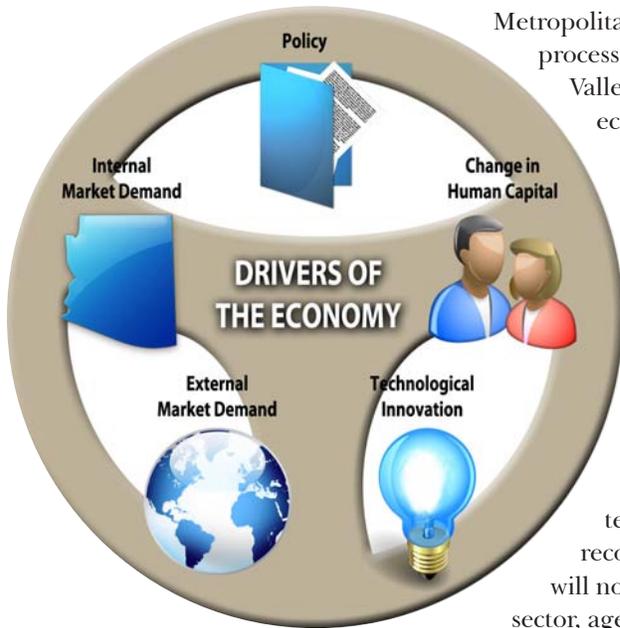


MAG Launches Metropolitan Business Plan

With the Valley just beginning to climb out of one of the most significant economic downturns in U.S. history, the Maricopa Association of Governments (MAG) and economic development leaders from across the region have launched a Metropolitan Business Planning process that will move the Valley toward a more secure economic future.



“We have experienced tens of thousands of foreclosures in the Valley, and the pain isn’t over yet,” said Litchfield Park Mayor Thomas Schoaf, who chairs the MAG Economic Development Committee (EDC). “The region’s recovery from the recession will not be driven by a single sector, agency or individual. A collaborative approach is needed to make dramatic changes in our economy.”

School of Global Management, Maricopa Community Colleges, and the Arizona Commerce Authority.

“Not only are we tapping into some of the brightest minds in our region, the value of working with Brookings is that they can help us identify new opportunities through their connections with best practices around the country,” said MAG Chair and Tempe Mayor Hugh Hallman. “This will help us leverage key assets to better compete in a global economy,” he said.



Mayor Hallman pointed out that the effort will build upon the hard work that has already taken place in the region, including incorporating economic development plans already underway.

“We are relying on the expertise of our partners in economic development and on our regional leaders to identify the actions necessary for revitalizing our economy,” said Hallman. “The great advantage of this project is that it gives us a chance to work together instead of in our individual silos to create a unified economic development strategy.”

GPEC President and CEO Barry Broome said he is excited about the partnership, agreeing that it is time to change the way we think about economic development.

“If we want to transform Greater Phoenix into a world-renowned region of excellence, we need a shift in



Mayor Schoaf said MAG is coordinating with a range of stakeholders to develop a business plan that will help put the region back on the path to prosperity. In August, MAG was selected by the Brookings Institution as one of only a handful of pilot cities to participate in a collaborative partnership to develop a Metropolitan Business Plan. Other partners in the project include the Greater Phoenix Economic Council (GPEC), Arizona State University, the Thunderbird

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Message From the Chair



Mayor Hugh Hallman
City of Tempe

Mother Nature repeatedly kicked up her heels over the summer, resulting in some of the most intense dust storms in recent memory. From a haboob that received national attention as the “dust storm of the decade” in July, to a regionwide dust storm in early October, in all there were 19 days during which haboobs, dust storms, thunderstorms or residual dust resulted in 86 exceedances at air quality monitors around the region. All of these exceedances were caused by natural events beyond our control.

The good news is that the Clean Air Act doesn't penalize regions for these types of exceptional events. The bad news is that states must prove to the Environmental Protection Agency (EPA) through onerous documentation that the exceedances were in fact the result of Mother Nature.

Past experience shows that it takes approximately 453 staff hours to prepare the appropriate documentation for just one high-wind event. That means that it will require more than 1,000 days of work just to prove to the EPA that these dust storms really happened and caused the exceedances.

Surely there must be a better way than this burdensome, time-consuming process. To make matters worse, states and localities also are never certain whether and when the EPA will agree with their assessments. It can take years for the EPA to review exceptional event data. Even the 18-month time frame currently being proposed by the agency is too long. We believe that the EPA should accelerate

the time needed for its review and decisions.

For the past several years, MAG and 14 other western states have been working with the EPA to address the many inconsistencies with how the Exceptional Events Rule is applied. States have also asked the EPA for more clear and consistent guidance in the types of documentation needed to prove an exceptional event.

Unfortunately, so far the EPA has not implemented the substantial reforms needed. For example, the EPA has established that a minimum wind speed of 25 mph is needed to create a high wind exceptional event. However, our region is proof that this requirement is not technically supportable and lower speeds can and do create exceptional event conditions.

We believe there is a better solution. The exceptional events process could be greatly streamlined if states were allowed to make exceptional event determinations after consulting with the EPA. States are in the best position to evaluate local and regional conditions (such as wind-blown dust) and states are directly concerned with protecting the health of their citizens.

We have appreciated the EPA's willingness to work with us on these issues in the past. We want to continue to work with the agency, but there needs to be significant reform of the exceptional events implementation. Otherwise, we will continue to enable a process that does not work for governments at the local, state and national levels. 



MAGAZine is a quarterly newsletter of the Maricopa Association of Governments. It focuses on the issues and concerns of the cities, towns and tribal communities of Maricopa County. If you know of a friend or colleague who would like to receive MAGAZine, please call the MAG office, (602) 254-6300.

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Visit www.azmag.gov and click on Regional Council.



We recently marked the ten-year anniversary of September 11 with memorials to those that perished, their families, the police and firemen who protect and serve our communities and our military who maintain our freedoms. Even though some of our routines have been altered in response to 9/11, our nation remains strong and our lives remain free. Rediscovering the unity we experienced in the days following that fateful day would help us today as we work to solve the issues facing our region, our state and the nation.

—Litchfield Park Mayor Tom Schoaf



I applaud MAG and ADOT for their continued efforts to get approval for construction of Interstate 11 between Phoenix and Las Vegas. This new interstate will not only provide another vital transportation link in the growing Southwest, but it could also eventually be expanded to the Pacific Northwest and Mexico, thereby enhancing trade between Canada, the United States and Mexico.

—Buckeye Mayor Jackie Meck



Chandler was honored to have received two Valley Forward Association's Environmental Excellence Crescordia Awards for our new City Hall and the Downtown Chandler Redevelopment Plan. These honors represent our commitment to the sustainability and long-term success of our community.

—Chandler Mayor Jay Tibshraeny

MAG Moment



Helicopter Tour

Partners in the Metropolitan Business Planning Initiative took a helicopter tour of the Valley in October to get a bird's-eye view of the scale of the region and a firsthand look at the distribution of growth. The Greater Phoenix Economic Council set up the tour, and SRP provided the helicopter.

From left to right:

John Kruger, vice president of business development, GPEC; Gretchen Kosarko, senior associate, RW Ventures; Bob Weissbourd, president, RW Ventures; Carolyn Gatz, principal, Gatz & Associates; Eric Anderson, transportation director, MAG; and Rob Ackerman, pilot.



Mayor Gail Barney
Town of Queen
Creek



Queen Creek Mayor Focuses on Family, Farming, Future

He's lived on the same Queen Creek farm his entire life. He has three children and 10 grandchildren, and the farthest one lives just three-quarters of a mile away. With the exception of various roles in municipal government, he's held just one job: family farmer.

"I've got 60 years at one employer...I started working for my dad and my uncle when they owned the farm and I have kept the same job," says Barney. "The title might have changed a little bit, because I'm now part owner and work for myself, but it's still the same irrigating, tractor driving, ditch digging, cotton chopping, weed hoeing job that I've had since I was about three years old and can remember going out with my dad."

There's no question that family and farming are two top priorities for Mayor Barney. But he also spends a lot of time thinking about the future of his community.

"The most significant issues facing our region and our community are jobs, housing and the economy," he says. "In Queen Creek, our housing has almost stopped. So our biggest concern right now is how to get the economy going again."



Mayor Barney with his wife, Pam (center right), his two sons (far left and center), his daughter (far right), and his 10 grandchildren.

One strategy the town has implemented is to focus on marketing Queen Creek as an "agri-tainment" or "agri-tourism" destination, utilizing existing assets of the community to boost sales tax revenues.

"We've got our Horseshoe Park, we've got Schnepf Farms, we've got the Olive Mill, we've got a 70,000 square foot family sports complex that my family built," notes Mayor Barney. "We're trying to use these assets to get people to come into the community, and when they get here, we're trying to market the rest of the community so that visitors will stay in town to eat or shop or do something," he said.

Barney was inspired to enter the political arena after his own experience with a zoning issue.

"About 20 years ago, the TRW airbag manufacturing plant was built in Mesa, right on our border of the farm. And I watched the signs go up that said zoning hearings and meetings and when to attend and what to do, and I ignored them. So they put the main entrance to the TRW plant on Germann Road instead of Pecos Road. And I really think if I had gone to these meetings and expressed my opposition or concerns, they would have put the entrance on Pecos, which would not have split my farm in half."

Instead, Barney would find himself waiting a half hour for traffic to clear enough to take a piece of farm equipment across the road.

"So after that, I decided to become involved in Queen Creek."

Barney spent four years on the Planning and Zoning Commission and eight years on the Town Council before being elected as mayor in 2002. He believes his farming background has helped him keep a close eye on the town budget.

"It translates into being very conservative and knowing that a dollar saved is a dollar earned," states Barney. "I don't like to spend money where it is not

Continued on page 5



Mayor Barney participates in a ribbon cutting ceremony celebrating the grand opening of Ellsworth Rd. from Hunt Highway to Cloud Rd. Also pictured are representatives from the Queen Creek Town Council, the Maricopa County Department of Transportation, Maricopa and Pinal counties, and the Town of Queen Creek.

Mayor Gail Barney (continued)

necessary and I don't like to spend money where it is not going to go to the best good. I think this council has been a pretty good custodian of the public monies," he says.

In fact, Barney believes it is the relationship of the members of the Town Council that has allowed the town to accomplish so much in the past few years.

"We've progressed a long way. We bought a water company, which is very important. We started our own trash and recycling service, which is also very important."

If he had one gift to give to the Valley, Barney—always the farmer—says he would like to provide an ample supply of water.

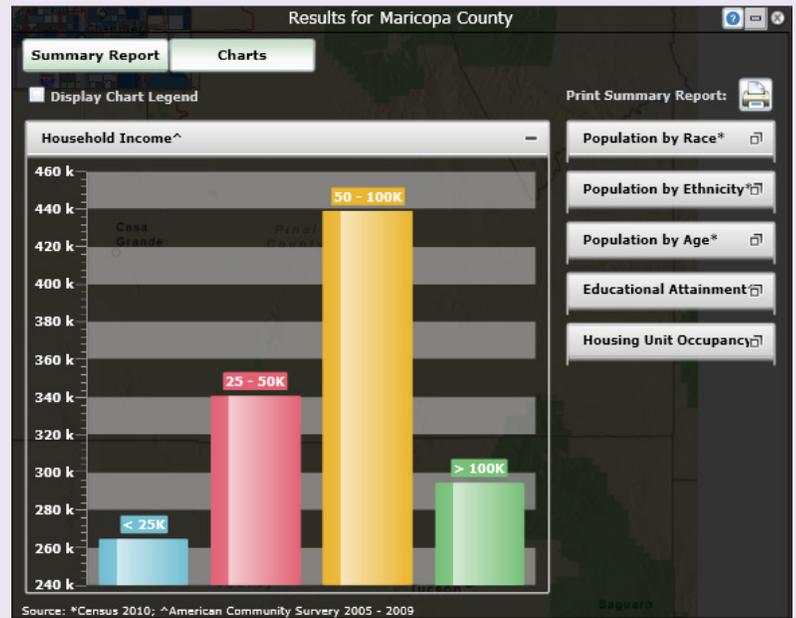
"Without water we would just dry up and drift away. So if anything, it would be water," he says.

In his spare time, Barney enjoys taking hunting trips with his father, especially in Arizona "any place we can get drawn." The pair is especially close, and Barney notes that his elderly father still helps farm the 1,200 acres Barney's parents first purchased in 1948.

"My dad is 86 years old, and he's still out farming, because the mayor (role) takes up more time than we thought it was going to," says Barney, who still manages to get some farming work in almost every day himself.

That stick-to-itiveness runs in the family. Barney says he would like to stay in office for at least another term: that is, he says, if his health—and his family—allow it. 

What Do You Want to Know? New Web Tool Helps Users Get Info About the Region



Whether you're looking for largest employers by city, or age distribution of residents by neighborhood, a new updated version of a web viewer provides users with a valuable tool for exploring both demographics and employment profiles of the MAG region.

"Previously, the map viewers on the MAG website were geared toward more technical users with familiarity in Geographic Information Systems," said MAG Information Services Manager Anubhav Bagley. "The site has been upgraded to improve the functionality for more casual users, such as member agencies who may simply wish to get a profile of their city. It's a tool that is now much easier to use," he said.

Utilizing aesthetics similar to sites like Google Maps and Bing Maps, MAG staff designed a demographics viewer that is not only more accessible to the casual user, but which is also satisfying to more tech-savvy audiences. The demographic viewer allows the user to create maps of variables from Census 2010 and from the annual American Community Survey and to generate reports based on county and jurisdictional geographies, as well as custom reports on individual or groups of census tracts.



The employment viewer utilizes data from MAG's 2010 employer database and presents the user with maps of employment in the MAG region by industry classification. The viewers can be accessed at <http://ims.azmag.gov>. The Microsoft Silverlight plug-in is required for using the applications in a web browser. Users will be prompted to download and install the plug-in if it's not currently installed. 

Standards Unveiled for Domestic Violence Arrests



Putting offenders behind bars and creating a safer environment for victims. Those are the goals of a new list of recommended police practices for dealing with misdemeanor domestic violence crimes.

The practices, or “protocols,” were recently approved by the MAG Regional Council and are expected to be implemented by communities across the region. The protocols are designed to create consistency in how victims are treated, meaning that if they flee from one city to another in the region, they will still get the help they need and avoid further injury or loss of life.

“Domestic violence is a pervasive issue in all of our communities, but the way we address it can vary widely from city to city, or even from police officer to police officer,” said Tempe Mayor and MAG Chair Hugh Hallman. “In addition to the physical and emotional pain of domestic violence for victims, repeated investigations can be a huge drain on municipal resources. If we

can be more successful in prosecuting offenders at the outset, we can streamline our processes, and the cost savings generated can then be used to meet other community needs,” he said.

The protocols were developed by the MAG Regional Domestic Violence Council in collaboration with community partners in law enforcement, prosecution, and victim advocacy. The development of the recommended practices was part of the MAG Domestic Violence Protocol Evaluation Project, funded through a grant from the Governor’s Office and STOP Violence Against Women.

In October, more than 200 participants from across the state gathered in Phoenix to learn more about the protocols and their implementation. During the training, they heard from survivor “Raquel,” who described her ongoing terror living with an abusive husband.

“Seeing the effect on my children,



Raquel, a domestic violence survivor, shares her story of abuse and recovery.

seeing my children cry, and my four-year old being in a corner after I had been beaten up.... that was the turning point for me, I could not do that to my kids,” Raquel said.

Raquel told the audience that she was especially disappointed in the police response to her situation. She said that although she was bleeding, her husband convinced the officer it was because her skin was “sensitive.”

“The cop said, ‘Well, keep it quiet, the neighbors called,’ and he left,” recalls Raquel.

National Victims Rights Advocate Steve Twist told the group that Raquel’s experience is an all-too-familiar example of how survivors are revictimized when abusers go unpunished.

“It’s bad enough when a life is shattered by domestic violence, when loved ones are murdered, when families are broken apart, but when the system itself, which was supposed to pursue justice for you in the wake of those awful crimes, also



In October, more than 200 law enforcement personnel, prosecutors, and advocates from around the state participated in a workshop to learn more about the protocols and to receive training in their implementation.

Continued on page 7



Domestic Violence Protocols (continued)

treats you with indifference, and sometimes neglect and real unfairness, that's a double injury that no one should have to endure," he said.

Phoenix Police Commander Kim Humphrey, who chairs the MAG Regional Domestic Violence Council, said better training of officers is helping.

"We are training our officers to look beyond the blood and the bruises, to look for the emotional scars, to look for what's happening behind the scenes that's really causing the domestic violence to be so prevalent in our community," said Humphrey, who added that the model provides a variety of tools police and agencies can use to enhance existing procedures.

Humphrey noted that when the regional Protocol Evaluation Project started, there were 106 different ways domestic violence offenders were arrested and prosecuted in this region. As a result of the project, the model now contains 28 of the nation's best practices to hold the abuser accountable and to provide assistance to victims.

"This streamlined approach will save lives and money as offenders are more likely to be punished for the first offense, breaking the cycle of violence the first time 9-1-1 is called," said Humphrey.

Humphrey said that benefits of the project include strengthened working relationships across the law enforcement, prosecution, and victim advocacy communities. Criminal justice advocates have been a key partner in the project, seeking ways to increase the number of successful prosecutions.

"If you abuse a woman, we will do whatever we can to send you to jail, to prison, or whatever else it takes to protect society from further violence," said Barbara Marshall, division chief of the Juvenile Crimes Division at the Maricopa County Attorney's Office and vice chair of the MAG Regional Domestic Violence Council. She noted that the greatest success comes when victims are willing to cooperate.

"For victims who have the courage to cooperate with the prosecution, there's a 90 percent chance that their offender will be held accountable and not do this to them again," she said.

Marshall said that implementing protocols that do a better job of recording victim statements at the scene and providing victims with follow-up resources will help increase victim participation and lead to more successful prosecutions.

A copy of the model can be found on the MAG website at: www.azmag.gov/Documents/DV-PEP_2011-10-17_Misdemeanor-Domestic-Violence-Model-Policy.pdf

Domestic Violence: Mending Broken Spirits and Systems

The Maricopa Association of Governments has produced a 30-minute documentary detailing the domestic violence problem that exists in Maricopa County and nationwide. The video seeks to raise public awareness by demonstrating the steps taken and the protocols followed when arresting and prosecuting misdemeanor domestic violence offenders.

The video is available on YouTube or at http://www.azmag.gov/Videos/domesticViolencePSA/vid_DV-PSA.html



The video includes survivor stories such as those from Janet Deschinny (top) and Alexis Health (bottom).

Elected Officials Tour Successful Transit System



Approximately 40 elected officials, city managers, transportation policy makers and planners traveled to Salt Lake City in October for a tour of the Utah Transit Authority (UTA) transit system. The purpose of the tour was for regional leaders to gather information and investigate the benefits of the connectivity between bus transit, light rail, and commuter rail.



“We selected the UTA for this informational tour as a great example of an integrated transit agency that offers daily, multimodal connectivity in the Intermountain West,” said Surprise Mayor Lyn Truitt, who chairs the MAG Transportation Policy Committee (TPC). “The UTA oversees more than 100 local, bus rapid transit, express, ski and circulator bus routes; four light rail lines; and a 44-mile commuter rail line. This was a great opportunity for regional leaders to experience firsthand a state-of-the-art, integrated, multimodal system.”



Mesa Mayor Scott Smith, also a member and former chair of the TPC, noted that Utah has a smaller regional population than Greater Phoenix, but has surpassed the Valley when it comes to funding transit. Not only has Utah implemented sales taxes to fund transit, leaders are able to utilize a variety of financing techniques, such as tax increment financing and improvement districts, to augment rail investment.



“A lot of political alignment had to take place to get these mechanisms in place and to win the support of voters,” said Mayor Smith. “It took the congressional delegation, state legislators, and local officials working together to get the political buy-in necessary to support such a major investment in transportation,” he said.



Peoria City Councilman Ron Aames was impressed with how quickly the system came together. The UTA's light rail system, Trax, began construction in 1999, with a major segment completed in time for the 2002 Winter Olympics, and the commuter rail Frontrunner line started construction just six years ago.



“It takes a strong regional commitment and effort to build a multimodal transit system,” said Aames. “During the tour, we learned how leaders and citizens in the greater Salt Lake region achieved that in a relatively short time frame,” he said.



The idea for the tour was the brainchild of Peoria City Manager Carl Swenson, former chair of the MAG Management Committee.



“Seeing how a system functions in the real world is so helpful,” said Swenson.

Continued on page 9





“In meeting with so many who were involved in its development, we were able to get a handle on what has worked well and what important lessons were learned from which our region can benefit.”

During the daylong tour, the mayors of eight cities along the line either hopped on board commuter rail or met the group on the light rail platform to discuss what the transit system has meant for economic development in their own communities.

“The special magic of the trip was meeting the many mayors of the cities along the route,” said Peoria Deputy City Manager Susan Daluddung. “Their enthusiasm, knowledge and support of transit was evident, and they were beaming with pride.”

Mesa City Councilwoman Dina Higgins agreed. “I thoroughly enjoyed hearing from the mayors along the rail line to Ogden. It was very helpful to hear of their challenges and how they were overcome,” she said.

Ron Barnes, who represents transit interests on the TPC, noted that the UTA is a three-time recipient of the American Public Transportation Association’s “Outstanding Public Transportation System Award,” more than any other transit agency.

“This was my first visit to Salt Lake City in 10 years, and I was very impressed with their transportation enhancements during that time,” said

Barnes, who also met with representatives from the Salt Lake Chamber of Commerce during the trip. “Their enthusiasm told the story. They noted that the chamber has 10 task forces, but the greatest attendance and participation is the Transportation Task Force,” he said.

Barnes noted that the principles followed by the task force include a belief that economic prosperity requires efficient transportation systems and that investment in infrastructure yields jobs and supports the economy.

Arizona Transit Association Executive Director Jim Dickey said it was an excellent opportunity for participants to better understand the opportunities and challenges associated with development around and because of transit improvements.

“It was clear to me that commuter rail is an economic asset in every community where it stops, and that the communities of the Salt Lake City region have worked together to develop a solution that not only addresses mobility, but facilitates local growth and jobs,” he said. 



Leadership Advisory Team Embraces Planning Process

Elected officials and economic development leaders from around the region make up a Leadership Advisory Team that will guide the development of the Metropolitan Business Plan. Below are some of the comments team members had regarding the Brookings partnership.

I couldn't be more excited about this work plan and the opportunity to work together with our community in a new way. We are completely committed to this business plan, and more importantly, to its execution.



Barry Broome

President and CEO, Greater Phoenix Economic Council

The Maricopa Community Colleges are very happy to be invited to join this group, we feel we have a pretty big role to play in workforce development, a key to economic development... We have to step up in our partnership with the K-12 system and university system, public and private, and really try to work on the human capital and talent development we have here, if we're to have any chance to succeed at this. So we're ready to do our part.



Steve Kiefer

Assistant Director, Center for Workforce Development, Maricopa Community Colleges

This affords us the opportunity to think about government at a different scale, and how it should operate in an economic, functioning, regional context.



Grady Gammage

Senior Fellow, Morrison Institute, Arizona State University

I am very excited to be a part of this, as is ASU. It is a strategically focused effort. It's also action-oriented, and it is collaboratively based. I think all those three things will set this apart and set the work ahead apart from a lot of the things that have gone on in the past.



Todd Hardy

Associate Vice President of Economic Affairs, Office of Knowledge Enterprise Development, Arizona State University

This is an absolutely unique moment, and one that can't be lost. The unit of measure in the future in the global economy will be cities. It's simply the way it is. You can see that in China, you can see it around the globe... How all of the groups represented in this room can see themselves as a singular entity will say everything about the potential in the future of this region.



Wellington "Duke" Reiter

Special Advisor to the President, Arizona State University

Metropolitan Business Plan (continued)

strategic direction, especially within our metropolitan areas," said Broome. "This initiative seeks to develop new levels of coordination, bringing business expertise to regional economic development."

Mesa Mayor Scott Smith, who serves as a liaison to Brookings on the project, said the recession has proven that business as usual is no longer an option.

"We are at a moment of regional maturity," said Smith. "Undertaking this effort is the right thing to do. We no longer can afford to compete with each other in the area of economic development. A win for one community is a win for the entire region," said Mayor Smith.



Brookings Senior Fellow and Co-Director Amy Liu told the committee that Brookings was impressed by the high-caliber team of public- and private-sector leaders that make up the EDC.

"Your region's emphasis on collaboration across municipal and county boundaries creates an environment well suited to a successful metropolitan business plan that repositions greater Phoenix for global success," Liu stated.

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Brookings Senior Fellow and Co-Director Amy Liu

Business Plan (continued)

Liu told the committee that global competitors are moving full steam ahead to build world class economies, and that it is time for private and public sector leaders to pursue international, market-oriented strategies. She emphasized that the rebuilding of the national economy needs to come from regions.

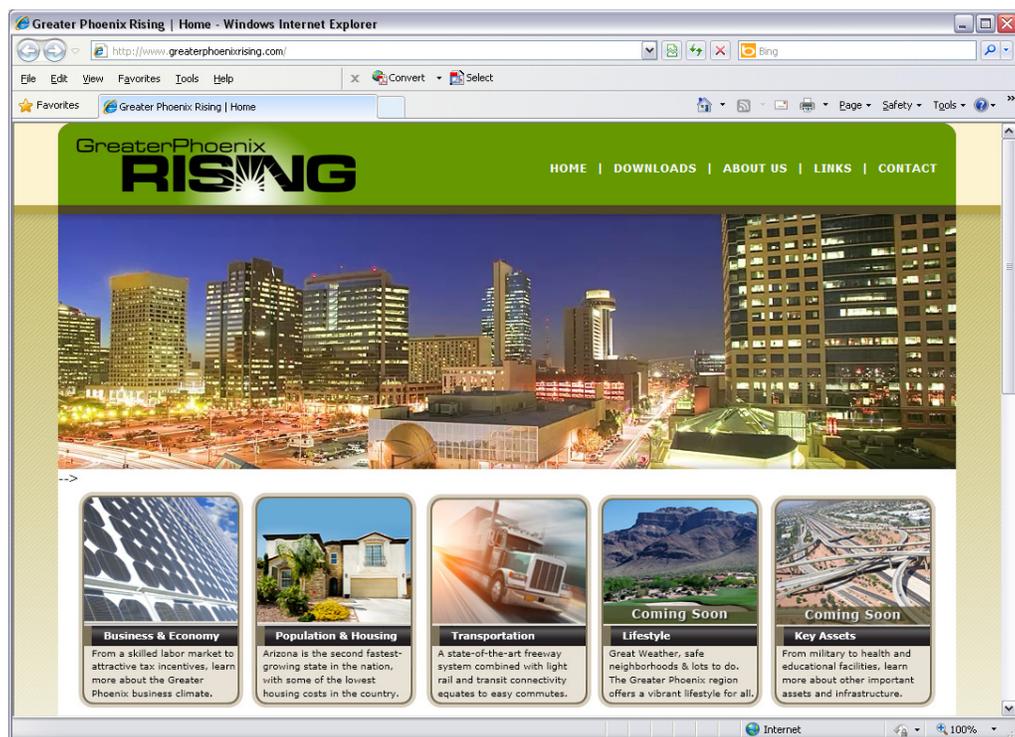
“It’s not going to be done by the national government, and frankly, it’s not going to be done by the states. It has to be leveraged off your unique strengths and assets,” she said.

Those assets include premier academic and research institutions such as Arizona State University (ASU) and the Thunderbird School of Global Management, both partners on this project.

“ASU recognizes its significant responsibility for the economic, social and cultural vitality of the communities it serves,” said Dr. Michael M. Crow, president of Arizona State University. “While we work to prepare the next generation of global leaders, we are equally committed to collaborating with local governments to develop comprehensive strategies that ensure the long-term economic success of our region,” he said.

Dr. Angel Cabrera, president of the Thunderbird School of Global Management, also believes the moment is right for finding ways to invest in metropolitan regions.

“It is important to recognize how regional drivers impact our state’s economy, which in turn drives international competitiveness,” said Dr. Cabrera. “The Metropolitan Business Plan will help outline concrete steps to provide focus for our economic development efforts and stimulate innovation,” he said. 



Economic Development Website Provides Valuable Data to Business Prospects

Websites can serve as windows to the world. So when it comes to attracting business to the Valley, what better way to showcase the region’s assets than through an interesting, dynamic and information-laden site that provides sought-after data in easy-to-understand, visual formats?

That is what users will find when they visit www.GreaterPhoenixRising.com, an entirely new, state-of-the-art website developed through a joint partnership between MAG and the Greater Phoenix Economic Council (GPEC). The website was developed completely in-house, and custom tools were built to develop and maintain the graphically-driven functionality of the site. There are more than 100 charts, maps and tables on the site.

“MAG and GPEC both manage a wealth of data that is used in infrastructure planning and business development, respectively,” said EDC Chair and Litchfield Park Mayor Thomas Schoaf. “The fact that MAG can utilize existing information for an entirely new purpose is a great example of making the most efficient use of taxpayer dollars for the greater good of our region,” he said.

There will be five key sections to the website, including Business & Economy; Population & Housing; Transportation; Lifestyle; and Key Assets. The November launch was considered a soft launch as a beta-testing site for the first three sections; the other two sections are expected to be completed by early next year.

During the launch, a representative of GPEC demonstrated how a company that is considering Greater Phoenix as a prospective location could find detailed information about the labor market, the transportation system, commute times within and outside of the region, available real estate space and the existing business climate—including detailed comparisons to California markets.

The home page includes a video spotlighting the success of a variety of businesses that have recently relocated or expanded in the Greater Phoenix area.

“This region has a great story to tell, and this is an exciting step forward in that direction,” said Mayor Schoaf. 



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MAGAZine

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November 2011 - January 2012  Vol. 16: No. 4

Winter 2011-2012 Calendar

November 2011

- 1st 10:00 a.m. Population Technical Advisory Committee
- 1st 11:30 a.m. Economic Development Committee
- 2nd 10:00 a.m. Intelligent Transportation Systems Committee
- 8th 1:00 p.m. Street Committee
- 9th 12:00 p.m. Management Committee
- 10th 10:00 a.m. Transit Committee
- 10th 1:00 p.m. Human Services Technical Committee
- 11th Veteran's Day Holiday - Office Closed
- 14th 12:00 p.m. Regional Council Executive Committee
- 15th 1:30 p.m. Bicycle & Pedestrian Committee
- 16th 2:00 p.m. Building Codes Committee
- 16th 4:00 p.m. Transportation Policy Committee
- 17th 10:00 a.m. Technology Advisory Group
- 17th 1:30 p.m. Domestic Violence Council
- 17th 5:00 p.m. Transportation Public Hearing
- 21st 2:00 p.m. Continuum of Care Regional Committee on Homelessness
- 22nd 10:00 a.m. Transportation Safety Committee
- 24th Thanksgiving Holiday - Office Closed
- 25th Thanksgiving Holiday - Office Closed
- 28th 10:00 a.m. Intelligent Transportation Systems Committee
- 29th 10:30 a.m. 3-1-1 Business Plan Committee
- 29th 1:30 p.m. Air Quality Technical Advisory Committee

December 2011

- 6th 11:30 a.m. Economic Development Committee
- 7th 10:00 a.m. Intelligent Transportation Systems Committee
- 7th 5:00 p.m. Regional Council
- 8th 10:00 a.m. Transportation Review Committee
- 8th 10:00 a.m. Transit Committee
- 8th 1:00 p.m. Human Services Technical Committee
- 12th 2:00 p.m. Continuum of Care Planning Subcommittee
- 13th 10:00 a.m. Population Technical Advisory Committee
- 13th 12:30 p.m. Bicycle & Pedestrian Committee
- 13th 1:00 p.m. Street Committee
- 21st 2:00 p.m. Building Codes Committee
- 23rd Christmas Holiday - Office Closed
- 26th Christmas Holiday - Office Closed

Happy Holidays!



All meetings, unless indicated otherwise, will be held in the conference rooms located in the MAG office on the 2nd floor of the building, 302 N. 1st Ave., Phoenix.

Parking is available under the building. Please ask for parking validation at the meeting. Transit tickets will be provided for those using transit to attend meetings. Bike racks are available at the entrance to the parking garage.

January 2012

- 2nd New Year's Holiday - Office Closed
- 4th 10:00 a.m. Intelligent Transportation Systems Committee
- 4th 1:30 p.m. Standard Specifications and Details Committee
- 10th 11:30 a.m. Economic Development Committee
- 11th 12:00 p.m. Management Committee
- 12th 10:00 a.m. Transit Committee
- 12th 1:00 p.m. Human Services Technical Committee
- 16th Martin Luther King Holiday - Office Closed
- 17th 12:00 p.m. Regional Council Executive Committee
- 18th 2:00 p.m. Building Codes Committee
- 18th 4:00 p.m. Transportation Policy Committee
- 19th 9:00 a.m. MAG Enhancement Peer Review
- 23rd 2:00 p.m. Continuum of Care Regional Committee on Homelessness
- 25th 5:00 p.m. Regional Council
- 26th 1:30 p.m. Air Quality Technical Advisory Committee
- 31st 10:30 a.m. 3-1-1 Business Plan Committee

The dates, times and locations of all meetings may change. Other committees not listed here may meet during these months.

For confirmation, call (602) 254-6300, or visit the website: www.azmag.gov/Events/