya Hidalgo, Phoenix

Summer Johnson, Peoria
Denise McClafferty, MAG
Linda Priano, MAG
Nathan Pryor, MAG
Kristian Richardson, U.S. Commercial Service
Marvin Rochelle, Resident
Kristin Romaine, Start Up AZ
Melissa Sanderson, AZDEC
Dennis Smith, MAG
Amy St. Peter, MAG
Kristen Stephenson, Glendale

Kelly Taft, MAG
Marc Valenzuela, ASU

Glenn Williamson, CABC
Marge Zylla, Tempe

1. Call to Order

The Economic Development Committee (EDC) meeting was called to order by Chair LeVault at 11:34 a.m.

2. Pledge of Allegiance

The Pledge of Allegiance was recited. Mayor Barney, Tony Bradley, Jim Rounds and Mayor Weiers joined the meeting by teleconference. Chair LeVault commented that Sandra Watson and her family are in the committee's thoughts and prayers.

Chair LeVault noted public comment cards were available for those members of the public who wish to comment. He added parking validation was available for the MAG parking facilities for those who parked in the garage.

3. Call to the Audience

Chair LeVault noted the Call to the Audience provides an opportunity to members of the audience who wish to speak on items not scheduled on the agenda that fall under the jurisdiction of MAG, or on items on the agenda for discussion but not for action. Citizens are requested to not exceed a three minute time period for their comments. A total of 15 minutes is provided for the Call to the Audience agenda item, unless the Economic Development Committee requests an exception to this limit. Those wishing to comment on agenda items posted for action will be provided the opportunity at the time the item is heard. Chair LeVault noted no public comment cards had been received.

4. Approval of the November 10, 2015, Economic Development Committee Meeting Minutes

Chair LeVault asked members of the committee if they had any questions or comments regarding the November 10, 2015, meeting minutes. There were none. Steve Betts moved to approve the November 10, 2015, Economic Development Committee meeting minutes. Councilmember Luna seconded the motion and the motion carried unanimously.

5. Arizona District Export Council Update

Kristian Richardson, Director, US Commercial Service, Arizona, stated his agency is part of the U.S. Department of Commerce and their main priorities are increasing the number of U.S. exporters of goods and services; helping smaller companies expand into new markets; and assisting exporters in overcoming hurdles in foreign markets. He added this organization has been working with Arizona towns and cities by partnering with their economic development teams to develop an international strategy focusing on increasing exports and federal direct investments.

Mr. Richardson discussed the success the Town of Gilbert has with exporting. He explained that the President's "E" Award is the highest honor for companies with significant contributions to the expansion of exports. Forty Five companies in the United States received this award, four from Arizona, of which three were located in the Town of Gilbert. A short video clip was played highlighting the three companies from Gilbert; Rigid Industries, Wisdom Natural, and Nanci's Frozen Yogurt, that won this prestigious award.

Mr. Richardson stated this is the first time the United States is the Partner Country for the Hannover Fair, the world's leading trade fair for industrial technology. The event will be held on April 25-29, 2016 in Hannover, Germany and is an unprecedented opportunity to showcase U.S. goods and services by connecting directly to more than 200,000 attendees, that come from more than 70 countries. Fair participants will have the opportunity to network with more than 100 business delegations to make business and investment deals. He added participants can connect across industry sectors from energy, industrial automation, digital factory, industrial supply, and research technology.

Mr. Richardson added participants include global investors, buyers, distributors, resellers, and members of the business media. He explained that U.S. participation as the Partner Country also means U.S. exhibitors receive prime location and increased visibility throughout the show. He noted it was recently announced that President Obama will attend the Hannover Fair, which is the first time that a president has been in attendance.

Mr. Richardson stated seventy booths have been sold so far, and ten booths are still available. The City of Phoenix, City of Surprise, Greater Phoenix Economic Council, Arizona State University and University of Arizona are participating at this event. A spreadsheet of companies in our communities that may be interested in attending have been identified. This spreadsheet will be sent to committee members so that they can provide information on the Hannover Fair to these companies.

Melissa Sanderson, Chairperson of the Arizona District Export Council (DEC), stated they provide local leadership in international trade through its forty member council. Members are experienced international trade veterans and experts, all appointed by the U.S. Secretary of Commerce. The DEC also works with Arizona businesses, and public and private sector groups to enhance economic growth through trade and investments.

Ms. Sanderson stated the DEC would like to work more closely with the Economic Development offices within our local communities so that they can better understand each municipalities priorities and strengths. Mr. Richardson added that the next DEC meeting will take place on January 20, 2016 at 3 p.m., at the MAG office, and invited committee members to attend.

Chair LeVault thanked Mr. Richardson and Ms. Sanderson for their report and asked if there were any questions or comments from the committee. Mr. Smith asked what the cost of the investment is to purchase one of the remaining ten tables and take part in the Hannover Fair. Mr. Richardson stated airfare, hotel accommodations, travel expenses and participation in the

event would be an investment of approximately \$15,000, however some organizations are sharing a booth, which drops the costs considerably.

Mr. Richardson reported that states smaller than Arizona are showing a greater presence at the event. He noted the State of Montana has eight companies attending, all being paid by their State through the STEP (State Trade and Export Promotion) grant. Forty-two states currently receive the STEP grant, however, Arizona is not one of them. Mr. Richardson explained that the STEP grant is a trade and export initiative to make matching-fund grants for states to assist eligible small businesses in entering and succeeding in the international marketplace. He noted services under the STEP Program are funded in part by the U.S. Small Business Administration.

Chair LeVault asked what the procedure was to apply for this grant. Mr. Richardson stated currently, the Arizona Commerce Authority is the only organization that the Governor's office has designated to apply for these grants. If the state does plan on applying, they would submit the application for the grant in the summer prior to the next calendar year and decisions are usually made in October. Mayor Mitchell asked why Arizona did not apply for the STEP grant. Mr. Richardson stated he was unsure why Arizona did not apply and that we could contact the Arizona Commerce Authority to answer that question. Mr. Smith stated we need to keep this on our radar so that Arizona can apply for this grant when the time comes.

6. Canada Week - Building Relationships by Connecting Businesses, Universities and People

Glenn Williamson, CEO and Founder, Canada Arizona Business Council, provided information on the upcoming Arizona Canada Week taking place February 6-14, 2016. This week-long celebration will bring Premiers from both Alberta and Saskatchewan to various events in our region. The events include the 64th Annual Great Canadian Picnic, which will be held on February 6, 2016 with over 3,500 Canadians in attendance. On February 9 and 10, the Canadian Snowbird Extravaganza will take place at the Mesa Convention Center, which is expected to bring approximately 7,000 to 8,000 attendees to the event. This was originally held as a single-day event, but the high attendance in recent years forced them to hold it over two days.

Mr. Williamson also discussed the Arizona Coyotes Hockey events taking place on February 10 and 12, at the Gila River Arena in Glendale, as well as a golf tournament at Papago Golf Course in Phoenix on February 13. The Second Annual Bonspiel (curling) event will take place at the Coyotes Curling Club in Tempe on February 14, 2016. Mr. Williamson commented that the Canadian Consulate and Royal Bank of Canada officials will also be in Arizona conducting a series of business meetings and receptions throughout the week.

Chair LeVault thanked Mr. Williamson for the information and asked if there were any comments or questions from the committee members.

Mayor Stanton asked Mr. Williamson how cities could take advantage of having the Canadian Consulate in Arizona. Mr. Williamson responded that visits and meetings are currently being

scheduled so that the Canadian Consulate can meet with key elected officials in the region.

7. Developing a Future Tech Hub in Arizona - CodeDay

Kristin Romaine, Executive Director, Startup AZ Foundation, provided a report on the CodeDay initiative and the importance of developing the future workforce for our region. She reported that computing and mathematics is one of the top ten fastest growing occupational groups from 2010-2020 and that there are over 150,000 job openings in computing annually. One in every two Science, Technology, Engineering, and Math (STEM) jobs will be in computing in 2020.

Ms. Romaine explained that one of Startup AZ Foundation's primary goals is to find ways to educate youth in computer sciences from the age of birth through adulthood to develop the future tech talent. One way to do this is through CodeDay, which is a 24 hour "hackathon", that is held in 32 cities across the country, with the goal of developing talent. She added CodeDay is the world's largest series of educational programming marathons, in addition to being one of the most effective methods of education.

Ms. Romaine stated participants enter with a wide variety of skill levels, but leave as some of the most skilled in the nation. Past participants have gone on to create venture-funded startups, gain hundreds of thousands of downloads on app stores, and more. Ms. Romaine discussed past CodeDay events. They began in 2014, with 25 participants. In February 2015 they had 127 participants, making them number one in the nation. She added she is proud to announce that sixty percent of participants were minorities and more than forty percent were females.

Ms. Romaine stated that the next CodeDay event will take place on February 13-14, 2016, at the University of Advancing Technology. She asked committee members to support this initiative by raising awareness of the program. Ways to support this event would be by sharing this on their community's social media sites; sending two or three mentors from their city or town; attend the event and/or offer to judge the event. She added they are very intentional in having minority and female mentors.

Chair LeVault thanked Ms. Romaine for the presentation and asked if all hardware and software will be provided and what is the cost of registration. Ms. Romaine responded that all hardware and software is provided and the registration fee is only \$10. Mayor Kavanagh asked what age group could take part in this event. Ms. Romaine responded the youngest entrant was nine years old. She added there is not an age requirement, just that the child has to be mature enough to stay for the 24 hours. Mayor Stanton commented that Phoenix Central High School is opening a smaller school on campus that is dedicated to coding. Ms. Romaine added they are hoping to collaborate with private coding schools and groups to bring everyone together to provide a statewide agenda. She noted while they are promoting youth getting engaged in coding, they also make sure the students know this is about problem solving and ways they can get involved in the tech community.

Councilmember Sierra commented that the Avondale primary school district has introduced coding into the lower grades, which has successfully engaged the kids who were struggling with reading and helped them from a different approach. He added that some of the lower-income students in Avondale have participated in CodeDay and they have done exceptional. He asked Ms. Romaine if she has looked into approaching the legislature about instituting Benefit Corporations in Arizona. She responded it has been briefly discussed but is not a top priority at this time.

Mayor Lewis asked how mayors could collaborate in this initiative. Ms. Romaine responded that she will be creating coupon codes that mayors can distribute to students in their communities. She added the goal is to have as many youth as possible at this event. Funding for scholarships are available and they have never turned a student away because they were unable to pay or did not have a computer to work on.

8. Economic Implications of Childcare Availability

Amy St. Peter, MAG Assistant Director, provided a presentation on the importance of investing in early childhood development as an economic development strategy. She spoke of a conversation that took place while she was volunteering at a soup kitchen in the inner city of Baltimore. In making conversation, she asked the children eating at the soup kitchen what they wanted to be when they grew up and they could not answer her. They had no concept of having a career or even a future. She explained without solid early childhood development and a good education, their futures would be very limited.

Ms. St. Peter reported on how Arizona is working hard to give more children a better future. She discussed First Thing Firsts and how they collect and distribute more than \$148 million each year. Their Quality First scholarships fund slots in child care and preschools for children of working families with low incomes. Arizona is one of five states to receive a federal preschool development grant totaling \$80 million, over four years. This grant will expand access to high quality preschools in 15 underserved, high need communities throughout our state. The grant will also enhance the infrastructure statewide for early childhood development.

Ms. St. Peter also discussed the Pre-K 4 SA program implemented in San Antonio, Texas. This early childhood education municipal district is funded by a local sales tax. Since 2011, four centers have been established, serving 2,000 children each year. The city of San Antonio adopted a 1/8 cent sales tax to support this program. Ms. St. Peter reported that the centers work toward eight goals including innovation and research, family engagement and support services, educational programs, professional development, partnerships, enrollment, communications, and governance and administration. The CEO of Pre-K 4 SA reports directly to the board of directors and the city manager. Each center has a director, teachers and support staff. She noted at-risk children are targeted to participate in the program. This includes children living under the federal poverty level, who speak English as a second language, child of an active/injured/deceased member of the U.S. Armed Forces, homeless, or in foster care. She added parents must be engaged in leadership classes, parent education classes, fatherhood initiatives, and by signing a contract with the teacher. Students are selected through an

application and lottery.

Ms. St. Peter stated the centers offer full-day pre-k programs with free after school care until 6:00 p.m., with meals and transportation provided free. Beginning in 2016, additional grants will support an additional 1,700 each year for a total of 3,700 students when fully implemented. She explained that these additional sites will be chosen through a competitive grant process run by the city. These sites may be located in public schools, charter schools, accredited private and parochial schools and licensed childcare centers. Ms. St. Peter noted the goal of the program is to educate 22,400 at-risk children over eight years. The centers are seen as an economic development strategy, as well as an education strategy.

Ms. St. Peter added that the Pew Research Center recognizes investments made in early childhood education have far greater returns than investments made later in a child's academic career. Statistics show that for every \$1 invested in pre-k yields a \$3 to \$7 return on investment. Mr. Smith suggested exploring the creation of standardized processes to open these types of childcare centers. This would make it easier for underserved areas to bring early childhood education into their communities.

Ms. St. Peter stated the focus is on leveraging strengths and mitigating challenges. For example, many of the children are bilingual. This has been shown to increase cognitive flexibility and the ability to problem solve. This asset can be leveraged to minimize the negative effects of other factors such as poverty. Ms. St. Peter stated that a number of evaluations are in place for this eight year initiative, including an independent program evaluation, assessment for model center students, an annual bridge study, school districts use assessment tools of their choice, and third party analysis of test scores. The city council appoints an 11 member board for oversight. The program undergoes fiscal and performance audits. Voters will decide whether or not to re-authorize the initiative in November 2020.

Ms. St. Peter reported that student testing results using the Teaching Strategies Gold Assessment (same as the one used in Arizona) indicate that students trailed in all areas at the beginning of the year. By the end of the school year, all gaps were reduced or completely eliminated. In cognitive, literacy and math, children exceeded the national sample and the gap in oral skills went away completely. Also, the gap in social-emotional and physical skills reduced significantly.

Chair LeVault asked Ms. Peter how the City of San Antonio finances the program. Ms. St. Peter relied that the city adopted a 1/8 cent sales tax to support the centers, with a budget of \$36.5 million for Fiscal Year 2015.

Mayor Stanton added the City of San Antonio is pretty unique in creating a dedicated funding source and then creating their own pre-K programs. He added Seattle and Denver have also passed dedicated funding sources but they subsidized existing pre-K programs and gave additional subsidy based on the quality rating of that pre-K program, the higher the rating, the higher subsidiary they are eligible to receive.

Mr. Sheldon asked for clarification in regards to the Pew Research Center report on the return of investment in pre-k education. Ms. St. Peter commented the dollar amounts were based on the Pew Research methodology. Mr. Smith added the failure to invest in an adequate early childcare system that supports the needs of at risk early childhood population directly impacts the costs of the juvenile justice system. Ms. St. Peter added this program is free for the most disadvantaged, vulnerable families. They receive free transportation, meals and after school care.

Ms. St. Peter stated it is also important to recognize and leverage the strengths the children do have. Many of these children have English as their second language. Research states students who are bilingual show an increase in cognitive flexibility and are able to problem solve much better than children who are monolingual.

Anubhav Bagley, MAG Information Services Manager, reported on the spatial analytics on childcare and early learning needs assessment. He stated that there are approximately 299,434 children under the age of five years in our region, which represents 7.2 percent of the population. There are 49,936 families below poverty with children under age five. This accounts for five percent of all families in the region. There are 69,188 households with limited English speaking ability, which accounts for 4.6 percent of all households in our region. Mr. Bagley discussed other key factors that help identify the needs of this population that included mapping, single parents, unemployed parents, working parents, grandparents as care givers, and percentage of parents that had an education less than some college.

Mr. Bagley noted in 2011, the U.S. Census Bureau provided a report, based on census data, likely users of licensed child care facilities. This data showed the primary users of licensed child care facilities were mothers who were employed full time. Non-Hispanic users of child care facilities were 50.8 percent, while Hispanic users of child care facilities was 36.2 percent. Another key piece of the data analysis was identifying the supply of licensed childcare facilities in the region. Currently, there are 1,591 licensed facilities, representing a capacity for 172,576 children. This data, combined with the previously mentioned factors, help identify the gaps in the existing supply of childcare centers, without judging the quality or type of these programs. Mr. Bagley noted one piece they do not currently have is informal facilities or data on family members taking care of the children.

Mr. Bagley discussed the final piece of the analysis to date, which is non-traditional work hours. He explained, looking at this from a workforce perspective, some employees will need these facilities. He stated approximately 22.7 percent of workers in the region work between the hours of 10 a.m. and 5 a.m., which are non-traditional work hours. This data shows where this workforce resides and what facilities provide child care during these hours.

Mr. Bagley stated if there is interest to pursue this, the next steps could include conducting further analysis, such as evaluating the extent and impact of informal facilities and collaborating with MAG member agencies. Another tactic would be to engage with the other key stakeholders, such as First Things First and Arizona State University. Mr. Smith commented that it may be beneficial to research how difficult it is to establish, open, and run

day care facilities in the region.

Councilmember Sellers asked if First Things First is involved with this initiative. Ms. St. Peter stated First Things First is extensively involved in this issue, but in a different role. First Things First has established regional councils throughout the area, that makes them more responsive to local communities. Each local community would have to work with their regional councils to make this issue a priority. The First Things First program that is most similar to what San Antonio is doing is Quality First, which assists in funding for child care centers for underserved children.

Mayor Stanton commented one way in which the EDC could support initiatives such as First Things First and Head Start would be by supporting efforts in the legislature that fund these types of programs. He added the region has the smallest percentage of children who can qualify economically and participate in Head Start due to old funding formulas that have never been changed. Councilmember Luna stated another item to consider is the cost of child care. He added child care is very cost prohibitive to the working poor and the middle class. He noted he recently put together an early childhood task force for the City of Mesa and would like partner with this group. Chair LeVault commented this is really valuable work.

9. Building Relations and Industry Connectivity with Toulouse, France

Alana Chavez Langdon, MAG International Economic Development Analyst III, reported on a video conference that was held at MAG on November 23, 2015 with representatives from Toulouse Metropole. Participants included the Vice President for European Affairs and International Development of Toulouse Metropole, and Vice Mayor of Toulouse, Jean-Claude Dardelet, Gerrit Steenbrik, Honorary Consul to France in Phoenix, and members of the Economic Development Committee.

Ms. Chavez Langdon stated the purpose of the discussion was to focus on each region's economic profile and identify potential industry sectors and mutual areas of interest for further engagement. These sectors include aerospace and aeronautics, healthcare and bioscience, pharmaceuticals, education research and development, high tech, entrepreneurship and innovative technologies. She added France ranks as the fifth largest source of foreign direct investment (FDI) to the U.S. and fourth in Arizona. Out of the ten large metro regions in France, the Toulouse region, currently composed of 37 municipalities, is expected to be in the top four in the near future. The region expects to increase its geographical boundaries, which will result in expanding the current population from 1.3 million to 5.6 million.

Ms. Chavez Langdon added at the conclusion of the discussion, representatives from Toulouse Metropole expressed specific interest in the healthcare, bioscience and pharmaceutical sectors in the MAG region. The Toulouse region has dedicated \$1 billion to cancer research, creating a center that includes hospitals, research centers and pharmaceutical companies, as well as biotech incubator space. Other major laboratories and research centers are also present to support research and development activities associated with other clusters.

Next steps include collaborating with the Greater Phoenix Economic Council (GPEC) and member agencies to provide follow up information on the region's healthcare and bioscience sectors and connect key industry stakeholders, including those represented on GPEC's Healthcare Leadership Council. A video conference with key stakeholders in the healthcare industry from the MAG and Toulouse regions will take place in late January or early February. Ms. Chavez Langdon requested committee members contact her if they would like to be part of this video conference.

Chair LeVault thanked Ms. Chavez Langdon for her report and asked committee members if they had any questions or comments. Mr. Smith noted Toulouse, France is home of Airbus and they do not have a Sister City here in Arizona. He added this would be a great opportunity to begin developing relationships. Mr. Smith thanked Alan Carey for bringing this opportunity to MAG and showing what our two regions have in common.

Councilmember Luna commented that he participated in the video conference with Toulouse Metropole and he has already been contacted by a stakeholder from the Toulouse area interested in the aerospace industry in Mesa. He noted that his city is also interested in developing the Sister City aspect.

Glenn Williamson commented that seven years ago, both Toulouse and Montreal (two key areas where planes are made) reached out to this region, and found there is no Aerospace Association here. This means there is no receiving end to sign documents when they want to do joint ventures, which is problematic. He noted as MAG goes through the process we may want to address this issue. Mr. Williamson commended Alan Carey for the great job he has done. Chair LeVault commented how this is all interrelated. He mentioned when he was touring a manufacturing plant in Hermosillo, Mexico, they were producing doors and parts for Airbus. Mr. Smith noted we could also invite stakeholders from Mexico to be part of the video conference.

10. Update from the Arizona Commerce Authority

This agenda item was not heard. An update will be provided at the next committee meeting.

11. Update from the Greater Phoenix Economic Council (GPEC)

Steve Betts, Greater Phoenix Economic Council (GPEC) Board Member, provided a brief update on recent GPEC efforts. These included 19 new businesses that have relocated in our region since the beginning of the fiscal year.

Mr. Betts announced the Silicon Valley-based technology company, Gainsight, recently moved its corporate marketing headquarters to downtown Phoenix. He added Cenlar FSB, the nation's leading loan servicing provider, announced its first expansion in Tempe, Arizona, bringing a projected 750 new jobs to our region.

Mr. Betts added GPEC has also been holding ongoing discussions with Helios Education Foundation and other key education and business leaders on the topic of supporting education attainment achievement in the Latino community.

Mr. Betts also noted working with member communities, GPEC will be hosting a Waste Management Executive Tour. He explained that this is a three-day tour showcasing our regions key assets and meeting with local leaders and communities. The tour will be targeted to CEOs attending the Waste Phoenix Management Open February 1 - 8, 2016 in Scottsdale, Arizona.

12. Request for Future Agenda Items

Chair LeVault asked if there were any requests for future agenda items. Mr. Sheldon stated he would be interested in hearing a presentation on the work that Helios Education Foundation and GPEC are partnering on.

13. Comments from the Committee

Chair LeVault reminded committee members that the next Joint Planning Advisory Council meeting will be held on Friday, January 8, 2016, at the Tucson Convention Center. Chair LeVault asked if there were any comments from the committee.

Sintra Hoffman, Assistant Division Director, Arizona Department of Transportation, announced that the next meeting of the Trade and Transportation Corridor Alliance will take place on February 4, 2016 at 12:00 p.m. The location details will be forthcoming.

Adjournment

There being no further business, the Economic Development Committee meeting was adjourned at 1:01 p.m. The next meeting of the EDC will be on Tuesday, February 2, 2016, at 11:30 a.m. at the MAG Office, 302 N. First Avenue, Phoenix, Second Floor, Saguaro Room.

Chair

Secretary