

MEMORANDUM OF UNDERSTANDING

RESEARCH, INNOVATION AND ENTREPRENEURIAL AGREEMENT

This agreement is made and entered into as of September 26, 2013, by the Maricopa Association of Governments (MAG) on behalf of the MAG Economic Development Committee (EDC), with a) Arizona State University, the University of Arizona, and Northern Arizona University which are governed by the Arizona Board of Regents,(b) the Thunderbird School of Global Management, (c) Maricopa Community Colleges, and (d) other educational institutions in Arizona that may later become signatories of the agreement.

WHEREAS, MAG and the EDC are keenly aware of the global competition facing Arizona and the need for business organizations and local governments to be supportive of grant requests submitted by Arizona educational institutions to enhance their competitiveness and to improve Arizona's economy; and

WHEREAS, in developing certain grant requests, speed is important in forming partnerships in seeking support for grants, and MAG includes all of the local governments in the MAG region, representing more than 60 percent of the population of Arizona and while the EDC membership includes local governments in the region and regional business organizations, including the East Valley Partnership, the Greater Phoenix Chamber of Commerce, Greater Phoenix Economic Council, WESTMARC and the state Arizona Commerce Authority; and

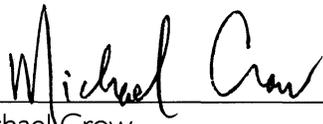
WHEREAS, the MAG member agencies are diverse and have the ability to provide political support, in-kind and financial support as appropriate in collaborative arrangements with educational organizations; and

WHEREAS, areas of specific interest include, but are not limited to: (1) Personalized medicine, biomarkers and health solutions; (2) Renewable energy; (3) Advanced manufacturing/manufacturing institute; (4) National security and defense systems; (5) Personalized learning systems; (6) biosciences; and (7) environmental sciences:

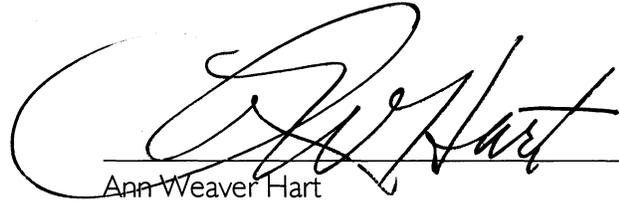
NOW, THEREFORE, it is formally recognized and agreed that:

1. Educational institutions desiring support from MAG, through the EDC, will, as early in the process as possible, present an outline of the grant proposal being considered to permit sufficient time for local governments and business organizations to work directly with the educational organizations to provide the needed support.
2. As appropriate, and at its discretion, the EDC, through the MAG Regional Council, will provide a written letter of support indicating the importance of the grant proposal or the project which it supports to the region, and a commitment to support the project.
3. The educational institutions desiring support shall keep the supporting partners aware of the need for local officials or business representatives to publicly support specific grants at meetings where the grants are being evaluated where it is important to demonstrate local and state support. The decision whether and to what extent to support a particular project, proposal or grant will be made by the EDC and each MAG member jurisdiction in its sole discretion.
4. Whenever reasonably possible, MAG and the EDC will ensure that local governmental organizations and regional business organizations are informed of grant participation opportunities as those are communicated to MAG or the EDC by educational organizations.

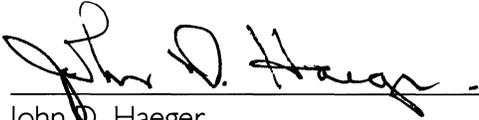
IN WITNESS WHEREOF, the parties below have executed this Memorandum of Understanding as of the date first written above.



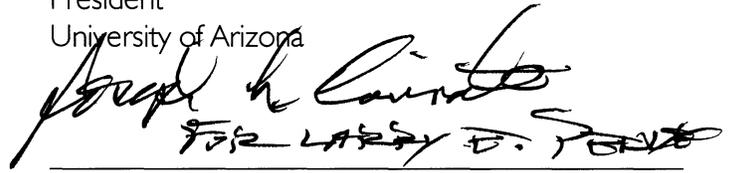
Michael Crow
President
Arizona State University



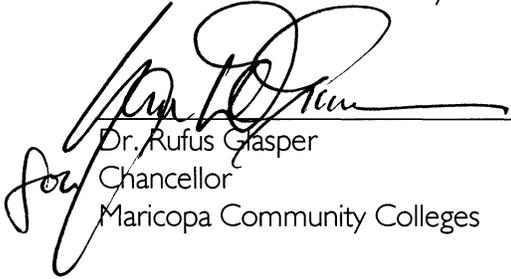
Ann Weaver Hart
President
University of Arizona



John D. Haeger
President
Northern Arizona University



Larry Edward Penley, Ph.D.
President
Thunderbird School of Global Management



Dr. Rufus Gasper
Chancellor
Maricopa Community Colleges

On Behalf of the MAG Economic Development
Committee and MAG Regional Council:

Approved as to Form:



Mayor Scott Smith
Chair
Maricopa Association of Governments



Fredda Bisman, Esquire
MAG General Counsel
Dickinson Wright Mariscal Weeks

ATTEST: ..



Dennis Smith
Executive Director
Maricopa Association of Governments