

"36-Minute" Press Conference Launches Domestic Violence Awareness Month

Facing a sea of television and print reporters, Pamela Enos-Garcia squared her shoulders and began recounting one of the worst periods of her life—living with an abusive husband.

“For 10 years I was in an abusive relationship, and when I was pregnant with my first child, I was stabbed,” said Enos-Garcia. She spoke quietly but clearly, her voice occasionally breaking as she recounted more emotional moments of her abusive situation. “I still went back to this relationship because I lost my identity. I lost everything. I put everything I had into this person, my abuser.”

After physical abuse began on her children as well, Enos-Garcia was finally able to successfully leave the relationship, and today she is a substance abuse counselor helping other victims leave similar relationships.

Enos-Garcia’s story is not unique. Every 36 minutes in Maricopa County, a child witnesses domes-



Domestic violence survivor Pamela Enos-Garcia explains why there’s not a minute to lose in helping women escape abuse.

“For 10 years I was in an abusive relationship, and when I was pregnant with my first child, I was stabbed. I still went back to this relationship because I lost my identity. I lost everything.”

—Pamella Enos-Garcia

tic violence. Every five minutes in this region, police respond to a domestic violence call. Every 19 minutes in our state, an arrest is made as a result of a domestic violence incident. Every 480 minutes in our nation, a woman is murdered by an intimate partner.

Using the theme, “There’s not a minute to lose,” the MAG Regional Domestic Violence Council held a press conference September 30 to reveal the statistics that are multiplying every day, every hour and every minute in the region. The press conference was timed to last 36 minutes to emphasize the statistic regarding children, and was the first in a month-long series of events scheduled as part of October’s Domestic Violence Awareness Month.

“This month serves as our reminder that each of us has a role to play in ending domestic

Domestic Violence Awareness
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Mayor Keno Hawker, Mesa

From the Chair

Just a few days after this newsletter is published, voters will be going to the polls to decide our transportation future. We have worked hard to communicate what the Regional Transportation Plan contains.

Over the past four years, we have actively listened to Valley citizens and developed a Plan that addresses the needs of residents in every corner of our region. With the help of many, we successfully carried the Plan through the legislative process, and we developed valuable relationships with the public and the business community.

We are proud of the fact that the Plan was developed with significant public input and with many voices at the table. We listened to residents, business leaders and educators throughout the Valley who told us they wanted a multimodal plan that offered transportation choices including freeways, streets, transit and light

rail. At every step along the way, we asked residents about their transportation priorities and about what they envisioned for their transportation future.

It took four years of comprehensive study and policy work to develop the Plan. We worked with numerous engineers, planners, and technical experts, who ran the projects through computer evaluation and testing to see which projects worked best, and to confirm that the Plan meets all air quality standards.

Additionally, we ensured that the Plan would remain accountable by including safeguards to ensure projects will be analyzed through an independent audit every five years to evaluate their performance. We also included mechanisms to keep funding for freeways, streets and transit separate so funds can't be moved around. Any major change will require public review and must undergo a strict amendment process.

After every major draft was completed, we brought the Plan back to residents to make sure we got it right. We worked hard because we know that our very quality of life is at stake.

We took seriously our charge to be responsible stewards of the transportation system that we leave to our children. I am thankful to all of you who worked so hard with us to ensure that we delivered the right plan at the right time. 

REGIONAL council members

- ◆ **Mayor Keno Hawker** Mesa, *Chair*
- ◆ **Mayor J. Woodfin Thomas** Litchfield Park, *Vice Chair*
- ◆ **Mayor Mary Manross** Scottsdale, *Treasurer*
- ◆ **Mayor James M. Cavanaugh** Goodyear, *At-Large Member*
- ◆ **Mayor Phil Gordon** Phoenix, *At-Large Member*
- ◆ **Mayor Joan Shafer** Surprise, *At-Large Member*
- ◆ **Mayor Wendy Feldman-Kerr** Queen Creek, *Past Chair*
- Mayor Douglas Coleman** Apache Junction
- Mayor Ron Drake** Avondale
- Mayor Dusty Hull** Buckeye
- Mayor Edward C. Morgan** Carefree
- Vice Mayor Ralph Mozilo** Cave Creek
- Mayor Boyd Dunn** Chandler
- Mayor Fred Waterman** El Mirage
- Mayor Wally Nichols** Fountain Hills
- Mayor Christopher Riggs** Gila Bend
- Governor Richard P. Narcia** Gila River Indian Community
- Mayor Steve Berman** Gilbert
- Mayor Elaine M. Scruggs** Glendale
- Mayor Vinicio Alvarez** Guadalupe
- Supervisor Max W. Wilson** Maricopa County
- Mayor Ronald Clarke** Paradise Valley
- Mayor John Keegan** Peoria
- President Joni Ramos** Salt River Pima-Maricopa Indian Community
- Mayor Hugh Hallman** Tempe
- Mayor Adolfo Gamez** Tolleson
- Mayor Ron Badowski** Wickenburg
- Mayor Bryan Hackbarth** Youngtown
- Rusty Gant and Joe Lane** Arizona Department of Transportation
- F. Rockne Arnett** Citizens Transportation Oversight Committee

◆ Executive Committee Members

www.mag.maricopa.gov/members.cms

MAGAZine

MAGAZine is a quarterly newsletter of the Maricopa Association of Governments. It focuses on the issues and concerns of the cities, towns and tribal communities of Maricopa County. If you know of a friend or colleague who would like to receive MAGAZine, please call the MAG office, (602) 254-6300.

Keno Hawker
Mayor of Mesa
Regional Council Chair

Dennis Smith
Executive Director

Heidi Pahl, Sarah Joshua
Contributors

Kelly Taft, Editor

Gordon Tyus, Graphic Design



Voices from the Council



I am honored and enthusiastic about this opportunity to serve on the Governor's Central Region Homeland Security Advisory Council. Our world changed three years ago in a way no one anticipated, which has precipitated the need for communities to join resources in developing solutions to homeland security problems facing our nation. I look forward to participating in meaningful discussions with others dedicated to assuring the security of Arizona's citizens, and to being a contributing advisor to the Governor.

– Glendale Mayor Elaine Scruggs, on being named to represent the Central Region for Arizona's Homeland Security Regional Advisory Council.

In our continuing efforts to keep our residents updated on what's happening in Peoria, we have implemented an e-mail news service. Residents can receive news on everything from what's on a City Council agenda to upcoming family events and everything in between. Best of all, it's easy to subscribe and unsubscribe—just go to www.peoriaaz.com/e-news and follow the instructions.

– Peoria Mayor John Keegan, announcing a new e-mail service for residents.

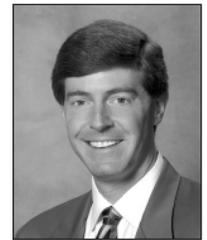


Good paying jobs occur where educated people migrate. The long range impact of economic opportunities in downtown Phoenix will do more for increasing the economic wealth of Phoenix residents than any other single economic development initiative being contemplated. Ever.

– Phoenix Mayor Phil Gordon, speaking to the Downtown Phoenix Partnership and the Phoenix Community Alliance on the state of downtown.

The hard work of volunteers in all our departments saves taxpayer dollars and assists in the city's mission to provide essential services and desired amenities to our residents.

– Tempe Mayor Hugh Hallman in a letter to City of Tempe volunteers during the Tempe Volunteer Fair in August.



Avondale prides itself as being a diverse community. However, promoting racial equality and ending racism requires continued awareness, commitment and action.

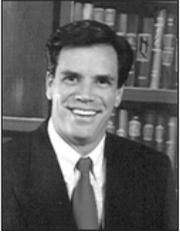
– Avondale Mayor Ron Drake, who signed a proclamation designating October 18-22 as Race Equality Week in Avondale.

Domestic violence transcends all age groups, all races, all income levels. It is a pervasive issue that affects every one of our communities. The MAG Regional Domestic Violence Council should be commended for bringing attention to the issue of domestic violence and for reminding us that we each have a role to play to eradicate this social ill. Let's remember the lessons we learned during October and continue our efforts to address this issue throughout the year.

– Scottsdale Mayor Mary Manross, reflecting on the efforts of the MAG Regional Domestic Violence Council during October's Domestic Violence Awareness Month.



Regional Profile: Avondale Mayor Ron Drake Sees Bright Future for West Valley



Avondale Mayor
Ron Drake

When Chicago native Ronald Drake moved to the West Valley in 1996, he saw a need for change and an opportunity to help make it happen—as a first-time politician in the City of Avondale.

“I got here in ‘96, and then in late ‘98 I started telling people I was running for mayor,” recalls Drake. “So when you’re living here only two years and start telling people you want to be the mayor—well, that freaked a lot of people out,” he laughs.

But the newcomer was elected shortly thereafter, and took the oath of office on January 4, 2000. Drake soon found himself thrust into the spotlight when he helped lead a West Valley coalition in the fight to bring the Cardinals stadium to the West Valley. During those efforts, attention also focused on Avondale, a rapidly-growing city of about 60,000.



Ron Drake is sworn in as mayor of Avondale.

“I think that the people out here found out that if we work together we can get some great things done,” says Mayor Drake, who credits the West Valley partnership WESTMARC for leading the stadium coalition. “When everyone came together and we saw what we could do by joining forces, I think now we’re really sticking strong, and it’s carried over to help us with our efforts to preserve Luke Air Force Base.”

Drake says preserving Luke continues to be a main focus for the West Valley, and he believes the West Valley is finally being heard in Washington, D.C.

“We just went out and talked to the people in the defense industry this last week, and they gave us the sense that we’ve done a really good job in supporting Luke and demonstrating to them how important the Luke mission is to

the United States and obviously, to our part of the Valley,” he says.

Drake, who serves on the MAG Regional Council and Transportation Policy Committee, says transportation and water issues are the looming issues of the future. While water issues still need attention, Drake believes many transportation challenges will be addressed with the continuation of the half-cent sales tax for transportation.

“Transportation can’t be done just based on what the government feels it needs. I think the input that we got from the public and the private sector was critical to our decision making,” says Drake.

Drake believes the West Valley can grow more responsibly in the future by learning from the past.



Mayor Drake dedicates a youth sports complex in Avondale.

Continued on page 5

Regional Profile: Mayor Ron Drake

"If we do it wisely, it will be very rewarding," he says. "I think we have a good background watching the East Valley grow in the last 30 years, which gives us the resources that we need to make sure that we do the right things in our area of the Valley. I think a perfect example is getting the freeways in now, while it's less densely populated, and completing the system so we don't go through all of the challenges that the East Valley experienced," he says.

When asked what he enjoys most about his job as mayor, Drake says, "The interaction with the people and seeing what I hope is good public policy enacted in the city, then having people come up to you and thank you for doing what you've done."

Drake recently oversaw the development of the Avondale



Mayor Drake takes kids on a tour of City Hall.



Mayor Drake champions a "healthy Avondale" initiative.

Civic Center, a new "one-stop-shop" government center that brings City offices together so residents no longer have to drive from building to building to seek services. Among his top priorities for the city is building a stronger economic tax base by attracting successful ventures such as the Avondale Auto Mall—highly visible along I-10 near the Loop 101—which opened during his tenure.

When not attending to mayoral duties, Drake is a national account manager with Qwest Communications, where he handles the account for the State of Arizona. In his spare time, Drake enjoys walking his dog, playing golf, and spending time with his wife Diane and their two children, ages 19 and 15. As for the future, Drake is beginning to consider whether he'll continue in the political arena.

"I'm starting to consider that because I have three years left on my term and then I'm term-limited out, so it will be up to people—I couldn't even tell you which people—but I guess that's up for discussion," he says. 

Environmental Proponent Remembered

He spent most of his career working to improve the region's air quality. With the passing of William Kicksey on June 17, 2004, Valley environmental proponents lost a major player in the ongoing quest for cleaner air.



Kicksey, who served as Maricopa County manager of community services, was instrumental in numerous environmental programs and initiatives. He developed and managed the Maricopa County Trip Reduction Program, which works with major employers to reduce the number of trips employees make to the workplace each year. The program serves as a major control measure in the region's air quality plans for three main pollutants, including ozone, carbon monoxide and particulates (dust pollution).

Kicksey administered such programs as Small Business Environmental Assistance, Trip Reduction, Lawnmower Retirement, and Vehicle Repair and Retrofit. He provided advice and assistance to thousands of small business owners to help them comply with environmental regulations.

"Bill had a friendly, warm, helpful personality and people loved working with him," said MAG Environmental Director Lindy Bauer. "He was profoundly committed to environmental issues and he played a major role in helping the region avoid any exceedances of the carbon monoxide or ozone standards in the past seven years," said Bauer. "All Maricopa County residents have benefitted from Bill's dedication and service, which have given the Valley cleaner air to breathe," she said. 

Domestic Violence Awareness (continued from page 1)

violence,” Chandler Vice Mayor Phillip Westbrooks, chair of the Domestic Violence Council, told the large audience of reporters and participants who attended the news conference. “This is true whether we are elected officials who influence policy, employers who must provide resources to our employees, victims who must reach out for help, or everyday citizens who must open our eyes to the effects family violence has on our own lives. There’s not a minute to lose,” he said.

Every five minutes throughout the event, police officers in the room stood up silently in a sobering demonstration of just how often officers must respond to a domestic violence call. Phoenix Police Commander Kim Humphrey, who serves as vice chair of the Council, told reporters



Chandler Vice Mayor Phillip Westbrooks, chair of the Domestic Violence Council, describes the progress made by the Council in the last five years.

that he sees the tragic effects of domestic violence every day. He pointed out that every 19 minutes in Arizona, a law enforcement officer makes an arrest as a result of a domestic violence incident.

“Look around you,” said Humphrey. “For every three women here this morning, one will experience at least one physical assault by a partner during adulthood. In this country, a woman is physically assaulted by an intimate partner every seven seconds—the equivalent of nine women every minute,” he said.

Humphrey also pointed out that women die every day as a result of domestic violence.

“By the time you finished your morning coffee this morning, one woman died in this country from domestic violence,” Humphrey told the crowd. “By the

time you get home from work tonight, another woman will have died. By the time you go to bed, yet another. Three women a day nationally. Here in Arizona the average is one woman every four days. Truly, there’s not a minute to lose,” he said.

During the press conference, the Council released its Five-Year Report Card outlining the 41 initiatives in the Council’s Regional Domestic Violence Plan and the innovative steps that have been



The news conference received coverage from nearly all of the Valley’s major television, newspaper and radio outlets.



There’s not a minute to lose.

There's not a minute to lose.



Police Commander Kim Humphrey, who serves as vice chair of the Council, tells reporters that he sees the tragic effects of domestic violence every day.

taken toward their implementation over the past five years. Eleven of the initiatives have been implemented—13 more are in progress.

Connie Phillips, executive director of the Sojourner Center, the state's largest domestic violence shelter, said the MAG Regional Domestic Violence Council can be proud of bringing communities to the table to address domestic violence in the region.

“Leaders of the community and decision makers talk about the issue. Efforts are promoted to do more for victims, and there is a place to talk about accountability,” said Phillips. “Five years ago, this kind of conversation had no home.”

Still, more work is needed. Every 30 minutes in Arizona, a family is turned away from a shelter due to lack of space—more than 17,000 women and children each year.

“The clock keeps ticking for the victims of domestic violence,” said Vice Mayor Westbrooks. “There’s not a minute to lose, and we are asking all of you to use that minute to learn what you can do to stop domestic violence,” he said. Westbrooks urged Valley residents to visit the Council’s Web site at mag.maricopa.gov/dv for more information. 

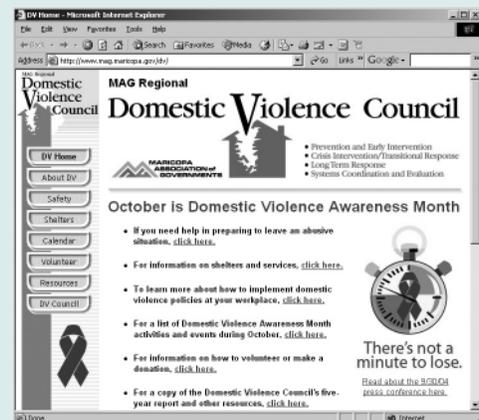


Shelter provider Connie Phillips says too many victims are being turned away.

Five-Year Report Card

Here are just a few of the key accomplishments of the MAG Regional Domestic Violence Council over the past five years:

- Creation of Employers Against Domestic Violence (EADV) to work with employers to develop policies and resources to support domestic violence victims in the workplace. More than 120 members now belong to EADV.
- Establishment of the Health Cares About Family Violence Committee to focus on the issue in hospitals and doctor’s offices, including providing training to help health care workers identify and assist victims.
- Formation of Crisis Response Teams to support victims directly at the scene of a domestic violence incident.
- Development of local coordinating councils in Mesa, Scottsdale, Chandler, Phoenix and the West Valley to bring service providers, law enforcement, legal experts and volunteers together to address domestic violence within their communities.
- Efforts focused on long-term case management for victims. Many programs have been implemented in the region, including increased childcare subsidies, pilot programs for employment support, and more permanent affordable housing.



To view the full report and for more information, please visit www.mag.maricopa.gov/dv.

Region Scores Victory Against Carbon Monoxide Pollution

The MAG region scored a major air quality victory in September, when the U.S. Environmental Protection Agency (EPA) proposed redesignating the Phoenix metropolitan area as



EPA

having attained the federal health standard for carbon monoxide.

the federal carbon monoxide standard in the last seven years, despite years of rapid growth into one of the country's major metropolitan areas. The EPA also proposed to approve the state's plan that shows how the region will continue to maintain healthy levels of carbon monoxide in the area.

Council Chair Keno Hawker, who also served on the MAG Air Quality Policy Committee. "The cities, county, and the Arizona legislature have worked diligently for more than 20 years to implement some of the most aggressive air quality measures in the country to achieve this goal," he said.

"We commend the state, local governments and the community for their hard work in achieving this important milestone," said Wayne Nastri, the EPA's regional administrator for the Pacific Southwest region. "We will continue to build on this progress, improving air quality for Phoenix area residents."

The EPA will need to consider public comment before a final determination is made on the request for redesignation, but the recommendation comes as welcome news for the region's clean air proponents.

The region has implemented a number of innovative programs to reduce pollution, including a nationally recognized vehicle emissions inspection program, a cleaner burning gasoline program, pollution reduction measures for commercial and industrial sources, and woodburning restrictions.

The Phoenix area has not violated

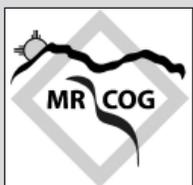
"This redesignation is a tremendous achievement that reflects a collaborative effort among all levels of government and the private sector," said MAG Regional

Cars and other gasoline-powered motor vehicles cause more than 75 percent of the Valley's carbon monoxide—a clear, odorless and poisonous gas. Carbon monoxide can enter the bloodstream and reduce the delivery of oxygen to the body's organs and tissues. Carbon monoxide can have serious health effects on children, the elderly, and people with respiratory ailments.

After the 1990 Clean Air Act amendments, the region was designated as a moderate carbon monoxide nonattainment area. The area failed to attain the standard by the moderate area deadline of Dec. 31, 1995. In 1996, the EPA reclassified the area to serious. 

For more information visit:
www.mag.maricopa.gov/detail.cms?item=2259

New Mexico Delegation Visits MAG



MAG Regional Council Chair Keno Hawker addresses visiting representatives of the Mid-Region Council of Governments from Albuquerque, New Mexico.

The group visited the region to learn more about safety planning and light rail.



Road Safety Takes Front Seat at MAG

Emphasizing the need to consider safety in the planning process, the Maricopa Association of Governments (MAG) recently formed the Transportation Safety Committee to provide leadership in planning for safer roads in the region.

Traffic accidents are the leading cause of death among American children and young adults. The National Highway Traffic Safety Administration has estimated that highway crashes cost America more than \$230 billion a year, or about \$820 for every member of the population. Arizona is one of 20 states that have a higher crash rate than the national average.

“Nearly 60 percent of all crashes in Arizona occur in Maricopa County,” said MAG Transportation Safety Committee Chair Robert Maki, city engineer for the City of Surprise. “A motor vehicle accident takes place in our region an average of every six minutes, killing more than 400 people each year and injuring thousands more,” he said.

The Transportation Safety Committee consists of representatives from MAG member agencies, the Arizona Department of Transportation, Governor’s Office of Highway Safety, AAA, Department of Public Safety (DPS), AARP and Arizona State University.

MAG is the first Metropolitan Planning Organization in the nation to have created a committee specifically to consider safety in the planning process.

“The charge of the Safety Committee is to provide the vision and leadership for improving the safety of our region’s transportation system,” said Dr. Sarath Joshua, program manager. “We have a single goal: to reduce the number of injuries and fatalities that occur on our roadways.”

Based on accident statistics, the committee has its work cut out to improve regional transportation safety. Here is just a sample of the crash data from 2003:

- ▲ There were 85,000 motor vehicle crashes in the MAG region in 2003, about one every six minutes.
- ▲ There were 461 fatalities, an average of 1.26 persons killed each day.
- ▲ A total of 129 persons were injured every day, or about one person every 11 minutes.
- ▲ 21 children under age 14 were killed in crashes.
- ▲ 4,443 children were injured.

The situation is not improving. During the first six months of 2004, DPS investigated 544 more collisions compared to the same period in 2003. ⚡

For more information about the MAG Safety Committee visit: www.mag.maricopa.gov/committee.cms?item=3836



Caught on tape, this crash involved a red light runner who collided with a vehicle and rolled over a pedestrian. Fortunately, the pedestrian survived.

MAG Moment



Carlos Jurado answers questions about the Regional Transportation Plan at the Touchstone Family Festival in Phoenix.

Region Begins Preparations for Census Survey

With billions of dollars in state-shared revenues at stake, the Maricopa Association of Governments has begun preparations to conduct a 2005 Census Survey.

On October 7, MAG hosted a workshop to brief member agencies on how the 2005 Census Survey would be conducted. The census will include a scientifically valid random-sample survey of households and a full count of population in group quarters (dormitories, prisons, group homes, etc.) and outdoor locations (homeless). The workshop provided member agencies an opportunity to understand the role of cities and towns in the census effort, provide input, and ask questions of Census Bureau officials.

More than 80 people attended the workshop. Twenty-one Census Bureau staff participated, nine via videoconference from Census Bureau headquarters in Suitland, Maryland. Census officials discussed in detail the technical aspects of the survey

Census Bureau staff in Maryland participated via videoconference.



2005
 CENSUS
 SURVEY

WE COUNT ON YOU



U.S. Census Bureau



More than 80 people attended the workshop to begin planning for the 2005 Census Survey.

and count, as well as recruitment, field operations, and publicity. MAG staff discussed the timeline, formation of subcommittees to oversee the effort, and next steps.

“The Census Survey will be conducted in September 2005, which is less than a year away, so it is critical that we begin preparations now,” said George Pettit, Chair of the MAG Population Technical Advisory Committee.

“The census effort is extremely important to cities because the 2005 population figures will be used to distribute almost a billion dollars in state-shared revenue annually from 2006 to 2011,” said Pettit. “These revenues help cities pay for essential public services such as police and fire protection,

water and sewer services, street maintenance, and other vital city services,” he said.

During the workshop, Census Bureau officials and MAG staff explained the technical, policy, fiscal and media tasks that need to be completed to have a successful census. During the publicity and marketing component of the workshop, communication experts advised participants to develop messages based on audience research and local community values. Other suggestions included identifying champions in the community to help raise awareness of the survey and forming partnerships with local agencies to increase understanding of the benefits of conducting a census. 

Reaching Citizens

Peer Exchange Seeks Better Ways to Communicate

Getting citizens to attend public meetings isn't always an easy job. That's why many Metropolitan Planning Organizations (MPOs) across the country are seeking new and innovative methods for garnering citizen input.

On October 3-5, a "Peer Exchange" was held in Tucson to allow public involvement experts from around the country to share ideas and techniques for providing citizen outreach. The Maricopa Association of Governments was among those participating in the exchange. Along with the Arizona representatives, attendees included staff from MPOs in California, Florida, Georgia, New Mexico, Oregon, and Utah, as well as representatives from the Federal Highway Administration and Federal Transit Administration.

"We wanted to host the peer exchange to explore lessons learned when it came to well-planned and executed public involvement efforts," said Natalie Clark,

public involvement manager for the Pima Association of Governments. "Citizen involvement is critical to the planning and decision-making environments facing MPOs," she said.

Finding the best ways to publicize input opportunities and increase attendance at public meetings was only one focus of the workshop. Most participants agreed that public involvement planners must find ways of going out to where the people are rather than simply expecting the public to come to meetings.

A presentation from Loretta Tollefson of the Mid-Region Council of Governments in New Mexico received laughs and nods of sympathetic understanding when Tollefson used the story of a fictitious cartoon couple—who must navigate their way through a myriad of meetings and staff ranging from planners, communicators, engineers, and consultants—just to have a simple idea heard.



Loretta Tollefson of New Mexico (foreground) uses humor to illustrate a need to help citizens cut through red tape.

"Too often we are about process and meeting federal requirements rather than finding ways to help people solve problems," said Tollefson.

The group heralded the level of cooperation between MAG, the Arizona Department of Transportation, Valley Metro and Valley Metro Rail in coordinating public outreach efforts as exceptional among peer MPOs. Participants also applauded the comprehensive outreach conducted by MAG during the development of the Regional Transportation Plan, which included more than 300 input opportunities. ▲▲

The cooperation between MAG, ADOT, Valley Metro and Valley Metro Rail in conducting joint events was praised by workshop participants.



EVENT *Calendar*

MEETING *Times*

FALL 2004

November

- 2nd 10:30 am, Pedestrian Working Group (Canceled)
- 3rd 9:00 am, Intelligent Transportation Systems Committee
- 3rd 10:00 am, Solid Waste Advisory Committee
- 4th 1:30 pm, Air Quality Technical Advisory Committee
- 9th 1:30 pm, Street Committee
- 10th 12:00 pm, Management Committee
- 15th 12:00 pm, Regional Council Executive Committee
- 16th 9:00 am, Transportation Safety Committee
- 16th 10:00 am, Population Technical Advisory Committee
- 16th 1:00 pm, Planners Stakeholders Group
- 16th 1:30 pm, Elderly Mobility Stakeholders Group
- 17th 2:00 pm, Building Codes Committee
- 17th 4:00 pm, Transportation Policy Committee
- 18th 10:00 am, Telecommunications Advisory Group
- 18th 1:00 pm, Human Services Technical Advisory Committee
- 25th Thanksgiving Holiday—Office closed.
- 26th Thanksgiving Holiday—Office closed.
- 30th 3:00 pm, Water Quality Advisory Committee

December

- 1st 10:00 am, Intelligent Transportation Systems Committee
- 2nd 1:30 pm, Air Quality Technical Advisory Committee
- 13th 12:00 pm, Regional Council Executive Committee
- 13th 1:00 pm, Planners Stakeholders Group
- 14th 12:00 pm, Regional Bicycle Task Force
- 14th 12:00 pm, Pedestrian Working Group
- 14th 1:30 pm, Street Committee
- 15th 12:00 pm, Regional Council
- 16th 10:00 am, Transportation Review Committee
- 16th 10:00 am, Telecommunications Advisory Group
- 16th 2:00 pm, Building Codes Committee
- 16th 2:30 pm, Domestic Violence Council
- 21st 10:00 am, Population Technical Advisory Committee
- 22nd 4:00 pm, Transportation Policy Committee
- 24th Christmas Eve Holiday—Office closed.
- 31st New Year's Eve Holiday—Office closed.

The **MAGAZine** newsletter is available in electronic format and in Spanish on the MAG Web site: www.mag.maricopa.gov/project.cms?item=433

January

- 1st Happy New Year!
 - 17th Martin Luther King Holiday—Office closed.
- The 2004 meeting schedule had not been finalized at the time of this printing. Check our Web site for the most up-to-date meeting information.**

The dates, times and locations of all meetings may change. Other committees not listed here may meet during these months.

For confirmation call (602) 254-6300, or visit the Web site: www.mag.maricopa.gov/meetings.cms

Parking is available under the building. Please ask for parking validation at the meeting.

Transit tickets will be provided for those using transit. Bike racks are available at the entrance to the parking garage.

All meetings, unless indicated otherwise, will be held in the conference rooms located in the MAG offices on the second floor of the Compass Bank Building, 302 N. 1st Avenue, Phoenix.



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